Company Registered No: SC058013

ROYAL BANK LEASING LIMITED

ANNUAL REPORT AND FINANCIAL STATEMENTS

For the year ended 30 September 2021

COMPANIES HOUSE

3 0 JUN 2022

EDINBURGH MAILBOX



ROYAL BANK LEASING LIMITED				SC058013
CONTENTS	•	** :		Page
Officers and professional advisers				1
Directors' Report				2
Independent auditor's report		.•	,	5
Statement of comprehensive income		•	•	8
Balance sheet				9
Statement of changes in equity		•		10
Notes to the financial statements		•		11 %

SC058013

ROYAL BANK LEASING LIMITED

OFFICERS AND PROFESSIONAL ADVISERS

DIRECTORS:

I A Ellis E M Mayes L McKirkle

COMPANY SECRETARY:

NatWest Group Secretarial Services Limited

REGISTERED OFFICE:

RBS Gogarburn 175 Glasgow Road Edinburgh EH12 1HQ

INDEPENDENT AUDITOR:

Ernst & Young LLP The Paragon Counterslip Bristol BS1 6BX

Registered in Scotland

DIRECTORS' REPORT

ACTIVITIES AND BUSINESS REVIEW

This Directors' Report has been prepared in accordance with the provisions applicable to companies entitled to the small companies' exemption and therefore does not include a Strategic Report.

Activity

The principal activity of Royal Bank Leasing Limited ("the Company") continues to be the provision of fixed asset finance usually involving individually structured facilities to subsidiary companies.

The Company is a subsidiary of NatWest Group plc which provides the Company with direction and access to all central resources it needs and determines policies in all key areas such as finance, risk, human resources or environment. For this reason, the directors believe that performance indicators specific to the Company are not necessary nor appropriate for an understanding of the development, performance or position of the business. The annual reports of NatWest Group plc review these matters on a group basis. A copy of the NatWest Group annual report is available at www.natwestgroup.com and on Companies House website. A copy can also be requested from Legal, Governance and Regulatory Affairs, NatWest Group, Gogarburn, Edinburgh, PO Box 1000, EH12 1HQ.

NatWest Group comprises NatWest Group plc, its subsidiaries and associated undertakings.

Review of the year

Business review

The directors are satisfied with the Company's performance in the year. The Company will be guided by its shareholders in seeking further opportunities for growth. Post balance sheet events are described in note 24 to the financial statements.

Financial Performance

The Company's financial performance is presented on pages 8 to 10.

Turnover increased by £363k (2020: decreased by £275k) includes decrease in rents receivable by £3,564k and decrease in amortization by £3,843k due to the change in the tax rate which has been enacted during 2021, Operating expenses increased by £3,388k (2020: £3k) due to increase in other charges related to impairment of investments in subsidiaries and finance cost decreased by £9,510k (2020: £5,720) due to reduction in interest rates on intercompany loans. Impairment reversal of £1,278k was due to changes in expected credit losses.

An interim dividend of £200,000k was paid on 12 November 2020 (2020: £nil).

At the end of the year, the balance sheet showed total assets of £1,192,538k (2020: £1,473,478k), including income generating assets comprising finance lease receivables £12,676k (2020: £12,908k), investment in subsidiaries £18,955k (2020: £23,071k), and loans receivables £1,019,898k (2020: £1,104,021k) and a decrease of 19% in total assets over 2020.

Principal risks and uncertainties

The Company seeks to minimise its exposure to financial risks other than credit risk.

Management focuses on both the overall balance sheet structure and the control, within prudent limits, of risk arising from mismatches, including interest rate, credit, liquidity, market, and operational risk. It is undertaken within limits and other policy parameters set by the NatWest Group Asset and Liability Management Committee.

The Company is funded by facilities from Lombard North Central Plc. These are denominated in sterling which is the functional currency and carry no significant financial risk.

The Company's assets mainly comprise finance lease receivables, investment in subsidiaries, loans receivable, trade and other receivables which would expose it to interest, credit, liquidity and operational risk except that the counterparties are group companies and credit risk is not considered significant.

DIRECTORS' REPORT

Principal risk and uncertainties (continued)

The principal risks associated with the Company are as follows:

Interest rate risk

Structural interest rate risk arises where assets and liabilities have different repricing maturities.

The Company manages interest rate risk by monitoring the consistency in the interest rate profile of its assets and liabilities and limiting any repricing mismatches.

