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## GLASGOW PRIVATE HIRE LIMITED

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**DIRECTORS' REPORT AND FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED**  
**30 NOVEMBER 2003**





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COMPANY INFORMATION

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<b>DIRECTORS</b>	Steven Malcolm Thomas Wallace
<b>SECRETARY</b>	Sheila Stark
<b>COMPANY NUMBER</b>	SC201189
<b>REGISTERED OFFICE</b>	c/o Neilson Renton & Co 101 Main Street Uddingston Glasgow G71 7EW
<b>AUDITORS</b>	Neilson Renton & Co Chartered Accountants & Registered Auditors 101 Main Street Uddingston Glasgow G71 7EW



## DIRECTORS' REPORT

### For the year ended 30 November 2003

The directors present their report and the financial statements for the year ended 30 November 2003.

#### STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### PRINCIPAL ACTIVITIES AND REVIEW OF BUSINESS

The company's principal activity during the period was private taxi hire operation.

The increase in turnover in the year and the associated increase in gross profit was in line with expectations. The directors expect this trend to continue in the forthcoming year.

On 1 July 2003 the company discontinued operations from data communications.

#### RESULTS AND DIVIDENDS

The profit for the year, after taxation, amounted to £166,571 (2002 - £195,663) .

Dividends paid during the year amounted to £222,000 (2002:£21,000).

#### DIRECTORS

The directors who served during the year and their beneficial interests in the company's issued share capital were:

	Ordinary shares of £1 each	
	<u>30/11/03</u>	<u>1/12/02</u>
Steven Malcolm	1	1
Thomas Wallace	1	1

#### AUDITORS

The auditors, Neilson Renton & Co, will be proposed for reappointment in accordance with section 385 of the Companies Act 1985.

This report was approved by the board on 24 August 2004 and signed on its behalf.

**Steven Malcolm**  
Director

**INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF GLASGOW PRIVATE HIRE LIMITED**

We have audited the financial statements of Glasgow Private Hire Limited for the year ended 30 November 2003 set out on pages 3 to 16. These financial statements have been prepared under the historical cost convention and the accounting policies set out on page 6.

This report is made solely to the company's members, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

**RESPECTIVE RESPONSIBILITIES OF DIRECTORS AND AUDITORS**

As described in the Statement of Directors' Responsibilities the company's directors are responsible for the preparation of the financial statements in accordance with applicable law and United Kingdom Accounting Standards.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the Directors' Report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the company is not disclosed.

We read the Directors' Report and consider the implications for our report if we become aware of any apparent misstatements within it.

**BASIS OF AUDIT OPINION**

We conducted our audit in accordance with United Kingdom Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

**OPINION**

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 30 November 2003 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Neilson Renton & Co

Chartered Accountants  
Registered Auditors

101 Main Street  
Uddingston  
Glasgow  
G71 7EW

24/08/2004



**PROFIT AND LOSS ACCOUNT**  
For the year ended 30 November 2003

	Note	2003 £	2002 £
<b>TURNOVER</b>	1, 2		
Continuing operations		2,447,956	2,276,731
Discontinued operations		77,780	-
		<u>2,525,736</u>	<u>2,276,731</u>
Cost of sales	3	(52,038)	-
		<u>2,473,698</u>	<u>2,276,731</u>
<b>GROSS PROFIT</b>			
Administrative expenses	3	(2,190,351)	(1,933,799)
<b>OPERATING PROFIT</b>	4		
Continuing operations		257,605	342,932
Discontinued operations		25,742	-
		<u>283,347</u>	<u>342,932</u>
Interest payable	7	(42,442)	(40,428)
<b>PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION</b>		<u>240,905</u>	<u>302,504</u>
<b>TAX ON PROFIT ON ORDINARY ACTIVITIES</b>	8	(74,334)	(106,841)
<b>PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION</b>		<u>166,571</u>	<u>195,663</u>
<b>DIVIDENDS</b> - On equity shares	9	(285,636)	(21,000)
<b>RETAINED (LOSS)/PROFIT FOR THE FINANCIAL YEAR</b>		<u>(119,065)</u>	<u>174,663</u>
<b>RETAINED PROFIT BROUGHT FORWARD</b>		<u>297,343</u>	<u>122,680</u>
<b>RETAINED PROFIT CARRIED FORWARD</b>		<u>£ 178,278</u>	<u>£ 297,343</u>

There were no recognised gains and losses for 2003 or 2002 other than those included in the profit and loss account.

