

Secretary

THE COMPANIES ACTS 1948 TO 1983 COMPANY LIMITED BY SHARES MEMORANDUM OF ASSOCIATION

of

RESOLUTION ASSET MANAGEMENT INTERNATIONAL LIMITED

- I The name of the Company is "RESOLUTION ASSET MANAGEMENT INTERNATIONAL LIMITED".
- II The Registered Office of the Company will be situate in Scotland.
- III The objects for which the Company is established are:-
 - (1) To carry on the business, in all its branches and in any part of the world, of investment company and holding and/or parent company and for that purpose (but without prejudice to the generality of the foregoing) to acquire and hold, either in the name of the Company or in that of any nominee, shares, stock, debentures, debenture stock, bonds, notes, warrants, units, participations and any other obligations and securities (including bearer securities) whatsoever issued or guaranteed by any company or other body of persons, mutual fund, unit or other trust, partnership, consortium or other entity or undertaking wherever the same may be resident, incorporated or carrying on business and any obligations and securities (including bearer securities) whatsoever issued or guaranteed by any government, sovereign ruler, commissioners, public body or authority, supreme, dependent, municipal, local or otherwise in any part of the world and including in particular but without prejudice to the foregoing generality, to participate as a partner in any partnership.
 - (2) To acquire any such shares, stock, debentures, debenture stock, bonds, notes, warrants, units, participations, obligations and securities aforesaid by original subscription, contract, tender, purchase, exchange, underwriting, or by participation in syndicates or by the acquisition of options, traded options, warrants to acquire, conversion rights or other rights in respect thereof, or otherwise, and to acquire the same whether or not fully paid up, and to subscribe for the same subject to such terms and conditions (if any) as may be thought fit, and to guarantee the subscription

thereof, and to issue or acquire options of any description whether over property or not, including options traded on any option or stock exchange, financial futures, contracts of any kind and foreign currency of all descriptions, and to sell, dispose of, exchange or otherwise turn to account any of the same, and to vary the investments of the Company.

- (3) ²To exercise and enforce all rights and powers conferred by or incumbent to the ownership of any such property or rights as are specified aforesaid and to take part in the formation, arrangement, supervision or control of the business or operations of any company, trust, fund or other entity or undertaking in which the Company is or is to be interested upon such terms as may be thought fit and for that purpose to provide managerial and other executive, supervisory and consultancy services and to appoint and remunerate any directors, accountants or other experts or agents.
- (4) To promote, constitute, provide services for, manage, and carry on in any part of the world, alone or with others, investment and other companies or bodies or organisations, whether incorporated or not, or unit trusts or unit trust schemes or any group or groups of unit trusts or unit trust schemes or mutual funds or any trusts, schemes, funds, groups, or pools (whether fixed or flexible or a combination thereof) having investment or similar objects; to act as managers thereof or to hold shares, stock or any interests in a management company and to enter into, perform, fulfil and carry out all undertakings, duties and obligations incumbent on such managers and to enter into, execute and implement all such trust deeds or writings and conform to all legal requirements for the time being in force relating to the promotion, constitution, management, conduct and operation of such trusts, schemes, funds, groups or pools; and to issue, hold, dispose of, buy, sell and otherwise deal in the units, sub-units or other securities and certificates or instruments evidencing thereto of such trusts, schemes, funds or pools, as also to act as trustees of any unit trusts or unit trust schemes or any group or groups of unit trusts or unit trust schemes or any trusts, schemes, funds, groups or pools having investment or similar objects and to enter into, perform, fulfil and carry out all undertakings, duties and obligations incumbent on such trustees; and to act as secretaries, factors and advisers to and hold any office or place of appointment or employment in or with any such trusts, schemes, funds, groups or pools.
- (5) To undertake the office of executor, administrator, committee, attorney, treasurer, manager, depositary, agent or any office or situation of trust or confidence, whether gratuitously or otherwise, and to act therein and perform the duties and functions incident thereto, either in the name of the Company or by or through an agent or syndicate or otherwise, and generally to transact all kinds of trust or agency business whether gratuitously or otherwise.
- (6) To facilitate and encourage the creation, issue or conversion of and to act as trustee or manager of, or depositary for, any shares, stocks, debentures, debenture stocks, bonds, obligations and securities, investment, unit or other trust (whether fixed or flexible or a combination thereof) and issue certificates or instruments evidencing the right or title of any person, partnership, body of persons or corporation, or the bearer of any such certificates or instruments, to a proportionate share or interest in any such shares, stocks, debentures, debenture stock, bonds, loans, obligations or securities or any property, right or interest therein and to take part in the conversion of business concerns and undertakings into companies.

- (7) To take part in the formation, management, supervision or control of the business or operations of any fund, trust, syndicate, partnership, association, company or undertaking and for that purpose to appoint and remunerate any directors, managers, trustees, solicitors, accountants, actuaries, architects, valuers, surveyors or other experts or agents and to act as directors, secretaries, managers, registrars or transfer agents of or to appoint directors, secretaries, managers, registrars or transfer agents of any subsidiary company or of any company in which the Company is or may be interested or of any other company.
- (8) To employ experts to investigate and examine into the position, prospects, value, character and circumstances of any business concerns and undertakings and generally of any assets, property or rights.
- (9) To transact and carry on all kinds of agency business, and, in particular, to guarantee or collect debts, and to negotiate loans, to find investments, and to issue and place and underwrite shares, stock, debentures, debenture stock or securities.
- (10) To carry on and execute all kinds of financial, commercial, trading and other activities and without prejudice to that generality to execute trusts of every kind.
- (11) To purchase, take on lease or in exchange, hire or otherwise acquire and hold any heritable and moveable or real and personal property of every description and wherever situate and any option, interest, licence, servitude, easement, right or privilege in or over such property which the Company or its Directors may think necessary or convenient for the purposes of its business or for investment or for the furtherance of its objects, and in particular but not limited to any land, buildings, apparatus, machinery, plant and stock-in-trade; and also to sell, feu, lease, let, exchange, surrender, mortgage, charge or otherwise dispose of or deal with or to occupy, factor, maintain, manage, control, work, alter, extend, equip, improve, exploit, develop, remove, replace or turn to account in any manner of way any such property or to grant any option, interest, licence, servitude, easement, right or privilege in or over any such property.
- (12) To promote, establish, develop and carry on any other business or activity whatsoever and to do anything of any nature which in the opinion of the Company or its Directors is or may be capable of being conveniently carried on or done in connection with any business of the Company hereinbefore or hereinafter authorised whether ejusdem generis therewith or not, or calculated as likely directly or indirectly to enhance the value of or render more profitable all or any part of the Company's undertaking, property, rights or assets or utilising its know-how or expertise or otherwise to advance the interests of the Company or of its members.
- (13) To purchase or acquire by exchange, subscription, application, promotion or otherwise and to hold and deal with in any manner of way any of the property following:-
 - (a) all or any part of the undertaking, property, business or assets of any person, firm or company possessed of property which in the opinion of the Company or its Directors is suitable for any of the purposes of the Company or carrying on or proposing to carry on any business which the Company is authorised to carry on, or any interest in any partnership or joint venture or joint-purse arrangement or other arrangement regarding the sharing of profits or any union of interests with any such person, firm or company, and, as part of the consideration for any such acquisition, to undertake all or any

