Report of the Trustees and

Unaudited Financial Statements for the Year Ended 31st March 2021

<u>for</u>

Dalbeattie Community Initiative

Farries, Kirk and McVean Chartered Accountants Dumfries Enterprise Park Heathhall Dumfries DUMFRIESSHIRE DG1 3SJ



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Report of the Trustees for the Year Ended 31st March 2021

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31st March 2021. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

ACHIEVEMENT AND PERFORMANCE

What a year we have had. Last years AGM had to be held online with all the monthly meeting this year via Zoom. I would like to thank everyone for their attendance, and I am sure we will all be glad when we can sit round the table again to conduct our business meetings.

Ian McMickan has decided to retire as a director after 24 years service to the Initiative. Ian being one of the founder members who has dedicated so much time to the development of the organisation and been involved in many projects during that time. We wish him well in his retirement although I know he is still involved collating a history document of the Initiative which hopefully will be ready for the 25-year anniversary.

Douglas Henderson has joined the board of directors and is already taking an active role in the business as Covid Officer keeping us abreast of changes in the regulations and identifying our responsibilities.

Neill Robson has also joined the board although technically it is outside this financial year we welcome him onto the directors.

There are at present 9 directors, a company secretary and treasurer. There are 135 members from which 100 are active volunteers. There are 5 part-time members of staff each mentioned later in the report.

The main office moved to 16 High St in April 2020 along with the relocation of the visitor information point. Michelle McRobert our business manager has her office and the administration desks in the rear of the building. Jenni Kingan manages the Initiative shop which is a local crafters outlet centre, as well as the VIP. Excellent comments have been made about the new shop which has also attracted many more crafters to display their wares. During the 6 months the shop was open it attracted 2018 visitors with total sales of £10,000 providing an income of £2691 for the Initiative. As well as financial benefits to the crafters and local economy.

Preloved generated £7,863 of income over the limited period of opening which is an excellent performance, and we are very grateful for the many donations we received this year which probably came through tidy outs during lockdown. Our volunteers didn't waste a moment of time reopening the shop and even in lockdown managed to change the window from time to time.

In November we had opening of the Dalbeattie Food Bank which has been developed through partnership with Castle Douglas Development Forum. Donna McKnight was employed to manage the operation which started in the old VIP building but has now transferred to 71 High St. This has proved to be a great help to some families in the town, especially in these difficult times. Many thanks to the public for their donations and the businesses who have provided funding for this cause.

Another new project that commenced this year was the Burn Street Box, it was an idea of Paul Widdowson to provide equipment for the youths of the town, they can borrow sports equipment free of charge that is kept in a lock up box accessed by a coded padlock.

The E-bike project was also restricted by covid but has also benefited from a resurgence of more people cycling. We received a grant from Smarter Choices Smarter Places to fund the operation. 4 e-bikes went out to NHS workers during April, May and June 2020 to help with personal transport during lockdown. The rides are now back up and running with Tom Marshall and his team of volunteers organising the rides.

David McMillan completed the first draft business plan for the RAW project which is now in further development. He also oversaw the successful ground investigation work on the site. Although the pandemic has had an impact on progress and funding, on the positive side there has been a big swing to outside activities and holidays in the UK and hopefully this will result in more visitors to the area who will return again and again.

Many of our annual events had to be cancelled for 2020 along with the Christmas Lights switch on event. Fortunately, within the restrictions we were able to install the trees and lights to brighten up the High St.

Planning is already in progress for 2021 events including the Walking Festival, Solway Sportive, Hardrock Challenge and Christmas Lights switch on. Hopefully all the events can take place but perhaps still under some restrictions.

Financially it has been a demanding year. Staff had to be furloughed and Government subsidies provided essential income to keep the Initiative ticking over. There are demanding times ahead but also some exciting opportunities.

The foundations of the Initiative are our volunteers and to them I extend a big thank you, without them the DCI would not exist. I know it has been traumatic year for many and hopefully we are at the start of recovery. I must give a special thanks to those who did not hesitate in getting the business up and running at the earliest opportunity, protecting themselves and the public whilst trying to get us back to some kind of normality. I wish you all well going forward and hope to speak to many of you in the coming year.

