Directors' Report for the Year Ended 27/04/97

The accounts for the year are attached.

The company has not traded during the year, has received no income and incurred no expenditure, and consequently has made neither a profit or loss.

The following served as Directors during (and, unless otherwise indicated, throughout) the year:-

	Appointed	Resigned
N R Homer M J Pearey	29/01/91 29/01/91	

The Directors' interests in shares of Scottish & Newcastle plc (including options granted under the terms of the United Kingdom employee share schemes to subscribe for ordinary shares) at 28/04/96 (or appointment, if later) and at 27/04/97 were as follows:-

	28/04 Shares	/96 Options	27/04/97 Shares	Options
N R Homer 20p Ordinary 20p Ordinary (PS) 20p Ordinary PEP 20p Ordinary SAYE	1014	5466	3469 419 890	3165
M J Pearey 20p Ordinary 20p Ordinary (PS) 20p Ordinary PEP 20p Ordinary Exec 20p Ordinary SAYE	12797 4963 13379	66819 5443	10556 1380 18347	69498 1515

By Order of the Board

l Have

N R Homer Secretary 20/05/97



S&N LIMITED

BALANCE SHEET AS AT 27 APRIL 1997

	<u>1997</u> <u>£</u>	<u>1996</u> <u>£</u>
CURRENT ASSETS	-	-
CURRENT LIABILITIES Amount due to Scottish & Newcastle plc	<u>1,047</u>	1,047
NET CURRENT ASSETS/(LIABILITIES)	(1,047)	(1,047)
CAPITAL AND RESERVES		
SHARE CAPITAL Authorised Issued & fully paid 100 Ordinary Shares of £1 each	100	100
PROFIT AND LOSS ACCOUNT	(1,147)	(1,147)
	(1,047)	(1,047)

Note to the Accounts

The ultimate holding company is Scottish & Newcastle plc, a company incorporated in Great Britain and Registered in Scotland.

Directors' Statement

The company was dormant, within the meaning of Section 252 of the Companies Act 1985, throughout the year.

Signed on behalf of the Board

N R Homer 20 May 1997 Director