Credit risk

Credit risk management seeks to match the risk of credit failure to price of credit on granting a facility whilst maintaining credit risk exposure in line with approved appetite for the risk that customers will be unable to meet their obligations to the Company.

The key principles of the group's credit risk management framework provides oversight and challenge of frontline credit risk management activities. Governance activities include:

- Defining credit risk appetite measures for the management of concentration risk and credit policy to establish the key causes of risk in the process of providing credit and the controls that must be in place to mitigate them.
- Approving and monitoring operational limits for business segments and credit limits for customers.
- Oversight of the first line of defence to ensure that credit risk remains within the appetite set by the Board and that controls are being operated adequately and effectively.
- Assessing the adequacy of ECL provisions including approving key IFRS 9 inputs (such as significant increase in credit risk (SICR) thresholds) and any necessary in-mode and post model adjustments through NatWest Group and business unit provisions and model committees.
- Development and approval of credit grading models.

Liquidity risk

Liquidity risk arises where assets and liabilities have different contractual maturities. Management focuses on risk arising from the mismatch of maturities across the balance sheet and from undrawn commitments and other contingent obligations.

Market risk

Market risk is the potential for loss as a result of adverse changes in risk factors including interest rates and foreign currency and equity prices together with related parameters such as market volatilities.

The principal market risk to which the Company is exposed is interest rate risk.

Basis of preparation

These financial statements are prepared on a going concern basis, see note 1(a) on page 11.

DIRECTORS AND SECRETARY

The present directors and secretary, who have served throughout the year except where noted below, are listed on page 1.

From 1 October 2020 to date the following changes have taken place:

Directors ·		•		Appointed	Resigned
L Conner				<u>-</u>	5 March 2021
L McKirkle	•		. •	5 March 2021	· · · ·

DIRECTORS' REPORT

DIRECTORS' RESPONSIBILITIES STATEMENT

The directors are responsible for preparing the annual report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare a Directors' Report and financial statements for each financial year. Under that law, the directors have elected to prepare the financial statements in accordance with Financial Reporting Standard (FRS) 101 Reduced Disclosure Framework and must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs at the end of the year and the profit or loss of the Company for that year.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- · state whether FRS 101 has been followed; and
- make an assessment of the Company's ability to continue as a going concern.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the Directors' Report and financial statements comply with the requirements of the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

DISCLOSURE OF INFORMATION TO AUDITOR

Each of the directors at the date of approval of this report confirms that:

- so far as they are aware, there is no relevant audit information of which the Company's auditor is unaware; and
- directors have taken all the steps that they ought to have taken to make themselves aware of any relevant audit information, and to establish that the Company's auditor is aware of that information.

This confirmation is given and shall be interpreted in accordance with the provisions of section 418 of the Companies Act 2006.

AUDITOR

Ernst & Young LLP has expressed its willingness to continue in office as auditor.

Approved by the Board of Directors and signed on its behalf:

L McKirkle Director

Date: 27 June 2022

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF ROYAL BANK LEASING LIMITED

Opinion

We have audited the financial statements of Royal Bank Leasing Limited ("the Company") for the year ended 30 September 2021 which comprise the Statement of Comprehensive Income, the Balance Sheet, the Statement of Changes in Equity and the related notes1 to 24, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards including FRS 101 "Reduced Disclosure Framework (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the Company's affairs as at 30 September 2021 and of its profit for the year then ended; and
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report. However, because not all future events or conditions can be predicted, this statement is not a guarantee as to the company's ability to continue as a going concern.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in this report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of the other information, we are required to report that fact.

We have nothing to report in this regard.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF ROYAL BANK LEASING LIMITED

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Directors' Report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Directors' Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.
- the directors were not entitled to take advantage of the small companies' exemption in preparing the Directors' Report and from the requirement to prepare a strategic report.

Responsibilities of directors

As explained more fully in the Directors' Responsibilities Statement set out on page 4, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect irregularities, including fraud. The risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below. However, the primary responsibility for the prevention and detection of fraud rests with both those charged with governance of the entity and management.

 We obtained an understanding of the legal and regulatory frameworks that are applicable to the Company and determined that the most significant are those that relate to the reporting framework (Financial Reporting Standard FRS 101 – Reduced Disclosure framework and the Companies Act 2006) and the relevant direct tax compliance regulation in the United Kingdom. In addition, the Company is required to comply with laws and regulations relating to its operations, including health and safety, employees, anti-bribery and corruption and General Data Protection Regulation ('GDPR').

