

# CERTIFICATE OF INCORPORATION

# I Herely Certify

that

Cairngorn Sports Devolopment Limited

is this day incorporated under the Companies Act, 1948, and that this Company is LIMITED.

SIGNED by me at Edinburgh, this.

Lighth

day of

Juno

One Thousand Nine Hundred and Cixty-pix

Certificate received by

Date:

Se 3718 476



The Companies Act, 1948

COMPANY LIMITED BY SHARES

# Memorandum of Association

OF

# Cairngorm Sports Development Limited

I. The name of the Company is "CAIRNGORM SPORTS DEVELOPMENT LIMITED."

- II. The Registered Office of the Board will be situated in Scotland.
- III. The objects for which the Board established are: -
  - (a) To acquire as a going concent the undertaking and carry on the activities of The Cairngorms Winter Sports Development Board Limited and to take over all or any of its property and assets, heritable and moveable and to carry into effect any agreement which may be entered into in connection therewith.
  - (b) To establish and develop as a National Sports and Recreational area the Cairngorms and the adjoining districts of Strathspey and Badenoch.
  - (c) To provide, maintain and develop in the said area Sports and Recreational facilities of all kinds, including roads and means of access to the location of such facilities.
  - (d) To foster and encourage in Great Britain and, a particular in the youth of the nation, an active interest in Sports and Recreation.

- (c) To co-operate with persons, Government and Local Bodies, Youth, Sports, Physical Development and Educational and other Organisations interested in the Development of Speyside as a National Sports and Recreational area.
- (f) To acquire, print, publish and circulate Journals, Magazines, Books, Brochures and Circulars, Guide books and other literary works and undertakings all for the purpose of carrying into effect the objects of the Company.
- (g) To encourage and sponsor the production of films publicis-
- (h) To facilitate and improve all methods of travel for visitors to the Speyside area, to plan and organise tours to assist such visitors and encourage the provision of conveniences of all kinds in the way of through tickets, reduced fares, reserved places, sleeping cars or borths, and carriage of motor vehicles and to encourage the provision of Hotel and lodging accommodation suitable for visitors in the said area.
- (i) To acquire or undertake and carry on any other businesses or activities which may seem to the Company capable of being conveniently carried on in connection with the above or in extension thereof or calculated directly or indirectly to enhance the value or increase the efficiency and profitability of the property and rights of the Company.
- (j) To establish, undertake, organise or adopt, take part in or contribute to by way of money or otherwise surveys, reports, competitions or exhibitions and to enter into arrangements with any Authorities, Municipal, local or otherwise, that may seem conducive to the Company's objects or any of them and to obtain from any such Authority any rights, privileges, or concessions which the Company may think it desirable to obtain and to carry out, exercise and comply with any such arrangements, rights, privileges and concessions.
- (b) Generally to purchase, feu, take on lease or in exchange, hire or otherwise acquire or obtain and use lands, buildings, rights of access, rights of way, wayleaves and any cother heritable or moveable, real or personal property, and any rights or privileges which the Company may think necessary or convenient for the purpose of its objects, and to turn the same to account and to construct, erect or alter roadways, chair lifts and tows, buildings and all other undertakings or to let the same on lease as may be deemed expedient with a view to the promotion of the objects of the Company.
- (1) To make such charges to persons, organisations and others for the use of the Sports and Recreational undertakings and facilities—ovided or made available by the Company as is deemed—essary and advisable to raise funds to carry out the objects of the Company.

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- (m) At the discretion of the Company to give preferential terms for the use of such undertakings and facilities to Youth Organisations and Club, pupils at educational establishments, Sports Associations and other persons or Organisations considered advisable by the Company and also to any Organisations or Associations or persons, firms, companies or Authorities that give material, financial or other assistance in helping the Company to carry out its objects.
- (n) To obtain any Provisional Order, Act of Parliament or Royal Charter in furtherance of the objects of the Company or to support or oppose measures affecting or calculated likely to affect, directly or indirectly, any of the objects of the Company.
  - (o) To amalgamate or affiliate or enter into partnership either wholly or partially, with any person, company or association whose main objects are similar to the main objects of the Company or which can be carried on in conjunction therewith or which is capable of being conducted so as directly or indirectly to benefit the Company.
  - (p) To invest and deal with the moneys of the Co. many not immediately required in such manner as may from time to time be determined.
  - (q) To draw, make, accept, endorse, execute and issue promissory notes, bills of exchange, bills of lading, warrants, debendures and other negotiable or transferable instruments.
  - (r) To raise moneys by appeal, subscription, grant or otherwise, and to accept donations, legacies and bequests to further all or any of the objects of the Company.
  - (s) To expend the funds of the Company in such manner as it shall consider necessary or proper for the purposes of the Company, including the payment of the costs and expenses of setting up and registering the Company and the payment of salaries and fees to manager, secretaries, clerks and other officials or to other persons.
  - (t) To sell, lease, mortgage or otherwise dispose of the property, assets or undertaking of the Company or any part thereof for such consideration as the Company may think fit.
  - (u) To borrow money upon the security of all or any part of the property and assets of the Company and to grant or direct to be granted, any mortgage or charges for securing the same.
  - (v) To establish and support or aid in the establishment and support of associations, institutions, funds, trusts and conveniences calculated to benefit employees or ex-employees of the Company or the dependents or connections of such persons, and to grant pensions and allowances, and to make payments towards insurance and to subscribe or guarantee money for charitable or benevolent objects, or for any exhibition, or for any public, general or useful object.

