Registered number: SC100191

AGRICAR LIMITED

ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2014

SATURDAY



SCT

26/09/2015 COMPANIES HOUSE

COMPANY INFORMATION

DIRECTORS

J D Milne J Johnston Mrs W Smith M J Milne D Johnston

COMPANY SECRETARY

Mrs W Smith

REGISTERED NUMBER

SC100191

REGISTERED OFFICE

6 Lochside Road

Forfar Angus DD8 3JE

INDEPENDENT AUDITORS

EQ Accountants LLP

Westby

64 West High Street

Forfar Angus DD8 1BJ

BANKERS

Barclays Bank

163-165 Union Street

Aberdeen AB11 6SL

Bank of Scotland plc 72 West High Street

Forfar DD8 1BJ

CONTENTS

| | Page |
|--|--------|
| Strategic report | 1 |
| Directors' report | 2 - 3 |
| Independent auditors' report | 4 |
| Profit and loss account | 5 |
| Statement of total recognised gains and losses | 6 |
| Balance sheet | 7 |
| Cash flow statement | 8 |
| Notes to the abbreviated accounts | 9 - 18 |

STRATEGIC REPORT FOR THE YEAR ENDED 31 DECEMBER 2014

INTRODUCTION

The company's principal activity continues to be the sale of tractors and other agricultural machinery, together with related parts and servicing. There have been no significant changes in the company's principal activities in the year under review. The directors are not aware, at the date of this report, of any likely major changes in the company's activities in the forthcoming year.

BUSINESS REVIEW

On 1st August 2014 the eligible employees within the company were auto enrolled in to the company pension scheme.

Post year end, in February 2015, saw the RDW Bodyshops part of the Group being purchased by Just Car Clinics Limited.

PRINCIPAL RISKS AND UNCERTAINTIES

Commercial risks

Competitive pressures in the local area is a continuing risk for the company, which could result in it losing sales to competitors. The company manages this risk by providing added value services to its customers, having fast response times not only in supplying products but in handling all customer queries and by maintaining strong relationships with its customers. The company has franchise agreements with good quality suppliers and these agreements ensure that the company has exclusivity of supply of strong brand-named goods in the local area.

Environmental risks

The company recognises the importance of its environmental responsibilities and monitors its impact on the environment by implementing any policies necessary to reduce any damage that might be caused by the company's activities.

Health and safety legislation

The company recognises the importance and implications of the Health & Safety at Work Act 1974, the Environmental Protection Legislation and all new Health and Safety legislation, including that being introduced through EU derivatives. The company holds regular meetings in which health and safety matters are discussed and any relevant information is filtered down to staff.

FINANCIAL KEY PERFORMANCE INDICATORS

The gross profit % has remained consistent with previous years at 16% (2013 - 14%).

This report was approved by the board on 2 April 2015 and signed on its behalf.

DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2014

The directors present their report and the financial statements for the year ended 31 December 2014.

DIRECTORS' RESPONSIBILITIES STATEMENT

The directors are responsible for preparing the Strategic report, the Directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- · select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

RESULTS

The profit for the year, after taxation, amounted to £96,476 (2013 - £216,151).

DIRECTORS

The directors who served during the year were:

J D Milne J Johnston Mrs W Smith M J Milne D Johnston

DISCLOSURE OF INFORMATION TO AUDITORS

Each of the persons who are directors at the time when this Directors' report is approved has confirmed that:

- so far as that director is aware, there is no relevant audit information of which the company's auditors are unaware, and
- that director has taken all the steps that ought to have been taken as a director in order to be aware of any relevant audit information and to establish that the company's auditors are aware of that information.

AUDITORS

The auditors, EQ Accountants LLP, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2014

This report was approved by the board on 2 April 2015 and signed on its behalf.

INDEPENDENT AUDITORS' REPORT TO AGRICAR LIMITED UNDER SECTION 449 OF THE COMPANIES ACT 2006

We have examined the abbreviated accounts set out on pages 5 to 18, together with the financial statements of Agricar Limited for the year ended 31 December 2014 prepared under section 396 of the Companies Act 2006.

This report is made solely to the company in accordance with section 449 of the Companies Act 2006. Our work has been undertaken so that we might state to the company those matters we are required to state to it in a special Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company, for our work, for this report, or for the opinions we have formed.

