

**Tesco Personal Finance Limited**

**Annual report**

**for the year ended 30 September 1999**

Registered in Scotland No 173199

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# **Tesco Personal Finance Limited**

## **Annual report for the year ended 30 September 1999**

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# Tesco Personal Finance Limited

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## Annual report for the year ended 30 September 1999

### Directors:

Rowley Stuart Ager – Chairman  
Norman Cardie McLuskie – Deputy Chairman  
William Scott Black  
Ian Hugh Chippendale  
Bernard Higgins  
Andrew Thomas Higginson  
Tim Mason  
John William Melbourn  
George Anthony Schofield  
Colin George Smith

### Secretary:

Alan Ewing Mills

### Registered Office:

42 St Andrew Square  
Edinburgh  
EH2 2YE

### Telephone:

0131 556 8555

### Registered Auditors:

PricewaterhouseCoopers  
Erskine House  
68-73 Queen Street  
Edinburgh  
EH2 4NH

### Bankers:

The Royal Bank of Scotland plc  
36 St Andrew Square  
Edinburgh  
EH2 2YB

## Directors' report for the year ended 30 September 1999

### Report of the Directors

The directors present their report for the year ended 30 September 1999.

### Principal activities

The Company is engaged in the provision of banking and other financial services.

### Review of business and future developments

During the year the Company further expanded its customer base through its principal products; personal loans, credit cards, savings accounts and travel and home insurance. The Company extended its range of financial products launching pet and motor insurance.

In the forthcoming year the Company intends to gain more customers through its existing products and by the introduction of other financial services.

### Dividends

The directors do not recommend the payment of a dividend.

### Directors

The present directors are listed on page 1.

The following directorate changes took place during the year.

<b>Appointments</b>	<b>Date</b>
C G Smith	30 July 1999

<b>Resignations</b>	<b>Date</b>
J M Wemms	30 July 1999

## Directors' report for the year ended 30 September 1999 (continued)

### Directors' Interests

No director had an interest in the shares of the Company.

The following directors were beneficially interested in the 25p ordinary shares of The Royal Bank of Scotland Group plc, the ultimate holding company.

	At 1 October 1998 (or date of appointment if later)	At 30 September 1999
N C McLuskie	85,234	86,832
W S Black	41,894	43,575
I H Chippendale	3,720	4,681
G A Schofield	14,331	3,537
B Higgins	-	2,175

Options to subscribe for ordinary shares of 25p each in The Royal Bank of Scotland Group plc granted to and exercised by directors during the year to 30 September 1999 are included in the table below:-

	At 1 <sup>st</sup> October 1998 (or date of appointment if later)	Options Granted		Options Exercised		At 30 September 1999
		Number	Price £	Number	Price £	
N C McLuskie	233,095	10,530 8,217 139	12.91 12.05 10.85	782	3.44	251,199
W S Black	112,206	5,345 622	12.05 10.85	2,005	3.44	116,168
I H Chippendale	146,961	16,590	12.05	100,000	5.35	63,551
B Higgins	28,300	28,016 1,693	12.05 10.85	-	-	58,009

## Directors' report for the year ended 30 September 1999 (continued)

Outstanding options under The Royal Bank of Scotland Group plc executive share option scheme are exercisable between now and 10 May 2008. The exercise of those options granted since 1996 is subject to a performance condition whereby options may not normally be exercised unless the growth in The Royal Bank of Scotland Group plc adjusted earnings per share has exceeded the growth in the Retail Prices Index over a three year period by an average of at least 2% per annum. This condition has been met for the years 1996, 1997 and 1998. This condition is reviewed annually.

No director had an interest in any of the preference shares of The Royal Bank of Scotland Group plc during the year ended 30 September 1999. In addition, during that year, none of the directors held a beneficial interest in the loan capital of The Royal Bank of Scotland Group plc or in the share or loan capital of any of the other subsidiaries of The Royal Bank of Scotland Group plc, including the Company.