- We understood how the Company is complying with those frameworks by making inquiries of management, those charged with governance, internal audit and those responsible for legal and compliance matters. We corroborated our inquiries through review of meeting minutes of the Board.
- We assessed the susceptibility of the company's financial statements to material misstatement, including how fraud might occur by considering the controls that the Company has established to address the risks identified by the entity and to prevent or detect fraud, including in a remoteworking environment; and how management monitors these controls. We tested the appropriateness of journal entries recorded in the general ledger and evaluated the business rationale for significant and/or unusual transactions. We verified that the journals selected, where appropriate, are supported by appropriate source documentation.
- Based on this understanding we designed our audit procedures to identify non-compliance with such laws and regulations. Our procedures involved making inquiries of those charged with governance and management to understand if they were aware if any non-compliance with laws and regulations affecting the financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Ensta long UP

Richard Page (Senior statutory auditor) for and on behalf of Ernst & Young LLP, Statutory Auditor Bristol

Date: 29 June 2022

STATEMENT OF COMPREHENSIVE INCOME for the year ended 30 September 2021

			*	2021	2020
Income from continuing ope	erations	: "	Notes	£'000	£'000
Turnover	· ·		3	797	434
Operating income		• •	4	108	248
Operating expenses	•		5.	(3,925)	(537)
Impairment reversal/(losses)			6	1,278	(944)
Operating loss				(1,742)	(799)
	•	•		•	
Finance income			7	7,304	15,623
Other income	•		8	31,201	26,207
Other losses			. 9	•	(689)
Finance costs			10	(8,598)	(18,108)
Profit before tax				28,165	22,234
Tax (charge)/credit			11	(5,652)	321
Profit and total comprehens	ive income for	or the year		22,513	22,555

The accompanying notes form an integral part of these financial statements.

BALANCE SHEET as at 30 September 2021

	• .	2021	2020
_	No	tes £'000	£'000
Non-current assets			
Investments in subsidiaries	1	•	23,071
Finance lease receivables	1		11,420
Loans receivable	1		38,627
Derivatives	<u>.</u> 1	<u>_</u>	846
		63,273	73,964
Current assets			
Finance lease receivables	1	3 3,033	1,488
Loans receivable	1.	985,829	1,065,394
Trade and other receivables	1		, -
Prepayments, accrued income and other assets	. 1	7 10,833	14,391
Cash at bank		129,556	318,241
		1,129,265	1,399,514
Total assets	•	1,192,538	1,473,478
	` • .		
Current liabilities	•		
Borrowings	1	84,696	51,824
Trade and other payables	1		. 160
Accruals, deferred income and other liabilities	2	0 1,289	2,055
Derivatives		5 37	11,823
		86,139	65,862
Non-current liabilities	• •		•
Borrowings	1	902,479	1,019,002
Deferred tax liabilities	1		7,201
Derivatives	1:		62,434
		964,907	1,088,637
Total liabilities	. ,	1,051,046	1,154,499
		· · ·	
Equity	•	•	
Share capital	. 2	1 19,000	19,000
Retained earnings		122,492	299,979
Total equity		141,492	318,979
	.•		
Total liabilities and equity	•	1,192,538	1,473,478
Total nabilities and equity		1,132,330	1,770,770

The accompanying notes form an integral part of these financial statements.

The financial statements of the Company were approved by the Board of Directors on 27 June 2022 and signed on its behalf by:

L McKirkle Director

STATEMENT OF CHANGES IN EQUITY for the year ended 30 September 2021

			۰.			Share Capital £'000	Retained earnings £'000	Total £'000
At 1 October 2019						19,000	277,424	296,424
Profit for the year					•	-	22,555	22,555
At 30 September 20	20	•				19,000	299,979	318,979
Profit for the year		•				•	22,513	22,513
Dividends paid		•		,		. •	(200,000)	(200,000)
At 30 September 20)21					19,000	122,492	141,492
•								

Total comprehensive income for the year of £22,513k (2020: £22,555k) was wholly attributable to the Shareholders of the Company.

The accompanying notes form an integral part of these financial statements.

1. Accounting policies

a) Preparation and presentation of accounts

These financial statements are prepared:

- on a going concern basis which was assessed over 12 months from the date of their approval and under Financial Reporting Standard (FRS) 101 Reduced Disclosure Framework; and
- on the historical cost basis.