Report of the Trustees for the Year Ended 31st March 2021

FINANCIAL REVIEW

Reserves policy

The charitable company has established a reasonable level of reserves to allow for the continuation of the charitable activities and the trustees consider the financial position of the charity to be satisfactory. As at 31 March 2021, unrestricted reserves of £136,359 (2020 - £113,702) and restricted reserves of £52,442 (2020 - £77,463) were available.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

SC238333 (Scotland)

Registered Charity number

SC033730

Registered office

16 High Street

Dalbeattie

Kirkcudbrightshire

DG5 4AA

Trustees

I S McMickan (resigned 7.5.21)

Mrs E M Howard

P H Howard

J E McCowan

I Wilbur

M G Hollis

J Winter

Mrs J Ennis

D Henderson (appointed 23.2.21)

N Robson (appointed 27.4.21)

Company Secretary

Mrs S Tandy

Independent Examiner

Mr Rodney Palmer BA CA

Institute of Chartered Accountants of Scotland

Farries, Kirk and McVean

Chartered Accountants

Dumfries Enterprise Park

Heathhall

Dumfries

DUMFRIESSHIRE

DG1 3SJ

Approved by order of the board of trustees on 22nd June 2021 and signed on its behalf by:

I Wilbur - Trustee

Independent Examiner's Report to the Trustees of Dalbeattie Community Initiative

I report on the accounts for the year ended 31st March 2021 set out on pages four to twelve.

The charity's trustees are responsible for the preparation of the accounts in accordance with the terms of the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006. The charity's trustees consider that the audit requirement of Regulation 10(1)(a) to (c) of the Accounts Regulations does not apply. It is my responsibility to examine the accounts as required under Section 44(1)(c) of the Act and to state whether particular matters have come to my attention.

Basis of the independent examiner's report

My examination was carried out in accordance with Regulation 11 of the Charities Accounts (Scotland) Regulations 2006. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently I do not express an audit opinion on the view given by the accounts.

Independent examiner's statement

In connection with my examination, no matter has come to my attention:

- (1) which gives me reasonable cause to believe that, in any material respect, the requirements
- to keep accounting records in accordance with Section 44(1)(a) of the 2005 Act and Regulation 4 of the 2006 Accounts Regulations; and
- to prepare accounts which accord with the accounting records and to comply with Regulation 8 of the 2006 Accounts Regulations

have not been met; or

(2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

Mr Rodney Palmer BA CA

Institute of Chartered Accountants of Scotland

Farries, Kirk and McVean Chartered Accountants

Dumfries Enterprise Park Heathhall

Dumfries DUMFRIESSHIRE

DG1 3SJ

22nd June 2021

Statement of Financial Activities for the Year Ended 31st March 2021

	Notes	Unrestricted funds	Restricted funds	2021 Total funds £	2020 Total funds £
INCOME AND ENDOWMENTS FROM				•	
Donations and legacies	2	360	1,396	1,756	13,924
Charitable activities	4				
Core activities		54,262	-	54,262	-
Rocks & Wheels Project		-	-	-	33,190
E-Bikes Project Dalbeattie Foodbank		-	12,400 5,300	12,400 5,300	16,250
Daibeattie Poodbalik		•	3,300	3,300	-
Other trading activities	3	17,878	1,368	19,246	29,670
Other income		17,841	3,474	21,315	15,160
Total		90,341	23,938	114,279	108,194
EXPENDITURE ON					
Raising funds		20,773	1,644	22,417	18,672
Charitable activities					
Core activities		46,731	•	46,731	46,211
Hardrock challenge		-	-	-	10,295
Kippford Slipway Walking		-	61	61	164 269
Musical Minds		- -	-	•	19
Rocks & Wheels Project		-	28,002	28,002	14,001
Dalbeattie Matters		180		180	230
Red Squirrel Project		-	779	779	275
Christmas Lights E-Bikes Project		•	834 15,247	834 15,247	1,246 5,283
Dalbeattie Foodbank		.	2,392	2,392	
·					
Total		67,684	48,959	116,643	96,665
NET INCOME/(EXPENDITURE)		22,657	(25,021)	(2,364)	11,529
•					
RECONCILIATION OF FUNDS					
Total funds brought forward		113,702	77,463	191,165	179,636
TOTAL CUNDS CADDIED CONVADO		126.250	52.442	100 001	101.165
TOTAL FUNDS CARRIED FORWARD		136,359	52,442	188,801	191,165

Balance Sheet 31st March 2021

PINCE A COPTO	Notes	Unrestricted funds	Restricted funds	2021 Total funds £	2020 Total funds £
FIXED ASSETS Tangible assets	9	81,480	•	81,480	98,915
CURRENT ASSETS					
Stocks Cash at bank and in hand	10	297 56,209	52,442	297 108,651	1,442 92,677
		56,506	52,442	108,948	. 94,119
CREDITORS Amounts falling due within one year	11	(1,627)	-	(1,627)	(1,869)
NET CURRENT ASSETS		54,879	52,442	107,321	92,250
TOTAL ASSETS LESS CURRENT LIABILITIES		136,359	52,442	188,801	191,165
NET ASSETS		136,359	52,442	188,801	191,165
FUNDS Unrestricted funds Restricted funds	12			136,359 52,442	113,702 77,463
TOTAL FUNDS				188,801	191,165

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31st March 2021.