- (w) To undertake and execute any trust, the undertaking whereof is designed to effect any of the purposes for which the Company exists.
- (x) To distribute among the members in specie any property of the Company, or any proceeds of sale or disposal of any property of the Company but so that no distribution amounting to a reduction of capital be made without the sanction (if any) for the time being required by law.
- (y) To do all or any of the above things (in any part of the world) as principals, agents trustees or otherwise, and by or through trustees, agents or otherwise, and either alone or in conjunction with others.
- (z) To do all such other lawful things as are incidental or conducive to the attainment of the above objects.
- The liability of the members is limited. IV.

The Share Capital of the Company is £100,000 divided into 100,000 Ordinary Shares of £1 each.

WE, the several persons whose names and addresses are subscribed, are desirous of being formed into a Company in pursuance of this Memorandum of Association and we respectively agree to take the number of shares in the Capital of the Company set opposite our respective names.

NAMES, ADDRESSES AND DESCRIPTIONS OF SUBSCRIBERS.	Number of Shares taken by each Subscriber (in own handwriting)
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43179/3

The Companies Act, 1948

COMPANY LIMITED BY SHARES

### Articles of Association

OF

# Cairngorm Sports Development Limited

#### CONSTITUTION

I. The Company is regulated by the provisions of the Companies Act, 1948, and of its Memorandum of Association and of the Regulations contained in Part I of Table A in the First Schedule to the Act, which are hereby adopted with the exception of Clauses 71, 75, 77, 79, 84, 88, 89, and 99 of Part I of Table A and subject to the provisions of the following additional Articles in modification of Part I of Table A so far as hereby adopted.

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- 2. In the construction of these presents the following words and expressions shall have the several meanings hereby assigned to them, so far as such meanings are not inconsistent with the context or subject matter, viz:—
  - "The Company" means "Cairngorm Sports Development Limited."
  - "The Acts" means and includes "The Companies Act, 1948" and every other Act for the time being in force concerning Joint Stock Companies and affecting the Company.
  - "The Directors" means the whole number of the Directors of the Company for the time being, or a quorum of them duly called and assembled in accordance with these Articles.

Words importing persons include partnerships, companies and corporations.

Words importing the masculine gender also include the feminine gender.

Words importing the singular number also include the plural number and vice versa.

#### SHARES

- Save as the Company may by Ordinary Resolution otherwise direct, all Shares shall, before issue, be offered to the members of the Company in proportion as nearly as the circumstances admit, to the amount of the existing Shares of the like class which they hold. Such offer shall be made by notice specifying the number of Shares offered, and limiting a time within which the offer, if not accepted, will be deemed to be declined; and after the expiration or such time, or on the receipt of an intimation from the person to whom the offer is made that he declines to accept the Shares offered, the Directors may dispose of the same in such manner as they think most beneficial to the Company. The Directors may also dispose as they think fit of any new Shares which (by reason of the ratio which the new Shares bear to the Shares held by persons entitled to an offer of new Shares) cannot, in the opinion of the Directors, be conveniently offered under this Article. Subject to any special rights previously conferred on the holders of any Shares or class of Shares already issued, any Shares may be issued by the Directors with such preferred, deferred, or other special rights or such restrictions, whether in regard to dividend, voting, inturn of capital or otherwise as the Directors may from time to time determine.
- 4. In Clause 11 of Part I of Table A the words "(not being a fully paid Share)" and "(other than fully paid Shares)" shall not apply.
- 5. In Clause 15 of Part I of Table A the words "provided that no call shall exceed one-fourth of the nominal value of the share, or be payable at less than one month from the date fixed for payment of the last preceding call" shall not apply.
- 6. The Directors may issue shares upon which the whole or it of the nominal amount shall be acknowledged to be paid up in cases in the they may be authorised to purchase any business, property, rights or it leges, to be paid for, wholly or in part, by paid-up or partly paid-up shares; and they may issue such shares in exchange for shares in any other company, the property or business of which may be purchased by or agreed to be amalgamated with the Company, and also in all other cases in which the Directors shall deem it necessary or expedient to issue fully or partly paid-up shares.

#### TRANSFER OF SHARES

- 7. Any member wishing to sell the shares or part thereof held by him in the Company shall first offer his shares to the Directors who shall offer them to or among such of the existing members of the Company or to any other such person as they think proper, but should the offer not be accepted within thirty days from the date of such offer, then the said member desiring to sell the shares shall be entitled to sell his shares outside the members of the Company, but not at a lower price than that at which he offered them to the Directors.
- 8. In Clause 22 of Part I of Table A the words "and transferce" occurring in the second line thereof shall be deleted.

9. In Clause 24 of Part 1 of Table A, the words "that being a fully paid share" shall not apply.

#### DIRECTORS

10. The number of Directors shall not be less than four nor more than twelve and the first Directors shall be:—

Archibald Dunlop Scott, T.D., J.P., C.A., Upper Finlarig, Dulnain Bridge.

Henry Dickson Park Brown, Jun., C.A., A.T.I.I., 20 Church Street, Inverness.

Alastair Morton Hamilton Fleming, Fasnacloich, Argyll,

John Archibald Kerr Hunter, 4 Queensferry Street, Edinburgh.

Alistair Ian McIntyre, M.B.E., Carrbridge Hotel, Carrbridge.

Colin Sutton, Nethybridge Hotel, Nethy Bridge.

Captain Iain Mark Tennant, J.P., Innes House, Elgin.

Richard Oliver McMahon Williams, M.B.E., M.C., LL.B., W.S., 35 Melville Street, Edinburgh.

Sir W...am McEwan Younger, Bart., D.S.O., 29 Moray Place, Edinburgh.