In assessing going concern, a Covid-19 impact analysis was performed across the NatWest Group. The directors have also considered the uncertainties associated with Covid-19 including the different ways in which this could impact the cash flows, capital, solvency and liquidity position of the Company and any mitigations management have within their control to implement. Based on this assessment, the directors have a reasonable expectation that the Company has adequate resources to continue in operational existence for a period of twelve months from the date of approval of these financial statements and accordingly and have prepared the financial statements on a going concern basis;

The Company meets the definition of a qualifying entity under FRS 100 Application of Financial Reporting Requirements issued by the Financial Reporting Council.

The Company is incorporated in the UK and registered in Scotland and the financial statements are presented:

- in accordance with the Companies Act 2006:
- · in sterling which is the functional currency of the Company: and
- with the benefit of the disclosure exemptions permitted by FRS 101 with regard to:
 - o comparative information in respect of certain assets;
 - o cash-flow statement;
 - o standards not yet effective;
 - o related party transactions;
 - certain disclosures from IFRS 15 "Revenue from Contracts with Customers" and IFRS 16 "Leases": and
 - disclosure requirements of IFRS 7 "Financial Instruments: Disclosure" and IFRS 13 "Fair value Measurement".

Where required, equivalent disclosures are given in the group accounts of NatWest Group plc, these accounts are available to the public and can be obtained as set out in note 23.

The changes to IFRS that were effective from 1 October 2020 have had no material effect on the Company's financial statements for the year ended 30 September 2021.

b) Consolidated financial statements

The financial statements contain information about the Company as an individual company and do not contain consolidated financial information as the parent of a group. The Company is exempt under IFRS 10 Consolidated Financial Statements and section 400 of the Companies Act 2006 from the requirement to prepare consolidated financial statements as in accordance with IFRS 10 the Company and its subsidiaries are included by full consolidation in the IFRS consolidated financial statements of its parent, NatWest Group plc, a public company registered in Scotland whose registered address is 36 St Andrew Square, Edinburgh, EH2 2YB.

c) Foreign currencies

Transactions in foreign currencies are translated into Sterling at the foreign exchange rate ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated into Sterling at the rates of exchange ruling at the balance sheet date. Foreign exchange differences arising on translation are reported in statement of comprehensive income.

d) Revenue recognition

Turnover comprises income from finance leases, loans and other services and arises in the UK from continuing activities.

Finance lease income is allocated to accounting periods so as to give a constant periodic rate of return before tax on the net investment.

1. Accounting policies (continued)

d) Revenue recognition (continued)

Rental income during the secondary period income is recognised in line with IFRS 15 'Revenue' in the period in which it arises.

Revenue from the sale of rental assets is recognised on transfer of ownership.

Fee income in respect of lending arrangements is considered integral to the yield and is included in the effective interest rate on these arrangements.

Fees in respect of services are recognised as the right to consideration accrues through the performance of each distinct service obligation to the customer.

Interest income or expense relates to financial instruments measured at amortised cost and debt instruments classified as fair value through other comprehensive income using the effective interest rate method, the effective part of any related accounting hedging instruments and finance lease income recognised at a constant periodic rate of return before tax on the net investment. Negative interest on financial assets is presented in interest payable and negative interest on financial liabilities is presented in interest receivable.

Other interest relating to financial instruments measured at fair value is recognised as part of the movement in fair value.

Dividend income is recognised when the paying company is obliged to make the payment.

IFRS requires rental income to be calculated using the interest rate at inception of the lease; variations from that rate are presented as contingent rentals.

e) Taxation

Tax encompassing current tax and deferred tax, is recorded in the statement of comprehensive income except income tax on items recognised outside profit or loss which is credited or charged to other comprehensive income or to equity as appropriate.

Current tax is income tax payable or recoverable in respect of the taxable profit or loss for the year arising in income or in equity. Provision is made for current tax at rates enacted or substantively enacted at the balance sheet date.

Deferred tax is the tax expected to be payable or recoverable in respect of temporary differences between the carrying amount of an asset or liability for accounting purposes and its carrying amount for tax purposes. Deferred tax liabilities are generally recognised for all taxable temporary differences and deferred tax assets are recognised to the extent that it is probable that they will be recovered. Deferred tax is not recognised on temporary differences that arise from initial recognition of an asset or a liability in a transaction (other than a business combination) that at the time of the transaction affects neither accounting nor taxable profit or loss. Deferred tax is calculated using tax rates expected to apply in the periods when the assets will be realised or the liabilities settled, based on tax rates and laws enacted, or substantively enacted, at the balance sheet date.

f) Investments in group companies

Investments in group subsidiaries and associates are stated at cost less any impairment.

g) Leases

Finance lease contracts are those which transfer substantially all the risks and rewards of ownership of an asset to a customer. All other contracts with customers to lease assets are classified as operating leases.