The notes on pages 6 to 16 form part of these financial statements.



**BALANCE SHEET**  
As at 30 November 2003

	Note	£	2003 £	£	2002 £	£
<b>FIXED ASSETS</b>						
Intangible fixed assets	10		253,663		269,447	
Tangible fixed assets	11		1,520,069		1,451,352	
			<u>1,773,732</u>		<u>1,720,799</u>	
<b>CURRENT ASSETS</b>						
Debtors	12	78,744		72,880		
Cash at bank and in hand		35,477		55,218		
			<u>114,221</u>		<u>128,098</u>	
<b>CREDITORS:</b> amounts falling due within one year	13	(1,071,477)		(978,115)		
			<u>(957,256)</u>		<u>(850,017)</u>	
<b>NET CURRENT LIABILITIES</b>						
			<u>816,476</u>		<u>870,782</u>	
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>						
<b>CREDITORS:</b> amounts falling due after more than one year	14		(529,314)		(470,007)	
<b>PROVISIONS FOR LIABILITIES AND CHARGES</b>						
Deferred taxation	15		(108,882)		(103,430)	
<b>NET ASSETS</b>						
			<u>£ 178,280</u>		<u>£ 297,345</u>	
<b>CAPITAL AND RESERVES</b>						
Called up share capital	16		2		2	
Profit and loss account			178,278		297,343	
<b>SHAREHOLDERS' FUNDS - All Equity</b>						
	17		<u>£ 178,280</u>		<u>£ 297,345</u>	

The financial statements were approved by the board on 24 August 2004 and signed on its behalf.

**Steven Malcolm**  
Director

The notes on pages 6 to 16 form part of these financial statements.



**CASH FLOW STATEMENT**  
For the year ended 30 November 2003

	Note	2003 £	2002 £
Net cash flow from operating activities	18	520,025	289,765
Returns on investments and servicing of finance	19	(42,442)	(40,428)
Taxation		(86,823)	(105,099)
Capital expenditure and financial investment	19	14,063	(95,402)
Equity dividends paid		(200,000)	(21,000)
<b>CASH INFLOW BEFORE FINANCING</b>		<b>204,823</b>	<b>27,836</b>
Financing	19	(224,567)	(20,336)
<b>(DECREASE)/INCREASE IN CASH IN THE YEAR</b>		<b>£ (19,744)</b>	<b>£ 7,500</b>

**RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN NET DEBT (NOTE 20)**  
For the year ended 30 November 2003

	2003 £	2002 £
(Decrease)/Increase in cash in the year	(19,744)	7,500
Cash outflow from decrease in debt and lease financing	224,567	20,336
<b>CHANGE IN NET DEBT RESULTING FROM CASH FLOWS</b>	<b>204,823</b>	<b>27,836</b>
New finance lease	(374,823)	(247,200)
<b>MOVEMENT IN NET DEBT IN THE YEAR</b>	<b>(170,000)</b>	<b>(219,364)</b>
Net debt at 1 December 2002	(588,880)	(369,516)
<b>NET DEBT AT 30 NOVEMBER 2003</b>	<b>£ (758,880)</b>	<b>£ (588,880)</b>

The notes on pages 6 to 16 form part of these financial statements.

## NOTES TO THE FINANCIAL STATEMENTS

### For the year ended 30 November 2003

#### 1. ACCOUNTING POLICIES

##### 1.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention and are prepared in accordance with applicable accounting standards.

##### 1.2 Turnover

Turnover comprises the invoiced value of goods and services supplied by the company, exclusive of Value Added Tax and trade discounts.