- 11. In Clause 76 of Part I of Table A the following words shall be inserted between the words "The remuneration of the Directors" and the words "shall from time to time," viz.: "for the first complete financial year of the Company shall not exceed in total the sum of £2,000 and thereafter"
- 12. The quorum necessary for the transaction of the business of the Directors shall be four.
  - 13. No shareholding qualification shall be required for a Director.
- 14. The Directors may pay to any of their number who has performed or who may have agreed to perform services which in their opinion are beyond the normal services of a Director, such remuneration (with their by lump sum, or salary, or commission, or otherwise) as they may think reasonable.
- 15. The Directors may on behalf of the Company from time to time be row from themselves or others any sum or sums of money for the purposes of the Company, without limit as to amount and that upon such terms and in such manner as they think fit.
- 16. Until the Annual General Meeting in the year 1971 no Director shall retire by rotation but in that year and in each subsequent year three Directors shall retire from office.

#### DISQUALIFICATION OF DIRECTORS

17. The office of a Director shall be vecated: —

- (a) If by notice in writing to the Company he resigns the office of Director.
- (b) If he becomes bankrupt or insolvent, or enters into any arrangement with his creditors.
- (a) If he becomes of unsound mind.
- 18. A Director shall be capable of contracting and participating in the profits of any contract or arrangement with the Company in the same manner as if he were not a Director, provided that before the contract or arrangement is entered into or so soon thereafter as he becomes interested therein, he shall disclose to the Board his interest therein in manner required by Section 199 of the Act. For the purpose of this Article, a general notice given to the Directors of the Company by a Director to the effect that he is a member of a specified company or firm and is to be regarded as interested in any contract which may, after the date of the notice, be made with that Company or firm, shall be deemed to be a sufficient declaration of interest in relation to any contract so made. No Director shall be disqualified from voting as a Director in respect of any such contract or arrangement or any matter arising thereout.
- 19. When a notice is served by post the notice shall be deemed to be served on the day following the day upon which the letter containing the notice is put into the post and in proving such service it shall be sufficient to prove that such letter was properly stamped, addressed and posted.

Names, Addresses and Descriptions of Subscribers.

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Hotelier

Dated 11 : 28th day of Flags 1966

Witness to the above Signatures of Archabeld De motor Scott. Ion Mark Terrant, Harry Dec Park Person, Rechard Charles Martlater williams, Alemania Proving Harristan Planning. Best Scotter and Schistain Ion Minters:

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No. of Company 4 35 9944

CAIRNGORM SPURTS DEVELOPMENT

LIMITED

STATEMENT of the Nominal Capital made pursuant to s. 112 of the Stamp

Act, 1891. (Note—The Stamp Duty on the Nominal Capital is Ten shillings for every

£100 or fraction of £100—Section 41, Finance Act, 1933.)

This Statement is to be filed with the Memorandum of Association, or otherwise.

Document, when the Company is registered.

The NOMINAL CAPITAL of the above-named Company is £ 100,000

Signature / Mm My Jus

Description Director.

Date 2812 Day 1966

Presented for registration by

Mesers. Baillie & Gifford, W.S.,

3, Gles "inlas Street,

Edinburgh, 3.

2859i

Stamps LCS 303

Wt. 26443/E2446 7m. 9/62 B.L.&Co.Ltd. Gp.877/97

Form No. 43

#### ACT, 1948 THE COMPANIES

COMPARIES REGISTRATION

A 5/+ Companies Registration Гсс Stamp must be Impressed here.

LIST OF THE PERSONS who have consented to be Directors of

	to Section 181(4) of the Companies Act, 1948, by
Street, Edinburgh Memorandum and Articles of the Company.	the Applicant(s) for Registration of the
Surname Christia	n Name Address and Description

Surname	Christian Name	Address and Description			
Scott	Archibald Dunlop	Upper Finlarig, Dulnair Bridge. (Farmer)			
Brown	Henry Dickson Park	20, Church Street, Inverness (Chartered Accountant)			
Feming O	Alastair Morton (	Fasnacloich, Argyll. (Estate Owner)			
Hunter	John Archibald Kerr	h Gueensferry Street, Edinb. (Adviser to Scottish Counc: of Physical Education)			
-McIntyre	Alistair Ian	Carrbridge Hotel, Carrbridge (Hotelier)			
Sutton	Colin	Nethybridge Hotel, Nethy Bridge. (Hotelier)			
Tennant	iain Mark	Innes Mouse, Elgin. (Company Director)			
Williams	Richard Oliver McMahon	35, Melville Street, Edinb. (Writer to the Signet)			
Younger	William Meswan	39, Moray Place, Edinburgh. (Company Director)			
	*	,			

(Signature(s) of Applicant(s)) .... Manc 611, Dated the .....

S. 181 (5) of the Companies Act, 1948, provides:--"This section shall not apply to-

- (a) a Company not having a share capital; or
- (b) 'a Private Company; or

MARGIN RESERVED FOR BINDING

(c) a Company which was a private Company before becoming a public Company; or

(d) a Prospectus issued by or on behalf of a Company after the expiration of one year from the date on which the Company was entitled to commence business."

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Form No. 42.

# THE COMPANIES ACT, 1948.

3



A 5/Companies
Registration
Fee Stamp
must be
impressed
here.

CONSENT to act as Director of a Company.

Pursuant to Section 181 (1) (a).

Name
of
Company
CATRIGORM SPORTS DEVELOPMENT
Limited

Presented by

Messrs. Baillie & Gifford, J.S.,

3, Glenfinlas Street,

Edinburgh.

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....day of... S. 181 (5) of the Companies Not, 1948, provides? -"This section shall not apply to (a) a Company not having a share capital; or

(6) 43199/7

We, the under-signed hereby authorise Messrs. Baillie & Gifford, W.S., of 3 Glenfinlas Street, Edinburgh, to sign our consents to act as Directors of Cairngorm Sports Development Ltd. now about to be registered under the Companies Act 1948 and to deliver such consent on our behalf to the Registrar of Companies pursuant to Section 161 of the said Act and we also undertake to take qualification Shares (if any) in the said Company.

