| Company registration number SC032547 (Scotland) | |
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| THE WILLIAMSON GROUP LIMITED ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022 | |
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CONTENTS

| | Page |
|---|---------|
| Strategic report | 1 |
| Directors' report | 2 - 3 |
| Independent auditor's report | 4 - 6 |
| Statement of income and retained earnings | 7 |
| Statement of financial position | 8 |
| Statement of cash flows | 9 |
| Notes to the financial statements | 10 - 27 |

COMPANY INFORMATION

Directors G V Williamson

M A Williamson C A S Williamson

Secretary C A S Williamson

Company number SC032547

Registered office 5 Walker Road

Longman Industrial Estate

Inverness United Kingdom IV1 1TD

Auditor Azets Audit Services

Chartered Accountants 10 Ardross Street Inverness United Kingdom IV3 5NS

STRATEGIC REPORT

FOR THE YEAR ENDED 31 DECEMBER 2022

The directors present the strategic report for the year ended 31 December 2022.

Principal activity

The principal activity of the company in the year under review was that of wholesaling and retailing food and related produce, with haulage operations being carried out ancillary to this trade.

Business review

Previous work on developing a price effective and meaningful range for our customers has continued to provide good sales and support from our customer base which continues to grow.

Partnerships with suppliers and increased trade engagement has assisted in ensuring our product range is well supported and priced competitively. Continued investment in vehicles and temperature-controlled storage has allowed an increase in capacity and stock holding.

Principal Risks and Uncertainties

The company operates in a fiercely competitive market and is always exposed to price risk. We work tirelessly with our supply partners to ensure continuity of supplies and fair bargaining with regards prevailing pricing. We are proud of these relationships which are central to our offering and sustainability.

Inflation on raw materials remains a constant and the company regularly reviews all supply sources of commodity materials and the cost base of the business.

We are exposed to credit risk however this is offset with retained financial resources and a flexible payment system utilising card and direct debit payments.

The business is largely dependent on visitors to the Highlands however the latent demand to visit our area remains strong.

Financial key performance indicators

Our Key Performance Indicators in 2023 will be sales, gross profit margin and wages margin.

Results

During the year, the company achieved turnover of £16.4m (2021 - £13.3m). Net cash generated from operating activities was £454k (2021 - £570k) with a profit before tax of £287k (2021 - £494k).

Future Developments

The directors' assessment of risk leads them to continue to concentrate on gaining more business which meets the company's required risk profile whilst ensuring that margins are not eroded.

On behalf of the board

G V Williamson **Director**

21 September 2023

DIRECTORS' REPORT

FOR THE YEAR ENDED 31 DECEMBER 2022

The directors present their annual report and financial statements for the year ended 31 December 2022.

Results and dividends

The results for the year are set out on page 7.

Ordinary dividends were paid amounting to £8,000. The directors do not recommend payment of a further dividend.

Directors

The directors who held office during the year and up to the date of signature of the financial statements were as follows:

G V Williamson

M A Williamson

C A S Williamson

Auditor

The auditor, Azets Audit Services, is deemed to be reappointed under section 487(2) of the Companies Act 2006.

Statement of directors' responsibilities

The directors are responsible for preparing the annual report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

DIRECTORS' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

Statement of disclosure to auditor

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information of which the company's auditor is unaware. Additionally, the directors individually have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the company's auditor is aware of that information.

On behalf of the board

G V Williamson

Director

21 September 2023

INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF THE WILLIAMSON GROUP LIMITED

Opinion

We have audited the financial statements of The Williamson Group Limited (the 'company') for the year ended 31 December 2022 which comprise the statement of income and retained earnings, the statement of financial position, the statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2022 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE MEMBERS OF THE WILLIAMSON GROUP LIMITED

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report. We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities is available on the Financial Reporting Council's website at: https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE MEMBERS OF THE WILLIAMSON GROUP LIMITED

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above and on the Financial Reporting Council's website, to detect material misstatements in respect of irregularities, including fraud.