### Directors' Responsibilities

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Company and of the profit or loss for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors confirm that these financial statements comply with the aforementioned requirements.

### Charitable and political donations

No donations were made by the Company during the year for political or charitable purposes.

**Directors' report  
for the year ended 30 September 1999 (continued)****Share Capital**

During the year the authorised share capital was increased by the creation of 147,000,000 ordinary shares of 10p each. The following allotments of ordinary shares of 10p each were made during the year.

Date	No.	Allottee	Price per share
18 November 1998	6,500,000	Tesco Personal Finance Group Limited	£1
30 April 1999	20,000,000	Tesco Personal Finance Group Limited	£1
28 June 1999	20,000,000	Tesco Personal Finance Group Limited	£1
22 September 1999	20,000,000	Tesco Personal Finance Group Limited	£1

Total proceeds amount to £66,500,000.

**Suppliers Payment Policy**

The Company is committed to maintaining a sound commercial relationship with its suppliers. Consequently, it is the Company's policy to negotiate and agree terms and conditions with its suppliers, which includes the giving of an undertaking by the Company to pay suppliers within 30 days of receipt of a correctly prepared invoice submitted in accordance with the terms of the contract. The average duration of amounts owing to suppliers during the year was 21 days.

**Year 2000**

The Directors recognise the importance of the Year 2000 issue and the consequences it may have for the Company and its suppliers and customers.


The Company has a continuous programme of systems maintenance and development which includes addressing the problems posed by Year 2000 and the costs of addressing the Year 2000 issues are therefore absorbed in the ongoing IT development expenditure of the Company. In addition the Company relies heavily on the systems of its ultimate parents, The Royal Bank of Scotland Group plc and Tesco PLC, both of whom have Year 2000 project plans in place.

**Directors' report  
for the year ended 30 September 1999 (continued)**

**Auditors**

A resolution to re-appoint PricewaterhouseCoopers and to authorise the directors to fix their remuneration will be proposed at the Annual General Meeting.

**By order of the board**



**Alan Ewing Mills**

Secretary

19 November 1999



## **Report of the auditors to the members of Tesco Personal Finance Limited**

We have audited the financial statements on pages 8 to 25 which have been prepared under the historical cost convention and the accounting policies set out on pages 11 and 12.

### **Respective responsibilities of directors and auditors**

The directors are responsible for preparing the Annual Report, which as described on page 4, includes preparing the financial statements. Our responsibilities, as independent auditors, are established by statute, the Auditing Practices Board and our profession's ethical guidance.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act. We also report to you if, in our opinion, the directors' report is not consistent with the financial statements, if the Company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions is not disclosed.

We read the other information contained in the Annual Report and consider the implications for our report if we become aware of any apparent misstatements or material inconsistencies with the financial statements.

### **Basis of audit opinion**

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the Company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

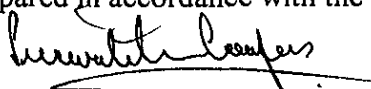
### **Opinion**

In our opinion, the financial statements give a true and fair view of the state of the Company's affairs at 30 September 1999 and of its loss and cash flow for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

**PricewaterhouseCoopers**  
**Chartered Accountants and Registered Auditors**

Edinburgh

19 November 1999



# Profit and loss account for the year ended 30 September 1999

	Note	1999 £'000	1998 £'000
Interest receivable:-			
Other interest receivable and similar income	4	79,920	43,694
Interest payable	5	(48,387)	(33,203)
<b>Net interest income</b>		<b>31,533</b>	<b>10,491</b>
Fees and commissions receivable		20,854	8,754
Fees and commissions payable		(1,137)	(336)
Dealing profits		-	20
Other operating income		3,350	4,226
<b>Non-interest income</b>		<b>23,067</b>	<b>12,664</b>
<b>Total income</b>		<b>54,600</b>	<b>23,155</b>
Administrative expenses:-			
Staff costs	7	9,489	17,634
Premises and equipment		4,349	3,180
Other administrative expenses	8	37,484	32,588
Depreciation and amortisation	9	3,403	3,091
<b>Operating expenses</b>		<b>54,725</b>	<b>56,493</b>
<b>Loss before provision for bad and doubtful debts</b>		<b>(125)</b>	<b>(33,338)</b>
Provision for bad and doubtful debts	13	12,696	3,461
<b>Loss on ordinary activities before tax</b>		<b>(12,821)</b>	<b>(36,799)</b>
Tax on loss on ordinary activities	10	1,998	9,866
<b>Retained loss</b>	24	<b>(10,823)</b>	<b>(26,933)</b>

