

The Insolvency Act 1986

**Administrator's progress report****R2.38**

Pursuant to Rule 2.38 of the Insolvency (Scotland) Rules 1986

Name of Company

C &amp; M Group Limited

Company number

SC097157

(a) Insert full  
name(s) and  
address(es) of  
administrator(s)I/We (a)  
Nicholas James Dargan  
Deloitte LLP  
Lomond House  
9 George Square  
Glasgow  
G2 1QQPatrick Alexander Lannagan  
Deloitte LLP  
Lomond House  
9 George Square  
Glasgow  
G2 1QQ

administrator(s) of the above company attach a progress report for the period

from

to

(b) Insert date(s)

(b) 28 July 2008

(b) 27 January 2009

Signed

Joint / Administrator(s)

Dated

27/9/09

**Contact Details:**

You do not have to give any contact information in the box opposite but if you do, it will help Companies House to contact you if there is a query on the form.

Nicholas James Dargan  
Deloitte LLP  
Lomond House  
9 George Square  
Glasgow  
G2 1QQ

The contact information that you give will be visible to searchers of the public record

DX Number DX: GW 223

Tel: 0141 204 2800  
DX Exchange

\*SNEV67RS\*

SCT 28/02/2009 646

COMPANIES HOUSE

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When you have completed and signed this form, please send it to the Registrar of Companies at:-  
**Companies House, 37 Castle Terrace, Edinburgh EH1 2EB**  
**DX 235 Edinburgh / LP 4 Edinburgh-2**

## TO ALL CREDITORS

Direct: 0141 304 5685  
Direct fax: 0141 314 5895  
sgraham@deloitte.co.uk

27 February 2009

Our ref: NJD/JCR/SCR/SLG

Dear Sirs

**Tentor Trade Limited, Silters Co. Limited, C & M Group Holdings Limited, C & M Group Limited, C&M - Engineering Services (UK) Limited, C&M - Marine Services Limited (All in Administration) ("the Companies" or "the Group")**

As confirmed in the Administrators Report and Proposals dated 03 September 2008 the reporting for the Group will be prepared on a combined basis although individual Outcome Statements are attached as appropriate.

As you are aware, Nicholas James Dargan and Patrick Alexander Lannagan were appointed Joint Administrators to the Companies between 28 July 2008 and 4 August 2008.

This report is prepared pursuant to Rule 2.38 of the Rules. The purpose of the report is to provide creditors with an update on the progress of the Administrations for the six months to 27 January 2009, 31 January 2009 (Silters) and 3 February 2009 (Tentor).

Abbreviations used throughout this report are detailed overleaf.

Important notice: Partners, Associate Partners and Directors acting as receivers and administrators contract without personal liability. Unless otherwise shown, all appointment taking Partners, Associate Partners and Directors are authorised by The Institute of Chartered Accountants in England and Wales.

Deloitte LLP is a limited liability partnership registered in England and Wales with registered number OC303675 and its registered office at 2 New Street Square, London EC4A 3BZ, United Kingdom.

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## ABBREVIATIONS

For the purpose of this report the following abbreviations shall be used.

"Tentor"	Tentor Trade Limited (In Administration)
"Silters"	Silters Co. Limited (In Administration)
"Holdings"	C & M Group Holdings Limited (In Administration)
"Group"	C & M Group Limited (In Administration)
"Engineering"	C&M - Engineering Services (UK) Limited (In Administration)
"Marine UK"	C&M - Marine Services Limited (In Administration)
"Marine USA"	C&M - Marine Services (USA) Inc
"the UK Sub Group"	Holdings, Group, Engineering & Marine UK
"the Cypriot Companies"	Tentor & Silters
"the Companies" or "the Group"	the UK Sub Group & the Cypriot Companies
"the Administrators", "we" or "us"	Nicholas James Dargan and Patrick Alexander Lannagan, Joint Administrators of Tentor, Silters, Holdings, Group, Engineering & Marine UK
"the Bank" or "RBS"	Royal Bank of Scotland plc
"Lime Rock"	Lime Rock Partners - Fund IV
"A&P"	A&P Tyne Limited
"O'Briens"	G O'Brien and Sons Limited
"Deloitte"	Deloitte LLP
"Dunfare"	<i>Dunfare Limited</i>
"HMRC"	Her Majesty's Revenue & Customs
"the Act"	Insolvency Act 1986 (as amended)
"the Rules"	Insolvency Rules (Scotland) 1986 (as amended)
"VAT"	Value Added Tax
"WIP"	Work in Progress

## **INTRODUCTION**

Appendix I details certain statutory information in respect of each of the Companies.