of the transactions or liabilities of any person, firm or company, and to give or accept by way of consideration, for any of such acts or things or for any such undertaking, property, business, assets or interests acquired, any shares, stock, debentures, debenture stock or other securities which the Company has power to issue or partly in more than one of or in all of such modes and to acquire, hold, retain, sell, dispose of, charge, mortgage and deal with any shares, stock, debentures, debenture stock or other securities received;

- (b) the whole or any part of the shares, stock, debentures, debenture stock and other securities, units, participations or interests in or of any corporations, companies, associations, undertakings, or firms for the time being engaged, concerned or interested in any industry, trade or business of a type similar to any or all of those which the Company is empowered by this Memorandum of Association to carry on or which can conveniently be carried on in connection with any such business, trade or industry as aforesaid or the acquisition of which may seem to the Company or its Directors calculated directly or indirectly to benefit the Company or the interests of its members and to promote the beneficial co-operation of any such companies, associations or firms as well with one another as with the Company and to exercise in respect of such investments and holdings all the rights, powers and privileges of ownership including the right to vote thereon;
- (c) plant, machinery, and moveable, personal, heritable and real property of all kinds; and
- (d) patents, patent rights or inventions, know-how, copyrights, designs, trade marks or secret processes, including without prejudice to the generality of the foregoing the registration, promotion and advertisement of the same.
- (14) To perform or do all or any of the following operations, acts or things:-
 - (a) to enter into any arrangement with any government or authority, supreme, municipal, local or otherwise which may seem to the Company or its Directors conducive to the Company's objects or any of them and to apply for, promote and obtain any legislation, order, charter, privilege, concession, licence, right, franchise, or authorisation from any such government or authority for enabling the Company to carry any of its objects into effect or for extending any of the powers of the Company or for effecting any modification of the constitution of the Company or for any other purpose which the Company or its Directors consider may be likely directly or indirectly to further the objects of the Company or the interests of its members, and to carry out, exercise and comply with the same and to oppose any proceedings or applications or the like which the Company or its Directors consider may be directly or indirectly to prejudice the interests of the Company or its members;
 - (b) to apply for, take out, obtain, purchase and otherwise acquire any grants, licences, concessions and the like conferring any exclusive or absolute or non-exclusive or limited right to use, or any secret processes or other information regarding any invention or discovery which may seem to the Company or its Directors capable of being used for any of the purposes of the Company or the acquisition of which may seem calculated to the Company or its Directors directly or indirectly to benefit the Company or its

members and to carry on research and to acquire and to use, exercise, develop, sell or otherwise dispose of, deal with or turn to account any such licence, concessions and the like and information aforesaid;

- (c) to lend and advance money, to place money on current account or deposit and to grant or provide credit and financial accommodation (subject to the provisions of any statute for the time being in force concerning companies and affecting the Company) to any person, firm or company, including without limitation, any clients of or other persons having dealings with the Company or to agents acting for or representing the Company, on such terms as may be thought fit and with or without security and to buy and sell foreign currency and to carry on the business of a banking, finance or insurance company;
- (d) to receive from any person, firm or company, including shareholders and Directors of the Company, money or securities, on deposit or loan, at interest or for safe custody or otherwise;
- (e) to borrow and raise money with or without security and for the purposes of or in connection with the borrowing or raising of money by the Company to become a member of any building society and to accept money on deposit and to secure or discharge any debt or obligation of or binding on the Company in such manner as may be thought fit by the Company or its Directors, and in particular by the granting of or creating or the permitting to subsist of any heritable securities or other fixed securities or assignations in security or assignations or other conveyances or mortgages or pledges of or charges over or any set-off against or lien or hypothec upon the undertaking of the Company and all or any of its heritable and moveable, real and personal property, (present and future) or by the granting of or creating or the permitting to subsist of any mortgage, pledge or charge over all or any of the uncalled capital for the time being of the Company or by the creation and issue at par or at a premium or discount, and for such consideration and with and subject to such rights, powers, privileges and conditions as may be thought fit, of bonds, debentures, debenture stock, perpetual, redeemable or repayable or otherwise or of other obligations or securities of the Company of any description;
- (f) to enter into any guarantee, contract of indemnity or suretyship and in particular (without prejudice to the generality of the foregoing) whether with or without the Company receiving any consideration to guarantee or to grant any indemnity in respect of or to secure (with or without a personal covenant and with or without a heritable security or other fixed security or assignation in security or assignation or other conveyance or mortgage or pledge of or charge over or set-off against or lien upon all or any part of the undertaking and assets, present and future, and the uncalled capital of the Company) the performance of any obligation, contract or liability or loss or cost or expense or the payment of any debt or sum including the principal amount thereof or any dividend, interest or premium on any stock, debenture, debenture stock, bond, share or other security, of any person, firm or company including (without prejudice to the generality of the foregoing) any company which is for the time being a subsidiary or a holding company of the Company or another subsidiary of a holding

company of the Company or otherwise associated with the Company in business;