All the above amounts relate to continuing operations.

**Statement of total recognised gains and losses  
for the year ended 30 September 1999**

	1999 £'000	1998 £'000
Loss attributable to ordinary shareholders	(10,823)	(26,933)
Prior year adjustment for change in accounting policy	-	1,673
Total recognised gains and losses	<u>(10,823)</u>	<u>(25,260)</u>

There is no difference between loss on ordinary activities before taxation and the retained loss for the year stated above, and their historical cost equivalents.

**Balance sheet  
at 30 September 1999**

	Note	1999 £'000	1998 £'000
<b>Assets</b>			
Treasury and eligible bank bills	11	53,231	39,384
Loans and advances to banks	12	197,396	495,618
Loans and advances to customers	13	845,987	259,189
Tangible fixed assets	15	10,163	12,165
Other assets	16	31,700	18,864
Prepayments and accrued income	17	5,464	2,426
<b>Total assets</b>		<b>1,143,941</b>	<b>827,646</b>
<b>Liabilities</b>			
Customer accounts	18	977,071	738,839
Other liabilities	19	4,858	9,243
Accruals and deferred income	20	14,403	7,632
Loan capital	21	40,000	20,000
Called up share capital	22	15,150	8,500
Share premium reserve	23	136,350	76,500
Profit and loss account	24	(43,891)	(33,068)
Equity shareholders' funds	25	107,609	51,932
<b>Total liabilities</b>		<b>1,143,941</b>	<b>827,646</b>
<b>Memorandum items</b>			
Other commitments	27	391,295	162,434

The financial statements on pages 8 to 25 were approved by the board of directors on 19 November 1999 and were signed on its behalf by:

**Rowley Stuart Ager**  
Chairman



**Norman Cardie McLuskie**  
Deputy Chairman



**Notes to the financial statements  
for the year ended 30 September 1999****1 Principal accounting policies**

The financial statements have been prepared in accordance with applicable Accounting Standards in the United Kingdom and the Statements of Recommended Accounting Practice issued jointly by the British Bankers' Association and the Irish Bankers' Federation. A summary of the more important accounting policies which have been applied consistently, is set out below. The financial statements are prepared in accordance with Part VII, Chapter II of, and Schedule 9 to, the Companies Act 1985. The Company has taken advantage of the exemption from preparing cashflow statements conferred by Financial Reporting Statement No 1 (Revised) on the grounds that it is a wholly owned subsidiary.

**Basis of accounting**

The financial statements have been prepared under the historical cost convention and in compliance with section 226 of, and schedule 9 to, the Companies Act 1985.

**Tangible Fixed Assets**

The cost of tangible fixed assets is their purchase cost, together with any incidental expenses of acquisition.

Costs relating to technology projects deemed to having enduring benefit are capitalised and amortized over their expected useful economic lives.

Depreciation is calculated so as to write off the cost of tangible assets, less their estimated residual values, over the expected useful economic lives of the assets concerned. The principal annual rates used for this purpose are:

Fixtures & fittings and plant & equipment	- 20% straight line
Computer equipment	- 20% straight line
Capitalised technology expenditure	- 25% straight line

**Taxation**

Provision is made for taxation at current rates on the taxable profits of the Company. Certain items of income and expenditure are accounted for in different periods for financial reporting purposes and for taxation purposes. Deferred taxation is provided on the liability method in respect of timing differences to the extent that they are likely to crystallise in the foreseeable future.

