### **ANNUAL REPORT AND FINANCIAL STATEMENTS**

### FOR THE YEAR ENDED 31 MARCH 2021



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#### **COMPANY INFORMATION**

**Directors** 

J Goerke

S Maguire M Warrington R Leslie

C Orr

Secretary

S Maguire

Company number

SC195923

Registered office

Floor 3

1 West Regent Street

Glasgow G2 1RW

**Auditor** 

Johnston Carmichael LLP

7-11 Melville Street

Edinburgh EH3 7PE

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#### STRATEGIC REPORT

#### FOR THE YEAR ENDED 31 MARCH 2021

The directors present the strategic report and financial statements for the year ended 31 March 2021.

#### Fair review of the business

The year was the first for Loch Duart Limited under the new ownership reported in the prior year. The company operates throughout Scotland. The results for the year are set out on page 9 and the directors are disappointed to report a loss for the year of (£3,132,165). The performance was an inevitable consequence of the COVID 19 pandemic given the company's focus on export markets and the food service sector, both of which were sectors hit by immediate and enduring lockdown.

Salmon prices, generally, fell as producers, customers and supply chains adjusted to the new circumstances. The company was denied access to many of its historic markets or saw an increase in the costs of accessing them. As a result, the company had to develop an alternative sales strategy for the period, which, although challenging, has resulted in an acceleration of changes which will see improved sales performance in future years.

Despite that trading background, the company continued, with investor and lender support, to implement its strategic plans in order to be better placed to emerge from the pandemic trading conditions. The acquisition of a fish processing plant has improved capacity, quality and reliability as well as opened opportunity for product development to better service the post-pandemic changing customer requirements.

The company has achieved this whilst maintaining its industry leading standards of fish welfare, environmental stewardship, community engagement and exceptional product quality. That plan is consistent with the company's commitment to quality, innovation and improvement of farming methods which, in return, improve fish welfare and environmental sustainability.

#### **SCOTLAND**

The company has continued to invest in Research and Development to improve various areas of aquaculture farming, although at lower levels than prior years due to the trading conditions. The changing nature of the biological and weather challenges prevalent in Scotland coupled with the company's attitude to improvement and developing best practice bring innovation and help maintain the company's record of sustainable quality and superior taste.

During the year, despite the COVID 19 pandemic, the company continued its significant investment in farming infrastructure and people development in support of its refined farming strategy.

The negative price impact of COVID 19 endured through most of the year and the market disruption which followed the UK's exit from the European Union reduced the volume which the company was able to export.

Despite that setback, the prices at the end of the year started to return towards more normal levels. Year end stocks placed the company in a credible position from which to start the following year.

#### **CANADA**

Efforts to explore the potential for reopening Canadian operations continue, but any such possibility is not yet predictable in timing or scale. The company retains the licences to operate.

#### Key performance indicators

The company monitors turnover and profit as the key financial KPIs of the business. Turnover has decreased to £31.2M from £40.3M in 2020 and loss for the year is £3.1M against a profit in 2020 of £1.3M. The company's financial performance is influenced by movement of non-financial KPIs. These are predominantly production metrics around fish survival, growth, feed conversion rates and production volume.

#### STRATEGIC REPORT (CONTINUED)

#### FOR THE YEAR ENDED 31 MARCH 2021

#### Principal risks and uncertainties

The company exports a significant percentage of its production and is therefore exposed to exchange rate movements. The company seeks to manage those risks via appropriate treasury management.

The geographic diversification spreads the group over many locations, sales markets and health & welfare issues. The ongoing pursuit of this diversification would normally reduce the operational, and hence financial, risk faced by the business but with international freight disrupted by COVID 19 and then Brexit throughout the year it faces a period of readjustment which will continue beyond the year end.

The company has historically enjoyed good prices and been resilient to the more extreme market movements but remains exposed to price volatility around issues of supply in the wider market and changing consumer behaviour under the COVID 19 restrictions. The company's efforts to mitigate against there have been bearing fruit in the latter part of the year.

Risks in relation to fish health and mortality levels are inevitable in aquaculture, but the company considers its husbandry and welfare practices are capable of minimising such risks to the extent that they can be addressed. The changing climate, with recent warm dry summers, has changed the underlying risk levels and will require innovation in farming practice to cope.

On behalf of the board

S Maguire **Director** 

6 DECEMBEL 2021

#### **DIRECTORS' REPORT**

#### FOR THE YEAR ENDED 31 MARCH 2021

The directors present their annual report and financial statements for the year ended 31 March 2021.

#### **Principal activities**

The principal activity of the group and company is that of salmon farming in the North West of Scotland. The business and its brand are built on a foundation of providing whole gutted fish to trade outlets in a variety of countries. The majority of sales are therefore export.

#### **Directors**

The directors who held office during the year and up to the date of signature of the financial statements were as

A Bina (Resigned 17 September 2021)

J Goerke

N Joy (Resigned 12 May 2020)

S Maguire

I Laird (Resigned 12 May 2020)

M Warrington

A Erskine (Resigned 12 May 2020)

R Leslie (Appointed 29 September 2021) C Orr (Appointed 29 September 2021)

#### Results and dividends

The results for the year are set out on page 9.

No ordinary or preference dividends were paid or proposed.

#### **Auditor**

The auditor, Johnston Carmichael LLP, is deemed to be reappointed under section 487(2) of the Companies Act 2006.

#### Statement of disclosure to auditor

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information of which the auditor of the company is unaware. Additionally, the directors individually have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the auditor of the company is aware of that information.

#### **Environment and welfare**

The welfare of both staff and fish are crucial to the company both for the quality of the product and the sustainability of the business. These are areas of differentiation on which the company was founded and which influence every area of operation. As well as being accredited to ISO 14001, the company is also accredited to several other quality schemes, details of which are available on the company's website at www.lochduart.com.

On behalf of the board

S Maguire

Director

Date: 6 DECEMBEL 2021

## DIRECTORS' RESPONSIBILITIES STATEMENT FOR THE YEAR ENDED 31 MARCH 2021

The directors are responsible for preparing the Strategic Report, Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and company, and of the profit or loss of the group for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- · make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group and company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the group's and company's transactions and disclose with reasonable accuracy at any time the financial position of the group and company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the group and company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

### INDEPENDENT AUDITOR'S REPORT

#### TO THE MEMBERS OF LOCH DUART LIMITED

#### **Opinion**

We have audited the financial statements of Loch Duart Limited (the 'parent company') and its subsidiaries (the 'group') for the year ended 31 March 2021 which comprise Group Profit and Loss Account, Group Statement of Comprehensive Income, Group Balance Sheet, Company Balance Sheet, Group Statement of Changes in Equity, Company Statement of Changes in Equity, Group Statement of Cash Flows, and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent company's affairs as at 31 March 2021 and of the group's loss for the year then ended:
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
   and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the director's use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the entity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

#### Other information

The directors are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

## INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF LOCH DUART LIMITED

#### Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

#### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the parent company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report and the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- · the parent company financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

#### Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.

#### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

## INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF LOCH DUART LIMITED

Extent to which the audit is considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below:

We assessed whether the engagement team collectively had the appropriate competence and capabilities to identify or recognise non-compliance with laws and regulations by considering their experience, past performance and support available.

All engagement team members were briefed on relevant identified laws and regulations and potential fraud risks at the planning stage of the audit. Engagement team members were reminded to remain alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.

We obtained an understanding of the legal and regulatory frameworks that are applicable to the company, focusing on provisions of those laws and regulations that had a direct effect on the determination of material amounts and disclosures in the financial statements. The most relevant frameworks we identified include:

- UK GAAP/FRS102
- Companies Act 2006
- · Corporation Tax legislation
- VAT legislation

We gained an understanding of how the company is complying with these laws and regulations by making enquiries of management. We corroborated these enquiries through our review of submitted returns, external inspections and board meeting minutes.

We assessed the susceptibility of the company's financial statements to material misstatement, including how fraud might occur, by meeting with management to understand where it was considered there was susceptibility to fraud. This evaluation also considered how management were remunerated and whether this provided an incentive for fraudulent activity. We considered the overall control environment and how management oversee the implementation and operation of controls. In areas of the financial statements where the risks were considered to be higher, we performed procedures to address each identified risk.

The following procedures were performed to provide reasonable assurance that the financial statements were free of material fraud or error:

- Reviewing minutes of meetings of those charged with governance;
- Reviewing the level of and reasoning behind the company's procurement of legal and professional services;
- Performing audit work procedures over the risk of management override of controls, including testing of
  journal entries and other adjustments for appropriateness, evaluating the business rationale of
  significant transactions outside the normal course of business and reviewing judgements made by
  management in their calculation of accounting estimates for potential management bias.

Our audit procedures were designed to respond to the risk of material misstatements in the financial statements, recognising that the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve intentional concealment, forgery, collusion, omission or misrepresentation. There are inherent limitations in the audit procedures performed and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we are to become aware of it.

A further description of our responsibilities is available on the Financial Reporting Council's website at: https://www.frc.org.uk/Our-Work/Audit/Audit-and-assurance/Standards-and-guidance/Standards-and-guidance-for-auditors/Auditors-responsibilities-for-audit/Description-of-auditors-responsibilities-for-audit.aspx. This description forms part of our auditor's report.

## INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF LOCH DUART LIMITED

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#### Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Grant Roger (Senior Statutory Auditor) for and on behalf of Johnston Carmichael LLP

9 DECEMBER 2021

Chartered Accountants Statutory Auditor

7-11 Melville Street Edinburgh EH3 7PE

# GROUP PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 MARCH 2021

	•	2021	2020
	Notes ·	£	£
Turnover	3	31,249,582	40,323,537
Cost of sales		(27,149,181)	(30,499,333)
Gross profit		4,100,401	9,824,204
Administrative expenses		(7,685,713)	(8,052,448)
Other operating income	3	173,548	196,138
Operating (loss)/profit	• 4	(3,411,764)	1,967,894
Interest receivable and similar income	8	-	15,328
Interest payable and similar expenses	9	(122,892)	(186,351)
Write-off on disposal of investment		(1)	
(Loss)/profit before taxation		(3,534,657)	1,796,871
Tax on (loss)/profit	10	402,492	(462,069)
(Loss)/profit for the financial year	25	(3,132,165)	1,334,802
	•		

(Loss)/profit for the financial year is all attributable to the owners of the parent company.

# GROUP STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 MARCH 2021

	2021	2020
	£	£
(Loss)/profit for the year	(3,132,165)	1,334,802
Other comprehensive income	-	
Total comprehensive income for the year	(3,132,165)	1,334,802

Total comprehensive income for the year is all attributable to the owners of the parent company.

# GROUP BALANCE SHEET AS AT 31 MARCH 2021

		20	)21	20	)20
	Notes	£	£	£	£
Fixed assets					
Intangible assets	11		1,836,308		1,788,487
Tangible assets	12		17,748,316		14,020,765
		,	19,584,624		15,809,252
Current assets					
Stocks	15	14,787,811		12,623,394	
Debtors	16	5,334,800		3,460,067	
Cash at bank and in hand		1,851,355		1,231,915	•
•		21,973,966		17,315,376	
Creditors: amounts falling due within				٠	
one year	17	(9,553,294)		(7,928,299)	,
Net current assets			12,420,672		9,387,077
Total assets less current liabilities			32,005,296		25,196,329
Creditors: amounts falling due after more than one year	18		(3,109,252)		(1,806,237)
Provisions for liabilities	21		-		(402,492)
Net assets			28,896,044		22,987,600
Capital and reserves					
Called up share capital	24		3,922	•	2,982
Share premium account	25		13,818,426		4,818,916
Revaluation reserve	25		665,513	,	665,513
Capital redemption reserve	25		6,418,560	•	6,418,560
Other reserves	25		(338,139)		(378,298)
Profit and loss reserves	25		8,327,762		11,459,927
Total equity			28,896,044	•	22,987,600

The financial statements were approved by the board of directors and authorised for issue on .... DECEMBER 2021 and are signed on its behalf by:

S Maguire

Director

# COMPANY BALANCE SHEET AS AT 31 MARCH 2021

		20	2021		)20
	Notes	£	£	£	£
Fixed assets					
Intangible assets	11		1,836,308		1,788,487
Tangible assets	12		17,748,316		14,020,765
Investments	13		15		16
			19,584,639	•	15,809,268
Current assets					
Stocks	15	14,787,811		12,623,394	
Debtors	16	5,334,558		3,459,822	
Cash at bank and in hand		1,847,412		1,229,571	
		21,969,781		17,312,787	,
Creditors: amounts falling due within one year	17	(9,512,679)		(7,918,106)	
Net current assets		<u>·</u>	12,457,102	:	9,394,681
Total assets less current liabilities			32,041,741		25,203,949
Creditors: amounts falling due after more than one year	18		(3,089,580)		(1,783,458)
Provisions for liabilities	21		-		(402,492)
Net assets			28,952,161		23,017,999
1101 400010			====		=
Capital and reserves					
Called up share capital	24		3,922		2,982
Share premium account	25		13,818,426		4,818,916
Revaluation reserve	25		665,513		665,513
Capital redemption reserve	25		6,418,560		6,418,560
Profit and loss reserves	25		8,045,740		11,112,028
Total equity			28,952,161		23,017,999
		•			=

### **COMPANY BALANCE SHEET (CONTINUED)**

#### **AS AT 31 MARCH 2021**

As permitted by s408 Companies Act 2006, the company has not presented its own profit and loss account and related notes. The company's loss for the year was £3,066,288 (2020 - £1,357,218 profit).