- (g) to accept, draw, issue, make, create, execute, discount, endorse, negotiate, and to buy, sell and deal in bank drafts, bills of exchange, promissory notes, debentures, bills of lading and other instruments and securities, whether negotiable, transferable or otherwise;
- (h) to enter into any partnership or any joint venture or any joint-purse arrangement or any profit-sharing arrangement with, and to co-operate or participate in any way with, and to assist or subsidise any company, firm or person;
- (i) to establish, promote, organise, incorporate, reorganise, finance and to aid and assist financially or otherwise, companies, corporations, syndicates, partnerships and associations of all kinds;
- (j) to carry on any business or branch of a business which this Company is authorised to carry on by means, or through the agency, of any subsidiary company or companies, and to enter into any arrangement with any such subsidiary company for taking the profits and bearing the losses of any business or branch so carried on, or for financing any such subsidiary company or guaranteeing its liabilities or to make any other arrangements which may seem desirable to the Company or its Directors with reference to any business or branch so carried on including power at any time, and either temporarily or permanently, to close any such branch or business;
- (k) to acquire and carry on any business carried on by a subsidiary or a holding company of the Company or another subsidiary of a holding company of the Company;
- (1) to carry on the business of a holding company and to establish or promote any company or companies for the purpose of taking over, acquiring or working any of the property, rights and liabilities of the Company, or for the purpose of carrying on any business which the Company is authorised to carry on or for any other purpose which may seem to the Company or its Directors directly or indirectly calculated to benefit or to advance the objects or interests of the Company or the interests of its members, with power to assist such company or companies in every way, but especially by taking shares, stocks and securities thereof, providing capital and paying preliminary expenses;
- (m) to employ the funds of the Company in the development and expansion of the business of the Company and all or any of its subsidiary or associated companies and in any other company whether now existing or hereafter to be formed and engaged in any like business of the Company or of any other industry ancillary thereto or which can in the opinion of the Company or its Directors conveniently be carried on in connection therewith and to invest money of the Company in any investments and to carry on the business of a property company;
- (n) to pay all the expenses of and preliminary and incidental to the promotion, formation, establishment and registration of the Company, and any company

promoted by the Company or any company in which the Company is or may contemplate being interested including in such expenses all or any part of the costs and expenses of owners of any business or property acquired by the Company; and to procure the registration, recognition or incorporation of the Company in or under the laws of any place outside Scotland;

- (o) to issue and allot, credited as paid up in full or in part or otherwise, shares, debentures or other securities of the Company for cash or in payment or part payment for any heritable or moveable, real or personal property purchased or otherwise acquired by the Company or for any services rendered to the Company or in satisfaction of any obligation or liability undertaken or agreed to be undertaken by the Company or for any other purpose;
- (p) to give or pay any remuneration, brokerage, discount or other compensation or reward or expenses for services rendered or to be rendered in placing or procuring subscriptions of, or otherwise assisting in the issue of any shares or debentures or other securities of the Company or in or about the formation of the Company or the conduct or course of its business;
- (q) to sell, exchange, transfer, let on rent, share of profit, royalty or otherwise, grant licences, servitudes, easements, options and other rights over and in any other manner deal with, turn to account, or dispose of, all or any part of the undertaking, property and assets (present and future) of the Company whether heritable or moveable, either together or in portions for any consideration as may be thought fit by the Company or its Directors and in particular (without prejudice to the generality of the foregoing) for any shares, stock, debentures, debenture stock or other securities, whether fully or partly paid up, of any other company or partly in more than one of or in all of such modes of payment and to hold, retain, sell, dispose of, charge, mortgage and deal with any shares, stock, debentures, debenture stock or other securities received;
- (r) to establish, maintain, participate in and contribute to or to procure the establishment and maintenance of, participation in and contribution to any pension, superannuation, benevolent or life assurance fund, scheme or arrangement (whether contributory or otherwise) for the benefit of any persons (including Directors, former Directors, officers and former officers) who are or shall have been at any time in the employment or service of the Company or of any company which at the time is or was a subsidiary or a holding company of the Company or another subsidiary of a holding company or the Company or otherwise associated with the Company or of the predecessors of the Company in business or of any such other company as aforesaid or of the relations, wives, widows, families, connections or dependants of any such persons and to other persons whose service or services have directly or indirectly been of benefit to the Company and to their relations, connections or dependants and to grant or procure the grant of donations, gratuities, pensions, allowances, including allowances on death, or other payments or benefits of any kind to any of such persons as aforesaid; and to establish, subsidise, subscribe to or support institutions, associations, clubs, schools, funds or trusts calculated or considered to be for the benefit of any of such persons as aforesaid or otherwise to advance the interests and well-being of the Company or of any such other company

as aforesaid or its members; and to make payments for or towards the insurance of any such persons as aforesaid;