In light of the ongoing discussions over the sale of the assets of Silters, the Administrators have determined that the disclosure of an estimate of the value of Silters net property would seriously prejudice the commercial interests of Silters and any future sales negotiations. Accordingly this information is not disclosed as part of the Administrators' Progress Report. A Consolidated Estimated Outcome Statement for the other Group Companies is attached at Appendix II.

A receipts and payments account for the relevant six month period for the each Company is attached at Appendix III.

It is not anticipated that the Bank will recover its lending in full. Accordingly, there will be no funds available to pay a dividend to the unsecured creditors of the Companies other than via the prescribed part as discussed below.

## **ASSET REALISATIONS**

### **Introduction**

Following their appointments on 28 July, 1 August and 4 August 2008, the Administrators took control of the Companies' assets and operations. The appointment offered a temporary period of stability for the Companies whilst negotiations with interested parties, customers and suppliers were held with a view to making arrangements which would enhance the realisable value of the assets of the Companies.

The actions of the Administrators to date which are set out in this section are divided between:

- Silters and the Ice Maiden Conversion;
- The American Modular Business;
- The UK Sub Group and Tentor; and
- Other Recoveries

### **Silters and the Ice Maiden Conversion**

Clarksons Shipbrokers were appointed to market the Ice Maiden vessel and associated equipment and approximately 100 notes of interest were received. Clarksons progressed negotiations with key interested parties, providing regular updates to the Administrators and the Bank. However, the dramatic fall in the shipping market in the autumn of 2008 resulted in the withdrawal of most parties prior to firm offers being received. We have now finalised the sale of the vessel to O'Briens and reached an agency agreement for the sale of the equipment with A&P. These are discussed below.

The sale of the Ice Maiden hull and steelwork to O'Briens was completed on 2 February 2009 for the agreed sum of £1. The sale was made in consultation with the Bank and avoids the Administrators ongoing liability for holding costs of the vessel and the potential liability relating to the asbestos removal estimated at c.\$4m. Ownership of the vessel transferred with effect from 23 February 2009.

The Administrators have entered into an agreement with A&P, who have been appointed as the Administrators' agent to market and sell the remaining equipment associated with the conversion of the Ice Maiden vessel (excluding the hull and steelwork). This agreement was concluded on 2 January 2009.

Recoveries to date include yard prepayments relating to the conversion work contracted to be completed by A&P and cash in the Cypriot account.

### **The American Modular Business**

Marine USA is an 85% owned subsidiary of Group the shares in which are subject to a specific charge in favour of RBS. Marine USA owed the Group £0.9m at the date of our appointment.

The Directors of the UK Sub Group had agreed, in April 2008, a deal in principle to sell the shares to a company controlled by Patrick Granger, the minority shareholder. The purchase price was to be payable in instalments.

Following our appointment, we reviewed the current position of Marine USA and agreed with RBS and Lime Rock, the two secured creditors, to proceed with the sale as planned. However, following the threat of action against Marine USA, the sale was restructured into a disposal of the business and assets. The transaction was effected by the Bank taking possession of the assets and selling directly to the company controlled by Patrick Granger.

A deficit to the secured creditor will occur in Marine USA.

### **The UK Sub Group and Tentor**

We now estimate total recoveries to the Bank from the UK Sub Group and Tentor to be £384k as summarised in the table below:

<b>UK Sub Group and Tentor Consolidated Estimated Outcome Statement</b>			
	<b>To Date £000</b>	<b>Future £000</b>	<b>Estimated Final £000</b>
<b>ASSETS SUBJECT TO FLOATING CHARGE</b>			
Engineering - Book Debts & WIP	418	-	418
Engineering - Goodwill, Stock & Equipment	85	-	85
Tax Refund	297	-	297
Cash at Bank	102	-	102
Other Realisations	32	120	152
<b>Gross Realisations</b>	<b>934</b>	<b>120</b>	<b>1,054</b>
Engineering - Trading and Debt & WIP Recovery Costs	(115)	(14)	(129)
Employee Wage Arrears - Non Preferential	(61)	-	(61)
Administrators' Fees	(122)	(37)	(159)
Legal Fees & Expenses	(59)	(10)	(69)
Other Agents' Fees & Expenses	(13)	-	(13)
Other Costs of Realisations	(15)	(22)	(37)
Preferential Creditors	(39)	(57)	(96)
<b>Net Property</b>	<b>510</b>	<b>(20)</b>	<b>490</b>
Prescribed Part	-	(106)	(106)
<b>Total available to Secured Creditors</b>	<b>510</b>	<b>(126)</b>	<b>384</b>
Secured Creditors	-	(4,805)	(4,805)
<b>Surplus / (Deficit) to Secured Creditors</b>	<b>510</b>	<b>(4,931)</b>	<b>(4,421)</b>

