

S&N Limited

Company Number: SC86165

Directors' Report for the Period 28 April 2003 to 28 December 2003

The accounts for the period are attached.

The company has not traded during the period and accordingly it has made neither a profit nor a loss. No Profit or Loss Account has therefore been prepared.

The following served as Directors during (and, unless otherwise indicated, throughout) the period:

Appointed

Resigned

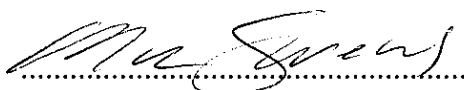
M Stevens

Scottish & Newcastle Breweries (Services) Ltd

The Directors' interests in shares of Scottish & Newcastle plc (including options granted under the terms of the United Kingdom employee share schemes to subscribe for ordinary shares) at 28 December 2003 and 27 April 2003 were as follows:

	<i>28 December 2003</i>		<i>27 April 2003</i>	
	<i>Shares</i>	<i>Options</i>	<i>Shares</i>	<i>Options</i>
M Stevens	2,118	2,581	1,593	2,581
Scottish & Newcastle Breweries (Services) Ltd	-	-	-	-

By Order of the Board



M Stevens

Secretary

26 February 2004



S&N Limited**Company Number: SC86165****Balance Sheet as at 28 December 2003**

	28 December 2003 £	28 April 2003 £
CURRENT ASSETS	-	-
CURRENT LIABILITIES		
Amount due to Scottish & Newcastle plc	1,047	1,047
NET CURRENT ASSETS/(LIABILITIES)	<u>(1,047)</u>	<u>(1,047)</u>
CAPITAL AND RESERVES		
SHARE CAPITAL		
Authorised issued and fully paid		
100 Ordinary Shares of £1 each	100	100
PROFIT AND LOSS ACCOUNT	<u>(1,147)</u>	<u>(1,147)</u>
	<u>(1,047)</u>	<u>(1,047)</u>

For the period ended 28 December 2003 the company was entitled to exemption under section 249AA(1) of the Companies Act 1985.

No members have required the company to obtain an audit of its accounts for the period in question in accordance with section 249B(2).


The directors acknowledge their responsibility for:

- a) Ensuring the company keeps accounting records which comply with section 221;
- b) Preparing accounts which give a true and fair view of the state of affairs of the company as at the end of its financial year; and of its profit and loss for the financial year in accordance with section 226, and which otherwise comply with the requirements of the Companies Act relating to accounts, so far as applicable to the company.

Notes to the Accounts

The ultimate holding company is Scottish & Newcastle plc, a company incorporated in Scotland.

Signed on behalf of the Board



M Stevens
Director
Edinburgh
26 February 2004