The financial statements were approved by the board of directors and authorised for issue on .1. DECEMBER 2021 and are signed on its behalf by:

S Maguire **Director** 

Company Registration No. SC195923

## GROUP STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 MARCH 2021

		Share capital	Share R premium account	Revaluation reserve	Capital redemption reserve	Other reserves	Profit and loss reserves	Total
		£	£	£	£	£	£	£
Balance at 1 April 2019		513,971	4,274,918	665,513	4,631,190	1,138,435	8,583,858	19,807,885
Year ended 31 March 2020:	•							
Profit and total comprehensive income for the year		-	_	-	_	_	1,334,802	1,334,802
Conversion of loan to shares	24	1,276,381	543,998	-	-	-	-	1,820,379
Cancellation of deferred shares	24	(1,787,370)	_	-	1,787,370	-	-	
Foreign currency exchange movements		-	-	-	-	24,534	-	24,534
Transfers		-	-	-	-	(1,541,267)	1,541,267	-
Balance at 31 March 2020		2,982	4,818,916	665,513	6,418,560	(378,298)	11,459,927	22,987,600
Year ended 31 March 2021:								
Loss and total comprehensive income for the year		-	-	-	-	_	(3,132,165)	(3,132,165)
Issue of share capital	- 24	940	8,999,510	-		-	-	9,000,450
Foreign currency exchange movements		-	-	-	-	40,159	-	40,159
Balance at 31 March 2021		3,922	13,818,426	665,513	6,418,560	(338,139)	8,327,762	28,896,044

## COMPANY STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 MARCH 2021

	Notes	Share capital £	Share R premium account £	evaluation reserve £	Capital ( redemption reserve £	Own shares	Profit and loss reserves £	Total £
	Notes	£	£	L	£	L	£	£
Balance at 1 April 2019		513,971	4,274,918	665,513	4,631,190	1,541,267	8,213,543	19,840,402
Year ended 31 March 2020: Profit and total comprehensive income for the year			-		-		1,357,218	1,357,218
Conversion of loan to shares	24	1,276,381	543,998	-	-	-	-	1,820,379
Cancellation of deferred shares	24	(1,787,370)	-	-	1,787,370	_	-	
Transfers	٠			-		(1,541,267)	1,541,267	
Balance at 31 March 2020		2,982	4,818,916	665,513	6,418,560		11,112,028	23,017,999
Year ended 31 March 2021:								
Loss and total comprehensive income for the year		-		-	-	-	(3,066,288)	
Issue of share capital	24	940	8,999,510					9,000,450
Balance at 31 March 2021		3,922	13,818,426	665,513	6,418,560	-	8,045,740	28,952,161

# GROUP STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 MARCH 2021

·	20	2021		estated 20
Notes	£	£	£	£
Cash flows from operating activities				•
Cash (absorbed by)/generated from 30				
operations		(5,111,688)		6,536,565
Interest paid		(122,892)		(186,351)
Income taxes paid		(28,406)		(570,687)
Net cash (outflow)/inflow from operating				,
activities		(5,262,986)		5,779,527
Investing activities				
Purchase of intangible assets	(47,821)		(64,060)	
Purchase of tangible fixed assets	(4,336,692)		(3,587,586)	
Proceeds on disposal of tangible fixed				
assets	8,295		29,957	
Stock depreciation capitalised Amounts written off investments	267,708		129,273	
Interest received	(1)		15,328	
interest received				
Net cash used in investing activities		(4,108,511)		(3,477,088)
Financing activities				
Proceeds from issue of shares	9,000,450		-	
Loan note settlement and repayment of borrowing	s -		1,820,379	
Loan note interest	004 470		124,375	
Proceeds of new bank loans	694,470		- (4 922 224)	
Repayment of bank loans Capital repayments of finance leases	(55,309)		(1,832,331)	
obligations	(928,885)		(571,526)	
Not each generated from //				·
Net cash generated from/(used in) financing activities		8,710,726		(459,103)
				<del></del>
Net (decrease)/increase in cash and cash				
equivalents		(660,771)		1,843,336
Cash and cash equivalents at beginning of year		(202,849)		(2,046,185)
Cash and cash equivalents at end of year		(863,620)		(202,849)
· · · · · · · · · · · · · · · · · · ·				
Relating to:				
Cash at bank and in hand		1,851,355		1,231,915
Bank overdrafts included in creditors		(2.714.075)		(1 424 764)
payable within one year		(2,714,975)		(1,434,764) 
•		<del></del>		

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021

#### 1 Accounting policies

#### Company information

Loch Duart Limited ("the company") is a private company limited by shares domiciled and incorporated in Scotland. The registered office is Floor 3, 1 West Regent Street, Glasgow, G2 1RW.

The group consists of Loch Duart Limited and all of its subsidiaries.

#### 1.1 Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared on the historical cost convention, modified to include the revaluation of freehold properties and to include investment properties and certain financial instruments at fair value. The principal accounting policies adopted are set out below.

#### 1.2 Basis of consolidation

The consolidated financial statements incorporate those of Loch Duart Limited and all of its subsidiaries (ie entities that the group controls through its power to govern the financial and operating policies so as to obtain economic benefits). Subsidiaries acquired during the year are consolidated using the purchase method. Their results are incorporated from the date that control passes.

All financial statements are made up to 31 March 2021. Where necessary, adjustments are made to the financial statements of subsidiaries to bring the accounting policies used into line with those used by other members of the group.

All intra-group transactions, balances and unrealised gains on transactions between group companies are eliminated on consolidation. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred.

Entities other than subsidiary undertakings or joint ventures, in which the group has a participating interest and over whose operating and financial policies the group exercises a significant influence, are treated as associates. In the group financial statements, associates are accounted for using the equity method.