RESPECTIVE RESPONSIBILITIES OF DIRECTORS AND AUDITORS

The directors are responsible for preparing the abbreviated accounts in accordance with section 445 of the Companies Act 2006. It is our responsibility to form an independent opinion as to whether the company is entitled to deliver abbreviated accounts to the Registrar of Companies and whether the abbreviated accounts have been properly prepared in accordance with the regulations made under that section and to report our opinion to you.

We conducted our work in accordance with Bulletin 2008/4 issued by the Auditing Practices Board. In accordance with that Bulletin we have carried out the procedures we consider necessary to confirm, by reference to the financial statements, that the company is entitled to deliver abbreviated accounts and that the abbreviated accounts are properly prepared.

OPINION ON FINANCIAL STATEMENTS

In our opinion the company is entitled to deliver abbreviated accounts prepared in accordance with section 445(3) of the Companies Act 2006, and the abbreviated accounts on pages 5 to 18 have been properly prepared in accordance with the regulations made under that section.



David K Morrison (Senior statutory auditor)

for and on behalf of EQ Accountants LLP

Westby 64 West High Street Forfar Angus DD8 1BJ

3 April 2015

ABBREVIATED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 2014

| | Note | 2014 £ | 2013 £ |
|---|------|-------------|-------------|
| TURNOVER | 1 | 34,044,972 | 38,974,778 |
| GROSS PROFIT | | 5,313,771 | 5,581,679 |
| Administrative expenses | | (5,067,651) | (5,181,700) |
| OPERATING PROFIT | 2 | 246,120 | 399,979 |
| Interest payable and similar charges | 5 | (128,569) | (127,417) |
| PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION | | 117,551 | 272,562 |
| Tax on profit on ordinary activities | 6 | (21,075) | (56,411) |
| PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION | | 96,476 | 216,151 |
| PROFIT BROUGHT FORWARD | | 2,402,897 | 2,266,746 |
| Dividends: Equity capital | | - | (80,000) |
| RETAINED PROFIT CARRIED FORWARD | | 2,499,373 | 2,402,897 |

All amounts relate to continuing operations.

STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES FOR THE YEAR ENDED 31 DECEMBER 2014

| | 2014 £ | 2013 £ |
|--|-----------|-----------|
| PROFIT FOR THE FINANCIAL YEAR | 96,476 | 216,151 |
| Unrealised surplus on revaluation of tangible fixed assets | - | 852,940 |
| TOTAL RECOGNISED GAINS AND LOSSES RELATING TO THE YEAR | 96,476 | 1,069,091 |

REGISTERED NUMBER: SC100191

ABBREVIATED BÂLANCE SHEET AS AT 31 DECEMBER 2014

| | | 201 | 14 | 201 | 13 |
|---|------|-------------|-----------|-------------|-----------|
| | Note | £ | £ | £ | £ |
| FIXED ASSETS | | | | | |
| Tangible assets | 7 | | 2,409,753 | | 2,325,496 |
| CURRENT ASSETS | | | | | |
| Stock valuation | 8 | 7,267,548 | | 6,428,229 | |
| Debtors | 9 | 2,129,088 | | 2,856,571 | |
| | | 9,396,636 | | 9,284,800 | |
| CREDITORS: amounts falling due within | | | | | |
| one year | 10 | (7,403,798) | | (7,284,862) | |
| NET CURRENT ASSETS | | | 1,992,838 | - | 1,999,938 |
| TOTAL ASSETS LESS CURRENT LIABILI | TIES | | 4,402,591 | | 4,325,434 |
| CREDITORS: amounts falling due after more than one year | 11 | | (562,632) | | (579,064) |
| PROVISIONS FOR LIABILITIES | | | | | |
| Deferred taxation | 12 | | (42,646) | | (45,533) |
| NET ASSETS | | | 3,797,313 | | 3,700,837 |
| CAPITAL AND RESERVES | | | | | |
| Called up share capital | 13 | | 75,000 | | 75,000 |
| Revaluation reserve | 14 | | 917,940 | | 917,940 |
| Capital redemption reserve | | | 305,000 | | 305,000 |
| Profit and loss account | | | 2,499,373 | | 2,402,897 |
| SHAREHOLDERS' FUNDS | 15 | | 3,797,313 | | 3,700,837 |

The abbreviated accounts, which have been prepared in accordance with the special provisions of section 445(3) of the Companies Act 2006 relating to medium-sized companies, were approved and authorised for issue by the board and were signed on its behalf on 2 April 2015.