Finance lease receivables measured at the net investment in the lease, comprising the minimum lease payments and any unguaranteed residual value discounted at the interest rate implicit in the lease. Turnover includes finance lease income recognised at a constant periodic rate of return before tax on the net investment.

1. Accounting policies (continued)

h) Derivatives

Derivative financial instruments are recognised initially, and subsequently measured, at fair value, with movements recognised in the statement of comprehensive income. Derivative fair values are determined from quoted prices in active markets where available. Where there is no active market for an instrument, fair value is derived from prices for the derivative's components using appropriate pricing or valuation models.

i) Financial instruments

All financial instruments are measured at fair value on initial recognition.

Financial assets are classified either by business model, by product, or by reference to the IFRS default classification.

Classification by business model reflects how the Company manages its financial assets to generate cash flows. A business model assessment determines if cash flows result from holding financial assets to collect the contractual cash flows; from selling those financial assets; or both.

Financial assets that are held to collect the contractual cash flows and comprise solely payments of principal and interest are measured at amortised cost. Financial assets managed under a business model of both to collect contractual cash flows (comprising solely of payments of principal and interest), and to sell are measured at fair value through other comprehensive income.

Classification by product relies on specific designation criteria which are applicable to certain classes of financial assets or circumstances where accounting mismatches would otherwise arise. The product classifications apply to financial assets that are either designated at fair value through profit or loss, or to equity investments designated as at fair value through other comprehensive income. In all other instances, fair value through profit or loss is the default classification and measurement category for financial assets.

Regular way purchases of financial assets classified at amortised cost, are recognised on the settlement date; all other regular way transactions in financial assets are recognised on the trade date.

All liabilities not subsequently measured at fair value are measured at amortised cost.

j) Impairment of financial assets

At each balance sheet date each financial asset or portfolio of loans measured at amortised cost or at fair value through other comprehensive income, issued financial guarantee and loan commitment is assessed for impairment. Loss allowances are forward looking, based on 12 month expected credit losses where there has not been a significant increase in credit risk rating, otherwise allowances are based on lifetime expected losses.

Expected Credit Losses (ECL) are a probability-weighted estimate of credit losses. The probability is determined by the risk of default which is applied to the cash flow estimates. In the absence of a change in credit rating, allowances are recognised when there is reduction in the net present value of expected cash flows. Following a significant increase in credit risk, ECL are adjusted from 12 months to lifetime. This will lead to a higher impairment charge.

On restructuring where a financial asset is not derecognised the revised cash flows are used in reestimating the credit loss. Where restructuring causes derecognition of the original financial asset, the fair value of the replacement asset is used as the closing cash flow of the original asset.

Where, in the course of the orderly realisation of a loan, it is exchanged for equity shares or property, the exchange is accounted for as the sale of the loan and the acquisition of equity securities or investment property. Where the Company's acquired interest is in equity shares, relevant policies for control, associates and joint ventures apply.

1. Accounting policies (continued)

k) Derecognition

A financial asset is derecognised when the contractual right to receive cash flows from the asset has expired or when it has been transferred and the transfer qualifies for derecognition in accordance with IFRS 9 "Financial Instruments".

A financial liability is removed from the balance sheet when the obligation is discharged, or cancelled, or expires.

2. Critical accounting policies and key sources of estimation uncertainty

The reported results of the Company are sensitive to the accounting policies, assumptions and estimates that underlie the preparation of its financial statements. In accordance with their responsibilities for these financial statements, the estimates the directors consider most important to the portrayal of the Company's performance and financial condition are discussed below.

Investment in group companies

The recoverable amount of an investment in a group company is the higher of its fair value and value in use. Reviews of recoverable amounts have been performed and impairments of £ 4,116K (2020: £nil) were recognised.

Fair value of derivative instruments

The Company holds both hedged and non-hedged derivative financial instruments. Where the Company has entered into fair value hedged relationships, the hedge changes the fair value of a recognised asset or liability. Principally, such hedges involve interest rate swaps hedging the interest rate risk in fixed rate loans. Where the market for a financial instrument is not active, fair value is established using a valuation technique. These valuation techniques involve a degree of estimation, the extent of which depends on the instrument's complexity and the availability of market-based data.

Leased assets

Judgement is required in the classification of a lease at inception and after any material amendment to assess whether substantially all the significant risks and rewards of ownership accrue to the lessor or the lessee.