##### 1.3 Intangible fixed assets and amortisation

Goodwill is the difference between amounts paid on the acquisition of a business and the fair value of the identifiable assets and liabilities. It is amortised to profit and loss account over its estimated economic life.

##### 1.4 Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Freehold land and buildings	-	2% straight line
Long-term leasehold land and buildings	-	10% reducing balance
Plant and equipment	-	10% reducing balance
Motor vehicles	-	33.3% reducing balance monthly

##### 1.5 Leasing and hire purchase

Assets obtained under hire purchase contracts and finance leases are capitalised as tangible fixed assets. Assets acquired by finance lease are depreciated over the shorter of the lease term and their useful lives. Assets acquired by hire purchase are depreciated over their useful lives. Finance leases are those where substantially all of the benefits and risks of ownership are assumed by the company. Obligations under such agreements are included in creditors net of the finance charge allocated to future periods. The finance element of the rental payment is charged to the profit and loss account so as to produce a constant periodic rate of charge on the net obligation outstanding in each period.

##### 1.6 Operating leases

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged to the profit and loss account on the straight line basis over the lease term.

##### 1.7 Deferred taxation

Provision is made in full for all taxation deferred in respect of timing differences that have originated but not reversed by the balance sheet date, except for gains on disposal of fixed assets which will be rolled over into replacement assets. No provision is made for taxation on permanent differences.

Deferred tax assets are recognised to the extent that it is more likely than not that they will be recovered.





**NOTES TO THE FINANCIAL STATEMENTS**  
For the year ended 30 November 2003

**2. TURNOVER**

All turnover arose within the United Kingdom.

The whole of the turnover and profit before taxation from continuing activities is attributable to private taxi hire operation. The turnover and profit before taxation from discontinued activities arose from data communications.

**3. COST OF SALES AND EXPENSES**

	<b>2003</b>		<b>2002</b>	
	<b>Continuing</b>	<b>Discontinued</b>	<b>Continuing</b>	<b>Discontinued</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Cost of sales	<u>-</u>	<u>52,038</u>	<u>-</u>	<u>-</u>
Administrative expenses	<u>2,190,351</u>	<u>-</u>	<u>1,933,799</u>	<u>-</u>

**4. OPERATING PROFIT**

The operating profit is stated after charging:

	<b>2003</b>	<b>2002</b>
	<b>£</b>	<b>£</b>
Goodwill amortisation	<b>15,784</b>	<b>15,785</b>
Depreciation of tangible fixed assets:		
- owned by the company	<b>178,922</b>	<b>103,651</b>
- held under finance leases	<b>94,036</b>	<b>67,712</b>
Auditors' remuneration	<b>4,000</b>	<b>4,000</b>
Operating lease rentals:		
- plant and machinery	<b>108,475</b>	<b>107,885</b>
- other operating leases	<b>8,300</b>	<b>5,811</b>
	<u><b>399,522</b></u>	<u><b>305,744</b></u>

**5. STAFF COSTS**

Staff costs, including directors' remuneration, were as follows:

	<b>2003</b>	<b>2002</b>
	<b>£</b>	<b>£</b>
Wages and salaries	<u><b>1,254,377</b></u>	<u><b>1,170,777</b></u>

The average monthly number of employees, including directors, during the year was as follows:

	<b>2003</b>	<b>2002</b>
Employees	<u><b>66</b></u>	<u><b>65</b></u>



**NOTES TO THE FINANCIAL STATEMENTS**  
For the year ended 30 November 2003

**6. DIRECTORS' REMUNERATION**

	2003 £	2002 £
Emoluments	£ 551,744	£ 373,000

The highest paid director received remuneration of £158,000 (2002 - £158,000).

