Edinburgh
Festival
Centre
Limited

Report and Financial
Statements
For the year ended
31 October 2010

Company Registration Number SC171133

SCT

\*SUOUOU7T\* 17/05/2011 COMPANIES HOUSE

529

#### Edinburgh Festival Centre Limited Report and Financial Statements for the year ended 31 October 2010

#### Contents

Directors' report	
Independent auditors' report to the shareholders of Edinburgh Festival Centre Limited	;
Profit and loss account	(
Balance sheet	•
Notes to the financial statements	i

#### **Directors**

Ewan Brown CBE (Chair)
Joanna Baker
Prof Simon Best OBE
Cllr Steve Cardownie
Cllr Jenny Dawe
Jonathan Mills
Sir Brian Stewart CBE

#### **Company Secretary**

Joanna Baker

#### **Auditors**

Henderson Loggie 34 Melville Street Edinburgh EH3 7HA

#### **Bankers**

Royal Bank of Scotland plc 31 North Bridge Edinburgh EH1 1SF

#### **Solicitors**

Maclay Murray & Spens LLP Quartermile One 15 Lauriston Place Edinburgh EH3 9EP

#### Registered office

The Hub, Castlehill Edinburgh EH1 2NE

### Edinburgh Festival Centre Limited Report and Financial Statements for the year ended 31 October 2010 Directors' report

The directors submit their annual report and the audited financial statements for the year ended 31 October 2010.

#### Results and dividends

The trading profit for the year was £53,000 (2009: £48,000). No dividend is proposed (2009: £nil).

#### Principal activities and review of the business

The company operates The Hub, which includes the offices of the Edinburgh International Festival and a ticketing service for the International Festival and other event promoters. The company lets space in the building for functions and events, providing catering services for those events as required, and also operates a public restaurant, Café Hub.

Whilst trading conditions remained challenging in 2010, the business produced better than budgeted profits due to a combination of good cost controls and a renewed focus on profit margins and improving yield management. This favourable result enabled the Board to reduce the accumulated deficit on the business by £53,000.

#### Outlook

The economic climate is expected to remain very difficult in 2011. However, the directors are confident that Edinburgh Festival Centre can continue to compete successfully in its target markets, producing profits which are expected to pay off the previously accumulated deficit over a ten year period and using any funds over this profit target towards the costs of maintaining the building over the longer term.

#### Principal risks and uncertainties

The management of the business and the execution of the company's strategy are subject to a number of risks. The key business risks affecting the company include those relating to competition from both national and independent retailers, employee retention, product availability and the current economic climate.

#### Key performance indicators

The directors regularly review a range of detailed key performance indicators to assist with the development and performance of the business.

#### **Directors**

The directors of the company during the year were:

Ewan Brown CBE (Chair)
Joanna Baker
Prof Simon Best OBE
Cllr Steve Cardownie
Cllr Jenny Dawe
Jonathan Mills
Sir Brian Stewart CBE (appointed 20 January 2010)

No director had an interest in the company's share capital during the year.

No director had any interest in any contract of significance in relation to the company's business during or at the end of the year.

#### **Edinburgh Festival Centre Limited**

Report and Financial Statements for the year ended 31 October 2010 Directors' report - continued

#### Statement of directors' responsibilities

The directors are responsible for preparing the annual report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial period. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss for that period. In preparing those financial statements, the directors are required to:

- · select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures
  disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### Disclosure of information to auditors

So far as the directors are aware there is no relevant audit information of which the company's auditors are unaware. Additionally the directors have taken all the necessary steps that they ought to have taken in order to make themselves aware of all relevant information and to establish that the auditors are aware of that information.

#### **Auditors**

Pursuant to a shareholders' resolution the company is not obliged to re-appoint its auditors annually and Henderson Loggie will therefore continue in office.

#### **Elective resolutions**

Elective resolutions were passed by written resolution of the sole member of the company on 9 February 1998 to dispense with the requirement to: (1) lay accounts and reports before the company in general meeting; and (2) hold annual general meetings.