Loan impairment provisions

In 2021 the loan impairment provisions have been established in accordance with IFRS 9. Accounting policy 1(j) sets out how the expected loss approach is applied. At 30 September 2021, customer receivables totalled £14k (2020: £nil), finance lease receivables totalled £12.6 million (2020: £12.9 million) and customer loan impairment provisions amounted to £39k (2020: £1.3 million). A loan is impaired when there is objective evidence that the cash flows will not occur in the manner expected when the loan is advance. Such evidence includes changes in the credit rating of the borrower, the failure to make payments in accordance with the loan agreement; significant reductions in the value of any security, breach of limits or covenants; and observable data about relevant macroeconomic measures.

3. Turnover

	2021	2020
<u></u>	£'000	£'000
Finance lease income:	•	
Rents receivable	2,948	6,512
Amortisation	(1,568)	(5,411)
Contingent rental expense	(583)	(667)
	 797	434

The Company did not enter into any new leasing transactions during the year (2020: £nil).

		•	. · ·	2021 £'000	2020 £'000
Profit on disposal of finance lea	se				. 89
Fee income	_ · ·	•		108	159
		,	,	108	248
5. Operating expenses			· · ·	2024	2020
			. •	2021 £'000	2020 £'000
Audit fees				81	248
Exchange (gains)/losses				(78)	- 6
Management fees				(198)	166
Other charges				4,120	117
<u>;</u>				3,925	537

Directors' emoluments

The Company does not remunerate directors nor can remuneration from elsewhere in the NatWest Group be apportioned meaningfully in respect of their services to the company.

Management fees income of £198k includes £284k adjustment towards management fees income of prior years (2020: charge of £166k) and the costs of staff and directors borne by other members of the NatWest Group, none of which can be apportioned meaningfully in respect of services to the Company.

6. Impairment losses

The following impairment reversal/(losses) were recognised during t	2021 £'000	2020 £'000
Impairment reversal/(losses) on finance leases	1,278	(944)
7. Finance income		
	2021 £'000	2020 £'000
On loans receivable from NatWest Group companies	7,304	15,623
8. Other income		
	2021 £'000	2020 £'000
Dividend income from subsidiaries Gain from movement in fair value of non-hedge derivatives -	13,794	26,171
NatWest Group companies Gain from movement in fair value hedge ineffectiveness -	17,273	-
NatWest Group companies	134	36
	31,201	26,207
Breakdown in movement in fair value hedge		
ineffectiveness	2021 £'000	2020 £'000
Movement in hedge items - NatWest Group companies	(3,297)	(297)
Movement in hedge derivatives - NatWest Group companies	3,431	333
	134	36

_	·		
9.	Otho	r loss	20
J.	Ome:	1033	63

5. Other losses		2021 £'000	2020 £'000
Loss from movement in fair value of non-hedge derivatives - NatWest Group companies	· .	· · ·	689
10. Finance costs			• •
		2021 £'000	2020 £'000
Interest on loans and derivatives from NatWest Group companies		8,598	18,108
11. Tax		2021	2020
Current tax: UK corporation tax charge for the year		£'000 3,690	£'000 1,030
Under/(over) provision in respect of prior periods	;	188 3,878	(565) 465
Deferred taxation: Charge/(credit) for the year		1,774	(786)
		1,774	(786)
Tax charge/(credit) for the year		5,652	(321)

The actual tax charge differs from the expected tax charge computed by applying the standard rate of UK corporation tax of 19% (2020: 19%) as follows:

		2021	· 2020
		£'000	£'000
Expected tax charge		5,351	4,224
Transfer pricing adjustments		(143)	(251)
Other non-deductible items	•	874	685
Non-taxable items		(2,621)	(4,972)
Adjustments in respect of prior periods Remeasurement of deferred tax for changes in	• •	188	(565)
tax rates	<u>.</u> .	2,003	558
Actual tax charge/(credit) for the year		5,652	(321)

The UK Corporation tax rate applicable to the company from 1 April 2020 is 19%. It was announced in the UK Government's Budget on 3 March 2021 that the main UK corporation tax rate will increase to 25% from 1 April 2023. This change was substantively enacted on 24 May 2021. Closing deferred tax assets and liabilities have therefore been recalculated taking into account this change of rate and the applicable period when the deferred tax assets and liabilities are expected to crystallise.