Source: Deloitte Analysis

For the purposes of presentation the table above shows a deficit to Secured Creditors. The Estimated Outcome Statement at Appendix II differs from the above and reflects the projected distributions to the secured creditor.

The main trading entity within the UK Sub Group was the electrical contracting business of Engineering which was sold to Dunfare on 8 August 2008 for £85k, following an extensive marketing of the business. The transaction involved the sale of goodwill, stock and equipment and the transfer of 39 employees. Dunfare also agreed to support the recovery of WIP and debts by the Administrators.

We comment further on the UK Sub Group as follows:

- We continue to pursue outstanding balances of WIP and debtors in Engineering;
- A £297k taxation refund across the Group of Companies has been received although the appropriate allocation has yet to be confirmed with HMRC;
- Other realisations include the realisation of £23.5k from the lease and furniture and equipment held by Group at the Regent Centre offices; and
- £103k cash at bank was recovered from the Tentor Cypriot bank account.

### **Other Recoveries**

Other asset recoveries actions include:

- The ongoing identification and recovery of any VAT and tax due to the Companies; and
- Ongoing legal claims being pursued by the Companies.

### **THE FUTURE CONDUCT OF THE ADMINISTRATION**

The Administrators will continue managing the affairs and property of the Companies, including, inter alia:

- Realisation of the Companies' remaining assets;
- Pursuing all outstanding debts; and
- Seeking to achieve the orderly wind down of the Companies' affairs.

### **FINANCIAL POSITION OF THE COMPANIES**

A request for a Statement of Affairs for each of the Companies was issued to the Directors immediately following the Administrators appointments. Completed Statement of Affairs for the Companies were received from the Directors.

In accordance with the Rules, a summary of each of the Companies' Statement of Affairs, along with the list of creditors supporting the statement of affairs for each of the Companies, were enclosed in our Administrators Proposals dated 3 September 2008. The list of creditors is as provided by the Directors.

### **DIRECTORS' REPORTING**

We have completed our investigations into the conduct of the Companies' Directors. A confidential report was submitted to the Department of Business Enterprise and Regulatory Reform for the UK Sub Group and the Cypriot Companies on 21 January 2009 and 30 January 2009 respectively.

### **COSTS OF REALISATIONS**

#### **Joint Administrators Fees & Expenses**

Fees of £531,420 and expenses of £45,446 have been drawn since our appointment in relation to the administration of the Group under resolutions passed by the secured and preferential creditors in accordance with the Rules. Fees drawn to date have been restricted in agreement with the Bank. These are summarised as follows:

Fees & Expenses Analysis			
	Fee £000	Expenses £000	Total £000
Silters	409,241	31,177	440,418
Tentor	-	-	-
Engineering	122,179	14,269	136,448
Group	-	-	-
Holdings	-	-	-
Marine	-	-	-
<b>Total</b>	<b>531,420</b>	<b>45,446</b>	<b>576,866</b>

Source: Deloitte Analysis

Our time costs to 15 September 2008 for Silters total £600,553 and for Engineering total £201,235. A summary analysis of these costs are detailed below. On present estimates we expect to restrict our total fee to £768,000 across the Group.

#### Silters Company Limited - In Administration

Analysis of Administrators' Time Costs to 15 September 2008								
Area	Partners Hours	Directors Hours	Managers Hours	Other Senior Staff Hours	Support Staff Hours	Total Hours	Fee (£)	Average Rate (£)
Admin & Planning	22.5	160.0	52.4	-	28.6	263.5	111,764	424
Creditors	-	-	-	-	12.4	12.4	1,818	147
Investigations	-	4.0	680.5	385.3	87.8	1,157.6	345,633	299
Realisation of Assets	27.0	187.5	8.3	-	10.5	233.3	115,392	495
Other	5.5	13.9	10.0	-	16.1	45.5	25,946	570
<b>Total</b>	<b>55.0</b>	<b>365.4</b>	<b>751.2</b>	<b>385.3</b>	<b>155.4</b>	<b>1,712.3</b>	<b>600,553</b>	
Average Rate (£)							351	