By order of the board

Joanna Baker Company Secretary

21 February 2011

# Edinburgh Festival Centre Limited Report and Financial Statements for the year ended 31 October 2010 Independent Auditors' report to the shareholders of Edinburgh Festival Centre Limited

We have audited the financial statements of Edinburgh Festival Centre Limited for the year ended 31 October 2010 which comprise the profit and loss account, the balance sheet and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

#### Respective responsibilities of directors and auditors

As explained more fully in the directors' responsibilities statement (set out on page 4), the directors are responsible for the preparation and presentation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for auditors.

#### Scope of the audit

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatements, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements.

#### Opinion on accounts

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 October 2010 and of the profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
   and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements.

#### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you, if in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Janet Stevenson (Senior Statutory Auditor)

For and on behalf of Henderson Loggie Statutory Auditors Edinburgh

21 February 2011

found Stevens

#### **Edinburgh Festival Centre Limited**

Report and Financial Statements for the year ended 31 October 2010 Profit and loss account for the year ended 31 October 2010

	Notes	Year ended 31 October 2010 £000s	Year ended 31 October 2009 £000s
Turnover		1,824	1,789
Operating costs		<u>(1,761)</u>	(1,712)
Operating profit	2	. 63	77
Bank interest receivable Interest payable	3	1 <u>(10)</u>	1 ( <u>12)</u>
Profit on ordinary activities		54	66
Donation to parent company		<u>(1)</u>	<u>(18)</u>
Profit on ordinary activities before taxation		53	48
Tax on profit on ordinary activities	5	<u> </u>	<u>-</u>
Profit for the year	13	<u>53</u>	<u>48</u>

All the results of the company relate to continuing operations.

The company has no recognised gains and losses other than those included in the profit above, and therefore no separate statement of total recognised gains and losses has been presented.

There is no difference between the profit on ordinary activities for the year stated above and its historical cost equivalent.

#### Edinburgh Festival Centre Limited Report and Financial Statements for the year ended 31 October 2010 Balance sheet

as at 31 October 2010

	Notes	2010 £000s	2010 £000s	2009 £000s	2009 £000s
Fixed assets Tangible assets	6		6,152		6,236
Current assets Stock Debtors Bank and cash in hand	7 8	13 132 <u>116</u>		16 83 <u>213</u>	
		261		312	
Creditors: amounts falling due within one year	9	(721)		<u>(813)</u>	
Net current liabilities			(460)		(501)
Total assets less current liabilitie	es		5,692		5,735
Creditors: amounts falling due	10		(464)		(469)
after more than one year Deferred income	11		<u>(5,468)</u>		(5,559)
Net liabilities			<u>(240)</u>		<u>(293)</u>
Capital and reserves					
Called up share capital Profit and loss account	12 13		<u>(240)</u>		(293)
Equity shareholder's funds	14		(240)		(293)

The financial statements on pages 6 to 16 were approved by the board of Directors on 21 February 2011 and were signed on its behalf by:

Cou Lu Ewan Brown CBE, Chair

..... Jonathan Mills

Company Registration Number SC171133

#### 1. Accounting policies

#### Basis of accounting

The financial statements have been prepared on an historical cost basis in accordance with applicable accounting standards in the United Kingdom. They have been prepared on a going concern basis which assumes that the company will continue to trade. The validity of this assumption is dependent on the continued financial support of the parent company. The parent company has indicated that it will continue its support which is required to cover early losses. If the company was unable to trade, adjustments would have to be made for future liabilities that may arise and to restate assets at their realisable amounts.

A summary of the more important accounting policies is set out below.

#### Cash flow statement

The company qualifies as a small company under the terms of FRS 1 (revised) and section 382 of the Companies Act 2006 and is therefore exempt from the requirement to publish a cash flow statement.

#### Capital grants and donations

Capital grants and donations received in respect of the development of the Edinburgh Festival Centre are included within deferred income in the balance sheet and credited to operating profit over the estimated useful economic lives of the assets to which they relate.

#### Fixed assets and depreciation

Fixed assets are included in the balance sheet at cost. Depreciation is provided to write off the cost of tangible fixed assets by equal instalments over their estimated useful economic lives as follows:

Land & buildings100 yearsFurniture & fittings5 yearsComputer equipment3 years

Directly attributable finance costs are included in the costs of land & buildings. It is the company's policy to treat as fixed assets only items with a net cost of £2,000 or greater.