11. Tax (continued)

Deferred tax

Deferred tax liability comprises:

	Capital allowa	nces £'000	Derivative £'000	Other £'000	Total £'000
At 1 October 2019	2	2,806	5,178	3	7,987
(Credit)/charge to profit and loss	•••	(837)	54	(3)	(786)
At 30 September 2020	1	1,969	5,232	-	7,201
Charge to profit and loss	٠ د	404	1,370		1,774
At 30 September 2021		2,373	6,602		8,975
12. Investments in subsidiaries					
				2021	2020
	•		• .	£'000	£'000
At 1 October				23,071	23,071
Impairments	·			(4,116)	-
At 30 September	,		. —	18.955	23.071

The impairment charge is in relation to Royal Bank Leasing Limited's investment in RBSSAF (8) which was wound up during the year.

The subsidiary undertakings of the Company are shown below. All subsidiaries are incorporated in the UK and registered in England and Wales except for Royal Scot Leasing Limited and Royal Bank of Scotland (Industrial Leasing) Limited which are registered in Scotland. All subsidiaries are owned 100% with 100% of the voting power held by the Company.

$\dot{\cdot}$.	Principal	Accounting
Name of subsidiary	activity	reference date
R.B. Leasing (September) Limited	Leasing and Hire Purchase	30 September
Lombard Leasing Company Limited	Leasing and Hire Purchase	30 September
Royal Scot Leasing Limited	Leasing	30 September
Lombard Corporate Finance (December 1) Limited	Leasing	31 December
Lombard Corporate Finance (December 3) Limited	Leasing	31 December
Lombard Lease Finance Limited ,	Leasing	31 December
RBSSAF (25) Limited	Leasing	31 December
R.B. Leasing (March) Limited	Leasing	31 March
R.B. Quadrangle Leasing Limited	Leasing	31 March
RBSSAF (2) Limited	Leasing	31 March
Royal Bank of Scotland (Industrial Leasing) Limited	Leasing *	31 March
Lombard Industrial Leasing Limited	Leasing	31 March
Lombard Corporate Finance (June 2) Limited	Leasing	30 June
Pittville Leasing Limited	Leasing	30 June
R.B. Capital Leasing Limited	Leasing	30 June

The capital of subsidiary companies consists of ordinary and preference shares which are unlisted.

13. Finance lease receivables

	2021 £'000	2020 £'000
Amount receivable under finance leases		
Within 1 year	3,156	. 2,882
1 to 2 years	3,314	3,026
2 to 3 years	3,480	3,177
3 to 4 years	3,654	3,336
4 to 5 years	959	3,503
After 5 years	<u> </u>	920
Lease payments total	14,563	16,844
Unearned income	(1,848)	(2,619)
Present value of lease payments	12,715	14,225
Impairment	(39)	(1,317)
Net investment in finance leases	12,676	12,908
Analysed as:	2021	2020
	£'000	£'000
Due within one year	3,033	1,488
Due after more than one year	9,643	11,420
	12,676	12,908

The Company has entered into various finance leasing arrangements. The average term of the leases entered into is 26 years (2020: 26 years).

Unguaranteed residual values are estimated at nil (2020: nil).

The average effective interest rate in relation to finance lease agreements approximates 6.8% (2020: 6.5%).

14. Loans receivable

	2021	2020
	£'000	£'000
Due within one year		
Amounts owed by subsidiaries	979,945	1,058,169
Amounts owed by intermediate parent National Westminster	,	
Bank Plc	5,884	7,225
	985,829	1,065,394
Due after more than one year		
Amounts owed by intermediate parent National Westminster		•
Bank Pic •	34,069	38,627
	1,019,898	1,104,021

15. Derivatives

The Company enters into various financial instruments (derivatives) as principal to manage foreign exchange and interest rate risk. Derivatives include swaps.

A swap is an arrangement to exchange cash flows in the future in accordance with a pre-arranged formula. In an interest rate swap, two counterparties agree to exchange periodic interest payments on a predetermined monetary principal, the notional amount.

