**Abbreviated Accounts** 

Year Ended

31 December 2009

Company Number SC112013

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# Abbreviated accounts for the year ended 31 December 2009

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#### **Directors**

- J. Gallacher
- H. Clark
- D. Connell

Lord Lang of Monkton

R. Crawford CBE

## Secretary and registered office

Lycidas Secretaries Limited, 100 West Regent Street, Glasgow, G2 2QD

## Company number

SC112013

# **Auditors**

BDO LLP, 4 Atlantic Quay, 70 York Street, Glasgow, G2 8JX

# **Bankers**

Clydesdale Bank, 30 St Vincent Place, Glasgow, G1 2HL

HSBC, 7 West Nile Street, Glasgow, G1 2RQ

### **Solicitors**

McClure Naismith, 292 St Vincent Street, Glasgow, G2 5TQ

### Independent auditor's report

# TO SI ASSOCIATES LIMITED UNDER SECTION 449 OF THE COMPANIES ACT 2006

We have examined the abbreviated accounts which comprise the balance sheet and the related notes, together with the financial statements of SI Associates Limited for the year ended 31 December 2009 prepared under section 396 of the Companies Act 2006.

Our report has been prepared pursuant to the requirements of section 449 of the Companies Act 2006 and for no other purpose. No person is entitled to rely on this report unless such a person is a person entitled to rely upon this report by virtue of and for the purpose of section 449 of the Companies Act 2006 or has been expressly authorised to do so by our prior written consent. Save as above, we do not accept responsibility for this report to any other person or for any other purpose and we hereby expressly disclaim any and all such liability.

### Respective responsibilities of directors and auditors

The directors are responsible for preparing the abbreviated accounts in accordance with section 444 of the Companies Act 2006. It is our responsibility to form an independent opinion as to whether the company is entitled to deliver abbreviated accounts to the Registrar of Companies and whether the abbreviated accounts have been properly prepared in accordance with the regulations made under that section and to report our opinion to you.

We conducted our work in accordance with Bulletin 2008/4 "The special auditor's report on abbreviated accounts in the United Kingdom" issued by the Auditing Practices Board. In accordance with that Bulletin we have carried out the procedures we consider necessary to confirm, by reference to the financial statements, that the company is entitled to deliver abbreviated accounts and that the abbreviated accounts are properly prepared.

### Opinion

In our opinion the company is entitled to deliver abbreviated accounts prepared in accordance with section 444(3) of the Companies Act 2006, and the abbreviated accounts have been properly prepared in accordance with the regulations made under that section.

Bow

Andrew McNamara (senior statutory auditor)
For and on behalf of BDO LLP, statutory auditor
Glasgow
United Kingdom

8 September 2010

BDO LLP is a limited liability partnership registered in England and Wales (with registered number OC305127).

# Balance sheet at 31 December 2009

Company number SC112013	Note	2009 £	2009 £	2008 £	2008 £
Fixed assets Tangible assets Fixed asset investments	2 3		19,314 70		44,275 70
			19,384		44,345
Current assets Debtors Cash at bank and in hand		693,407 46,175		529,917 170,236	
		739,582		700,153	
Creditors: amounts falling due within one year	1	273,382		142,013	
Net current assets			466,200		558,140
Total assets less current liabilities			485,584		602,485
Creditors: amounts falling due after more than one year	4	-		16,017	
Provisions for liabilities				2,887	
					18,904
			485,584		583,581
Capital and reserves Called up share capital Share premium account Capital redemption reserve Profit and loss account	5		14,597 5,950 2,103 462,934		15,864 5,950 836 560,931
Shareholders' funds			485,584		583,581

These abbreviated accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

The notes on pages 4 to 7 form part of these abbreviated accounts.

# Balance sheet at 31 December 2009 (continued)

The abbreviated accounts were approved by the board of directors and authorised for issue on 8 September 2010.

⊌ Clark

Director

l. Gallacher

Director

# Notes forming part of the abbreviated accounts for the year ended 31 December 2009

### 1 Accounting policies

The abbreviated accounts have been prepared under the historical cost convention.

The following principal accounting policies have been applied:

### Turnover

Turnover represents fees rendered for professional services during the year, stated net of value added tax, as adjusted for work done but not invoiced at the year end.