- (s) (subject to the provisions of any statute for the time being in force concerning companies and affecting the Company) to establish and contribute to any employees' share scheme (as defined in any such statutes aforesaid) for the purchase or subscription by trustees of shares of the Company or of a holding company of the Company and to lend money to the Company's employees to enable them to purchase or subscribe for shares of the Company or of a holding company of the Company; and to establish and maintain any option or incentive scheme whereby selected employees (including salaried Directors and officers) of the Company are given the opportunity of acquiring shares in the capital of the Company; and to formulate and carry into effect any scheme for sharing the profits of the Company with its employees (including salaried Directors and officers) or any of them; and to form or subscribe to any association, institution or fund for protection of the interests of owners or employers for insurance against loss by bad debts, strikes, fire, accidents, war risks or otherwise;
- (t) to pay subscribe or guarantee money to or for any purpose which the Company or its Directors consider may be likely, directly or indirectly, to further the interests of the Company or of its members or for any charitable, benevolent, national, educational, social, public, general or useful object or for any exhibition;
- (u) to cease carrying on or wind up any business or activity of the Company, and to cancel any registration of and to wind up or procure the dissolution of the Company in any state or territory;
- (v) to distribute among members of the Company in specie or otherwise, by way of dividend or bonus or by way of reduction of capital, all or any property or assets of the Company or any proceeds of sale or disposal thereof, and in particular, shares, debentures or other securities of other companies belonging to the Company, or of which the Company may have the power to dispose, but so that no distribution amounting to a reduction of capital be made except with the sanction (if any) for the time being required by law;
- (w) to do all or any of the things or matters aforesaid in any part of the world and either as principals, agents, contractors, nominees, trustees or otherwise and either by or through agents, contractors, nominees, trustees, subsidiary companies or otherwise and either alone or in conjunction with others;
- (x) to do all such other thinks as in the opinion of the Company are or may be incidental or conducive to the attainment of the above objects or any of them:

And it is hereby declared that, for the purposes of this clause, (A) "company" except where used in reference to the Company, shall include any partnership or other body of persons, whether incorporated or not incorporated, and whether domiciled or resident in the United Kingdom or elsewhere, (B) "person" shall include any person acting in any capacity whatsoever and any company, corporation, association, syndicate or society as well as any other legal or natural person, (C) "subsidiary" and "holding company" shall be construed in

accordance with Section 154 of the Companies Act, 1948, (D) "securities" shall include any fully, partly or nil paid share, stock, unit, debenture, debenture or loan stock, deposit receipt, bill, note, warrant, coupon, right to subscribe or convert, or similar right or obligation, (E) "and" and "or" shall mean "and/or" where the context so permits, (F) "other" and "otherwise" shall not be construed **ejusdem generis** where a wider construction is possible, (G) reference to any Act of Parliament shall be deemed to include any statutory amendment or modification thereof, and (H) the objects specified in the different paragraphs of this clause shall not, except where the context expressly so requires, be in any way limited or restricted by reference to or inference from the terms of any other paragraph or the name of the Company, but may be carried out in as full and ample a manner and shall be construed in as wide a sense as if each of the said paragraphs defined the objects of a separate, distinct and independent company.

- IV The liability of the members is limited.
- V The share capital of the Company is £1,000,000 divided into 1,000,000 shares of £1 each, with power to increase the capital and the Company shall have power to divide the original or any increased capital into several classes, and to attach thereto any preferential, deferred, qualified or other special rights, privileges, restrictions or conditions.

We, the several persons whose names and addresses are subscribed, are desirous of being formed into a Company, in pursuance of this Memorandum of Association, and we respectively agree to take the number of shares in the capital of the Company set opposite our respective names:-

Names, Addresses and Descriptions of Number of shares taken by Subscriber Total Shares Taken	
	eac
Total Shares Taken	
Dated the day of 1984	
WITNESS to the above signatures:-	

THE COMPANIES ACT 1985 PRIVATE COMPANY LIMITED BY SHARES ARTICLES OF ASSOCIATION

OF

RESOLUTION ASSET MANAGEMENT INTERNATIONAL LIMITED

APPLICATION OF TABLE A

- 1. The Company is a private company within the meaning of Section 1(3) of the Companies Act 1985 (hereinafter referred to as "the Act") in accordance with and subject to the provisions of the Act and of the Memorandum of Association of the Company. The Regulations contained in Table A in the First Schedule to the Companies Act 1948 shall not apply to the Company. The Regulations contained in Table A in the Schedule to the Companies (Tables A to F) Regulations 1985 as amended by the Companies (Tables A to F) (Amendment) Regulations 1985 (hereinafter referred to as "Table A") shall be the Articles of Association of the Company except in so far as the same are varied or excluded by or are inconsistent with these regulations.
- 2. Regulations 5 24 44 64 to 98 inclusive and 118 shall not apply to the Company. The following regulations of Table A shall be modified as follows:-

Regulation 1 so that there shall be inserted before the words "bear the same meaning as" the words "or in the Articles adopting the same"

Regulation 8 so that the words "(not being a fully paid share)" shall be held to be delete and so that there shall be inserted after the words "in respect of it" the words "and the Company shall also have a first and paramount lien on all shares standing registered in the name of a single person or in the name of any person jointly with another or others for all moneys presently payable by him or any of them or his estate or their estates to the Company".

Regulation 18 so that there shall be inserted after the words "which may have accrued" the words "and all expenses that may have been incurred by the Company by reason of such non payment".

Regulation 41 so that there shall be inserted at the end thereof the words "and if at the adjourned meeting a quorum is not present within half an hour from the time appointed for the meeting the members present in person or by proxy or in the case of a member being a corporation by its duly authorised representative shall be a quorum"

Regulation 43 so that the words "the members present and entitled to vote" shall be held to be delete and the words "the persons present and entitled to vote being members or proxies for members or the duly authorised representatives of corporations who are members" shall be inserted in lieu thereof

Regulation 46 so that the words "two members" in paragraph (b) of that regulation shall be held to be delete and the words "one member" shall be inserted in lieu thereof and so that the word "or" at the end of the said paragraph (b) and the whole of paragraphs (c) and (d) of regulation 46 shall be held to be delete

Regulation 53 so that there shall be inserted as an additional sentence at the end thereof the words "Execution of such a resolution by a corporation which is a member shall be sufficient if made by a director or the secretary thereof or by its duly appointed attorney or representative."

Regulation 112 so that the words "or by facsimile or electronic mail" shall be inserted before the words "or by sending it by", the words "first class" shall be inserted before the words "post in a pre-paid envelope" and the words "or by any other means provided such other means have been authorised in writing by the member concerned" shall be inserted after the words "at that address" where they occur on the third line thereof.

Regulation 115 so that the words "by first class post" shall be inserted before the words "shall be conclusive evidence" and the figures "24" shall be held to be substituted for the figures "48".

Regulation 117 so that the words "with the like sanction" shall be inserted before the words "determine how the division".