At the year end, the notional principal amounts of the Company's derivatives were as follows:

Notional principal amounts				2021 £'000	2020 £'000
Interest rate swaps	· .			(89,455)	(55,626)
At the year-end, the derivatives care	ried at fair value	were as folk	 nws		•
The tho your one, the dontained out	nog at rail value	Asset	Liability	Asset	Liability
	\$	2021	2021	2020	2020
		£'000	£'000	£'000	£'000
Fair Value		•	-		
Interest rate swap		606	(45,826)	846	(63,160)
Interest rate swap fair value hedge	•	. •	(7,664)	•	(11,097)
Total		606	(53,490)	846	(74,257)
Maturity analysis	•		•		
· · · · · · · · · · · · · · · · · · ·		Asset	Liability	Asset	Liability
•		2021	2021	2020	2020
	•	£'000	£'000	£'000	£'000
Current	•				
Interest rate swaps		_	(32)	• -	(744)
Interest rate swaps in FV hedge		-	(5)	· _	(11,079)
			(37)		(11,823)
				•	
Non current				•	
Interest rate swaps	•	606	(45,794)	846	(62,416)
Interest rate swaps in FV hedge	•	-	(7,659)	-	(18)
	·. ·	606	(53,453)	846	(62,434)

All derivatives are level 2 valuations, valued using techniques based significantly on observable market data in accordance with IFRS 13. Instruments in this category are valued using:

- a) quoted prices for similar instruments or identical instruments in markets which are not considered to be active; or
- b) valuation techniques where all the inputs that have a significant effect on the valuations are directly or indirectly based on observable market data.

16. Trade and other receivables

		•	•			2021	2020
·	• •		* .		•	£'000	£'000
Due within one year					•		
Trade receivables		•	•	•		14	

11. I repayments, accrued income and other assets		
	2021	2020
	£'000	£'000
Accrued income	2,335	2,419
Group relief receivable from NatWest Group companies	8,498	11,972
	10,833	14,391
18. Borrowings		
	2021	2020
	£'000	£'000
Loans from intermediate parent National Westminster Bank		
Plc	983,942	1,067,401
Loans from subsidiaries	3,233	3,425
	987,175	1,070,826
Current - on demand or within one year	84,696	51,824
Non-current:		•
- between one and two years	51,395	52,062
- between two and five years	272,786	229,373
- After five years	578,298	737,567
	902,479	1,019,002

The Company has the following unsecured borrowing from NatWest Group companies greater than five years as at 31 December 2021:

• There is no fixed rate borrowing (2020: nil).

- £578,298k (2020: £737,567k) is at a floating rate.

19. Trade and other payables

	2021 £'000	2020 £'000
Due within one year		. .
Other payables	117	160
20. Accruals, deferred income and other liabilities		•
	2021	2020
	£'000	£'000
Accruals	839	1,483
Deferred income	450	572
	1,289	2,055
21. Share capital		
	,	
	2021	2020
	£'000	£'000
Allotted, called up and fully paid: 19,000,000 ordinary shares of £1 each	19,000	19,000

The Company has one class of ordinary voting shares which carry no right to fixed income.

22. Commitments and contingent liabilities

The Company, together with certain other subsidiaries of NatWest Holdings Limited, is party to a capital support deed (CSD) relevant to the NatWest Group. Under the terms of the CSD, the Company may be required, if the conditions set forth in the CSD are met, to declare and make a distribution of cash to its members, repurchase or redeem its members' shares for cash, and/or undertake a reduction or other reorganisation of its capital in order to maximise its distributable profits available for undertaking such distribution or repurchase or redemption of shares. The amount of this obligation is limited to the Company's resources that comprise cleared, immediately accessible funds or assets, rights, facilities or other resources that, using best efforts, are reasonably capable of being converted to cleared, immediately available funds (the Company's available resources). The CSD also provides that, in certain circumstances, funding received by the Company from other parties to the CSD becomes immediately due and repayable, such repayment being limited to the Company's available resources.

23. Related parties

UK Government

The UK Government through HM Treasury is the ultimate controlling party of NatWest Group plc. Its shareholding is managed by UK Government Investments Limited, a company it wholly-owns and as a result, the UK Government and UK Government controlled bodies are related parties of the Company.

The Company enters into transactions with these bodies on an arms' length basis; they include the payment of taxes including UK corporation tax and Value Added Tax.

Group companies

At 30 September 2021

The Company's immediate parent was:			
The smallest consolidated accounts including the Company were prepared by:	Lombard North Central plc		
The ultimate parent company was:	NatWest Group pic	·.	•

All parent companies are incorporated in the UK. Copies of their accounts may be requested from Legal, Governance and Regulatory Affairs, NatWest Group plc, RBS Gogarburn, PO Box 1000, Edinburgh EH12 1HQ.

24. Post balance sheet event

The Company provided a capital injection of \$7m to its subsidiary Lombard Corporate Finance (December 1) Limited on 12 April 2022. This increased its investment in this subsidiary by £5.6m.