Entities in which the group holds an interest and which are jointly controlled by the group and one or more other venturers under a contractual arrangement are treated as joint ventures. In the group financial statements, joint ventures are accounted for using the equity method.

### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE YEAR ENDED 31 MARCH 2021

#### 1 Accounting policies

(Continued)

#### 1.3 Going concern

The Group made a loss of £3.1m for the year following profit of £1.3M made in the prior year.

The Group has prepared cash flow projections to March 2030. These projections take account of the impact of COVID-19 to date and anticipated continuing impact. Despite COVID-19, the Group has continued to invest in its strategic plans with the support of its investors. With that support, projections indicate that the Group is expected to retain adequate levels of cash headroom based on conservative operating assumptions and continued creditable fish performance.

These projections are dependent upon the assumptions used, the most significant of which are:

- 1. Fish mortality the group anticipates mortality will be within recently experienced ranges
- 2. Fish growth growth performance consistent with the current year is projected across all sites
- 3. Fish Health stock rotation, husbandry and treatment strategies are projected to continue to allow this risk to be managed and as a result allow fish to be harvested to market demand
- 4. Price price assumptions are based on prices consistent with current COVID-19 impacted market value. If market prices were to recover from that faster than forecast, this would represent upside to the Group.

Management have considered the implications of COVID-19 and are satisfied the visible impact has been included in its assessment of the going concern status of the company. Having considered the above projections, the directors are satisfied that it remains appropriate to prepare the financial statements on a going concern basis.

#### 1.4 Turnover

Turnover represents amounts receivable for goods and services net of VAT and trade discounts. Sales are recognised when goods are despatched.

Revenue from the sale of goods is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer (usually on dispatch of the goods), the amount of revenue can be measured reliably, it is probable that the economic benefits associated with the transaction will flow to the entity and the costs incurred or to be incurred in respect of the transaction can be measured reliably.

#### 1.5 Intangible fixed assets - goodwill

Acquired goodwill is written off in equal annual instalments over its estimated useful economic life of 10 years. Provision is made for any impairment when identified.

#### 1.6 Intangible fixed assets other than goodwill

Intangible assets acquired separately from a business are recognised at cost and are subsequently measured at cost less accumulated amortisation and accumulated impairment losses.

Intangible assets acquired on business combinations are recognised separately from goodwill at the

acquisition date if the fair value can be measured reliably.

Amortisation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives.

### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE YEAR ENDED 31 MARCH 2021

#### 1 Accounting policies

(Continued)

Sea site leases and associated rights are capitalised at cost. The lease granted is for an indefinite period. As the sea sites are integral to the Group's operations, the useful economic life related to the sea site lease has also been reasonably estimated to be indefinite. They are however reviewed annually for impairment.

FRS102 prevents these being carried at any value above cost because the volume of sale transactions is insufficient to qualify as an active market for revaluation purposes. With the difficulty and cost of acquiring new sites being high, the directors are however satisfied that there is significant value attached to these assets over and above their cost value.

#### 1.7 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is provided at rates calculated to write off the cost or valuation less estimated residual value of each asset over its expected useful life, as follows:

Land and buildings freehold50 yearsLeasehold improvements3 - 25 yearsPlant and machinery2 - 20 yearsMotor vehicles3 - 5 years

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the profit and loss account.

#### 1.8 Fixed asset investments

In the parent company financial statements, investments in subsidiaries, associates and jointly controlled entities are initially measured at cost and subsequently measured at cost less any accumulated impairment losses.

#### 1.9 Impairment of fixed assets

At each reporting period end date, the group reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

The carrying amount of the investments accounted for using the equity method is tested for impairment as a single asset. Any goodwill included in the carrying amount of the investment is not tested separately for impairment.

Intangible assets with indefinite useful lives and intangible assets not yet available for use are tested for impairment annually, and whenever there is an indication that the asset may be impaired.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

#### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE YEAR ENDED 31 MARCH 2021

#### 1 Accounting policies

(Continued)

#### 1.10 Stocks

Stock is valued at the lower of cost and net realisable value with due allowance being made for estimated stock losses due to weather, predation and disease. Cost includes fish purchases, feed, direct labour and all other costs directly associated with the rearing of fish.

At each reporting date, an assessment is made for impairment. Any excess of the carrying amount of stocks over its estimated selling price less costs to complete and sell is recognised as an impairment loss in profit or loss. Reversals of impairment losses are also recognised in profit or loss.

#### 1.11 Cash at bank and in hand

Cash at bank and in hand are basic financial assets and include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

#### 1.12 Financial instruments

The group has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the group's balance sheet when the group becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset and the net amounts presented in the financial statements when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

#### Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

#### Other financial assets

Other financial assets are initially measured at fair value, which is normally the transaction price. Such assets are subsequently carried at fair value and the changes in fair value are recognised in profit or loss, except that investments in equity instruments that are not publically traded and whose fair values cannot be measured reliably are measured at cost less impairment.

#### Impairment of financial assets

Financial assets, other than those held at fair value through profit and loss, are assessed for indicators of impairment at each reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected. If an asset is impaired, the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised, the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been, had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE YEAR ENDED 31 MARCH 2021

#### 1 Accounting policies

(Continued)

#### Derecognition of financial assets

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire or are settled, or when the group transfers the financial asset and substantially all the risks and rewards of ownership to another entity, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party.

#### Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the group after deducting all of its liabilities.

Basic financial liabilities, including trade and other payables and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future receipts discounted at a market rate of interest.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade payables are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

#### Derecognition of financial liabilities

Financial liabilities are derecognised when the group's contractual obligations expire or are discharged or cancelled.

#### 1.13 Equity instruments

Equity instruments issued by the group are recorded at the proceeds received, net of transaction costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the group.

#### 1.14 Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

#### Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the profit and loss account because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

#### Deferred tax

Deferred taxation is provided in full in respect of taxation deferred by timing differences between the treatment of certain items for taxation and accounting purposes. Deferred tax assets are recognised to the extent that it is regarded as more likely than not they will be recovered. The deferred tax asset and/or liability balance has not been discounted.

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

#### 1 Accounting policies

(Continued)

#### 1.15 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

#### 1.16 Retirement benefits

The company makes contributions to a defined contribution pension scheme. Contributions are charged to the profit and loss account as they become payable.

#### 1.17 Leases

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessees. All other leases are classified as operating leases.