D Milne Director

ABBREVIATED CASH FLOW STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2014

| | Note | 2014 £ | 2013 . £ |
|--|--------------|-------------|-------------|
| Net cash flow from operating activities | 17 | 296,528 | 1,366,592 |
| Returns on investments and servicing of finance | . 18 | (128,569) | (127,417) |
| Taxation | | (44,563) | (75,630) |
| Capital expenditure and financial investment | 18 | (415,136) | (441,020) |
| Equity dividends paid | | - | (80,000) |
| CASH (OUTFLOW)/INFLOW BEFORE FINANCING | | (291,740) | 642,525 |
| Financing | 18 | (24,037) | 514,495 |
| (DECREASE)/INCREASE IN CASH IN THE YEAR | | (315,777) | 1,157,020 |
| RECONCILIATION OF NET CASH FLOW TO MOVEMENT FOR THE YEAR ENDED 31 DECEMBER 2014 | IN NET FUNDS | /DEBT | |
| | | 2014 £ | 2013 £ |
| (Decrease)/Increase in cash in the year | | (315,777) | 1,157,020 |
| Cash outflow from decrease in debt and lease financing | | 24,037 | (514,495) |
| MOVEMENT IN NET DEBT IN THE YEAR | • | (291,740) | 642,525 |
| Net debt at 1 January 2014 | | (2,188,990) | (2,831,515) |
| NET DEBT AT 31 DECEMBER 2014 | | (2,480,730) | (2,188,990) |

NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2014

1. ACCOUNTING POLICIES

1.1 Basis of preparation of financial statements

The full financial statements, from which these abbreviated accounts have been extracted, have been prepared under the historical cost convention as modified by the revaluation of land and buildings and in accordance with applicable accounting standards.

1.2 Turnover

Turnover comprises revenue recognised by the company in respect of goods and services supplied during the year, exclusive of Value Added Tax and trade discounts.

1.3 Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost or valuation less depreciation. Depreciation is not charged on freehold land. Depreciation on other tangible fixed assets is provided at rates calculated to write off the cost or valuation of those assets, less their estimated residual value, over their expected useful lives on the following bases:

Land and buildings
Tenant's improvement

- 2% straight line

Tenant's improvements
Plant and machinery
Motor vehicles

7% - 33.3% straight line 20 - 25% straight line

- 24% straight line

No depreciation has been provided on land.

1.4 Revaluation of tangible fixed assets

Individual freehold and leasehold properties are carried at current year value at the balance sheet date. A full valuation is obtained from a qualified valuer for each property every five years, with an interim valuation three years after the previous full valuation, and in any year where it is likely that there has been a material change in value.

Revaluation gains and losses are recognised in the statement of total recognised gains and losses unless losses exceed the previously recognised gains or reflect a clear consumption of economic benefits, in which case the losses are recognised in the Profit and loss account.

1.5 Leasing and hire purchase

Assets obtained under hire purchase contracts and finance leases are capitalised as tangible fixed assets. Assets acquired by finance lease are depreciated over the shorter of the lease term and their useful lives. Assets acquired by hire purchase are depreciated over their useful lives. Finance leases are those where substantially all of the benefits and risks of ownership are assumed by the company. Obligations under such agreements are included in creditors net of the finance charge allocated to future periods. The finance element of the rental payment is charged to the Profit and loss account so as to produce a constant periodic rate of charge on the net obligation outstanding in each period.

1.6 Operating leases

Rentals under operating leases are charged to the Profit and loss account on a straight line basis over the lease term.

Benefits received and receivable as an incentive to sign an operating lease are recognised on a straight line basis over the period until the date the rent is expected to be adjusted to the prevailing market rate.

NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2014

1. ACCOUNTING POLICIES (continued)

1.7 Stocks and work in progress

Stocks and work in progress are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads.

1.8 Deferred taxation

Full provision is made for deferred tax assets and liabilities arising from all timing differences between the recognition of gains and losses in the financial statements and recognition in the tax computation.

Deferred tax is not provided on timing differences arising from the revaluation of fixed assets in the financial statements.

A net deferred tax asset is recognised only if it can be regarded as more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted.

Deferred tax assets and liabilities are calculated at the tax rates expected to be effective at the time the timing differences are expected to reverse.

Deferred tax assets and liabilities are discounted.