**7. INTEREST PAYABLE**

	2003 £	2002 £
On bank loans and overdrafts	25,551	21,471
On finance leases and hire purchase contracts	16,667	18,957
Other interest payable	224	-
	<u>£ 42,442</u>	<u>£ 40,428</u>

**8. TAXATION**

	2003 £	2002 £
<b>Analysis of tax charge in year</b>		
<b>Current tax</b> (see note below)		
UK corporation tax charge on profits of the year	68,882	86,823
<b>Deferred tax</b>		
Origination and reversal of timing differences	5,452	20,018
<b>Total deferred tax</b> (see note 15)	5,452	20,018
<b>Tax on profit on ordinary activities</b>	<u>£ 74,334</u>	<u>£ 106,841</u>



**NOTES TO THE FINANCIAL STATEMENTS**  
For the year ended 30 November 2003

**Factors affecting tax charge for year**

The tax assessed for the year is higher than the standard rate of corporation tax in the UK (30%). The differences are explained below:

	2003 £	2002 £
Profit on ordinary activities before tax	<u>240,905</u>	<u>302,504</u>
Profit on ordinary activities multiplied by the relevant standard rate of corporation tax in the UK of 30% (2002 - 30)	72,272	90,751
<b>Effects of:</b>		
Expenses not deductible for tax purposes	8,783	27,371
Capital allowances for period in excess of depreciation	(5,452)	(20,018)
Marginal band tax rate adjustment	(6,721)	(11,281)
<b>Current tax charge for year</b> (see note above)	<u>£ 68,882</u>	<u>£ 86,823</u>

There were no factors that may affect future tax charges.

**9. DIVIDENDS**

	2003 £	2002 £
<b>On equity shares</b>		
Total dividends paid	<u>£ 285,636</u>	<u>£ 21,000</u>

**10. INTANGIBLE FIXED ASSETS**

	Goodwill £
<b>Cost</b>	
At 1 December 2002 and 30 November 2003	<u>315,691</u>
<b>Amortisation</b>	
At 1 December 2002	46,244
Charge for the year	15,784
At 30 November 2003	<u>62,028</u>
<b>Net book value</b>	
At 30 November 2003	<u>£ 253,663</u>
At 30 November 2002	<u>£ 269,447</u>



**NOTES TO THE FINANCIAL STATEMENTS**  
For the year ended 30 November 2003

**11. TANGIBLE FIXED ASSETS**

	Land and buildings £	Plant and machinery £	Motor vehicles £	Total £
<b>Cost</b>				
At 1 December 2002	600,258	629,243	597,530	1,827,031
Additions	4,843	62,969	359,534	427,346
Disposals	-	-	(293,722)	(293,722)
At 30 November 2003	<u>605,101</u>	<u>692,212</u>	<u>663,342</u>	<u>1,960,655</u>
<b>Depreciation</b>				
At 1 December 2002	35,786	148,497	191,396	375,679
Charge for the year	12,960	54,372	205,626	272,958
On disposals	-	-	(208,051)	(208,051)
At 30 November 2003	<u>48,746</u>	<u>202,869</u>	<u>188,971</u>	<u>440,586</u>
<b>Net book value</b>				
At 30 November 2003	<u>£ 556,355</u>	<u>£ 489,343</u>	<u>£ 474,371</u>	<u>£ 1,520,069</u>
At 30 November 2002	<u>£ 564,472</u>	<u>£ 480,746</u>	<u>£ 406,134</u>	<u>£ 1,451,352</u>

The net book value of assets held under finance leases or hire purchase contracts, included above, are as follows:

	2003 £	2002 £
Motor vehicles	<u>£ 440,938</u>	<u>£ 290,323</u>

At 30 November 2003, included within the net book value of land and buildings is £546,218 relating to freehold land and buildings, £10,136 relating to long term leasehold land and buildings and £NIL relating to short term leasehold land and buildings.

**12. DEBTORS**

	2003 £	2002 £
<b>Due within one year</b>		
Trade debtors	68,567	59,652
Other debtors	-	3,115
Prepayments and accrued income	10,177	10,113
	<u>£ 78,744</u>	<u>£ 72,880</u>



**NOTES TO THE FINANCIAL STATEMENTS**  
For the year ended 30 November 2003

**13. CREDITORS:**

Amounts falling due within one year

	2003	2002
	£	£
Bank loans and overdrafts	44,925	41,594
Net obligations under finance leases and hire purchase contracts	220,116	132,498
Trade creditors	24,418	85,630
Corporation tax	68,882	86,823
Social security and other taxes	90,650	69,079
Other creditors	136,796	231,275
Accruals and deferred income	485,690	331,216
	<u>£ 1,071,477</u>	<u>£ 978,115</u>

A floating charge over the assets of the company and a standard security over 712 Edinburgh Road, Glasgow, are held by the company's bankers.