DEFINITION

3. In these Articles the expression "Controlling Company" means the registered holder for the time being of more than one half in nominal value of the issued ordinary share capital of the Company

SHARE CAPITAL

- 4. (A) The Directors may allot grant options over or otherwise deal with or dispose of any relevant securities (as defined by Section 80(2) of the Act) of the Company to such persons and generally on such terms and conditions as the Directors think proper, but so that no relevant securities of the Company shall be issued at a discount.
 - (B) The general authority conferred by paragraph (A) of this regulation shall extend to all relevant securities of the Company from time to time unissued during the period of such authority. The said authority will expire on the date occurring five years after the date on which these Articles are adopted unless renewed varied or revoked by the Company in General Meeting.
 - (C) The Directors shall be entitled under the general authority conferred by paragraph (A) of this regulation to make at any time before the expiry of such authority any offer or agreement which will or might require relevant securities of the Company to be allotted after the expiry of such authority.
 - (D) Sections 89(1) and 90 of the Act shall not apply to any allotment of shares in the Company pursuant to the authority conferred by paragraph (A) of this regulation.

TRUSTS

5. The Company shall not be bound to recognise but shall be entitled to recognise in such manner and to such extent as it may think fit any trusts in respect of any of the shares in the Company. Notwithstanding any such recognition the Company shall not be bound to see to the execution, administration or observance of any trust, whether express implied or constructive, in respect of any shares in the Company and shall be entitled to recognise and give effect to the acts and deeds of the registered holders of such shares as if they were the absolute owners thereof. For the purposes of this Article "trust" includes any right in respect of any shares in the Company other than an absolute right thereto in the registered holder thereof for the time being or such other rights in the case of transmission thereof as are mentioned in Table A.

TRANSFER OF SHARES

- 6. In case any member being a Director shall cease from any cause to be a director, any shares in the Company of any class held by him at the date he ceases to be a Director shall forthwith upon request by the Directors be transferred without any payment therefor to such person as the Directors may nominate and unless such member of his personal representatives or other person entitled to execute a transfer thereof shall transfer such shares accordingly within fourteen days after the Directors shall have posted to him or them at such member's registered address a notice requesting such transfer the Directors may appoint some person to execute an instrument of transfer of the shares held by such member.
- 7. The directors may, in their absolute discretion and without assigning any reason therefor, decline to register any transfer of any share, whether or not it is a fully paid share.

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8. The transferor of any shares in the Company shall remain the holder of the shares and as such a member of the Company until the name of the transferee is entered in the Register of Members in respect thereof.

DIRECTORS

- 9. Unless otherwise determined by ordinary resolution, the number of Directors (other than Alternate Directors) shall not be subject to any maximum but shall not be less than two.
- 10. The following persons only shall be eligible for appointment and for continuance in office as Directors of the Company, namely:-
 - (A) any person who is in office as a director at the date of adoption of these Articles, howsoever he was appointed;
 - (B) any person who is a director of the Controlling Company for so long only as such person is a director of the Controlling Company; and
 - (C) any other person approved by the board of directors of the Controlling Company for so long only as such person is so approved.

The Certificate of the Secretary or the Assistant Secretary (if any) of the Controlling Company as to whether or not any person (other than the person giving such Certificate) is approved by the board of directors of the Controlling Company shall be conclusive for all purposes under paragraph (C) of this Article.

- 11. A Director need not be a member of the Company but nevertheless shall be entitled to receive notice of and to attend and speak at any general meeting of the Company and at any separate meeting of the holders of any class of shares in the Company.
- 12. The office of a Director shall be vacated at the conclusion of the annual general meeting first occurring on or after his seventieth birthday.

ALTERNATE DIRECTORS

- 13. Any Director (other than an alternate Director) may appoint any other Director, or any other person approved by resolution of the Directors and willing to act, to be an Alternate Director and may remove from office an Alternate Director so appointed by him.
- 14. An Alternate Director shall be entitled to receive notice of all meetings of Directors and of all meetings of committees of Directors of which his appointor is a member, to attend and vote at any such meeting at which the Director appointing him is not personally present, and generally to perform all the functions of his appointor as a Director in his absence but shall not be entitled to receive any remuneration from the Company for his services as an Alternate Director. But it shall not be necessary to give notice of such a meeting to an Alternate Director who is absent from the United Kingdom.
- 15. An Alternate Director shall cease to be an Alternate Director if his appointor ceases to be a Director, but, if a Director retires by rotation or otherwise but is reappointed or deemed to have been reappointed at the meeting at which he retires, any appointment of an Alternate Director made by him which was in force immediately prior to his retirement shall continue after his reappointment. An Alternate Director shall also cease to be an Alternate Director upon the happening of any event which, if he were a Director, would cause him to vacate office as such Director.
- 16. Any appointment or removal of an Alternate Director shall be in writing signed by the Director making or revoking the appointment or in any other manner approved by the Directors and shall take effect upon delivery to the Company at its registered office or at a meeting of the Directors.

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17. Save as otherwise provided in the Articles, an Alternate Director shall be deemed for all purposes to be a Director and shall alone be responsible for his own acts and defaults and he shall not be deemed to be the agent of the Director appointing him.