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### (DUPLICATE FOR THE FILE)

No. 43599.



## CERTIFICATE

under Section 109 (3) of the Companies Act, 1948, that a Company is entitled to commence business

# I Hereby Certify

that	Cairngorm	Sports	Development	Limited	- a		ng ay syringene N
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having complied with the		of Sect	tion 109 ( 2	) of the	e Companies	Act,	1948, is
entitled to commence bus	iness.	•			<i>(</i> )	· ,	

First

One Thousand Nine Hundred and Sixty-six

GIVEN under my hand at Edinburgh, this

Registrar of Companies.

November

day of

1131344 KII.

THE COMPANIES ACT, 1948

ORDINARY RESOLUTION

<u>of</u>

#### CAIRNGORM SPORTS DEVELOPMENT LIMITED

Passed 9th March 1973

At an Extraordinary General Meeting of the Members of the said Company, after due notice specifying the intention to propose the following Resolution as an Ordinary Resolution had been given, held at aviemore in the County of Inverness-shire on the 9th day of March 1973, the following Ordinary Resolution was duly passed.

That the authorised share capital of the Company be and is hereby increased from One Hundred Thousand Pounds (£100,000) to Two Hundred and thirty thousand pounds (£230,000) by the creation of One Hundred and thirty rousand pounds (£130,000) new Ordinary Shares of £1 each, such shares ranking pari passu in all respects with the existing shares of the Company.

Director.

Henry D.P. Brown.

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Margin reserved for binding



### THE COMPANIES ACTS 1948 TO 1967

NOTE ES Notice and statement of increase in nominal capital

ANTEST.		
Name of Company Cairngor	m Sports Development	Limited.
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•	ant to Section 63 of the Companies	white the same of
	on of the company dated the	
	ouns has been increased by the ad-	
•	registered capital of £100,00	On The additional
capital is divided as follows:-		
Number of shares	Class of share	Nominal amount of each share
130,000	Ordinary	£1
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Presentor's reference:

Form No. 104 (See tuites overlant)

# THE COMPANIES ACT, 1948.

# Special Resolution

(Parsword to Companies Act, 1948, s. 141 (2).)

**OF** 

CAIRNGORM SLORTS DEVELOPMENT

### 気気変数数数数数 LIMITED.

Passed 8TH JUNE, 19 73.

The blanks in this heading may be filled up in scrating AT an EXTRAORDINARY GENERAL MEETING of the Members of the said Company, after due notice specifying the intention to propose the following Resolution as a Special Resolution had been given, held at \_\_\_\_AVIENORE in the County of \_\_\_INVERNESS \_\_\_\_\_ on the EIGHTH day of \_\_\_JUNE, \_\_\_\_\_ 19 73 , the following Special Resolution was duly passed.

The Resolution to be penaled herein unless the company is exempt under See, 129 of the Act when it may be therein It should not be a separate paper fixed herein.

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That the Articles of Association of the Company be altered by inserting the following additional Article as Article 20:

The firectors may from time to time appoint any person to be President of the Company and may also from time to time remove him from office and may appoint another person in his place. The arcointing that the office of irresident shall be honorary. The President of the Company need not be a Director and shall not by reason of his holding the office of irresident be deemed to be a Director of the Company."

345

Signature Many de Bren.

To be authenticated by the uritten Signature of

The Companies Act, 1948

COMPANY LIMITED BY SHARES

### Memorandum

AND

## Articles of Association

ΟF

# Cairngorm Sports Development Limited

Incorporated the 8th day of June, 1966.

BAILLIE & GIFFORD, W.S., 3 Glenfinlas Street, Edinburgh.



# Certificate of Incorporation

I HEREBY CERTIFY that "CAIRNGORM SPORTS DEVELOPMENT LIMITED" is this day incorporated under the Companies Act, 1948, and that this Company is LIMITED.

Signed by me at Edinburgh, this Eighth day of June, One Thousand, Nine Hundred and Sixty-six.

S. Y. BRYSON. for Registrar of Companies.



The Companies Act, 1948

#### COMPANY LIMITED BY SHARES

## Memorandum of Association

OF

# Cairngorm Sports Development Limited

- I. The name of the Company is "CAIRNGORM SPORTS DEVELOPMENT LIMITED."
  - II. The Registered Office of the Board will be situated in Scotland.
  - III. The objects for which the Board is established are: -
    - (a) To acquire as a going concern the undertaking and carry on the activities of The Cairngorms Winter Sports Development Board Limited and to take over all or any of its property and assets, heritable and moveable and to carry into effect any agreement which may be entered into in connection therewith.
    - (b) To establish and develop as a National Sports and Recreational area the Cairngorms and the adjoining districts of Strathspey and Badenoch.
    - (c) To provide, maintain and develop in the said area Sports and Recreational facilities of all kinds, including roads and means of access to the location of such facilities.
    - (d) To foster and encourage in Great Britain and, in particular in the youth of the nation, an active interest in Sports and Recreation.