#### Stock

Stock is valued at the lower of cost and net realisable value after making allowance for slow and obsolete stock.

#### Turnover

Turnover represents the amounts received from sponsorship, rental income, catering, and ticket agency sales exclusive of Value Added Tax.

#### Pension scheme arrangements

A number of the company's former employees are members of the Lothian Pension Fund which is a defined benefit scheme that was funded by contributions partly from the employees and partly from the company at rates determined by an independent actuary. The assets of the scheme are held separately from those of the company. Entry to the Lothian Pension Fund for employees of the company was closed to new members on 31st October 2001.

The company is unable to separately identify its share of underlying assets and liabilities of the scheme on a consistent and reasonable basis and therefore, as required by Financial Reporting Standard 17 Retirement Benefits (FRS17), accounts for the scheme as if it were a defined contribution scheme.

For employees who are not members of the Lothian Pension Fund, the company makes a contribution to their personal money purchase pension scheme. The contributions are taken to the profit and loss account as they fall due.

Further information about pension schemes is disclosed in note 15.

#### Deferred taxation

Deferred taxation is provided at current rates of corporation tax on all timing differences, which have originated, but not reversed by the balance sheet date. Deferred tax assets are only recognised to the extent that it is more likely than not that there will be taxable profits from which the underlying timing differences can be deducted. The company has not adopted a policy of discounting deferred tax assets and liabilities, as permitted by Financial Reporting Standard 19 Deferred Tax (FRS19).

### Edinburgh Festival Centre Limited Report and Financial Statements

for the year ended 31 October 2010
Notes to the Financial Statements (continued)

#### 2. Operating profit on ordinary activities

Operating profit on ordinary activities is stated after charging/(crediting):	Year ended 31 October 2010 £000s	Year ended 31 October 2009 £000s
Depreciation Release of capital grants Operating leases	84 (91) 17	89 (91) 17

Auditors' remuneration is borne by the parent company, Edinburgh International Festival Society.

#### 3. Interest payable

	Year ended 31 October 2010 £000s	Year ended 31 October 2009 £000s
Other interest payable	10	12
	<u>10</u>	<u>12</u>

#### 4. Staff numbers and costs

The average number of full time equivalent employees during the year was:	Year ended 31 October 2010	Year ended 31 October 2009
Administration Operations	1 41	1 39
	<u>42</u>	<u>40</u>
The average remuneration and associated costs of the employees were:	£000s	£000s
Salaries Social security costs Pension costs (note 15)	885 71 10	860 70 11
	<u>966</u>	<u>941</u>

No remuneration or reimbursement of expenditure was paid to any directors of the company.

#### 5. Taxation

There was no current or deferred taxation charge (2009: £nil) for the year.

	Year ended 31 October 2010 £000s	Year ended 31 October 2009 £000s
Profit on ordinary activities before tax	53	48
Profit on ordinary activities multiplied by the small companies' rate of corporation tax in the UK 21%	11	10
Effects of:		
Capital allowances and other timing differences	(11)	(10)
Tax charge for the period	-	-

The total amount of the deferred tax asset not recognised is £104,339 (2009: £111,545).

This asset has not been recognised as the directors are not confident of its eventual recovery.

#### 6. Fixed assets

	Land & buildings £000s	Furniture & fittings £000s	Computer equipment £000s	Total £000s
Cost As at 1st November 2009 Additions during period	6,917 -	288	3	7,208
As at 31st October 2010	6,917	288	3	7,208
Depreciation As at 1st November 2009 Depreciation for period	707 69	262 15	3	972 84
As at 31st October 2010	. 776	277	3	1,056
Net book value As at 31st October 2010	<u>6,141</u>	<u>11</u>	ے	<u>6,152</u>
As at 31st October 2009	6,210	26	-	6,236

Included within land & buildings is £20,691 (2009: £20,691) of finance costs.