The members have not required the company to obtain an audit of its financial statements for the year ended 31st March 2021 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 22nd June 2021 and were signed on its behalf by:

E M Howard - Trustee

Loud Hand

Notes to the Financial Statements for the Year Ended 31st March 2021

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Improvements to property

10% on cost

Plant and machinery

20% on reducing balance

Computer equipment

- 20% on reducing balance

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

Financial instruments

Cash and bank

Cash and bank comprises cash on hand and funds held on deposit.

Trade creditors

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers.

Accounts payable are classified as current liabilities if the company does not have an unconditional right, at the end of the reporting period, to defer settlement of the creditor for at least twelve months after the reporting date. If there is an unconditional right to defer settlement for at least twelve months after the reporting date they are presented as non current liabilities.

Notes to the Financial Statements - continued for the Year Ended 31st March 2021

2.	DONATIONS AND LEGACI	IES		
			2021	2020
			£	£
	Donations		1,756	13,924
				
•	OWIND WD + DIVIC + CWO!!	mino.		4
3.	OTHER TRADING ACTIVIT	HES	2021	2020
			2021 £	2020 £
	Fundraising events	•	483	10,771
	Shop income		17,878	18,620
	Calendar Income		885	279
			 	
	,		19,246	29,670
				
4.	INCOME FROM CHARITA	BLE ACTIVITIES		• .
			2021	2020
		Activity	£	£
	Grants	Core activities	54,262	-
	Grants Grants	Rocks & Wheels Project	10.400	33,190
	Grants	E-Bikes Project Dalbeattie Foodbank	12,400	16,250
	Grants	Daibeattie Foodbank	5,300	
			71,962	49,440
			===	
	Grants received, included in the	above, are as follows:		
	•		2021	2020
	·		£	£
	Dumfries and Galloway Counci		39,400	45,940
	Scottish Government Castle Douglas Development Fo		2 100	3,500
	Corra Foundation	orum	2,100 5,262	-
	Castle Douglas Foodbank	•	1,200	_
	Strategic Framework Fund		24,000	_
	Strategie i famo Work i una			
			71,962	49,440
	•			
_				
5.	NET INCOME/(EXPENDIT	JRE)		
	Net income/(expenditure) is state	ed after charging/(crediting):		
			2021	2020
			£	£
	Depreciation - owned assets		17,632	17,686

6. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31st March 2021 nor for the year ended 31st March 2020.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31st March 2021 nor for the year ended 31st March 2020.

Notes to the Financial Statements - continued for the Year Ended 31st March 2021

7. STAFF COSTS

8.

Administration staff		2021 3	2020 2
No employees received emoluments in excess of £60,000.	·		
COMPARATIVES FOR THE STATEMENT OF FINANCIAI	ACTIVITIES		
	Unrestricted funds	Restricted funds £	Total funds £
INCOME AND ENDOWMENTS FROM	*	*	2
Donations and legacies	3,995	9,929	13,924
Charitable activities			
Rocks & Wheels Project		33,190	33,190
E-Bikes Project	•	16,250	16,250
Debicar to discuss assistation	10.707	10.044	20.670
Other trading activities Other income	18,726	10,944 857	29,670
Julet income	14,303	837	15,160
Гоtal	37,024	71,170	108,194
EVEN DE ON			
EXPENDITURE ON	16.251	2.421	10 (70
Raising funds	16,251	2,421	18,672
Charitable activities			
Core activities	46,211	-	46,211
Hardrock challenge	•	10,295	10,295
Cippford Slipway	•	164	164
Walking	269	-	269
Musical Minds	-	19	19
Rocks & Wheels Project	220	14,001	14,001
Dalbeattie Matters	230	275	230 275
Red Squirrel Project	•		
Christmas Lights E-Bikes Project	-	1,246 5,283	1,246 5,283
	-	3,263	3,263
rotal :	62,961	33,704	96,665
NET INCOME/(EXPENDITURE)	(25,937)	37,466	11,529
RECONCILIATION OF FUNDS			
Total funds brought forward	139,638	39,998	179,636
FOTAL FUNDS CARRIED FORWARD	113,701	 77,464	191,165