- (e) To co-operate with persons, Government and Local Bodies, Youth, Sports, Physical Development and Educational and other Organisations interested in the Development of Speyside as a National Sports and Recreational area.
- (f) To acquire, print, publish and circulate Journale, Magazines, Books, Brochures and Circulars, Guide book, and other literary works and undertakings all to the purpose of carrying into effect the objects of the Company.
- (g) To encourage and sponsor the production of films publicising Speyside as a Sports and Recreational centre.
- (h) To facilitate and improve all methods of travel for visitors to the Speyside area, to plan and organise tours to assist such visitors and encourage the provision of conveniences of all kinds in the way of through tickets, reduced fares, reserved places, sleeping cars or berths, and carriage of motor vehicles and to encourage the provision of Hotel and lodging accommodation suitable for visitors in the said area.
- (i) To acquire or undertake and carry on any other businesses or activities which may seem to the Company capable of being conveniently carried on in connection with the above or in extension thereof or calculated directly or indirectly to enhance the value or increase the efficiency and profitability of the property and rights of the Company.
- (j) To establish, undertake, organise or adopt, take part in or contribute to by way of money or otherwise surveys, reports, competitions or exhibitions and to enter into arrangements with any Authorities, Municipal, local or otherwise, that may seem conducive to the Company's objects or any of them and to obtain from any such Authority any rights, privileges, or concessions which the Company may think it desirable to obtain and to carry out, exercise and comply with any such arrangements, rights, privileges and concessions.
- (k) Generally to purchase, feu, take on lease or in exchange, hire or otherwise acquire or obtain and use lands, buildings, rights of access, rights of way, wayleaves and any other heritable or moveable, real or personal property, and any rights or privileges which the Company may think necessary or convenient for the purpose of its objects, and to turn the same to account and to construct, erect or alter roadways, chair lifts and tows, buildings and all other undertakings or to let the same on lease as may be deemed expedient with a view to the promotion of the objects of the Company.
- (1) To make such charges to persons, organisations and others for the use of the Sports and Recreational undertakings and facilities provided or made available by the Company as is deemed necessary and advisable to raise funds to carry out the objects of the Company.

The state of the s

- (m) At the discretion of the Company to give preferential terms for the use of such undertakings and facilities to Youth Organisations and Clubs, pupils at educational establishments, Sports Associations and other persons or Organisations considered advisable by the Company and also to any Organisations or Associations or persons, firms, companies or Authorities that give material, financial or other assistance in helping the Company to carry out its objects.
  - (n) To obtain any Provisional Order, Act of Parliament or Royal Charter in furtherance of the objects of the Company or to support or oppose measures affecting or calculated likely to affect, directly or indirectly, any of the objects of the Company.
  - (o) To amalgamate or affiliate or enter into partnership either wholly or partially, with any person, company or association whose main objects are similar to the main objects of the Company or which can be carried on in conjunction therewith or which is capable of being conducted so as directly or indirectly to benefit the Company.
  - (p) To invest and deal with the moneys of the Company not immediately required in such manner as may from time to time be determined.
  - (q) To draw, make accept, endorse, execute and issue promissory notes, bills of exchange, bills of lading, warrants, debentures and ther negotiable or transferable instruments.
  - (r) To raise moneys by appeal, subscription, grant or otherwise, and to accept donations, legacies and bequests to further all or any of the objects of the Company.
  - (s) To expend the funds of the Company in such manner as it shall consider necessary or proper for the purposes of the Company, including the payment of the costs and expenses of setting up and registering the Company and the payment of salaries and fees to manager, secretaries, clerks and other officials or to other persons.
- (1) To sell, lease, mortgage or otherwise dispose of the property, assets or undertaking of the Company or any part thereof for such consideration as the Company may think fit.
- (u) To borrow money upon the security of all or any part of the property and assets of the Company and to grant or direct to be granted, any mortgage or charges for securing the same.
- (v) To establish and support or aid in the establishment and support of associations, institutions, funds, trusts and conveniences calculated to benefit employees or ex-employees of the Company or the dependents or connections of such persons, and to grant pensions and allowances, and to make payments towards insurance and to subscribe or guarantee money for charitable or benevolent objects, or for any exhibition, or for any public, general or useful object.

- (w) To undertake and execute any trust, the undertaking whereof is designed to effect any of the purposes for which the Company exists.
- (r) To distribute among the members in specie any property of the Company, or any proceeds of sale or disposal of any property of the Company but so that no distribution amounting to a reduction of capital be made without the sanction (if any) for the time being required by law.
- (y) To do all or any of the above things (in any part of the world) as principals, agents, trustees or otherwise, and by or through trustees, agents or otherwise, and either alone or in conjunction with others.
- (z) To do all such other lawful things as are incidental or conducive to the attainment of the above objects.
- IV. The liability of the members is limited.
- V. The Share Capital of the Company is £100,000 divided into 100,000 Ordinary Shares of £1 each.
- WE, the several persons whose names and addresses are subscribed, are desirous of being formed into a Company in pursuance of this Memorandum of Association and we respectively agree to take the number of shares in the Capital of the Company set opposite our respective names.

NAMES, ADDRESSES AND DESCRIPTIONS OF SUBSCRIBERS.	Number of Shares taken by each Subscriber (in own handwriting)
ARCHIBALD DUNLOR SCOTT, Upper Finlarig, Grantown-on-Spey — Farmer	One.
IMM MARK TENNANT, Innes House, Elgin - Company Director	One.
Henry Dickson Park Brown, 20 Church Street, Invernoss — Charleted Accountant	One.
RICHARD OLIVER MACMATION WILLIAMS, 35 Melville Street, Edinburgh Writer to the Signet	Ope,
Alastur Morton Hamilton Fleming, Fasuacioich, Argyll — Estate Owner	One.
Colin Strion, Nethybridge Hotel, Nethybridge — Hotelier	One.
CATHERINE McKenzie McIntyre, attorney for Alistan Ian McIntyre, Carrbridge Hotel, Carrbridge—Hotelier	One
WILLIAM McEwan Younger, 20 Moray Place. Edin- burgh, 3 - Company Director, Scotlish and Newcastle Breweries Limited	One.

Dated this 28th day of May, 1966.