Source: Deloitte analysis

#### C&M - Engineering Services (UK) Limited - In Administration

Analysis of Administrators' Time Costs to 15 September 2008								
Area	Partners Hours	Directors Hours	Managers Hours	Other Senior Staff Hours	Support Staff Hours	Total Hours	Fee (£)	Average Rate (£)
Admin & Planning	2.0	27.0	29.2	40.3	48.2	146.7	40,745	278
Creditors	-	-	16.3	15.8	104.5	136.6	23,777	174
Investigations	6.0	-	-	35.9	3.0	44.9	12,233	272
Realisation of Assets	7.0	11.0	50.0	101.7	30.5	200.2	51,626	258
Trading	-	-	82.5	116.2	162.0	360.7	71,916	199
Other	-	-	1.0	-	1.5	2.5	938	375
<b>Total</b>	<b>15.0</b>	<b>38.0</b>	<b>179.0</b>	<b>309.9</b>	<b>349.7</b>	<b>891.6</b>	<b>201,235</b>	
Average Rate (£)							226	

Source: Deloitte analysis

A detailed analysis of the time costs to 15 September 2008 for Silters and Engineering are attached at Appendix IV. It should be noted that there are no time costs incurred to 15 September 2008 in respect of the other Group Companies.



The range of rates for the separate categories of staff (i.e. Partners, Directors, Managers, and Support Staff) are based on normal hourly charge out rates. The Manager rates include all grades of manager up to Senior Manager. The ranges are summarised below.

<b>Rates Range Between</b>		
	<b>Low £</b>	<b>High £</b>
Partners	560	1,000
Directors	475	885
Managers	220	800
Other Senior Staff	160	255
Support Staff	120	250

*Source: Deloitte analysis*

Statement of Insolvency Practice 9 (Scotland) – Remuneration of Insolvency Office Holders (“SIP 9”), which includes A Creditors Guide to Administrators’ Fees, is available via the website [www.r3.org.uk](http://www.r3.org.uk).

We will also be pleased to provide a copy of the appropriate SIP 9 to you on request.

## **CREDITORS CLAIMS**

### **Secured Creditors**

The Bank indebtedness at the date of appointment, excluding accrued interest and charges, totalled:

- Net lending of £4.8m in respect of the UK Sub Group, Tentor and Marine USA; and
- Lending of US\$54.5m in respect of Silters.

The Bank holds the following security:

- An Intra-Group Guarantee granted by Holdings, Engineering, Group, Marine UK, Marine USA and Tentor. The guarantee does not include Silters.
- A Floating Charge by each of Holdings, Engineering, Group and Marine UK;
- A mortgage over the Ice Maiden;
- A Shares Pledge by Tentor over Holdings which pledges and assigns to the Bank the entire issued share capital of Holdings in security for all sums due from Tentor or Silters;
- A Share Pledge by Group over Marine UK which pledges and assigns to the Bank the entire issued share capital of Marine UK in security for all sums due from Tentor or Silters. It includes an obligation on the granter of the Share Pledge to assign any assets to which the granter subsequently becomes entitled;
- Cypriot Law Floating Charges granted by Silters and Tentor;
- A Cypriot Law Shares Pledge granted by Tentor and Silters;
- A Security Agreement granted by Marine USA, governed by Texas law, creating a lien over equipment, receivables, deposit accounts and proceeds;

- A Share pledge by Group over Marine USA, governed by Texas law, which pledges to hypothecate, transfer and grant to the Lender a continuing security interest in 85% of the shares in Marine USA;
- A right of offset between accounts held by Holdings, Engineering, Group and Marine UK; and
- A cost overrun guarantee provided by Lime Rock.

The validity of the Bank's security has been confirmed by our lawyers. It is not anticipated that the Bank will recover its lending in full.

Lime Rock indebtedness at the date of appointment from Silters, excluding interest and charges, totalled £54.6m. Lime Rock also holds a floating charge registered in Cyprus on 17 July 2008 ranking behind the Bank's security. There is not expected to be any recovery to Lime Rock.

### **Preferential Claims**

Preferential claims of £39,000 in Group, Engineering and Marine UK have been paid by the Administrators as payments for the arrears of wages, salaries and holiday pay for certain staff retained by the Administrators or staff transferred to Dunfare.