Notes to the Financial Statements - continued for the Year Ended 31st March 2021

		for the Year	<u>Ended 31st Marci</u>	h 2021		
9.	TANGIBLE FIXED ASSETS					
		Freehold property £	Improvements to property £	Plant and machinery £	Computer equipment	Totals £
	COST					
	At 1st April 2020 Additions	29,000	157,448	35,057	13,797 197	235,302
	At 31st March 2021	29,000	157,448	35,057	13,994	235,499
	DEPRECIATION					
	At 1st April 2020	-	98,678	24,902	12,807	136,387
	Charge for year	-	15,060	2,330	242	17,632
	At 31st March 2021		113,738	27,232	13,049	154,019
	NET BOOK VALUE	•				
	NET BOOK VALUE At 31st March 2021	29,000	43,710	7,825	945	81,480
	At 31st March 2020	29,000	58,770	10,155	990	98,915
		====	===	====		
10.	STOCKS					
					2021 £	2020 £
	Stocks				297	1,442
11.	CREDITORS: AMOUNTS FA	LLING DUE WITH	IIN ONE YEAR		2021 £ 1,627	2020 £
					====	1,869
12.	MOVEMENT IN FUNDS					
	•		•		Net	4.
				At 1.4.20	movement in funds	At 31.3.21
				£	£	£
	Unrestricted funds					
	General fund			110,961	22,477	133,438
	Walking Festival Fund Dalbeattie Matters			1,672	-	1,672
	Darbeattle Matters			1,069	180	1,249
	Restricted funds			113,702	22,657	136,359
	Hardrock Challenge			9,167	-	9,167
	Kippford Slipway			5,704	(133)	5,571
	Civic Pride			1,439	· ·	1,439
	Musical Minds			382		382
	Rocks & Wheels Project			37,983	(28,002)	9,981
	Dalbeattie Family Hub Red Squirrel Project			290	(290)	0.501
	Christmas Lights			2,503 8,907	18 (237)	2,521 8,670
	E-Bikes Project			11,088	(492)	8,670 10,596
	Dalbeattie Foodbank			,000	4.115	4 115

TOTAL FUNDS

4,115

52,442

188,801

4,115

(25,021)

(2,364)

77,463

191,165

Notes to the Financial Statements - continued for the Year Ended 31st March 2021

12. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

		Incoming resources	Resources expended	Movement in funds
Unrestricted funds		£	£	£
General fund		89,981	(67,504)	22,477
Dalbeattie Matters		360	(180)	180
Daibeathe Matters			(100)	
		90,341	(67,684)	22,657
Restricted funds			. , , ,	,
Kippford Slipway		402	(535)	(133)
Rocks & Wheels Project		-	(28,002)	(28,002)
Dalbeattie Family Hub		(290)		(290)
Red Squirrel Project	•	920	(902)	18
Christmas Lights		928	(1,165)	(237)
E-Bikes Project		15,472	(15,964)	(492)
Dalbeattie Foodbank		6,506	(2,391)	4,115
•		23,938	(48,959)	(25,021)
TOTAL PUNDO		114.050	(114,442)	(2.264)
TOTAL FUNDS		114,279	(116,643) =======	(2,364)
Comparatives for movement in funds		Net	Transfers	
		movement	between	At
	At 1.4.19	in funds	funds	31.3.20
	£	£	£	£
Unrestricted funds				
General fund	137,808	(26,847)		110,961
Walking Festival Fund	881	791	-	1,672
Dalbeattie Matters	949	120	-	1,069
	139,638	(25,936)		113,702
Restricted funds	157,050	. (23,750)		115,702
Hardrock Challenge	10,322	(1,155)	•	9,167
Kippford Slipway	5,486	218	-	5,704
Civic Pride	1,439	-	-	1,439
Musical Minds	410	(28)	-	382
Heritage Trail	894	-	(894)	-
Rocks & Wheels Project	18,863	19,120	•	37,983
Dalbeattie Family Hub	570	(280)	-	290
Red Squirrel Project	2,014	489	-	2,503
Christmas Lights	-	8,907		8,907
E-Bikes Project	-	10,194	894	11,088
	39,998	27 465	•	77.463
		37,465		77,463