Assets held under finance leases are recognised as assets at the lower of the assets fair value at the date of inception and the present value of the minimum lease payments. The related liability is included in the balance sheet as a finance lease obligation. Lease payments are treated as consisting of capital and interest elements. The interest is charged to the profit and loss account so as to produce a constant periodic rate of interest on the remaining balance of the liability.

Rentals payable under operating leases, including any lease incentives received, are charged to income on a straight line basis over the term of the relevant lease except where another more systematic basis is more representative of the time pattern in which economic benefits from the lease asset are consumed.

#### 1.18 Government grants

Government grants are recognised at the fair value of the asset received or receivable when there is reasonable assurance that the grant conditions will be met and the grants will be received.

Government grants relating to turnover are recognised as income over the periods when the related costs are incurred. Grants relating to an asset are recognised in income systematically over the asset's expected useful life. If part of such a grant is deferred it is recognised as deferred income rather than being deducted from the asset's carrying amount.

Grants received through the government furlough scheme are recognised in the Profit and Loss Account, within operating income, in the same period as the payroll costs.

#### 1.19 Foreign exchange

Assets, liabilities, revenues and costs denominated in foreign currencies are recorded at the rates of exchange ruling at the dates of the transactions; monetary assets and liabilities at the balance sheet date are translated at the year end rate of exchange. The resulting profits or losses are dealt with in the profit and loss account.

The accounts of overseas subsidiaries are translated at the rate of exchange ruling at the balance sheet date. The exchange rate difference arising on the retranslation of opening net assets is taken directly to reserves.

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE YEAR ENDED 31 MARCH 2021

#### 1 Accounting policies

(Continued)

#### 1.20 Prior year restatements

The 2020 group statement of cash flows and related notes have been updated for movements in debtors and creditors and the split out of capitalised depreciation to more accurately show the cash and non cash movements for the prior year.

#### 2 Judgements and key sources of estimation uncertainty

In the application of the group's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

#### Critical judgements

The following judgements (apart from those involving estimates) have had the most significant effect on amounts recognised in the financial statements.

#### Stock valuation

The Group values stock on the basis of costs incurred in growing the fish remaining in the water at the balance sheet date. Although a review is made at that point to ensure the carrying value of stock is not greater than the likely eventual sale value, the volatility of market volumes and prices affect the future accuracy of that calculation. With almost all such fish requiring the application of additional cost before they reach market weight, a judgement must be made of the likely future cost to reach market. That is done in detail as part of the budget process for the following year.

#### Depreciation

The company assumes a relatively conservative set of asset lives and recognises depreciation on a straight line basis as the intention is to use any asset over its full life. As a result, net book value may be overstated early in the asset life and understated later in life. The company continues to operate with many assets recorded at nil net book value but which continue to contribute to the company's operation.

#### 3 Turnover and other revenue

An analysis of the group's turnover is as follows:

	2021	2020
	£	£
Turnover analysed by class of business		
Sale of goods	31,249,582	40,323,537
-		
	2021	2020
	£	£
Other significant revenue		
Interest income	-	15,328
Grants received	140,044	183,510
JRS income	37,415	-

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

#### 3 Turnover and other revenue

(Continued)

In the opinion of the directors it would be seriously prejudicial to the group's interests to disclose the geographical analysis of turnover.

#### 4 Operating (loss)/profit

	2021	2020
	£	£
Operating (loss)/profit for the year is stated after charging/(crediting):		
Exchange losses	55,194	<b>-</b> .
Government grants	(177,459)	(183,510)
Depreciation of owned tangible fixed assets	2,202,874	1,539,566
Depreciation of tangible fixed assets held under finance leases	493,460	373,972
Profit on disposal of tangible fixed assets	(2,551)	(4,712)
Stock impairment losses recognised or reversed	-	1,265,538
Operating lease charges	473,818	373,340
		<del></del>

£267,708 of depreciation charged in the year is included in the year end stock valuation (2020: £129,273).

#### 5 Auditor's remuneration

•	2021	2020
Fees payable to the company's auditor and associates:	. <b>£</b>	£
For audit services		
Audit of the financial statements of the group and company	27,250	25,100
For other services		
Taxation compliance services	5,900	5,800
Other taxation services	850	825
	6,750	6,625

#### 6 Employees

The average monthly number of persons (including directors) employed by the group and company during the year was:

	Group 2021 Number	2020 Number	Company 2021 Number	2020 Number
Management	4	5	. 4	5
Administration	15	16	15	16
Operations	110	87	110	87
	129	108	129	108

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

6	Employees				(Continued)
	Their aggregate remuneration comprised:				
		Group		Company	
	·	2021	2020	2021	2020
		£	£	£	£
	Wages and salaries	4,104,759	4,005,233	4,104,759	4,005,233
	Social security costs	378,401	366,891	378,401	366,891
	Pension costs	106,543	179,561	106,543	179,561
		4,589,703	4,551,685	4,589,703	4,551,685
7	Directors' remuneration				
				2021 £	2020 £
	Remuneration for qualifying services			524,543	647,250
	Company pension contributions to defined of	ontribution schemes	S	45,550	83,445
				570,000	730,695
				570,093	730 695
					====
	Remuneration disclosed above includes the	following amounts p	oaid to the high		
	Remuneration disclosed above includes the	following amounts p	oaid to the high		
	Remuneration disclosed above includes the	following amounts p	oaid to the high	est paid directo	r:
	Remuneration disclosed above includes the Remuneration for qualifying services	following amounts p	oaid to the high	est paid directo	r: 2020
	·			est paid directo 2021 £	r: 2020 £
	Remuneration for qualifying services Company pension contributions to defined o			est paid directo 2021 £ 284,889	r: 2020 £
8	Remuneration for qualifying services			est paid directo  2021 £  284,889 14,504	2020 £ 179,513
8	Remuneration for qualifying services Company pension contributions to defined o			est paid directo 2021 £ 284,889	r: 2020 £
8	Remuneration for qualifying services Company pension contributions to defined o			2021 £ 284,889 14,504	2020 £ 179,513 
8	Remuneration for qualifying services Company pension contributions to defined of Interest receivable and similar income			2021 £ 284,889 14,504	2020 £ 179,513 
8	Remuneration for qualifying services Company pension contributions to defined of Interest receivable and similar income Interest income			2021 £ 284,889 14,504	2020 £ 179,513  2020 £
	Remuneration for qualifying services Company pension contributions to defined of Interest receivable and similar income Interest income Interest on bank deposits			2021 £ 284,889 14,504	2020 £ 179,513  2020 £
8	Remuneration for qualifying services Company pension contributions to defined of Interest receivable and similar income Interest income			2021 £ 284,889 14,504 2021 £	2020 £ 179,513  2020 £ 15,328
	Remuneration for qualifying services Company pension contributions to defined of Interest receivable and similar income Interest income Interest on bank deposits			2021 £ 284,889 14,504 2021 £	2020 £ 179,513 - 2020 £ 15,328
	Remuneration for qualifying services Company pension contributions to defined of Interest receivable and similar income Interest income Interest on bank deposits Interest payable and similar expenses			2021 £ 284,889 14,504 2021 £	2020 £ 179,513  2020 £ 15,328
	Remuneration for qualifying services Company pension contributions to defined of Interest receivable and similar income Interest income Interest on bank deposits			2021 £ 284,889 14,504 2021 £	2020 £ 179,513 - 2020 £ 15,328
	Remuneration for qualifying services Company pension contributions to defined of Interest receivable and similar income Interest income Interest on bank deposits Interest payable and similar expenses Interest on bank overdrafts and loans	contribution schemes		2021 £ 284,889 14,504 2021 £	2020 £ 179,513 ————————————————————————————————————
	Remuneration for qualifying services Company pension contributions to defined of Interest receivable and similar income Interest income Interest on bank deposits Interest payable and similar expenses Interest on bank overdrafts and loans Interest on convertible loan notes	contribution schemes		2021 £ 284,889 14,504 2021 £ 2021 £ 16,812	2020 £ 179,513 - 2020 £ 15,328 - 2020 £