**NOTES TO THE FINANCIAL STATEMENTS**  
For the year ended 30 November 2003

**14. CREDITORS:**  
**Amounts falling due after more than one year**

	<b>2003</b>	<b>2002</b>
	<b>£</b>	<b>£</b>
Bank loans	<b>303,218</b>	<b>351,474</b>
Net obligations under finance leases and hire purchase contracts	<b>226,096</b>	<b>118,533</b>
	<u><b>£ 529,314</b></u>	<u><b>£ 470,007</b></u>

Included within the above are amounts falling due as follows:

	<b>2003</b>	<b>2002</b>
	<b>£</b>	<b>£</b>
<b>Between one and two years</b>		
Bank loans	<b>44,925</b>	<b>41,595</b>
	<u><b>44,925</b></u>	<u><b>41,595</b></u>
<b>Between two and five years</b>		
Bank loans	<b>134,774</b>	<b>124,783</b>
	<u><b>134,774</b></u>	<u><b>124,783</b></u>
<b>Over five years</b>		
Bank loans	<b>123,519</b>	<b>185,095</b>
	<u><b>123,519</b></u>	<u><b>185,095</b></u>

Creditors include amounts not wholly repayable within 5 years as follows:

	<b>2003</b>	<b>2002</b>
	<b>£</b>	<b>£</b>
Repayable by instalments	<b>£ 123,519</b>	<b>£ 185,095</b>
	<u><b>£ 123,519</b></u>	<u><b>£ 185,095</b></u>

The company has two tailored business loans repayable over a seven year period.

Obligations under finance leases and hire purchase contracts, included above, are payable as follows:

	<b>2003</b>	<b>2002</b>
	<b>£</b>	<b>£</b>
Between two and five years	<b>£ 226,096</b>	<b>£ 118,533</b>
	<u><b>£ 226,096</b></u>	<u><b>£ 118,533</b></u>



**NOTES TO THE FINANCIAL STATEMENTS**  
For the year ended 30 November 2003

**15. DEFERRED TAXATION**

	2003 £	2002 £
At 1 December 2002	103,430	83,412
Charge for the year	5,452	20,018
At 30 November 2003	<u>£ 108,882</u>	<u>£ 103,430</u>

The deferred tax provision is made up as follows:

	2003 £	2002 £
Accelerated capital allowances	108,882	103,430
	<u>£ 108,882</u>	<u>£ 103,430</u>

**16. SHARE CAPITAL**

	2003 £	2002 £
<b>Authorised</b>		
50,000 Ordinary shares of £1 each	<u>£ 50,000</u>	<u>£ 50,000</u>
<b>Allotted, called up and fully paid</b>		
2 Ordinary shares of £1 each	<u>£ 2</u>	<u>£ 2</u>

**17. RECONCILIATION OF MOVEMENT IN SHAREHOLDERS' FUNDS**

	2003 £	2002 £
Profit for the year	166,571	195,663
Dividends	(285,636)	(21,000)
	<u>(119,065)</u>	<u>174,663</u>
Opening shareholders' funds	297,345	122,682
Closing shareholders' funds	<u>£ 178,280</u>	<u>£ 297,345</u>