Future preferential claims in respect of employee claims for wages, holiday pay and outstanding pension contributions are estimated at £42,000 for Group, Engineering and Marine UK.

It is expected there will be funds to pay preferential creditors in full.

### **Unsecured Creditors**

The Prescribed Part (Section 176A and the Insolvency Act 1986 (Prescribed Part) Order 2003) applies where there are floating charge realisations, net of costs, to be set aside for unsecured creditors. This equates to:

- 50% of net property up to £10,000;
- 20% of net property in excess of £10,000; and is
- Subject to a maximum amount of £600,000.

The availability of amounts to creditors under the prescribed parts remains uncertain. Any amounts which may be available are dependant upon future recoveries and costs in the Administrations, including the cost of agreeing the claims of, and making distributions to, unsecured creditors.

As noted above the Administrators have determined that the disclosure of an estimate of the value of the Silter's net property would seriously prejudice the commercial interests of Silters. Accordingly, no estimate of prescribed parts for Silters is provided.

The quantum of unsecured claims will also impact any dividend available to unsecured creditors, the quantum of unsecured claims remains uncertain at this stage.

## OTHER MATTERS

Further to the resignation of Patrick Lannagan from Deloitte LLP on 16 January 2009, it is our intention to replace Patrick with John Reid, a partner of Deloitte LLP. We are currently in the process of obtaining the necessary consents to allow this appointment to proceed in accordance with Paragraph 92 of Schedule B1 of Act. A separate notice of this intention is provided with this report.

Yours faithfully

For and on behalf of the Companies



Nick Dargan

**Joint Administrator**

The affairs, business and property of the Companies are currently managed by Nick Dargan and Patrick Lannagan as Joint Administrators. The Administrators act as agent of the Companies and without personal liability

## Appendix I - Statutory Information

Company Name	C & M Group Holdings Limited	C & M Group Limited	C&M - Marine Services Limited	C&M - Engineering Services (UK) Limited	Silters Co Limited	Tentor Trade Limited
Proceedings	In Administration	In Administration	In Administration	In Administration	In Administration	In Administration
Court Reference	Court of Session, Parliament House, Edinburgh	Court of Session, Parliament House, Edinburgh	Court of Session, Parliament House, Edinburgh	Court of Session, Parliament House, Edinburgh	Court of Session, Parliament House, Edinburgh	Court of Session, Parliament House, Edinburgh
Date of Appointment	28 July 2008	28 July 2008	28 July 2008	28 July 2008	1 Aug 2008	4 Aug 2008
Joint Administrators	Nicholas James Dargan and Patrick Alexander Lannagan, Deloitte LLP, Saltire Court, 20 Castle Terrace, Edinburgh EH1 2DB	Nicholas James Dargan and Patrick Alexander Lannagan, Deloitte LLP, Saltire Court, 20 Castle Terrace, Edinburgh EH1 2DB	Nicholas James Dargan and Patrick Alexander Lannagan, Deloitte LLP, Saltire Court, 20 Castle Terrace, Edinburgh EH1 2DB	Nicholas James Dargan and Patrick Alexander Lannagan, Deloitte LLP, Saltire Court, 20 Castle Terrace, Edinburgh EH1 2DB	Nicholas James Dargan and Patrick Alexander Lannagan, Deloitte LLP, Saltire Court, 20 Castle Terrace, Edinburgh EH1 2DB	Nicholas James Dargan and Patrick Alexander Lannagan, Deloitte LLP, Saltire Court, 20 Castle Terrace, Edinburgh EH1 2DB
Registered Office Address	c/o Deloitte LLP, Lomond House, Glasgow, G2 1QQ	c/o Deloitte LLP, Lomond House, Glasgow G2 1QQ	c/o Deloitte LLP, Lomond House, Glasgow G2 1QQ	c/o Deloitte LLP, Lomond House, Glasgow G2 1QQ	2 Soufouli Street, Chateclair Building, 2nd Floor, 1096 Nicosia, Cyprus	2 Soufouli Street, Chateclair Building, 2nd Floor, 1096 Nicosia, Cyprus
Company Number	SC308575	SC097157	SC292310	SC292309	N/A	N/A
Appointment by	The Directors of the Company (under para 22-34 of Schedule B1 of the Insolvency Act 1986)	The Directors of the Company (under para 22-34 of Schedule B1 of the Insolvency Act 1986)	The Directors of the Company (under para 22-34 of Schedule B1 of the Insolvency Act 1986)	The Directors of the Company (under para 22-34 of Schedule B1 of the Insolvency Act 1986)	The Directors of the Company (under para 22-34 of Schedule B1 of the Insolvency Act 1986)	The Directors of the Company (under para 22-34 of Schedule B1 of the Insolvency Act 1986)
Directors at date of appointment	Jeremy Neil Henderson Gordon Angus	Jeremy Neil Henderson Gordon Angus	Jeremy Neil Henderson Gordon Angus	Jeremy Neil Henderson Gordon Angus	Lawrence Ross Michalis Michael Marios Eliades	Lawrence Ross Michalis Michael Marios Eliades