Notes to the Financial Statements - continued for the Year Ended 31st March 2021

12. MOVEMENT IN FUNDS - continued

Comparative net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended	Movement in funds
-	£	£	£
Unrestricted funds	~	~	-
General fund	35,171	(62,018)	(26,847)
Walking Festival Fund	1,503	(712)	791
Dalbeattie Matters	350	(230)	120
	37,024	(62,960)	(25,936)
Restricted funds			,
Hardrock Challenge	9,139	(10,294)	(1,155)
Kippford Slipway	857	(639)	218
Musical Minds	297	(325)	(28)
Rocks & Wheels Project	33,190	(14,070)	19,120
Dalbeattie Family Hub	50	(330)	(280)
Red Squirrel Project	827	(338)	489
Christmas Lights	10,560	(1,653)	8,907
E-Bikes Project	16,250	(6,056)	10,194
	71,170	(33,705)	37,465
TOTAL FUNDS	108,194	(96,665)	11,529

Details regarding the relevant funds can be found within the Trustees' Report.

13. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31st March 2021.

14. FUNDS

DESIGNATED FUNDS

Walking Festival Fund

For the continued delivery of the walking festival event which provides a broad range of walks and activities from easy to strenuous to encourage as many participants as possible.

Dalbeattie Matters

To provide a website for local people to keep in touch with events in the community.

RESTRICTED FUNDS

Hardrock Challenge

For the continued delivery of the Hardrock Duathlon in Dalbeattie Forest.

Kippford Slipway

For maintenance and upgrade of Kippford Pontoon and Slipway.

Civic Pride

For the enhancement of Colliston Park.

Musical Minds

To provide entertainment for local people suffering from Alzheimers and Dementia through music and singing.

Rocks and Wheels Project

Previously known as the Dalbeattie Primary School Project this fund aims to bring back to life the former primary school site as an activity centre based around cycling and bouldering.

Notes to the Financial Statements - continued for the Year Ended 31st March 2021

14. FUNDS - continued

Dalbeattie Family Hub

For the support of activities and events for the whole family.

Red Squirrel Project

To conserve the red squirrel population in Solway forests by raising awareness of their plight, recording sightings and providing feed boxes.

EBikes

To deliver confidence building and group cycling sessions to improve community health; and to promote sustainable transport solutions.

Christmas Lights

For maintenance and installation of Christmas Lights on Dalbeattie High Street, and to continue to deliver the 'switch on' community event.

Dalbeattie Foodbank

To provide free food parcels to those in food poverty within our community

Detailed Statement of Financial Activities for the Year Ended 31st March 2021

for the Year Ended 31st March 2		
	2021	2020
	£	£
INCOME AND ENDOWMENTS		
Daniel and Harris		
Donations and legacies Donations	1,756	13,924
Donations	1,730	13,924
Other trading activities		
Fundraising events	483	10,771
Shop income	17,878	18,620
Calendar Income	885	279
· · · · · · · · · · · · · · · · · · ·		
	19,246	29,670
	•	•
Charitable activities		
Grants	71,962	49,440
Other income		
Landing fees	402	857
Sales	-	11,528
Management fees	2,000	2,775
Job Retention Scheme	11,913	-
Rental Income	7,000	-
•	21.215	16.160
	21,315	15,160
T-4-1inin-	114.270	108,194
Total incoming resources	114,279	108,194
•		
EXPENDITURE		
EAT ENDIT ORE		
Raising donations and legacies		
Light and heat	2,363	3,154
Sundries	2,340	3,484
Rent	9,289	6,695
VIP Purchases	8,425	5,339
		
	22,417	18,672
Charitable activities		
Wages	33,150	22,817
Social security	1,296	1,883
Pensions	514	262
Consultancy fees	19,854	636
Hardrock Challenge expenses	•	10,295
Repairs and renewals	3,612	3,078
Architect Fees	4,004	11,791
		
	62,430	50,762
Support costs		
Management		
Water & rates	842	1,220
Insurance	2,204	1,824
Telephone	779	769
Printing, postage & Stationery	1,050	1,051
Advertising	•	389
Donations		910
Carried forward	4,875	6,163

Detailed Statement of Financial Activities for the Year Ended 31st March 2021

•	2021 £	2020 £
Management	ı.	L
Brought forward	4,875	6,163
Management fees	8,000	1,525
Website costs	324	374
	13,199	8,062
Finance		
i Zettle Charges	65	-
Other	·	
Improvements to property	15,060	15,058
Plant and machinery	2,330	2,383
Computer equipment	242	245
	17,632	17,686
Governance costs	•	•
Accountancy fees	900	. 900
Legal fees	•	583
	900	1,483
Total resources expended	116,643	96,665
Net (expenditure)/income	(2,364)	11,529