



CERTIFICATE OF INCORPORATION
ON RE-REGISTRATION OF PRIVATE COMPANY
AS A PUBLIC COMPANY

Company No. 149117

The Registrar of Companies for Scotland hereby certifies that

INVERNESS THISTLE AND CALEDONIAN F.C plc

formerly registered as a private company has this day been re-registered under the Companies Act 1985 as a public company and that the company is limited.

Given at Companies House, Edinburgh, the 13th September 1996

Diane Briggs
for The Registrar Of Companies