Gains not taxable

Adjustments in respect of prior years

Research and development tax credit

Timing differences not recognised

Utilisation of losses brought forward

Other permanent differences

Deferred tax not recognised

Taxation (credit)/charge

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

10	Taxation		•
		2021	2020
		£	£
	Current tax		102.042
	UK corporation tax on profits for the current period	-	193,042 49,841
	Adjustments in respect of prior periods		49,041
	Total current tax		242,883
	Deferred tax		
	Origination and reversal of timing differences	-	219,186
	Other adjustments	(402,492)	
	Total deferred tax	(402,492)	219,186
	Total tax (credit)/charge	(402,492)	462,069
	The actual charge for the year can be reconciled to the expected charge bas the standard rate of tax as follows:	ed on the profit	or loss and
		2021	2020
		£	£
	(Loss)/profit before taxation	(3,534,657)	1,796,871
	Expected tax (credit)/charge based on the standard rate of corporation tax in	(074.505)	044 405
	the UK of 19.00% (2020: 19.00%)	(671,585)	341,405
	Tax effect of expenses that are not deductible in determining taxable profit	19,978	69,968

A change in the future UK corporation tax rate was announced in the March 2021 budget. The rate will increase to 25% with effect from 1 April 2023. This change has not been substantively enacted at the year end date and therefore current and deferred tax remains calculated at 19%, the rate enacted at the year end date.

34,192

7,120

(2,140)

209,804

(402,492)

139

(41,142)

49,841

5,397

15,035

21,565

462,069

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

Group	Goodwill	Sea sites	Total
Cost	£	£	£
At 1 April 2020	223,755	2,934,311	3,158,066
Additions - separately acquired	-	47,821	47,821
At 31 March 2021	223,755	2,982,132	3,205,887
Amortisation and impairment			•
At 1 April 2020 and 31 March 2021	223,755	1,145,824	1,369,579
Carrying amount			
At 31 March 2021	· •	1,836,308	1,836,308
At 31 March 2020		1,788,487	1,788,487
Company	Goodwill	Sea sites	Total
	£	£	£
Cost			
At 1 April 2020	223,755	1,910,556	2,134,311
Additions - separately acquired	-	47,821	47,821
At 31 March 2021	223,755	1,958,377	2,182,132
Amortisation and impairment			
At 1 April 2020 and 31 March 2021	223,755	122,069	345,824
Carrying amount			
At 31 March 2021	<u></u>	1,836,308 ———	1,836,308
At 31 March 2020	-	1,788,487	1,788,487

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

12	Tangible fixed assets					
•	Group	Land and buildings i freehold	Leasehold mprovements	Plant and machinery	Motor vehicles	Total
		£	£	£	£	£
	Cost or valuation					
	At 1 April 2020	1,455,622	1,188,987	26,222,408	623,277	29,490,294
	Additions	1,249,922	8,646	5,403,177	35,592	6,697,337
	Disposals	-	-	(407,931)	(14,003)	(421,934)
	Exchange adjustments	2,818		8,249	173	11,240
	At 31 March 2021	2,708,362	1,197,633	31,225,903	645,039	35,776,937
	Depreciation and impairment				_	<del>-</del> ,
	At 1 April 2020	373,179	321,287	14,384,423	390,640	15,469,529
	Depreciation charged in the year	-	95,406	2,753,513	115,123	2,964,042
	Eliminated in respect of disposals	_	-	(402,187)	(14,003)	(416,190)
	Exchange adjustments	2,818	-	8,249	173	11,240
	At 31 March 2021	375,997	416,693	16,743,998	491,933	18,028,621
	Carrying amount					
	At 31 March 2021	2,332,365	780,940	14,481,905	153,106	17,748,316
-	At 31 March 2020	1,082,443	867,700	11,837,985	232,637	14,020,765
	Company	Land and buildings i freehold	Leasehold mprovements	Plant and machinery	Motor vehicles	Total
		. £	£	£	£	£
	Cost or valuation					
	At 1 April 2020	1,134,459	1,188,987	25,282,158	603,568	28,209,172
	Additions	1,249,922	8,646	5,403,177	35,592	6,697,337
	Disposals	-	-	(407,931)	(14,003)	(421,934)
	At 31 March 2021	2,384,381	1,197,633	30,277,404	625,157	34,484,575
	Depreciation and impairment					
	At 1 April 2020	52,016	321,287	13,444,173	370,931	14,188,407
	Depreciation charged in the year	,	95,406	2,753,513	115,123	2,964,042
	Eliminated in respect of disposals	-	-	(402,187)	(14,003)	(416,190)
	At 31 March 2021	52,016	416,693	15,795,499	472,051	16,736,259
	Carrying amount					
	At 31 March 2021	2,332,365	780,940	14,481,905	153,106	17,748,316
	At 31 March 2020					

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

#### 12 Tangible fixed assets

(Continued)

The net carrying value of tangible fixed assets includes the following in respect of assets held under finance leases or hire purchase contracts.