POWERS OF DIRECTORS

- 18. Subject to the provisions of the Act, the Memorandum of Association of the Company and the Articles and to any directions given by special resolution, the business of the Company shall be managed by the Directors who may exercise all the powers of the Company. No alteration of the Memorandum of Association of the Company or the Articles and no such direction shall invalidate any prior act of the Directors which would have been valid if that alteration had not been made or that direction had not been given. The powers given by this Article 18 shall not be limited by any special power given to the Directors by the Articles and a meeting of Directors at which a quorum is present may exercise all powers exercisable by the Directors.
- 19. The Directors may exercise all the powers of the Company to borrow or raise money without limit as to amount and that either from themselves or from others and with or without security and generally in such manner and on such terms as the Directors may deem expedient and in particular if so arranged to mortgage or charge the whole or any part of the undertaking property and rights of the Company present and future including uncalled capital and to issue debentures or debenture stock perpetual or redeemable bonds and obligations of the Company at any time and in any form or manner and for any amount the Directors may think fit and similarly to secure or guarantee the performance by the Company or any third party of any obligation it may undertake and to cause or permit any such mortgages charges debentures debenture stock bonds or obligations to be redeemed or transferred as they may think fit.
- 20. (A) The Directors may establish, maintain, participate in and contribute to or procure the establishment and maintenance of, participation in or contribution to any insurance, pension or superannuation fund benevolent or life assurance fund, scheme or arrangement (whether contributory or otherwise) or other scheme for the benefit of and procure the giving of donations gratuities pensions, allowances and emoluments to any persons (including Directors, former Directors officers and former officers of the Company) who are or were at any time in the employment or service of the Company or its holding company (if any) or any company which is a subsidiary of or associated with the Company or of any of the predecessors of the Company or its holding subsidiary or associated company and to the wives widows relatives families, connections and dependants (including such persons as the Directors shall deem to be dependants) of any such persons and to other persons whose services have directly or indirectly been of benefit to the Company and to their relatives, connections or dependants.
 - (B) The Directors may also procure the establishment and subsidy of or subscription to and support of any institutions associations societies clubs funds or trusts calculated to be for the benefit of or otherwise to advance the interests and well-being of the Company or any such other company as aforesaid or of any such persons as aforesaid and the payment for or towards the insurance of any such person as aforesaid and the subscription or guarantee of money for charitable or benevolent objects or for any exhibition or for any public general or useful object.
 - (C) The Directors may procure any of the matters aforesaid to be done by the Company either alone or in conjunction with any such other company as aforesaid.
- 21. The Directors on behalf of the Company and without the approval of any resolution of the Company (but subject to the provisions of the Act and every other statute for the time being in force and affecting the Company) may establish and contribute to any employees' share scheme (as defined in the Act) for the purchase or subscription by trustees of shares of the Company or of a holding, subsidiary or associated company of the Company and may lend money to the Company's employees to enable them to purchase or subscribe for shares of the Company or of a holding, subsidiary or associated company of the Company; and may establish and maintain any option or incentive scheme whereby selected employees (including salaried Directors and officers) of the Company are given the opportunity of acquiring shares in the capital of the Company or any holding, subsidiary or associated company of the Company: and may formulate and carry into effect any scheme for sharing the profits of the Company with its employees (including salaried Directors and officers) or any of them. Any Director may participate in and retain for his own benefit any such shares, profit or other benefit conferred under or pursuant to

this Article and the receipt thereof shall not disqualify any person from being or becoming a Director of the Company.

22. The Directors may at any time and from time to time, by power of attorney or otherwise, appoint any person to be the agent of the Company for such purposes with such powers, authorities and discretions (not exceeding those vested in or exercisable by the Directors) and on such conditions as they determine, including authority for the agent or delegate all or any of the powers, authorities or discretions for the time being vested in him.

COMMITTEES OF DIRECTORS

- 23. (A) The Directors may from time to time appoint committees consisting of one or more Directors and such other appropriate persons (if any) as the Directors may determine.
 - (B) Any committee so formed shall conform to any regulations that may from time to time be imposed upon it by the Directors.
 - (C) A committee may appoint a Chairman of its meeting. If no such Chairman is appointed, or if at any meeting he be not present and willing to take the chair within five minutes after the time fixed for holding the meeting, the members present shall choose one of their number to be Chairman of such meeting.
 - (D) Committees may meet and adjourn as they think proper. Questions arising at any meeting shall be determined by a majority of the votes of the members present who are Directors and in the case of an equality of votes the Chairman of the meeting shall have a second or casting vote.

MANAGING DIRECTOR AND OTHER APPOINTMENTS

24. Subject to the provisions of the Act, the Directors may appoint one or more of their number to the office of Managing Director or to any other executive office in the management of the business of the Company and may enter into an agreement or arrangement with any Director for his employment by the Company or for the provision by him of any services outside the scope of the ordinary duties of a Director. Any such appointment, agreement or arrangement may be made upon such terms as the Directors determine and they may remunerate any such Director for his services as they think fit. Any appointment of a Director to an executive office shall ipso facto terminate if he ceases to be a Director but without prejudice to any claim to damages for breach of any contract of service between the Director and the Company and the Directors may also (subject to the provisions of any agreement between him and the Company) remove any Director from any executive office and appoint another or others in his place. A Managing Director and a Director holding any other executive office shall not be subject to retirement by rotation.

DELEGATION OF DIRECTORS' POWERS

25. The Directors may delegate any of their powers to any committee established under Article 23 above. They may also delegate to any Managing Director or any Director holding any other executive office such of their powers as they consider desirable to be exercised by him. Any such delegation may be made subject to any conditions the Directors may impose, and either collaterally with or to the exclusion of their own powers and may be revoked or altered.

APPOINTMENT OF DIRECTORS

26. The Controlling Company shall have power at any time and from time to time to appoint any person who is willing to act to be a Director either to fill a vacancy or as an additional Director and to remove from office any Director howsoever appointed provided that any such removal shall be without prejudice to any claim such Director may have for breach of any contract of service between him and the Company. Any such appointment or removal shall be effected by an instrument in writing signed by a Director or the Secretary or a duly authorised representative of the Controlling Company and shall take effect upon lodgment at the registered office of the Company.

- 27. Subject as aforesaid and to the provisions of Article 10 above, the Company may by Ordinary Resolution appoint a person who is willing to act to be a Director either to fill a vacancy or as an additional Director.
- 28. The Directors may appoint a person who is willing to act and who is eligible for appointment in terms of Article 10 above to be a Director, either to fill a vacancy or as an additional Director, provided that the appointment does not cause the number of Directors to exceed any number for the time being fixed by or in accordance with the Articles as the maximum number of Directors.
- 29. The Directors shall not be liable to retirement by rotation.