## Appendix II –Estimated Outcome Statement

UK Sub Group and Tentor Consolidated Estimated Outcome Statement			
	To Date £000	Future £000	Estimated Final £000
<b>ASSETS SUBJECT TO SPECIFIC CHARGE</b>			
Marine USA	196	1,299	1,495
Secured Creditor	(196)	(1,299)	(1,495)
	-	-	-
<b>ASSETS SUBJECT TO FLOATING CHARGE</b>			
Engineering - Book Debts & WIP	418	-	418
Engineering - Goodwill, Stock & Equipment	85	-	85
Tax Refund	297	-	297
Cash at Bank	102	-	102
Other Realisations	32	120	152
<b>Gross Realisations</b>	<b>934</b>	<b>120</b>	<b>1,054</b>
Engineering - Trading and Debt & WIP Recovery Costs	(115)	(14)	(129)
Ice Maiden - Insurance	-	-	-
Ice Maiden - Yard Storage Costs	-	-	-
Ice Maiden - Other Holding Costs	1	-	1
Ice Maiden - Import Duty	-	-	-
Marine USA - Babcock	-	-	-
Employee Wage Arrears - Non Preferential	(61)	-	(61)
Administrators' Fees	(122)	(37)	(159)
Legal Fees & Expenses	(59)	(10)	(69)
Other Agents' Fees & Expenses	(13)	-	(13)
Other Costs of Realisations	(16)	(22)	(38)
Preferential Creditors	(39)	(57)	(96)
<b>Net Property</b>	<b>510</b>	<b>(20)</b>	<b>490</b>
Prescribed Part	-	(106)	(106)
<b>Total available to Secured Creditors</b>	<b>510</b>	<b>(126)</b>	<b>384</b>
Distributed to the Bank	-	(384)	(384)
<b>Net available to Secured Creditors</b>	<b>510</b>	<b>(510)</b>	<b>(0)</b>
<b>REPRESENTED BY</b>			
Bank Accounts	278	(278)	-
Debtors	(6)	6	-
Creditors	-	-	-
Intercompany	238	(238)	-
	<b>510</b>	<b>(510)</b>	<b>-</b>
<i>Source: Deloitte Analysis</i>			

### Appendix III –Receipts & Payments Accounts

#### Silters Co. Limited (In Administration) Joint Administrators' Abstract of Receipts & Payments

	From 01/08/2008 To 31/01/2009
ASSET REALISATIONS	
Plant & Machinery	1.00
Book Debts	942,000.00
Cash at Bank	195,696.08
Bank Interest Gross	8,558.16
Trading Surplus/(Deficit)	<u>-756,082.52</u>
	390,172.72
COST OF REALISATIONS	
Specific Bond	2,960.00
Administrators' Fees	409,241.00
Administrators' Expenses	31,177.00
Legal Fees (1)	439.00
Stationery	524.34
Bank Charges	10.00
Ice Maiden Maintenance Costs	<u>NIL</u>
	-444,351.34
	<u><u>-54,178.62</u></u>
REPRESENTED BY	
VAT Receivable	76.40
IB Current A/C	8,488.01
Intercompany - Group	-196,863.73
Vat Control Account	134,120.70
	<u><u>-54,178.62</u></u>

### Appendix III –Receipts & Payments Accounts - continued

#### Tentor Trade Limited (In Administration) Joint Administrators' Abstract of Receipts & Payments

	From 04/08/2008 To 03/02/2009
ASSET REALISATIONS	
Cash at Bank	102,395.22
Bank Interest Gross	<u>344.72</u>
	102,739.94
COST OF REALISATIONS	
Specific Bond	18.00
Legal Fees (1)	<u>293.00</u>
	-311.00
	<u><u>102,428.94</u></u>
REPRESENTED BY	
VAT Receivable	31.68
IB Current A/C	102,739.94
Intercompany Transfer	-324.68
Due to Deloitte	-18.00
	<u><u>102,428.94</u></u>