	Group 2021 £	2020 £	Company 2021 £	2020 £
Plant and machinery	5,893,601 ======	2,994,311	5,893,601 ———	2,994,311
Depreciation charge for the year in respect of leased assets	493,460 =========	373,972	493,460	373,972

Land and buildings with a carrying amount of £877,424 were revalued at 4 November 2015 by Graham & Sibbald, independent valuers not connected with the company, on the basis of market value. The valuation conforms to RICS Valuation Standards and was based on recent market transactions on arm's length terms for similar properties.

If revalued assets were stated on an historical cost basis rather than a fair value basis, the total amounts included would have been as follows:

	Group		Company	
	2021	2020	2021	2020
	£	£	£	£
Cost	879,019	879,019	879,019	879,019
Accumulated depreciation	(250,446)	(232,866)	(250,446)	(232,866)
Carrying value	628,573	646,153	628,573	646,153
	-		<del></del>	

#### 13 Fixed asset investments

		Group		Company	
		2021	2020	2021	2020
	Notes	£	£	£	£
Investments in subsidiaries	14	-	-	15	16

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

## FOR THE YEAR ENDED 31 MARCH 2021

13	Fixed asset investments	(Continued)
	Movements in fixed asset investments Company	Shares in group undertakings £
	Cost or valuation At 1 April 2020 Disposals	16 (1)
	At 31 March 2021	15
	Carrying amount At 31 March 2021	15
	At 31 March 2020	16

#### 14 Subsidiaries

Details of the company's subsidiaries at 31 March 2021 are as follows:

Name of undertaking	Registered office	Nature of business	Class of shares held	% Held Direct Indirect
Atlantic Sea Smolt Inc*	Canada	Dormant	Ordinary	- 100.00
Snow Island Salmon Inc	Canada	Dormant	Ordinary	100.00 -
The Sustainable Food Company Limited	Scotland	Dormant	Ordinary	100.00 -
The Sustainable Salmon Company Limited	Scotland	Dormant	Ordinary	100.00 -

<sup>\*</sup> Investment held directly by Snow Island Salmon Inc

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

15	Stocks			,		
15	Olours		Group		Company	
	•		2021 £	2020 £	2021 £	2020 £
				L	L	£
	Raw materials and consumables		759,385	744,452	759,385	744,452
	Finished goods and goods for resale	)	14,028,426	11,878,942	14,028,426	11,878,942
			14,787,811	12,623,394	14,787,811	12,623,394
						====
	Reconciliation of fish stocks	•				
	Opening fish stocks at 1 April 2020					11,878,942
	Purchases and capitalisation of cost	s				23,841,819
	Decreases due to harvests			-		(16,974,199)
	Decreases due to other changes					(4,718,136)
	Closing fish stocks at 31 March 2021	1				14,028,426
16	Debtors					•
	•		Group		Company	
			2021	2020	2021	2020
	Amounts falling due within one ye	ear:	£	£	£	£
	Trade debtors		4,171,752	2,425,769	4,171,752	2,425,769
	Corporation tax recoverable		275,778	247,372	275,778	247,372
	Other debtors		763,728	312,151	763,173	311,906
	Prepayments and accrued income		123,542	474,775	123,855	474,775
			5,334,800	3,460,067	5,334,558	3,459,822
17	Creditors: amounts falling due wit	hin one ve	ar			
••	Oreators, amounts raining due wit	iiiiii Olic yc	Group		Company	
			2021	2020	2021	2020
	•	Notes	£	. <b>£</b>	£	£
	Bank loans and overdrafts	19	2,782,475	1,434,764	2,782,475	1,434,764
	Obligations under finance leases	20	1,085,669	529,880	1,085,669	529,880
	Other borrowings	19	10,497	12,074	-	-
	Trade creditors		4,303,609	4,320,258	4,303,446	4,320,258
	Other taxation and social security		102,449	77,620	102,449	77,620
	Deferred income	22	116,585	-	116,585	-
	Other creditors		195,000	195,000	195,000	195,000
	Accruals and deferred income		957,010	1,358,703	927,055	1,360,584
			9,553,294	7,928,299	9,512,679	7,918,106
	•		=		<del>=</del>	

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

Ob Oth De	nk loans and overdrafts ligations under finance leases ner borrowings ferred income	Notes 19 20 19 22	2021 £ 576,343 2,216,259 19,672 296,978 3,109,252	2020 £ 1,340,287 22,779 443,171 1,806,237	2021 £ 576,343 2,216,259 296,978 3,089,580	1,340,287 - 443,171
Ob Oth De	ligations under finance leases ner borrowings ferred income	19 20 19	576,343 2,216,259 19,672 296,978	1,340,287 22,779 443,171	576,343 2,216,259 - 296,978	443,171
Ob Oth De	ligations under finance leases ner borrowings ferred income	20 19.	2,216,259 19,672 296,978	22,779 443,171	2,216,259 - 296,978 	443,171
Oth De	ner borrowings ferred income	19	19,672 296,978	22,779 443,171	296,978 ———	
De	ferred income		296,978	443,171	<u> </u>	
	·				<u> </u>	
19 Lo	ans and overdrafts	·	3,109,252	1,806,237	3,089,580	1,783,458
19 Lo	ans and overdrafts	•				
			,			
			Group		Company	
			2021	2020	2021	2020
		·	£	<b>£</b>	£	£
Baı	nk loans		643,843	-	643,843	-
Bai	nk overdrafts		2,714,975	1,434,764	2,714,975	1,434,764
Oth	ner loans		30,169	34,853	-	
		•	3,388,987	1,469,617	3,358,818	1,434,764
Pa	yable within one year		2,792,972	1,446,838	2,782,475	1,434,764
Pay	yable after one year		596,015	22,779	576,343	-

Shareholder loans above includes unsecured convertible loan notes which bear no interest and mature between 2024 and 2026.

The HSBC Bank plc and HSBC Invoice Finance (UK) Limited hold a floating charge over the assets of the group and parent company.

The various properties owned by the parent company are subject to a standard security in favour of HSBC Bank plc.

In addition, Eksport Kreditt Norge AS hold a bond and floating charge.

The above securities are subject to a ranking agreement.