Witness to the above signatures of Archibald Dunlop Scott, Ian Mark Pennant, Henry Dickson Park Brown, Richard Oliver MacMahon Williams, Mastair Morton Hamilton Fleming, Colin Sutton, and Alistair Ian McIntyre (by his Attorney):—

A. J. M. CATIANACH, Carrbridge Hotel, Inverness-shire-Receptionist.

Witness to the above signature of William McEwan Younger :---

H. J. L. VOV. 3 Glenfinlas Street, Edinburgh -- Writer to the Signet.

The Companies Act, 1938

COMPANY LIMITED BY SHARES

17

### Articles of Association

OF

# Cairngorm Sports Development Limited

#### CONSTITUTION

1. The Company is regulated by the provisions of the Companies Act, 1948, and of its Memorandum of Association and of the Regulations contained in Part I of Table A in the First Schedule to the Act, which are hereby adopted with the exception of Clauses 71, 75, 77, 79, 84, 88, 89, and 99 of Part I of Table A and subject to the provisions of the following additional Articles in modification of Part I of Table A so far as hereby adopted.

#### INTERPRETATION

- 2. In the construction of these presents the following words and expres on shall have the several meanings hereby assigned to them, so far as such meanings are not inconsistent with the context or subject matter, viz:—
  - "The Compa means "Cairngorm Sports Development Limited."
  - "The Acts' means and includes "The Companies Act, 1948" and every other Act for the time being in force concerning Joint Stock Companies and affecting the Company.
  - "The Directors" means the whole number of the Directors of the Company for the time being, or a quorum of them duly called and assembled in accordance with these Articles.

- Words importing persons include partnerships, companies and corporations.
- Words importing the masculine gender also include the feminine gender.
- Words importing the singular number also include the plural number and vice versa.

#### SHARES

- 3. Save as the Company may by Ordinary Resolution otherwise direct, all Shares shall, before issue, be offered to the members of the Company in proportion as nearly as the circumstances admit, to the amount of the existing Shares of the like class which they hold. Such offer shall be made by notice specifying the number of Shares offered, and limiting a time within which the offer, if not accepted, will be deemed to be declined; and after the expiration or such time, or on the receipt of an intimation from the person to whom the offer is made that he declines to accept the Shares offered, the Directors may dispose of the same in such manner as they think most beneficial to the Company. The Directors may also dispose as they think fit of any new Shares which (by reason of the ratio which the new Shares bear to the Shares held by persons entitled to an offer of new Shares) cannot, in the opinion of the Directors, be conveniently offered under this Article. Subject to any special rights previously conferred on the holders of any Shares or class of Shares already issued, any Shares may be issued by the Directors with such preferred, deferred, or other special rights or such testrictions, whether in regard to dividend, voting, return of capital or otherwise as the Directors may from time to time determine.
- 4. In Clause 11 of Part I of Table A the words "(not being a fully paid Share)" and "(other than fully paid Shares)" shall not apply.
- 5. In Clause 15 of Part I of Table A the words "provided that no call shall exceed one-fourth of the nominal value of the share, or be payable at less than one month from the date fixed for payment of the last preceding call" shall not apply.
- 6. The Directors may issue shares upon which the whole or part of the nominal amount shall be acknowledged to be paid up in cases in which they may be authorised to purchase any business, property, rights or privileges, to be paid for, wholly or in part, by paid-up or partly paid-up shares; and they may issue such shares in exchange for shares in any other company, the property or business of which may be purchased by or agreed to be amalgamated with the Company, and also in all other cases in which the Directors shall deem it necessary or expedient to issue fully or partly paid-up shares.

#### TRANSFER OF SHARES

- 7. Any member wishing to sell the shares or part thereof held by him in the Company shall first offer his shares to the Directors who shall offer them to or among such of the existing members of the Company or to any other such person as they think proper, but should the offer not be accepted within thirty days from the date of such offer, then the said member desiring to sell the shares shall be entitled to sell his shares outside the members of the Company, and at a lower price than that at which he offered them to the Director.
- 8. In Clause 22 of Part 1 of Table A the words "and transferee" occurring in the second line thereof shall be deleted.

9. In Clause 24 of Part 1 of Table A, the words "(not being a fully paid shure)" shall not apply.

#### DIRECTORS

- 10. The number of Directors shall not be less than four nor more than twelve and the first Directors shall be:—
  - Archibald Dunlop Scott, T.D., J.P., C.A., Upper Finlarig, Dulnain Bridge.
  - Henry Dickson Park Brown, Jun., C.A., A.T.I.I., 20 Church Street, Inverness.

Aiastair Morton Hamilton Fleming, Fasnacloich, Argyll.

John Archibald Kerr Hunter, 4 Queensferry Street, Edinburgh.

Alistair Ian McIntyre, M.B.E., Carrbridge Hotel, Carrbridge.

Colin Sutton, Nethybridge Hotel, Nethy Bridge.

Captain Iain Mark Tennant, J.P., Innes House, Elgin.

- Richard Oliver McMahon Williams, M.B.E., M.C., LL.B., W.S., 35 Melville Street, Edinburgh.
- Sir William McEwan Younger, Bart., D.S.O., 29 Moray Place, Edinburgh.
- 11. In Clause 76 of Part I of Table A the following words shall be inserted between the words "The remuneration of the Directors" and the words "shall from time to time," viz.: "for the first complete financial year of the Company shall not exceed in total the sum of £2,000 and thereafter"
- 12. The quorum necessary for the transaction of the business of the Directors shall be four.
  - 13. No shareholding qualification shall be required for a Director.
- 14. The Directors may pay to any of their number who has performed or who may have agreed to perform services which in their opinion are beyond the normal services of a Director, such remuneration (whether by lump sum, or salary, or commission, or otherwise) as they may think reasonable.
- 15. The Directors may on behalf of the Company from time to time borrow from themselves or others any sum or sums of money for the purposes of the Company, without limit as to amount and that upon such terms and in such manner as they think fit.
- 16. Until the Annual General Meeting in the year 1971 no Director shall retire by rotation but in that year and in each subsequent year three Directors shall retire from office.