1.9 Foreign currencies

Monetary assets and liabilities denominated in foreign currencies are translated into sterling at rates of exchange ruling at the balance sheet date.

Transactions in foreign currencies are translated into sterling at the rate ruling on the date of the transaction.

Exchange gains and losses are recognised in the Profit and loss account.

1.10 Pensions

The company operates a defined contribution pension scheme and the pension charge represents the amounts payable by the company to the fund in respect of the year.

NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2014

2. OPERATING PROFIT

| The operating profit is stated after charging | The operating | profit is | stated | after | charging |
|---|---------------|-----------|--------|-------|----------|
|---|---------------|-----------|--------|-------|----------|

| | 2014 £ | 2013 £ |
|--|-----------|-----------|
| Depreciation of tangible fixed assets: | ~ | ~ |
| - owned by the company | 160,977 | 162,284 |
| - held under finance leases | 194,169 | 206,751 |
| Auditors' remuneration | 12,000 | 11,600 |
| Operating lease rentals: | | |
| - other operating leases | 220,402 | 204,605 |
| | | |

3. STAFF COSTS

Staff costs, including directors' remuneration, were as follows:

| | 2014 £ | 2013 £ |
|-----------------------|-----------|-----------|
| Wages and salaries | 3,661,140 | 3,960,714 |
| Social security costs | 496,179 | 460,270 |
| Other pension costs | 80,197 | 54,893 |
| | 4,237,516 | 4,475,877 |
| | | |

The average monthly number of employees, including the directors, during the year was as follows:

| | 2014 | 2013 |
|-----------------------------|------|------|
| | No. | No. |
| Average number of employees | 153 | 156 |
| | | |

4. DIRECTORS' REMUNERATION

| | 2014 £ | 2013 £ |
|---|-----------|-----------|
| Remuneration | 348,866 | 535,391 |
| Company pension contributions to defined contribution pension schemes | 28,530 | 26,029 |

During the year retirement benefits were accruing to 1 director (2013 - 1) in respect of defined contribution pension schemes.

The highest paid director received remuneration of £76,761 (2013 - £116,475).

The value of the company's contributions paid to a defined contribution pension scheme in respect of the highest paid director amounted to £6,500 (2013 - £6,083).

NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2014

5. INTEREST PAYABLE

| | | 2014 £ | 2013 £ |
|----|--|-------------|-----------|
| | On bank loans and overdrafts | 48,934 | 65,814 |
| | On other loans | 54,320 | 36,799 |
| | On finance leases and hire purchase contracts | 25,315 | 24,804 |
| | | 128,569 | 127,417 |
| | | | |
| 6. | TAXATION | | |
| | | 2014 | 2013 |
| | | £ | £ |
| | Analysis of tax charge in the year | | |
| | Current tax (see note below) | | |
| | UK corporation tax charge on profit for the year | 23,962 | 44,563 |
| | Deferred tax (see note 12) | | |
| | Origination and reversal of timing differences | (2,887) | 11,848 |
| | Tax on profit on ordinary activities | 21,075 | 56,411 |
| | | | |

Factors affecting tax charge for the year

The tax assessed for the year is higher than (2013 - lower than) the standard rate of corporation tax in the UK of 20% (2013 - 20%). The differences are explained below:

| | 2014 £ | 2013 £ |
|--|------------------|--------------------|
| Profit on ordinary activities before tax | 117,551 | 272,562 |
| Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 20% (2013 - 20%) | 23,510 | 54,512 |
| Effects of: | | |
| Capital allowances for year in excess of depreciation Book profit on chargeable assets | 6,653 (6,201) | (2,801) (7,148) |
| Current tax charge for the year (see note above) | 23,962 | 44,563 |

Factors that may affect future tax charges

There were no factors that may affect future tax charges.

NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2014

7. TANGIBLE FIXED ASSETS

| | Land and buildings | Tenant's improvements £ | Plant and machinery £ | Motor vehicles £ | Total £ |
|--|----------------------|------------------------------|-------------------------------|-----------------------------------|-----------------------------------|
| Cost or valuation | | | | | |
| At 1 January 2014 Additions Disposals | 1,485,000 123,065 | 108,690 15,334 (7,549) | 893,960 44,975 (74,540) | 1,453,115 357,394 (397,896) | 3,940,765 540,768 (479,985) |
| At 31 December 2014 | 1,608,065 | 116,475 | 864,395 | 1,412,613 | 4,001,548 |
| Depreciation | | | | | |
| At 1 January 2014 Charge for the year On disposals | : | 65,824 14,065 (7,549) | 733,074 54,444 (38,285) | 816,371 286,637 (332,786) | 1,615,269 355,146 (378,620) |
| At 31 December 2014 | | 72,340 | 749,233 | 770,222 | 1,591,795 |
| Net book value | | | | | |
| At 31 December 2014 | 1,608,065 | 44,135 | 115,162 | 642,391 | 2,409,753 |
| At 31 December 2013 | 1,485,000 | 42,866 | 160,886 | 636,744 | 2,325,496 |

The net book value of assets held under finance leases or hire purchase contracts, included above, are as follows:

| | 2014 | 2013 |
|---------------------|---------|---------|
| | £ | £ |
| Plant and machinery | 17,100 | 22,800 |
| Motor vehicles | 599,951 | 600,384 |
| | | |
| | 617,051 | 623,184 |
| | | |

Included in land and buildings is freehold land at valuation and cost of £154,000 (2013 - £154,000), and building costs of £123,065 (2013 - £nil) for a site currently being developed, which are not depreciated.

Included in land and buildings are buildings at cost of £566,344 (2013 - £566,344), valuation £1,331,000 (2013 - £1,331,000) which are not depreciated. Depreciation on these buildings at 2% straight line would be £26,620.

The land and buildings were revalued at market value during 2013 by Graham & Sibbald, chartered surveyors, and this revaluation has been reflected in the accounts. The directors are not aware of any material change in value, and therefore the valuation has not been updated.

NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2014

7. TANGIBLE FIXED ASSETS (continued)

If the land and buildings had not been included at valuation they would have been included under the historical cost convention as follows:

| | | 2014 £ | 2013 £ |
|-----|--|---------------------|----------------------|
| | Cost | 843,409 | 720,344 |
| | Accumulated depreciation | (179,666) | (168,338) |
| | Net book value | 663,743 | 552,006 |
| 8. | STOCKS | | |
| | | 2014 £ | 2013 £ |
| | Work in progress Finished goods and goods for resale | 44,322 7,223,226 | 40,951 6,387,278 |
| | | 7,267,548 | 6,428,229 |
| 9. | DEBTORS | | |
| | | 2014 | 2013 |
| | | £ | £ |
| | Trade debtors Prepayments and accrued income | 2,072,990 56,098 | 2,777,847 78,724 |
| | | 2,129,088 | 2,856,571 |
| 10. | CREDITORS: | | |
| | Amounts falling due within one year | | |
| | | 2014 £ | 2013 £ |
| | Bank loans and overdrafts | 1,527,017 | 1,211,240 |
| | Net obligations under finance leases and hire purchase contracts | 391,081 | 398,686 4,296,445 |
| | Trade creditors Corporation tax | 4,379,842 23,962 | 44,563 |
| | Other taxation and social security | 395,620 | 478,644 |
| | Other creditors | 24,575 | 8,024 |
| | Accruals and deferred income | 661,701 | 847,260 |
| | | 7,403,798 | 7,284,862 |
| | | | |

NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2014

11. CREDITORS:

Amounts falling due after more than one year

| | ~ | 2 |
|---|----------------------|-------------|
| Bank loans | 360,000 | 405,000 |
| Net obligations under finance leases and hire purchase contracts | 202,632 | 174,064 |
| | 562,632 | 579,064 |
| Obligations under finance leases and hire purchase contracts, include | d above, are payable | as follows: |
| | 2014 | 2013 |
| | £ | £ |
| Between one and five years | 202.632 | 174.064 |

Barclays bank holds a floating charge over the whole of the assets of the company, and standard security over the Land and Buildings of the company.