DISQUALIFICATION AND REMOVAL OF DIRECTORS

- 30. The office of a Director shall be vacated if:-
 - (A) he ceases to be a Director by virtue of any provision of the Act or the Articles or he becomes prohibited by law from being a Director; or
 - (B) he becomes bankrupt or insolvent or makes any arrangement or composition with his creditors generally;
 - (C) he is, or may be, suffering from mental disorder and either:-
 - (i) he is admitted to hospital in pursuance of an application for admission for treatment under the Mental Health Act 1983 or, in Scotland, an application for admission under the Mental Health (Scotland) Act 1960; or
 - (ii) an Order is made by a Court having jurisdiction (whether in the United Kingdom or elsewhere) in matters concerning mental disorder for his detention or for the appointment of a receiver, curator bonis or other person to exercise powers with respect to his property or affairs; or
 - (D) he resigns his office by notice to the Company and the Controlling Company; or
 - (E) he is removed from office under Article 26; or
 - (F) he ceases to be eligible under Article 10; or
 - (G) he shall for more than six consecutive months have been absent without permission of the Directors from meetings of Directors held during that period and the Directors' resolve that his office be vacated.

REMUNERATION OF DIRECTORS

- 31. The remuneration of the Directors for their services as Directors shall from time to time be determined by the Controlling Company. Such remuneration shall (unless the Controlling Company otherwise directs) be divisible among the Directors as they may agree or (failing such agreement) equally, except that any Director who shall hold office for part only of the period in respect of which such remuneration is payable shall be entitled only to rank in such division for a proportion of remuneration related to the period during which he has held office.
- 32. The Directors may with the prior approval of the Controlling Company grant special remuneration to any Director who, being called upon, shall perform any special or extra services to or at the request of the Company or go or reside abroad in connection with the conduct of any of the affairs of the Company. Such special remuneration may be made payable to such Director in addition to or in substitution for his ordinary remuneration as a Director and may, without prejudice to the provisions of Article 20 above, be made payable by a lump sum or by way of salary or commission on the dividends or profits of the Company or of any company in which the Company is interested or other participation in any such profits or by any or all or partly by one and partly by another or others of these modes.

DIRECTORS' EXPENSES

33. The Directors may be paid all travelling, hotel, and other expenses properly incurred by them in connection with their attendance at meetings of Directors or committees of Directors or general meetings or separate meetings of the holders of any class of shares or of debentures of the Company or otherwise in connection with the discharge of their duties.

DIRECTORS INTERESTS

- 34. (A) Subject to the provisions of this Article 34, no Director or intending Director shall be disqualified by his office from contracting with the Company whether as vendor purchaser or otherwise nor shall any contract or arrangement entered into by or on behalf of the Company in which any Director is in any way interested be liable to be avoided nor shall any Director so contracting or being so interested be liable to account to the Company for any profit realised by any such contract or arrangement by reason of such Director holding that office or of the fiduciary relationship thereby established or be disqualified from voting on such contract or arrangement.
 - (B) The nature of such director's interest shall be disclosed by him at the meeting of the Directors at which the question of entering into the contract or arrangement is first taken into consideration if his interest then exists or in any other case at the first meeting of the Directors after the acquisition of his interest.
 - (C) A general notice that a Director is a member or a Director of any specified firm or company and is to be regarded as interested in any contract which may after the date of the notice be made with such firm or company shall be sufficient disclosure under this Article 34 as regards any contract so made.
 - (D) After such general notice has been given it shall not be necessary for such Director to give a special notice relating to any particular transaction with that firm or company but no such general notice shall be of effect unless either it is given at a meeting of the Directors or the director takes reasonable steps to secure that it is brought up and read at the next meeting of the Directors after it is given.
 - (E) An interest of which a director has no knowledge and of which it is unreasonable to expect him to have knowledge shall not be treated as an interest of his.
- 35. A Director may hold any other office or place of profit under the Company except that of auditor upon such terms as to remuneration, tenure of office or otherwise as may be determined by the directors.

PROCEEDINGS OF DIRECTORS

- 36. Subject to the provisions of the Articles, the Directors may regulate their proceedings as they think fit. A Director may, and the secretary at the request of a Director shall, call a meeting of the Directors. It shall not be necessary to give notice of a meeting to a Director who is absent from the United Kingdom but notice of such meeting shall be given to the Alternate Director (if any) of such Director in the United Kingdom. Questions arising at a meeting shall be decided by a majority of votes. In the case of an equality of votes, the Chairman shall have a second or casting vote. A Director who is also an Alternate Director shall be entitled in the absence of has appoint to a separate vote on behalf of his appoint or in addition to his own vote.
- 37. The quorum for the transaction of the business of the Directors may be fixed by the Directors and unless so fixed at any other number shall be two. Any Director present who is also an Alternate Director for any other Director shall, if his appointor is not present, be considered as two Directors for the purpose of making a quorum of Directors only when such quorum shall exceed two.
- 38. The continuing Directors or a sole continuing Director may act notwithstanding any vacancies in their number, but, if the number of Directors is less than the number fixed as the quorum, the continuing Directors or Director my act only for the purpose of filling vacancies or of calling a general meeting.

- The Directors may appoint one of their number to be the Chairman of the Board of Directors and may at any time remove him from that office. Unless he is unwilling to do so, the Director so appointed shall preside at every meeting of Directors at which he is present. But if there is no Director holding that office, or if the Director holding it is unwilling to preside or is not present within five minutes after the time appointed for the meeting, the Directors present may appoint one of their number to be Chairman of the meeting and the Director so appointed shall preside at such meeting accordingly.
 - shall preside at such meeting accordingly.