### DISQUALIFICATION OF DIRECTORS

17. The office of a Director shall be vacated: --

- (a) If by notice in writing to the Company he resigns the office of Director.
- (b) If he becomes bankrupt or insolvent, or enters into any arrangement with his creditors.
- (c) If he becomes of unsound mind.
- 18. A Director shall be capable of contracting and participating in the profits of any contract or arrangement with the Company in the same manner as if he were not a Director, provided that before the contract or arrangement is entered into or so soon thereafter as he becomes interested therein, he shall disclose to the Board his interest therein in manner required by Section 199 of the Act. For the purpose of this Article, a general notice given to the Directors of the Company by a Director to the effect that he is a member of a specified company or firm and is to be regarded as interested in any contract which may, after the date of the notice, be made with that Company or firm, shall be deemed to be a sufficient declaration of interest in relation to any contract so made. No Director shall be disqualified from voting as a Director in respect of any such contract or arrangement or any matter arising thereout.
- 19. When a notice is served by post the notice shall be deemed to be served on the day following the day upon which the letter containing the notice is put into the post and in proving such service it shall be sufficient to prove that such letter was properly stamped, addressed and posted.
- of the Corn my and any also from the to the special my person to be recident of the Corn my and any also from the to the corn are his from of ice and my appoint another a room in his above. The examinated of the office of fresident shall be be a ry. The free fact of the Corn run and not be a director and about by respect to the best first to respect to the Cornery.

# Writer to the Signet.

COLIN SUTTON, Nethybridge Hotel, Nethybridge -- Hotelier.

Catherine MacKenzie McIntyre, autorney for Alisams Ian McIntyre, Carrbridge Hotel, Carrbridge — Hotelier.

William McEwan Younger, 29 Moray Place, Edinburgh, 3 ~ Company Director, Scottish and Newcastle Breweries Limited.

Dated this 28th day of May, 1066.

Witness to the above signatures of Archibald Dunlop Scott, Ian Mark Tennant, Henry Dickson Park Brown, Richard Oliver MacMalton Williams, Mastair Morton Hamilton Fleming, Colm Sutton, and Alistair Ian McIntyre (by his Attorney):

A. J. M. CATIANACH, Carrbridge Hotel, Inverness-shire -Receptionist.

Witness to the above greature of William McEwan Younger; =

H. J. L. MIAN, 3 Glentinlas Street, Edinburgh - Writer to the Signet.

COMPANY LIMITED BY SHARES

### Memorandum

and

### Articles of Association

of

# Cairngorm Sports Development Limited

Incorporated the 8th day of June, 1966.

Baillie & Gifford, w.s., 3 Glenfinlas Street, Edinburgh. 

#### SPECIAL RESOLUTION

OF

CAIRNGORM SPORTS DEVELOPMENT LTD.

PASSED

17th MAY 1974

At a General Meeting of the above company duly convened and held at the Cairngorm Chairlift, Avienore on Friday 17th May 1974, the subjoined Special Resolution was duly passed viz:-

To consider and if thought fit, pass the following Special Resolution

"That the Articles of Association of the Company be altered in manner following namely:-

(a) by inserting after Article 10 the following additional new Articles:-

"lOA Notwithstanding the provisions of Article 10 hereof the Scottish Tourist Board shall be entitled to nominate a person who shall be appointed by the Company as a Special Director and as such one of the Directors of the Company during the period of ten years from the date on which the first payment of grant is made to the Company by the said Board. The person appointed to be Special Director as aforesaid may at any time be replaced by another person nominated by the said Board for the purpose and shall not be liable to retirement by rotation nor subject to removal from office. The provisions of Articles 16 and 17 and of the regulations numbered 90 to 93 inclusive and 96 in Part 1 of Table A shall not apply in respect of such Special Director."

"NOB Notwithstanding the provisions of Article 10 hereof the Highlands and Islands Development Board shall be entitled to nominate four persons (any of whom may be present Directors of the Company) as long as the said Board remains a shareholder of the Company. The persons appointed to be Special Directors as aforesaid may at any time be replaced by other persons nominated by the said Board as such Special Directors and shall not be liable to retirement by rotation nor subject to removal from office, but such nomination or replacement shall not affect the appointment or retirement of individuals who are clready Ordinary Directors of the Company at the time of such nomination, except in so far as the total number of Directors should not exceed 10 of which a should be nominated by the Highlands and Islands Development Board. The provisions of Articles 16 and 17 and of the regulations numbered 90 to 0% inclusive and 0% in Port 1 of Table A shall a tapply in respect of curl Special Directors."

(b) by deleting risele in and relatituding therefor the following new Article:-

"If. At the would desert Meeting in every year of the Directors for the bill of the firm the Special Directors and referred to an Articles 10A on 107 (1996) or if their appeals of those or a pultiple of three, then the number nearest enestined, she continued from office."

A Director

# Companies House Scan Upon Demand

We apologise that the following documents are of poor quality.

Thank You for your Understanding. Extract from Minute of the Annual General Meeting of the Members of Cairngorm Sports Development Limited held at Cairngorm on 9 December 1977 at 1.55 pm.

# CHANGE OF COMPANY NAME

The following resolution of which due notice had been given was considered and unanimously approved:

"That the name of the Company be changed to Cairngorm Chairlift Company Limited".

Secretary

Chairman



# CERTIFICATE OF INCORPORATION ON CHANGE OF NAME

No. 23599

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A CONTRACTOR OF STREET

### THE COMPANIES ACT, 1948,

# Special Resolution

Marson to Superior de 1948, s. 111 (2).)

CAIRNCORM SPORTS DEVELOPMENT LTD

#### COMPANY LIMITED.

Passed Oth August 19 75.

The Blanks in this heading may be alled up in terting.