**Operating leases**

Operating lease rentals are charged to the profit and loss account on a straight line basis over the lease term.

## 1 Principal accounting policies (continued)

### **Loans and advances**

Loans and advances are valued at cost less any amounts written off and specific or general provisions.

Specific provisions are made against loans and advances held by the Company when, as a result of a detailed appraisal of the portfolio, it is considered that recovery is doubtful. A general provision is made against loans and advances to cover bad and doubtful debts which have not been separately identified but are known from experience to be present in any portfolio of advances.

Loans and advances classified as bad debts are written off in part or in whole when there is no realistic prospect of recovery.

### **Derivative transactions**

Derivative transactions comprise interest rate swaps for hedging purposes.

Derivative transactions are accounted for in accordance with the item or items being hedged. Consequently, profits or losses on hedges are recognised on a similar accounting basis as the profits or losses on the underlying item or items being hedged. Therefore they are recognised in the financial statements as adjustments to the profit or loss item or items being hedged. To the extent necessary to achieve a common timing of income recognition on the item or items being hedged, deferred realised gains and losses are included in the balance sheet under "Accruals and deferred income" and "Prepayments and accrued income".

### **Interest**

Interest income is recognised on each loan using the earning rules appropriate to the type of loan agreement. Interest expense is recognised on an accruals basis.

### **Fees and commissions**

Fees and commissions in relation to services provided by the Company are recognised when earned. Expenses payable are charged to the profit and loss immediately.

## 2 Holding Company

The Company's ultimate holding company is The Royal Bank of Scotland Group plc which is incorporated in Scotland. Financial statements for The Royal Bank of Scotland Group plc can be obtained from The Royal Bank of Scotland Group plc, 42 St Andrew Square, Edinburgh. The Company's intermediate holding company is Tesco Personal Finance Group Limited whose financial statements can be obtained at the same address.

## 3 Segmental reporting

The Company's results are generated from the provision of banking and other financial services wholly within the United Kingdom.

## 4 Interest receivable

	1999 £'000	1998 £'000
Loans and advances to banks	12,237	1,088
Loans and advances to customers	49,742	2,246
Amounts receivable from group companies	17,941	40,360
	<u>79,920</u>	<u>43,694</u>

## 5 Interest payable

	1999 £'000	1998 £'000
Customer accounts	43,777	3,839
Subordinated loan	1,081	-
Amounts payable to group companies	3,529	29,364
	<u>48,387</u>	<u>33,203</u>

## 6 Directors' emoluments

During the period, two of the directors received emoluments paid by or recharged to the Company as detailed below:

	1999 £'000	1998 £'000
Aggregate emoluments	<u>20</u>	<u>10</u>

## 7 Employee information

The Company currently does not have any direct employees. Staff working for the Company have contracts with Tesco PLC or The Royal Bank of Scotland plc and their remuneration is recharged to the Company as appropriate.

The average monthly number of persons (excluding executive directors) seconded to the Company during the year was 414.

Staff costs recharged for the year are as follows:

	1999 £'000	1998 £'000
Wages and salaries	7,190	9,584
Social security costs	426	677
Other costs including temporary staff	1,873	7,373
	<u>9,489</u>	<u>17,634</u>

## 8 Other Expenses

An analysis of other expenses incurred by the Company is detailed below:

	1999 £'000	1998 £'000
Technology, consulting and outsourcing costs	16,168	16,071
Marketing, printing and stationery	16,121	11,670
Postage and other costs	5,195	4,847
	<u>37,484</u>	<u>32,588</u>

## 9 Loss on ordinary activities before taxation

	1999 £'000	1998 £'000
Loss on ordinary activities before taxation is stated after charging:		
Depreciation charge for period	3,403	3,091
Auditors' remuneration:-		
Audit services	48	43
Non-audit services	77	50



## 10 Tax on loss on ordinary activities

United Kingdom corporation tax at 30.5%:-

	1999 £'000	1998 £'000
Amount receivable from surrender of losses to other group companies	<u>1,998</u>	<u>9,866</u>

The Company has no deferred tax liability at the year end.