### Appendix III –Receipts & Payments Accounts - continued

#### C&M - Engineering Services (UK) Limited (In Administration) Joint Administrators' Abstract of Receipts & Payments

	From 28/07/2008 To 27/01/2009
<b>ASSET REALISATIONS</b>	
Other Equipment	74,995.00
Goodwill	5.00
Stock	10,000.00
Stock/WIP	158,301.37
Book Debts	260,301.36
Tax Refund	297,429.28
Cash at Bank	336.95
Petty Cash on appointment	61.60
Bank Interest Gross	2,367.40
Trading Surplus/(Deficit)	<u>-96,653.53</u>
	707,144.43
<b>COST OF REALISATIONS</b>	
Specific Bond	264.00 †
Administrators' Fees	122,179.00
Administrators' Expenses	14,269.00
Debt and WIP collection costs - Dunfar	8,800.26
Legal Fees (1)	53,200.00
Legal expenses	1,724.00
Stationery/ Property Searches	15.00
Postage & Redirection	241.40
Statutory Advertising	100.75
Wages & Salaries	60,695.12
Bank Charges	530.00
Ransom Payments	10,000.00
ROT Settlement	<u>5,666.08</u>
	-277,684.61
<b>PREFERENTIAL CREDITORS</b>	
Employees Wage Arrears	31,200.00
Employees Holiday Pay	6,500.00
Pension Schemes	<u>998.97</u>
	-38,698.97
	<u><u>390,760.85</u></u>
<b>REPRESENTED BY</b>	
Trade Debtors	28,570.87
IB Current A/C	124,153.93
Provision against Debtor account	-20,121.93
Intercompany Group	256,393.22
Petty Cash Float	0.07
PAYE Payable	838.25
Nat. Ins. Payable	926.44
	<u><u>390,760.85</u></u>



### Appendix III –Receipts & Payments Accounts - continued

#### C & M Group Limited (In Administration) Joint Administrators' Abstract of Receipts & Payments

	From 28/07/2008 To 27/01/2009
<b>ASSET REALISATIONS</b>	
Leasehold Property (1)	20,000.00
Furniture & Equipment	3,500.00
Sundry Income	2,894.85
Bank Interest Gross	2,314.89
Trading Surplus/(Deficit)	<u>589,116.14</u>
	617,825.88
<b>COST OF REALISATIONS</b>	
Shipbrokers Fees & Expenses	7,636.23
Agents/Valuers Fees (2)	4,499.50
Legal Fees - Ice Maiden	133,302.28
Legal Fees - Regent Road	5,063.36
Legal Fees - Marine USA	21,133.60
Stationery	485.55
Storage Costs	1,334.74
Statutory Advertising	1,404.38
Insurance of Assets	377,435.83
Wages & Salaries	36,457.69
Bank Charges	1,066.20
Debit Interest	1,515.87
Ice Maiden Maintenance Costs	<u>3,525.00</u>
	-594,860.23
<b>PREFERENTIAL CREDITORS</b>	
Employees Wage Arrears	<u>5,600.00</u>
	-5,600.00
<b>FLOATING CHARGE CREDITORS</b>	
Floating Charge Creditor1	<u>108.70</u>
	-108.70
	<u><u>17,256.95</u></u>
<b>REPRESENTED BY</b>	
VAT Receivable	51,876.39
IB Current A/C	51,310.93
Intercompany - Tentor	324.68
Intercompany - Silters	196,863.73
Intercompany - Engineering	-224,805.88
VAT Payable	-57,792.07
Pension	-520.83
	<u><u>17,256.95</u></u>

### Appendix III –Receipts & Payments Accounts - continued

#### C&M - Marine Services Limited (In Administration) Joint Administrators' Abstract of Receipts & Payments

	From 28/07/2008 To 27/01/2009
ASSET REALISATIONS	
Bank Interest Gross	10.64
	<u>10.64</u>
COST OF REALISATIONS	
	NIL
	<u>10.64</u>
REPRESENTED BY	
IB Current A/C	10.64
	<u>10.64</u>