12. DEFERRED TAXATION

| | 2014 £ | 2013 £ |
|--|-------------------|------------------|
| At beginning of year (Released during)/charge for year (P&L) | 45,533 (2,887) | 33,685 11,848 |
| At end of year | 42,646 | 45,533 |
| The provision for deferred taxation is made up as follows: | | |
| | 2014 £ | 2013 £ |
| Accelerated capital allowances | 42,646 | 45,533 |

2013

2014

NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2014

| 13. | SHARE CAPITAL | | |
|-----|---|-----------|-----------------------|
| | | 2014 £ | 2013 £ |
| | Allotted, called up and fully paid | | |
| | 75,000 Ordinary shares of £1 each | 75,000 | 75,000 |
| 14. | RESERVES | | } |
| | | | Revaluation reserve £ |
| | At 1 January 2014 and 31 December 2014 | | 917,940 |
| 15. | RECONCILIATION OF MOVEMENT IN SHAREHOLDERS' FUNDS | | |
| | REGORGIEM TON OF MOVEMENT IN GRANEFIGEDERG 1 GRAD | 2014 £ | 2013 £ |
| | Opening shareholders' funds | 3,700,837 | 2,711,746 |
| | Profit for the financial year Dividends (Note 16) | 96,476 | 216,151 (80,000) |
| | Other recognised gains and losses during the year | • | 852,940 |
| | Closing shareholders' funds | 3,797,313 | 3,700,837 |
| | | | |
| 16. | DIVIDENDS | • | |
| | | 2014 £ | 2013 £ |
| | Dividends paid on equity capital | - | 80,000 |
| | • | | |

NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2014

17. NET CASH FLOW FROM OPERATING ACTIVITIES

| | | 2014 | 2013 |
|-----|---|------------------------|------------|
| | | £ | £ |
| | Operating profit | 246,120 | 399,979 |
| | Depreciation of tangible fixed assets | 355,146 | 369,035 |
| | Profit on disposal of tangible fixed assets | (24,267) | (35,741) |
| | (Increase)/decrease in stocks | (839,320) | 363,514 |
| | Decrease/(increase) in debtors | 727,482 | (50,570) |
| | (Decrease)/increase in creditors | (168,633) | 320,375 |
| | Net cash inflow from operating activities | 296,528 | 1,366,592 |
| 18. | ANALYSIS OF CASH FLOWS FOR HEADINGS NETTED IN CASH F | FLOW STATEMENT 2014 | 2013 |
| | • | £ | £ |
| | Returns on investments and servicing of finance | | |
| | Interest paid | (103,254) | (102,613) |
| | Hire purchase interest | (25,315) | (24,804) |
| | Net cash outflow from returns on investments and servicing of finance | (128,569) | (127,417) |
| | | 2014 | 2013 |
| | | £ | £ |
| | Capital expenditure and financial investment | ~ | ~ |
| | Purchase of tangible fixed assets | (540,768) | (513,650) |
| | Sale of tangible fixed assets | 125,632 | 72,630 |
| | Net cash outflow from capital expenditure | (415,136) | (441,020) |
| | | 2014 | 2013 |
| | | £ | £ |
| | Financing | | |
| | New secured loans | - | 360,610 |
| | Repayment of loans | (45,000) | · - |
| | New finance leases | 20,963 | 153,885 |
| | Net cash (outflow)/inflow from financing | (24,037) | 514,495 |
| | | | |

NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2014

19. ANALYSIS OF CHANGES IN NET DEBT

| | 1 January 2014 | Cash flow | Other non-cash changes | 31 December 2014 |
|--|-------------------|-----------|------------------------------|---------------------|
| | £ | £ | £ | £ |
| Bank overdraft | (1,166,240) | (315,777) | • | (1,482,017) |
| | (1,166,240) | (315,777) | • | (1,482,017) |
| Debt: | | | | |
| Debts due within one year Debts falling due after more than | (443,686) | 24,037 | (16,432) | (436,081) |
| one year | (579,064) | - | 16,432 | (562,632) |
| Net debt | (2,188,990) | (291,740) | - | (2,480,730) |
| | | | | |

20. PENSION COMMITMENTS

The company operates a defined contributions pension scheme. The assets of the scheme are held seperately from those of the company in an independently administered fund. The pension cost charge represents contributions payable by the company to the fund and amounted to £51,667 (2013 - £28,864).

At the year end total pension contributions, including employee contributions, of £24,578 (2013 - £8,024) were outstanding. There was no accrual or prepayment at the year end.

21. OPERATING LEASE COMMITMENTS

At 31 December 2014 the company had annual commitments under non-cancellable operating leases as follows:

| | Land and buildings | |
|-------------------------|--------------------|---------|
| | 2014 | 2013 |
| | £ | £ |
| Expiry date: | | |
| Within 1 year | 11,600 | - |
| Between 2 and 5 years | • , | 11,600 |
| After more than 5 years | 180,708 | 115,708 |
| | | |