## 11 Treasury and eligible bank bills

	1999 £'000	1998 £'000
Other eligible bills	<u>53,231</u>	<u>39,384</u>
Fair value of eligible bills (based on current market value at the year end)	<u>53,477</u>	<u>39,610</u>

## 12 Loans and advances to banks

	1999 £'000	1998 £'000
Repayable on demand:		
Loans and advances to The Royal Bank of Scotland plc	15,254	10,504
Repayable three months or less:		
Loans and advances to The Royal Bank of Scotland plc	137,000	315,114
Loans and advances to other banks	<u>45,142</u>	<u>170,000</u>
	<u>197,396</u>	<u>495,618</u>

**13 Loans and advances to customers**

	1999 £'000	1998 £'000
On demand or at short notice	2,240	497
Remaining maturity:		
Three months or less	311,081	44,258
One year or less but over three months	146,932	43,055
Five years or less but over one year	390,956	174,344
Over five years	9,572	945
	<u>860,781</u>	<u>263,099</u>
Bad debt provision	<u>(14,794)</u>	<u>(3,910)</u>
	<u>845,987</u>	<u>259,189</u>

**Provision for bad and doubtful debts**

	1999 Specific £'000	1999 General £'000	1998 Specific £'000	1998 General £'000
At 1 October	1,969	1,941	70	379
Amounts written off	(1,812)	-	-	-
Charge to profit and loss account	<u>9,837</u>	<u>2,859</u>	<u>1,899</u>	<u>1,562</u>
Closing balance at 30 September	<u>9,994</u>	<u>4,800</u>	<u>1,969</u>	<u>1,941</u>

**14 Interest in suspense**

In certain cases, interest is not being applied where its recoverability is in doubt.

	1999 £'000	1998 £'000
Loans and advances on which interest is not being applied:		
- before specific provisions	<u>4,160</u>	<u>998</u>
- after specific provisions	<u>1,775</u>	<u>115</u>

**15 Tangible Fixed Assets**

	<u>Plant &amp; Equipment</u> £'000	<u>Fixtures &amp; Fittings</u> £'000	<u>Computer Hardware</u> £'000	<u>Computer Software</u> £'000	<u>Total</u> £'000
<b>Cost</b>					
At 1 October 1998	979	2,359	6,737	4,969	15,044
Additions	103	732	537	1,128	2,500
Disposals	(10)	(1,048)	(407)	21	(1,444)
As at 30 September 1999	<u>1,072</u>	<u>2,043</u>	<u>6,867</u>	<u>6,118</u>	<u>16,100</u>
<b>Depreciation</b>					
At 1 October 1998	183	449	998	1,249	2,879
Additions	199	510	1,326	1,367	3,402
Disposals	-	(264)	(83)	3	(344)
As at 30 September 1999	<u>382</u>	<u>695</u>	<u>2,241</u>	<u>2,619</u>	<u>5,937</u>
<b>Net book value at 30 September 1999</b>	<u>690</u>	<u>1,348</u>	<u>4,626</u>	<u>3,499</u>	<u>10,163</u>
<b>Net book value at 30 September 1998</b>	<u>796</u>	<u>1,910</u>	<u>5,739</u>	<u>3,720</u>	<u>12,165</u>

**16 Other assets**

	<b>1999</b> £'000	<b>1998</b> £'000
<b>Amounts falling due within one year:</b>		
Amounts recoverable from surrender of losses to group companies	4,556	4,263
Amounts payable by Tesco PLC	-	9,119
Amounts payable by The Royal Bank of Scotland plc	13,991	34
Amounts payable by other group companies	<u>13,153</u>	<u>5,448</u>
	<u>31,700</u>	<u>18,864</u>

Amounts payable by other group companies includes an interest free subordinated loan of £11,500,000 (1998: £5,000,000) made to Direct Line Group Limited.