**NOTES TO THE FINANCIAL STATEMENTS**  
For the year ended 30 November 2003

**18. NET CASH FLOW FROM OPERATING ACTIVITIES**

			2003	2002
	Con- tinuing £	Disc- ontinued £	Total £	£
Operating profit	257,604	25,743	283,347	342,932
Amortisation of intangible fixed assets	15,784	-	15,784	15,785
Depreciation of tangible fixed assets	272,958	-	272,958	171,363
Loss on disposal of tangible fixed assets	19,085	-	19,085	8,527
Increase in debtors	(5,864)	-	(5,864)	(47,526)
Decrease in creditors	(65,285)	-	(65,285)	(201,316)
<b>NET CASH INFLOW FROM CONTINUING OPERATING ACTIVITIES</b>	<b>£ 494,282</b>			
<b>NET CASH INFLOW IN RESPECT OF DISCONTINUED ACTIVITIES</b>		<b>£ 25,743</b>		
<b>NET CASH INFLOW FROM OPERATIONS</b>			<b>£ 520,025</b>	<b>£ 289,765</b>

**19. ANALYSIS OF CASH FLOWS FOR HEADINGS NETTED IN THE CASH FLOW STATEMENT**

	2003 £	2002 £
<b>RETURNS ON INVESTMENTS AND SERVICING OF FINANCE</b>		
Interest paid	(25,775)	(21,471)
Hire purchase interest	(16,667)	(18,957)
<b>NET CASH OUTFLOW FROM RETURNS ON INVESTMENTS AND SERVICING OF FINANCE</b>	<b>£ (42,442)</b>	<b>£ (40,428)</b>
<b>CAPITAL EXPENDITURE AND FINANCIAL INVESTMENT</b>		
Purchase of intangible fixed assets	-	(11,100)
Purchase of tangible fixed assets	(52,523)	(110,549)
Sale of tangible fixed assets	66,586	26,247
<b>NET CASH INFLOW/(OUTFLOW) FROM CAPITAL EXPENDITURE</b>	<b>£ 14,063</b>	<b>£ (95,402)</b>



**NOTES TO THE FINANCIAL STATEMENTS**  
For the year ended 30 November 2003

	2003 £	2002 £
<b>FINANCING</b>		
New secured loans	-	400,000
Repayment of loans	(44,926)	(256,386)
Principal payment under finance lease	(179,641)	(163,950)
<b>NET CASH OUTFLOW FROM FINANCING</b>	<b>£ (224,567)</b>	<b>£ (20,336)</b>

**20. ANALYSIS OF CHANGES IN NET DEBT**

	1 December 2002 £	Cash flow £	Other non-cash changes £	30 November 2003 £
Cash at bank and in hand:	55,218	(19,744)	-	35,474
<b>DEBT :</b>				
Finance leases	(251,030)	179,641	(374,823)	(446,212)
Debts due within one year	(41,594)	44,926	(48,255)	(44,923)
Debts falling due after more than one year	(351,474)	-	48,255	(303,219)
<b>NET DEBT</b>	<b>£ (588,880)</b>	<b>£ 204,823</b>	<b>£ (374,823)</b>	<b>£ (758,880)</b>

**21. OPERATING LEASE COMMITMENTS**

At 30 November 2003 the company had annual commitments under non-cancellable operating leases as follows:

	2003 £	Other 2002 £
<b>Expiry date:</b>		
Between 2 and 5 years	107,798	107,798

**22. DIRECTORS' PERSONAL GUARANTEES**

There are unsupported guarantees of £50,000 each on behalf of S Malcolm and T Wallace, directors of the company, towards the loan facilities.



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**NOTES TO THE FINANCIAL STATEMENTS**  
**For the year ended 30 November 2003**

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**23. RELATED PARTY TRANSACTIONS**

During the year the company purchased 3 motor vehicles at a total cost of £32,543 (2002:£222,870) through Thomas Wallace Car Sales Ltd, of which Thomas Wallace is a director and shareholder.

During the year the company received rent totalling £15,000 (2002:£15,000) from PMF Paisley Ltd, of which Steven Malcolm is a director and shareholder.

During the year the company was invoiced a total of £40,134 (2002:£40,993) for motor vehicle parts, from PMF Paisley Ltd, of which Steven Malcolm is a director and shareholder.

During the year the company was invoiced management fees of £55,000 (2002: £Nil) from Paisley Private Hire Ltd, of which Steven Malcolm is a director and shareholder.