#### C & M Group Holdings Limited (In Administration) Joint Administrators' Abstract of Receipts & Payments

	From 28/07/2008 To 27/01/2009
ASSET REALISATIONS	
	NIL
COST OF REALISATIONS	
	NIL
REPRESENTED BY	
	NIL

# Appendix IV – Analysis of Administrators Time Costs to 15 September 2008

Silters Company Limited - In Administration														
Analysis of Administrators' Fees														
Area	Task	Partners		Directors		Managers		Other Senior Staff		Support Staff		Total		Average Rate (£)
		Hours	Fee (£)	Hours	Fee (£)	Hours	Fee (£)	Hours	Fee (£)	Hours	Fee (£)	Hours	Fee (£)	
Admin & Planning	Cashiers	-	-	-	-	17.1	6,413	-	-	3.7	814	20.8	7,227	347
	Compliance	0.5	418	-	-	5.3	1,493	-	-	7.4	1,206	13.2	3,117	236
	Immediate Actions	12.0	5,700	160.0	76,000	4.0	1,380	-	-	17.5	2,675	193.5	85,755	443
Creditors	Reporting	10.0	6,975	-	-	26.0	8,690	-	-	-	-	36.0	15,665	435
	Unsecured	-	-	-	-	-	-	-	-	12.4	1,818	12.4	1,818	147
	Investigations	-	-	4.0	2,120	680.5	244,175	385.3	87,654	87.8	11,684	1,157.6	345,633	299
Realisation of Assets	Sale of Business	19.0	15,865	-	-	-	-	-	-	-	-	19.0	15,865	835
	Property	-	-	-	-	-	-	-	-	7.5	1,163	7.5	1,163	155
	Other Assets	8.0	6,680	187.5	89,063	8.3	2,186	-	-	3.0	435	206.8	98,364	476
Other	VAT & Tax	5.5	5,500	13.9	12,144	10.0	5,405	-	-	16.1	2,897	45.5	25,946	570
Total		55.0	41,138	365.4	179,327	751.2	269,742	385.3	87,654	155.4	22,692	1,712.3	600,553	
Average Rate (£)			748		491		359		227		146		351	

Source: Deloitte analysis

Source: Deloitte analysis

# Appendix IV – Analysis of Administrators Time Costs to 15 September 2008

C&M - Engineering Services (UK) Limited - In Administration													
Analysis of Administrators' Fees													
Area	Task	Partners		Directors		Managers		Other Senior Staff		Support Staff		Average Rate (£)	
		Hours	Fee (£)	Hours	Fee (£)	Hours	Fee (£)	Hours	Fee (£)	Hours	Fee (£)		
Admin & Planning	Cashiers	-	-	-	-	11.0	4,221	-	-	6.7	1,474	322	
	Compliance	-	-	-	-	4.9	1,351	13.6	3,060	26.3	3,856	185	
	Immediate Actions	-	-	27.0	12,825	8.8	2,739	26.7	6,008	14.4	2,232	310	
Creditors	Reporting	2.0	1,670	-	-	4.5	1,193	-	-	0.8	116	408	
	Employees	-	-	-	-	13.0	3,445	1.4	315	46.7	7,239	180	
	Retention of Title	-	-	-	-	-	-	3.5	788	27.0	3,915	154	
Investigations	Unsecured	-	-	-	-	3.3	861	10.9	2,453	30.8	4,761	179	
	Investigations	6.0	3,720	-	-	-	-	35.9	8,078	3.0	435	272	
	Book Debts	-	-	-	-	18.0	4,770	51.5	11,588	30.5	4,423	208	
Realisation of Assets	Sale of Business	7.0	5,845	11.0	5,225	19.0	5,035	50.2	11,295	-	-	314	
	Property	-	-	-	-	13.0	3,445	-	-	-	-	265	
	Initial Controls	-	-	-	-	6.0	1,590	2.0	450	14.5	2,168	187	
Trading	Ongoing Trading	-	-	-	-	60.5	16,033	106.2	23,895	119.5	17,680	201	
	Closure of Trading	-	-	-	-	16.0	4,240	8.0	1,800	28.0	4,060	194	
	VAT & Tax	-	-	-	-	1.0	705	-	-	1.5	233	375	
Total		15.0	11,235	38.0	18,050	179.0	49,628	309.9	69,730	349.7	52,592	891.6	201,235
Average Rate (£)			749		475		277		225		150		226

Source: Deloitte analysis

Source: Deloitte analysis