### Depreciation

Depreciation is provided to write off the cost or valuation, less estimated residual values, of all tangible fixed assets over their expected useful lives. It is calculated at the following rates:

Fixtures and fittings Office equipment Computer equipment 20% straight line20% straight line33% straight line

### Work in progress

Work in progress represents fees receivable in respect of work in hand at the year end, estimated at varying stages of completion and invoiced subsequently, from which a proportion is deducted to cover the net profit margin, thus reducing the valuation to cost.

### Foreign currency

Foreign currency transactions are translated into sterling at the rates ruling when they occurred. Foreign currency monetary assets and liabilities are translated at the rates ruling at the balance sheet date. Any differences are taken to the profit and loss account.

### Deferred taxation

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the balance sheet date, except that:

 the recognition of deferred tax assets is limited to the extent that the company anticipates making sufficient taxable profits in the future to absorb the reversal of the underlying timing differences.
 Deferred tax balances are not discounted.

#### Leased assets

Where assets are financed by leasing agreements that give rights approximating to ownership (finance leases), the assets are treated as if they had been purchased outright. The amount capitalised is the present value of the minimum lease payments payable over the term of the lease. The corresponding leasing commitments are shown as amounts payable to the lessor. Depreciation on the relevant assets is charged to the profit and loss account over the shorter of estimated useful economic life and the period of the lease.

Lease payments are analysed between capital and interest components so that the interest element of the payment is charged to the profit and loss account over the period of the lease and is calculated so that it represents a constant proportion of the balance of capital repayments outstanding. The capital part reduces the amounts payable to the lessor.

All other leases are treated as operating leases. Their annual rentals are charged to the profit and loss account on a straight-line basis over the term of the lease.

# Notes forming part of the abbreviated accounts for the year ended 31 December 2009 (continued)

# 1 Accounting policies (continued)

#### Pension costs

Contributions to the company's group personal pension plan are charged to the profit and loss account in the period in which they become payable.

## Consolidated financial statements

The company is exempt from the requirement to prepare consolidated financial statements by virtue of section 398 of the Companies Act 2006 as the group it heads qualifies as a small group. These financial statements therefore present information about the company as an individual undertaking and not about its group.

### 2 Tangible fixed assets

	Office equipment etc £
Cost or valuation	
At 1 January 2009 and 31 December 2009	201,090
Depreciation	
At 1 January 2009	156,815
Provided for the year	24,961
At 31 December 2009	181,776
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Net book value	
At 31 December 2009	19,314
At 31 December 2008	44,275
ALOT December 2000	

Notes forming part of the abbreviated accounts for the year ended 31 December 2009 (continued)

#### 3 Fixed asset investments

Shares in group undertakings

Cost

At 1 January 2009 and 31 December 2009

70

Subsidiary undertakings

The principal undertakings in which the company's interest at the year end is 20% or more are as follows:

	Country of incorporation or registration	Class of share	Proportion of share capital held	Nature of business
Subsidiary undertakings SI Associates Inc.	USA	Common stock	100%	Business consultancy and training

The company established its US subsidiary in November 2001. The company holds the entire issued capital of 10,000 shares of common stock of US\$0.01 each.

Unless otherwise stated, the following figures have been extracted from the unaudited financial statements for the year ended 31 December 2009:

	Aggregate sha	e capital and		
	•	reserves	Profit for the yea	
Subsidiary undertakings	2009	2008	2009	2008
SI Associates Inc US Dollars	\$ (582,816)	\$ (456,200)	\$ (126,615)	\$ 88,288

## 4 Creditors: amounts falling due after more than one year

Hire purchase liabilities which total £16,017 (2008: £40,380) are secured on the assets being purchased. No creditors are due for payment in more than 5 years.

# Notes forming part of the abbreviated accounts for the year ended 31 December 2009 *(continued)*

5	Share capital		
		2009 £	2008 £
	Allotted, called up and fully paid		
	14,597 (2008: 15,864) Ordinary shares of £1 each	14,597	15,864

During the year the company acquired 1,267 ordinary shares of £1 each, which represented 8% of called-up share capital, for a consideration of £35,844.