## 17 Prepayments and accrued income

	1999 £'000	1998 £'000
Amounts falling due within one year:		
Amounts payable by Tesco PLC	2,099	148
Amounts payable by The Royal Bank of Scotland plc	766	843
Other prepayments and accrued income	2,599	1,435
	<u>5,464</u>	<u>2,426</u>

## 18 Customer accounts

	1999 £'000	1998 £'000
Repayable on demand	<u>977,071</u>	<u>738,839</u>

## 19 Other liabilities

	1999 £'000	1998 £'000
Trade creditors	1,319	1,916
Amounts owed to Tesco PLC	726	892
Amounts owed to The Royal Bank of Scotland plc	569	6,384
Other taxation and social security costs	2,244	51
	<u>4,858</u>	<u>9,243</u>

## 20 Accruals and deferred income

	1999 £'000	1998 £'000
Amounts owed to Tesco PLC	852	148
Amounts owed to The Royal Bank of Scotland plc	1,002	46
Other accruals and deferred income	12,549	7,438
	<u>14,403</u>	<u>7,632</u>

## 21 Loan capital

Dated loan capital has been contributed evenly by The Royal Bank of Scotland plc and Tesco PLC for the development and expansion of the Company and to strengthen its capital base.

	1999 £'000	1998 £'000
Floating rate subordinated loan maturing 2008	20,000	20,000
Floating rate subordinated loan maturing 2009	20,000	-
Total	<u>40,000</u>	<u>20,000</u>

The loan capital is repayable, in whole or in part, at the option of the issuer, prior to maturity, on conditions governing the debt obligation.

## 22 Called up share capital

	1999 £'000	1998 £'000
<b>Authorised</b>		
232,000,000 Ordinary shares of 10p each	<u>23,200</u>	<u>8,500</u>

	1999 £'000	1998 £'000
<b>Allotted, called up and fully paid</b>		
151,500,000 Ordinary shares of 10p each	<u>15,150</u>	<u>8,500</u>

During the year the authorised share capital was increased by the creation of 147,000,000 ordinary shares of 10p each. The following allotments of ordinary shares of 10p each were made during the year.

Date	No.	Allottee	Price per share
18 November 1998	6,500,000	Tesco Personal Finance Group Limited	£1
30 April 1999	20,000,000	Tesco Personal Finance Group Limited	£1
28 June 1999	20,000,000	Tesco Personal Finance Group Limited	£1
22 September 1999	20,000,000	Tesco Personal Finance Group Limited	£1

Total proceeds amount to £66,500,000.

**23 Share Premium Reserve**

	1999 £'000	1998 £'000
Balance at 1 October 1998	76,500	9,000
Premium paid on shares issued during the year	59,850	67,500
Closing balance at 30 September 1999	<u>136,350</u>	<u>76,500</u>

**24 Profit and loss account**

	1999 £'000	1998 £'000
Balance at 1 October 1998	(33,068)	(6,135)
Retained loss for the year	(10,823)	(26,933)
Closing balance at 30 September 1999	<u>(43,891)</u>	<u>(33,068)</u>

**25 Reconciliation of movements in shareholders' funds**

	1999 £'000	1998 £'000
Opening shareholders' funds	51,932	3,865
Shares issued during the year	66,500	75,000
Loss for the year	(10,823)	(26,933)
Closing shareholders' funds	<u>107,609</u>	<u>51,932</u>

**26 Derivatives and other Financial Instruments**

**Risk management**

The Company is exposed to a number of risks through its normal operations, the most significant of which are credit risk, interest rate risk and liquidity risk. Responsibility for the control of risk within the Company is vested in the Risk Management Committee (RMC), a sub committee of the Board of Directors reporting directly to the Board. The RMC establishes the strategy, policies and procedures for managing risk within the Company. These policies are ratified by the Board.