A cross guarantee is in place between the parent company and its subsidiary undertakings.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

20	Finance lease obligations	Group		Company	
		2021	2020	2021	2020
		£	£	£	£
	Future minimum lease payments due under finance leases:				
	Within one year	1,052,864	529,880	1,052,864	529,880
	In two to five years	2,249,064	1,340,287	2,249,064	1,340,287
		3,301,928	1,870,167	3,301,928	1,870,167
			-		

#### 21 Deferred taxation

Deferred tax assets and liabilities are offset where the group or company has a legally enforceable right to do so. The following is the analysis of the deferred tax balances (after offset) for financial reporting purposes:

•	Liabilities 2021	Liabilities 2020
Group	2021 £	2020 £
Group	L	L
Accelerated capital allowances	-	381,175
Tax losses	-	30,416
Short term timing differences	-	(9,099)
	-	402,492
	Liabilities	Liabilities
	2021	2020
Company	£	£
Accelerated capital allowances	· •	381,175
Tax losses	· -	30,416
Short term timing differences	-	(9,099)
		402,492
	. =====================================	====
	Group	Company
	2021	2021
Movements in the year:	£	<b>£</b>
Liability at 1 April 2020	402,492	402,492
Credit to profit or loss	(402,492)	(402,492)
Liability at 31 March 2021	-	
•		·

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

#### 21 Deferred taxation (Continued)

The deferred tax liability from the prior year was reversed within the 12 months as expected and related to accelerated capital allowances. As at the year end we have a deferred tax asset of £210k not recognised.

#### 22 Deferred income

22	Deferred income				
•		Group		Company	
		2021	2020	2021	2020
		£	£	£	£
	Arising from Government Grants	413,563	443,171	413,563	443,171
	•	<u> </u>			<del></del> .
	Deferred income is included in the financial	statements as follows	s:		
	Current liabilities	116,585	_	116,585	-
	Non-current liabilities	296,978	443,171	296,978	443,171
	•	413,563	443,171	413,563	443,171
23	Retirement benefit schemes				
		•		2021	2020
	Defined contribution schemes			£	£
	Charge to profit or loss in respect of defined contribution schemes			106,543	126,793
					<del></del>

Defined contribution pension schemes are operated for all qualifying employees. The assets of the schemes are held separately from those of the group in an independently administered fund.

#### 24 Share capital

	Group and company	
	2021	2020
Ordinary share capital	£	£
Issued and fully paid		
3,876,257 (2020: 2,981,624) Ordinary shares of £0.001 each	3,877	2,982
45,000 Growth shares of £0.001 each	45	-
	3,922	2,982

On 14 October 2020 45,000 £0.001 Growth Shares were issued at a premium of £405. Growth shares have no voting or dividend rights.

On 1 December 2020 596,422 £0.001 Ordinary Shares were issued at a premium of £5,999,403.

On 15 February 2021 298,211 £0.001 Ordinary Shares were issued at a premium of £2,999,702.

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

#### 25 Reserves

#### Share premium

This reserve records the amount above the nominal value shares sold, less transaction costs.

#### Revaluation reserve

This reserve records the revaluation of assets in excess of historic cost.

#### Capital redemption reserve

This reserves represents the premium at which investors converted convertible debt into a capital contribution through the issuance of preference shares.

#### Other Reserves

Contained within Other Reserves is the foreign currency translation reserve and the convertible loan note reserve. The foreign currency translation reserve arises on consolidation of subsidiaries with functional currencies different to that of the Group's functional and presentational currency, pounds sterling. The convertible loan note reserve represents the equity component of the loan at initial issue less transfers to retained earnings in respect of this component using the effective interest rate method. On conversion of these loan notes in the year the full remaining reserve related to these loans has been transferred to the profit and loss reserve.

#### 26 Operating lease commitments

#### Lessee

At the reporting end date the group had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	Group 2021 £		Company 2021 £	2020 £
		2021 2020		
·				
Within one year	793,900	735,230	793,900	735,230
Between two and five years	1,156,779	1,651,584	1,156,779	1,651,584
In over five years	680,768	623,225	680,768	623,225
	2,631,447	3,010,039	2,631,447	3,010,039
	× <del></del>			

#### 27 Capital commitments

Amounts contracted for but not provided in the financial statements:

	Group 2021 £	2020 £	Company 2021 £	2020 £
Acquisition of tangible fixed assets	223,267	1,033,250	223,267	1,033,250

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

#### 28 Related party transactions

#### Transactions with related parties

During the year, the company rented land and buildings for £53,900 (2020: £53,900) from Scourie Estate which is jointly owned by a former director and shareholder, and other members of his family.

Simon Maguire was a director of Scottish Salmon Producers Organisation Limited and Andrew Bing was a director of Scottish Quality Salmon Limited as the company's representatives in those two bodies. The company pays volume related levies to those industry bodies, as does every other member. The company had no other transactions with Scottish Quality Salmon Limited and Scottish Salmon Producers Organisation Limited beyond membership levies. The amounts paid in the year were £120,998 (2020: £115,990). Included in creditors at the year end is an amount of £nil (2020: £705) due to these companies.

During the year, the company received revenue of £284,270 (2020: £239,918) from companies with common directors. Included in debtors at the year end is an amount of £57,088 (2020: £10,595) due from these companies.

#### 29 Controlling party

The ultimate controlling party is SAF II Master Fund 1, LP a limited partnership incorporated in the United States.

#### 30 Cash generated from group operations

	Restate	
	2021	2020
	£	£
(Loss)/profit for the year after tax	(3,132,165)	1,334,802
Adjustments for:		
Taxation (credited)/charged	(402,492)	462,069
Finance costs	122,892	171,023
Gain on disposal of tangible fixed assets	(2,551)	(4,712)
Depreciation and impairment of tangible fixed assets	2,964,042	2,472,275
Capitalised depreciation	(267,708)	(129,273)
Foreign exchange gains on cash equivalents	40,159	24,534
Amounts written off investments	1	-
Movements in working capital:		
(Increase) in stocks	(2,164,417)	(473,071)
(Increase)/decrease in debtors	(1,846,327)	2,275,215
(Decrease)/increase in creditors	(276,929)	253,065
(Decrease)/increase in deferred income	(146,193)	150,638
Cash (absorbed by)/generated from operations	(5,111,688)	6,536,565

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2021

1 <i>A</i>	Analysis of changes in net debt	
		2021
	·	£
	Opening net debt	
C	Cash and cash equivalents	(202,849)
L	oans	(34,853)
C	Obligations under finance leases	(1,870,167)
		(2,107,869)
C	Changes in net debt arising from:	
	Cash flows of the entity	(2,731,691)
C	Closing net debt as analysed below	(4,839,560) ====================================
c	Closing net debt	
C	Cash and cash equivalents	(863,620)
L	oans.	(674,012)
C	Obligations under finance leases	(3,301,928)
•		(4,839,560)