 40. All acts done by a meeting of Directors, or of a committee of Directors, or by a person acting as a Director shall, acts done by a meeting of Directors, or of a committee of Directors, or by a person acting as a Director or that notwithstanding that it be afterwards discovered that there was a defect in the appointment of any Director or that notwithstanding that it be afterwards discovered that there was a defect in the appointment of any Director or that notwithstanding that it be afterwards discovered that there was a defect in the appointment of any Director or that notwithstanding that it be afterwards discovered that there was a defect in the appointment of any Director or that notwithstanding that it be afterwards discovered that there was a defect in the appointment of any Director and had notwithstanding that it be afterwards discovered that there was a defect in the appointment of any Director and had notwithstanding that it be afterwards discovered that there was a defect in the appointment of any Director and had notwithstanding that it be afterwards discovered that there was a defect in the appointment of any Director and had notwithstanding that it be afterwards discovered that there was a defect in the appointment of any Director and had notwithstanding that it be afterwards discovered that there was a defect in the appointment of any Director and had notwithstanding that it be afterwards discovered that there was a defect in the appointment of any Director and had notwithstanding that it be afterwards discovered that there was a defect in the appointment of any Director and had notwithstanding that it be afterwards discovered that there was a defect in the appointment of any Director and had notwithstanding that it be afterwards discovered that there was a defect in the appointment of any Director and had notwithstanding that it be afterwards discovered that there was a defect in the appointment of any Director and had notwithstanding that the appo
 - A resolution in writing signed by all the Directors entitled to receive notice of a meeting of Directors or of a committee of Directors shall be as valid and effectual as if it had been passed at a meeting of Directors or (as the committee of Directors shall be as valid and effectual as if it had been passed at a meeting of Directors in the like case may be) a committee of Directors duly convened and held and may consist of several documents in the like case may be) a committee of Directors duly convened and held and may consist of several documents in the like case may be) a committee of Directors duly convened and held and may consist of several documents in the like case may be) a committee of Directors; but a resolution signed by an Alternate Director, it need not be signed by his appointor and, if it is signed by a Director who has appointed an Alternate Director, it need not be signed by the Alternate Director in that capacity.
 - 42. Any Director or member of a committee of Directors may participate in a meeting of the Directors or of such committee by means of conference telephone or similar communications equipment whereby all persons participating in the meeting can hear each other and any Director or member of a committee participating in a participating in the meeting can hear each other and any Director or member of a committee participating in a meeting in this manner shall be deemed to be present in person at such meeting shall be counted towards the meeting in this manner shall be deemed to take place where the largest group of participants quorum for such meeting. Such a meeting shall be deemed to take place where the largest group of participants is assembled or, if there is no such group, where the Chairman of the meeting then is.
 - 43. If a question arises at a meeting of Directors or of a committee of Directors as to the right of a Director to vote, the question may, before the conclusion of the meeting, be referred to the Chairman of the meeting and his ruling in relation to any Director other than himself shall be final and conclusive.
 - SECRETARY

 The Secretary and any Assistant or Deputy Secretary shall be appointed by the Directors for such term, at such remuneration and upon such conditions as they may think fit; and any Secretary or any Assistant or Deputy remuneration and upon such conditions as they may think fit; and any Secretary or any Assistant or Deputy remuneration and upon such conditions as they may think fit; and any Secretary or any Assistant or Deputy Secretary shall be appointed by the Directors for such term, at such the Secretary and any Assistant or Deputy Secretary shall be appointed by the Directors for such term, at such the Secretary and any Assistant or Deputy Secretary shall be appointed by the Directors for such term, at such the Secretary and any Assistant or Deputy Secretary shall be appointed by the Directors for such term, at such the Secretary and any Assistant or Deputy Secretary shall be appointed by the Directors for such term, at such the Secretary and any Assistant or Deputy Secretary shall be appointed by the Directors for such term, at such terms of the Secretary shall be appointed by the Directors for such terms, at such terms of the Secretary shall be appointed by the Directors for such terms, at such terms of the Secretary shall be appointed by the Directors for such terms, at such terms of the Secretary shall be appointed by the Directors for such terms of the Secretary shall be appointed by the Directors for such terms of the Secretary shall be appointed by the Directors for such terms of the Secretary shall be appointed by the Directors for such terms of the Secretary shall be appointed by the Directors for such terms of the Secretary shall be appointed by the Directors for such terms of the Secretary shall be appointed by the Directors for such terms of the Secretary shall be appointed by the Directors for such terms of the Secretary shall be appointed by the Directors for such terms of the Secretary shall be appointed by the Directors for such terms of the Secretary shall be appointed by the Dire
 - be removed by them.

 A provision of the Act or these Articles requiring or authorising a thing to be done by or to a Director and the Secretary shall not be satisfied by its being done by or to the same person acting both as Director and as, or in place of, the Secretary.

 Deputy Secretary
 - Anything required or authorised by the Act to be done by or to the Secretary may, if the office is vacant or if for any other reason the Secretary is unable or unavailable to act, be done by or to any Assistant or Deputy Secretary or, if there is no Assistant or Deputy Secretary capable of acting, by or to any officer of the Company authorised generally or specially in that behalf by the Directors.

- happen to be incurred by the Company in the execution or discharge of the duties of his office or in relation thereto. This Article 47(A) shall only have effect insofar as its provisions are not avoided by Section 310 of the Act.
- (B) Without prejudice to any other provisions of these Articles the Directors shall have power to purchase and maintain insurance for and for the benefit of any persons who are or were at any time directors, officers or employees of the Company, or of any other company in which the Company has any interest whether direct or indirect or which is in any way allied to or associated with the Company, or of any subsidiary undertaking (within the meaning of the Companies Act 1989) of the Company or of any such other company, or who are or were at any time trustees of any pension fund in which any employees of the Company or of any such other company or subsidiary undertaking are interested, including (without prejudice to the generality of the foregoing) insurance against any liability incurred by such persons in respect of any act or omission in the actual or purported execution and/or discharge of their duties and/or in the exercise or purported exercise of their powers and/or otherwise in relation to their duties, powers or offices in relation to the Company or any such other company, subsidiary undertaking or pension fund.

OVER-RIDING PROVISION

48. All or any powers of the Directors shall be restricted in such respects and to such extent as the Controlling Company may by notice to the Company from time to time prescribe and any such restriction may be removed or varied in such regards and to such extent as the Controlling Company may by notice to the Company from time to time prescribe.