**26 Derivatives and other Financial Instruments (continued)****Objectives, policies and strategies**

The Company's policy is not to undertake any trading activities. Consequently, it is the policy to use derivative instruments only to hedge risk on the Banking Book and not to trade speculatively for financial gain. The RMC reviews regularly the Company's exposure to interest rate risk and the policy is to use derivatives or other financial instruments to maintain this exposure within levels considered prudent. The objective is to reduce the effect of fluctuating interest rates on net interest income.

**Credit risk**

Credit risk arises where the possibility exists of a counterparty defaulting on its obligations. The Company lends surplus funds to the interbank market. Limits have been established for all counterparties based on their respective credit ratings. The limits and proposed counterparties are reviewed and approved by the RMC and Board.

The management of individual credit risk is devolved to the operational business unit. The RMC ensures that appropriate policies are established and adhered to.

**Interest rate risk**

Interest rate risk arises as a result of timing differences on the re-pricing of assets and liabilities, and unexpected changes in the slope and shape of the yield curves. Exposure to interest rate movements arises when there is a mismatch between interest rate sensitive assets and liabilities. The Company closely monitors interest rate movements, the interest rate and re-pricing maturity structure of its interest bearing assets and liabilities and the level of non interest bearing assets and liabilities. In order to reduce the effect of fluctuating interest rates on net interest income, interest rate risk is assessed and hedged via interest rate swaps or other derivatives transactions.

**Interest rate sensitivity gap**

The following table shows the contractual re-pricing terms for each category of asset and liability, together with management's estimate of the interest rate sensitivity gap for the Company as at 30 September 1999. This does not reflect the potential impact of early repayment or withdrawal. Transactions without defined contractual re-pricing terms are shown according to management's expectations. Major changes in position can be, and are, made promptly as market outlooks change. In addition, significant variations in interest rate sensitivity may exist within the re-pricing periods presented.

## 26 Derivatives and other Financial Instruments (continued)

## Interest rate sensitivity gap (continued)

	Within 3 months	After 3 months, but within 6 months	After 6 months, but within 1 year	After 1 year, but within 5 year	After 5 years	Non - interest bearing funds	Total
	£m	£m	£m	£m	£m	£m	£m
<b>Assets:</b>							
Loans to banks	197.4	-	-	-	-	-	197.4
Loans to customers	219.5	50.0	94.4	384.3	9.4	88.4	846.0
Treasury and & other eligible bills	53.2	-	-	-	-	-	53.2
Other assets	-	-	-	-	-	47.3	47.3
<b>Total Assets</b>	<b>470.1</b>	<b>50.0</b>	<b>94.4</b>	<b>384.3</b>	<b>9.4</b>	<b>135.7</b>	<b>1,143.9</b>
<b>Liabilities:</b>							
Customer accounts	977.1	-	-	-	-	-	977.1
Other liabilities	-	-	-	-	-	19.2	19.2
Loan capital	40.0	-	-	-	-	-	40.0
Shareholders' funds	-	-	-	-	-	107.6	107.6
<b>Total Liabilities</b>	<b>1,017.1</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>126.8</b>	<b>1,143.9</b>
On balance sheet gap	(547.0)	50.0	94.4	384.3	9.4	8.9	-
Off-balance sheet items affecting interest rate sensitivity	564.3	(50.1)	(98.1)	(395.1)	(9.0)	(12.0)	-
Interest rate sensitivity gap	17.3	(0.1)	(3.7)	(10.8)	0.4	(3.1)	-
Cumulative interest rate sensitivity gap	17.3	17.2	13.5	2.7	3.1	0.0	-

**Liquidity risk**

Liquidity risk is the risk that the Company is unable to meet its payment obligations as they fall due. The Company manages this by maintaining a portfolio of high quality liquid assets within the framework set by the supervising authority, the FSA. Monthly reports are made to the FSA covering liquidity.

**Foreign currency**

The Company had no exposure to foreign currency during the year.