AT an EXTRAORDINARY GENERAL MEE ING of the Members of the said Company, after due notice specifying the intention to propose the following Resolution as a Cairngorms Special Resolution had been given, held at in the Grants of Strathspey and Bad noch District on the eighth 19 75, the following Special Resolution day of August was duly pased.

The Resolution to be printed decrease unless the company is exempt under 50. 120 of the Act when at max be typed thereon. It derese li Serese li Should not be a separati papes fixed hieritos

"That the Articles of Association of the Company be altered by Feleting Article 20 and inserting the following Article as Article CO: The Directors may from time to time appoint any person to be President of the Company and any person not exceed three to be Vice President of the Company and may also from time to time remove or any of them from office and may appoint an their person or persons in their place. appointment of the offices of President and the President chall be tenchery. The Provident and Vice Precadent of the Compress need not be Directors and class not by reason of their n county be Prevident or Vice Prevident be deemed to be a Birect ref the Compeny".

To be nuthenticated by the written Signature of an Officer of the Company.

(COPY)	2	Company Nur	nber ,
(1) SPECIAL resolutio	<b>n</b>	43599	S. B.
pursuant to section 1,41 of the Companies A		τ· φ · · ·	
ofCairngorm Chairlift Compar	.y		***************************************
***************************************			Limited
Passed theeighth day of	May		19. <sup>87</sup>
At an Extraordinary General Meeting of t convened and held at Cairngorm Chairl	he members of the	above-named	
on the eighth day of	Ney	*********	19. <u>87</u>
the following (1) SPECIAL RESOLUT	the state of the s		
(2)		, ,	* f

"That the terms of the contract proposed to be made between the company and the Highlands and Islands Development Board for the purchase of seventy five thousand (75,000) ordinary shares of one pound storling (£1) each in the company which terms are set out in the copy of the proposed contract produced to this meeting and for the purpose of identification signed by the Chairman hereof and are hereby authorised."

Lucy	Director
, was	
Att Service	Director





NOTES

11) Insert "Special" or "Extrapeditury as the case may be 12) This copy Resolution must be speed by the Chairman of the Meeting of a Director or the Secretary of the Company, and must then be filed with the Registrar of Companies within 15 days after being passed and can be sent to Jordan & Sons Ltd. for that purpose (COPY)

	ODBOTAL	***	dution	Company Nur	nber
(1)	SPECIAL	rest	olution	43500	
pursuant	t to section 14	11 of the Con	npanies Act 1948	<u> </u>	
of	Cairngorn	.Chairlift	Company	*************************	
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Passed ti	neeighth.	da	ay ofM	ay	19.87.
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(0			on 1/1 of that Act of the redemption		out of
Cı	lause 3 and	10 in tab	le A shall not ap	ply to the compan	y."
	,			Kera	
			AZ	er from	Director



NOTES
(1) Insert "Special" or "Extraordinary as the case may be
(2) This copy Resolution must be signed by the Charman of the Meeting of Director or the Secretary of the Company, and must then be filed with the Registrar of Companies within 15 days after being passed and can be sent to Jordan & Sons Ltd. for that purpose

(COPY)			Company Number
(1)	SPECIAL	resolution	43599
pursuant	to section 141	of the Companies Act 1948	, <u>, , , , , , , , , , , , , , , , , , </u>
of	Cairngorm C	hairlift Company	
***************************************			Limited
Passed the	eeighth.	day ofMay	1987
At an Ex	xtraordinary C	General Meeting of the members of th	e above·named company, duly
convened	and held at	Cairngorm.ChairliftAviemors.	***************************************
	****************	4	
on the	eighth	day ofMay	1987
the follow	ving (1) SPF	CIAL RESOLUTION was duly passe	ed:—
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NOTES
(1) Insert "Special" or "Extraordinary" as the case may be
(2) This bopy Resolution must be signed by the Chairman of the Meeting or a Director or the Secretary of the Company, Cid
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CUMPANIES FORM No. 169

# Return by a company purchasing its own shares



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Please complete	To the Registrar of Compan	ies		For official u	·	any numbe	· f
legibly, preferably in black type, or bold block lettering	Name of company			43599			<del></del>
insert full name of company	· Cairngorm Chair	Limited					
Note This return must be delivered to the	Shares were purchased by	the company und	der section 1	62 of the abo	ve Act as f	· ollows:	
Registrar within a period of 28 days beginning with the lirst date on which shares to which it	Cla of shares	Ordinary					**************************************
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	Number of shares purchased	75,000		*			
A private company is not required to give this information	Maximum prices paid § for each share	£2.60			•		
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CUMPANIES FORM No. 169

Return by a company purchasing

its own shares





write in this margin Pursuant to section 169 of the Companies Act 1985

2335

Company number

Please complete legibly, proferably in black type, or

Name of company

bold block lettering \* insert full name

43599

of company

This return must be delivered to the Registrar within a period of 28 days beginning with the lirst date on which shares to which it relates were delivered to the company

Note

Cairngorm Chairlift Company Limited

To the Registrar of Companies

Shares were purchased by the company under section 162 of the above Act as follows:

§ A private company is not required to give this information

_				
	Class of shares	Ordinary		S S
	Nominal value of each share	£1		
	Date(s) on which the shares were delivered to the company	8.5.87		Service of
	Number of shares purchased	75,000		
	Maximum prices paid § for each share	£2.60	•	
	Minimum prices paid \$ for each share	03.53		

The aggregate amount paid by the company for the shares to which this return relates was: £ £195,000

t delete as

Signed Alpho fr

(Director) (Secretary) † Date

appropriate

Presenter's name address and reference (if any):

Frame Kennedy & Forrest Albyn House 37A Union Street **INVERNESS** 

Ref: C003 1

Genetal Section

For official Use

Post room