#### 7. Stock

		2010 £000s	2009 £000s
	Goods for retail sale	<u>13</u>	<u>16</u>
8.	Debtors		
		2010 £000s	2009 £000s
	Trade debtors Other debtors Prepayments Accrued income	95 12 25	47 8 25 3
		<u>132</u>	<u>83</u>
9.	Creditors: amounts falling due within one year		
		2010 £000s	2009 £000s
	Amounts due to parent company Trade creditors Other creditors Other taxes and social security costs Accruals Deferred income Loan (note 10)	411 87 10 76 22 110 5	541 70 5 63 20 109 5
		<u>721</u>	<u>813</u>

#### 10. Creditors: amounts falling due after more than one year

	2010 £000s	2009 £000s
Loan	<u>464</u>	<u>469</u>
Analysis of debt:		
Debt can be analysed as falling due:		
Repayable in one year or less, or on demand Repayable between one and two years Repayable between two and five years Repayable outwith five years	5 5 21 438	5 5 21 443
	<u>469</u>	<u>474</u>

A £500,000 loan which was received in the year ended 30 November 1999 from Edinburgh International Festival Capital Fund, an independent trust, is repayable in annual instalments of £5,263 which commenced in July 2005 and bears interest at 1½% over bank base rate. This loan is secured by a first ranking standard security over the assets of Edinburgh Festival Centre Limited.

Royal Bank of Scotland holds a floating charge over the assets of the group. This charge ranks after the two standard securities detailed in this note and in note 11.

#### 11. Deferred income – capital grants received

	2010 £000s	2009 £000s
SAC Lottery grant Heritage Projects EDC/LRC grant Lothian & Edinburgh Enterprise Limited Heritage Lottery Fund Old Town Renewal Trust TSB Foundation Miscellaneous corporate donations Historic Scotland Dunard Fund	3,700 1,200 500 418 277 92 30 11 48 300	3,700 1,200 500 418 277 92 30 11 48 300
Total received  Released in previous years Released in year	6,576 (1,017) (91)	6,576 (926) (91)
•	<u>5,468</u>	<u>5,559</u>

The Scottish Arts Council Lottery grant of £3,700,000 is repayable in certain circumstances and is secured by a second ranking standard security over the assets of Edinburgh Festival Centre Limited.

#### 12. Share capital

	2010	2009
	£	£
Allotted, called up and fully paid		
2 ordinary shares at £1 each	<u>2</u>	<u>2</u>

#### 13. Profit and loss account

	2010 £000s	2009 £000s
Retained loss brought forward Retained profit for the year	(293) 53	(341) 48
Retained loss carried forward	(240)	(293)

#### Edinburgh Festival Centre Limited Report and Financial Statements for the year ended 31 October 2010

#### Notes to the Financial Statements (continued)

#### 14. Equity shareholder's deficit

	2010 £000s	2009 £000s
Opening equity shareholder's deficit Profit for the year	(293) 53	(341) 48
Closing equity shareholder's deficit	(240)	(293)

#### 15. Pension obligations

The company offers to contribute on behalf of staff to their own personal money purchase schemes.

A number of the company's former employees are members of the Lothian Pension Fund which is a defined benefit scheme that was funded by contributions partly from the employees and partly from the company at rates determined by an independent actuary. The assets of the scheme are held separately from those of the company. Entry to the Lothian Pension Fund for employees of the company was closed to new members on 31 October 2001.

The company is unable to separately identify its share of underlying assets and liabilities of the scheme on a consistent and reasonable basis and therefore, as required by FRS17, accounts for the scheme as if it were a defined contribution scheme.

The total costs to Edinburgh Festival Centre Limited of contributions to the above schemes during the year were £10,248 (2009: £10,591). This included a year end accrual of £151 (2009: £157).

#### 16. Operating leases

At 31st October 2010, the company has annual commitments under non-cancellable operating leases for land and buildings expiring as follows:

	2010 £000s	2009 £000s
Operating leases can be analysed as falling due:		
Within two to five years	<u>17</u>	<u>17</u>

All operating leases are for storage premises used by the company.

#### 17. Ultimate controlling party

The company is a wholly owned subsidiary of Edinburgh International Festival Society, incorporated in Scotland and considers Edinburgh International Festival Society to be its ultimate controlling party.

The company's results are consolidated within the financial statements of Edinburgh International Festival Society, copies of which can be obtained from the Company Secretary, The Hub, Castlehill, Edinburgh EH1 2NE. Hence, under FRS8, it is exempt from disclosure of transactions with that company.