**26 Derivatives and other Financial Instruments (continued)****Non trading derivatives**

The Company has established, during the year, non trading derivative positions internally through transactions with a fellow group company, The Royal Bank of Scotland plc.

At 30 September 1999, the Company had entered into several interest rate swaps, with the total notional principal amount of £766,867,000 (1998: £175,034,000) to hedge the risk associated with the products offered by the Company. Of these swaps £387,000,000 (1998: £175,034,000) expire between one and five years and £379,867,000 (1998: nil) expire between five and ten years. The net replacement cost of the contracts at 30 September 1999 was £2,574,503 (1998: £2,041,361) of which £283,705 (1998: £2,041,361) relates to contracts expiring between one and five years and £2,290,798 (1998: nil) expire between five and ten years. This is represented by assets with a fair value of £5,933,970 and liabilities of £3,359,467. Fair values represent the current market value of these instruments. The carrying value of these instruments in the balance sheet is £502,000 being the accrued interest at the balance sheet date.

The underlying principal amount reflects the value of the business transacted and not the underlying credit or market risks. Under current Bank of England Guidelines the credit equivalent amount for these transactions using the original exposure method is £7,137,307 (1998: £2,916,531).

The risk involved in derivatives include market and credit risk. Market risk is the risk of loss arising from adverse changes in value as a result of movements in market prices.

**Trading derivatives**

The Company had no trading derivatives during the year.

**Deferred profits**

At 30 September 1999, the Company had deferred profits amounting to £48,300 (1998: £102,300) which will be recognised within 12 months. Previously deferred profits of £54,000 were included in the profit and loss account for the year ended 30 September 1999.

**Fair values of financial assets and liabilities**

Fair values for financial assets and liabilities where there is a liquid and active market are shown - non trading derivatives (refer above), treasury and eligible bank bills (refer note 11).

## 27 Commitments

The amounts shown below are intended to provide an indication of the volume of business transacted and not of the underlying credit or other risks.

	1999 £'000	1998 £'000
Formal standby facilities, credit lines and other commitments to lend:		
Less than one year	<u>390,949</u>	<u>156,455</u>

There are annual commitments under non-cancellable operating leases in respect of land and buildings. These are disclosed as follows:-

Operating leases which expire:		
Greater than 5 years	<u>346</u>	<u>346</u>

As at 30 September 1999 the Company had commitments under a licencing agreement as follows:

Expiring within one year	-	2,599
Expiring between two and five years inclusive	<u>-</u>	<u>3,034</u>
	<u>-</u>	<u>5,633</u>

## 28 Arrangements with directors and officers

At 30 September 1999, the aggregate amounts outstanding under transactions, arrangements and agreements entered into by the Company in the normal course of business and at normal commercial terms with Directors and Officers of the Company were as follows:

	No of Persons	£'000
Loans to Directors and Officers	<u>6</u>	<u>34</u>

The above information is presented in accordance with the requirements laid down in the Banking Act 1987.

## 29 Related party transactions

During the year the Company received interest and other income of £17,940,654 (1998: £35,768,578) from The Royal Bank of Scotland plc.

In addition, the Company incurred recharges from The Royal Bank of Scotland plc, and its subsidiaries, totalling £14,702,235 (1998: £17,010,632) for the provision of services.

Tesco PLC have charged the Company an amount totalling £8,951,982 (1998: £11,253,171).

The Company received fees from Tesco PLC for the managing of certain financial products during the year of £3,217,184 (1998: £4,225,823).

The Company also increased the subordinated loan to Direct Line Group Limited to £11,500,000 (1998: £5,000,000) during the year. In addition, fees of £2,743,475 relating to insurance business underwritten by Direct Line were received during the year.

## 30 Controlling parties

The Royal Bank of Scotland Group plc and Tesco PLC hold an equal number of shares in the Company's immediate holding company, Tesco Personal Finance Group Limited.

The Royal Bank of Scotland Group plc are the ultimate controlling company due to its shareholding comprising 100% of the Tesco Personal Finance Group Limited A Ordinary shares.