We obtain and update our understanding of the entity, its activities, its control environment, and likely future developments, including in relation to the legal and regulatory framework applicable and how the entity is complying with that framework. Based on this understanding, we identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. This includes consideration of the risk of acts by the entity that were contrary to applicable laws and regulations, including fraud.

In response to the risk of irregularities and non-compliance with laws and regulations, including fraud, we designed procedures which included:

- Enquiry of management and those charged with governance around actual and potential litigation and claims as well
 as actual, suspected and alleged fraud;
- Assessing the extent of compliance with the laws and regulations considered to have a direct material effect on the financial statements or the operations of the company through enquiry and inspection;
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations;
- Performing audit work over the risk of management bias and override of controls, including testing of journal entries
 and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the
 normal course of business and reviewing accounting estimates for indicators of potential bias.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Allison Gibson (Senior Statutory Auditor)
For and on behalf of Azets Audit Services

21 September 2023

Chartered Accountants Statutory Auditor

10 Ardross Street Inverness United Kingdom IV3 5NS

STATEMENT OF INCOME AND RETAINED EARNINGS

FOR THE YEAR ENDED 31 DECEMBER 2022

| | Notes | 2022 £ | 2021 £ |
|--|-------|--------------|--------------|
| Turnover | 3 | 16,431,399 | 13,309,114 |
| Cost of sales | | (14,721,352) | (12,024,984) |
| Gross profit | | 1,710,047 | 1,284,130 |
| Administrative expenses | | (1,449,950) | (1,225,795) |
| Other operating income | 3 | 76,503 | 484,193 |
| Operating profit | 4 | 336,600 | 542,528 |
| Interest receivable and similar income | 8 | 2,014 | - |
| Interest payable and similar expenses | 9 | (51,520) | (48,221) |
| Profit before taxation | | 287,094 | 494,307 |
| Tax on profit | 10 | (38,741) | (136,219) |
| Profit for the financial year | | 248,353 | 358,088 |
| Retained earnings brought forward | | 2,467,031 | 2,108,943 |
| Dividends | 11 | (8,000) | - |
| Retained earnings carried forward | | 2,707,384 | 2,467,031 |

The income statement has been prepared on the basis that all operations are continuing operations.

STATEMENT OF FINANCIAL POSITION

AS AT 31 DECEMBER 2022

| | | 202 | 22 | 202 | 1 |
|---|-------|-------------|-----------|-------------|-----------|
| | Notes | £ | £ | £ | £ |
| Fixed assets | | | | | |
| Tangible assets | 13 | | 1,787,247 | | 1,486,224 |
| Investment properties | 14 | | 501,133 | | 501,133 |
| | | | 2,288,380 | | 1,987,357 |
| Current assets | | | | | |
| Stocks | 15 | 573,929 | | 454,519 | |
| Debtors | 16 | 1,303,268 | | 1,127,955 | |
| Cash at bank and in hand | | 1,078,455 | | 1,364,517 | |
| | | 2,955,652 | | 2,946,991 | |
| Creditors: amounts falling due within one year | 17 | (1,665,076) | | (1,467,052) | |
| Net current assets | | | 1,290,576 | | 1,479,939 |
| Total assets less current liabilities | | | 3,578,956 | | 3,467,296 |
| Creditors: amounts falling due after more than one year | 18 | | (631,279) | | (828,440) |
| Provisions for liabilities | 21 | | (230,293) | | (161,825) |
| Net assets | | | 2,717,384 | | 2,477,031 |
| Capital and reserves | | | | | |
| Called up share capital | 23 | | 2,000 | | 2,000 |
| Capital redemption reserve | 24 | | 8,000 | | 8,000 |
| Profit and loss reserves | 24 | | 2,707,384 | | 2,467,031 |
| Total equity | | | 2,717,384 | | 2,477,031 |

The financial statements were approved by the board of directors and authorised for issue on 21 September 2023 and are signed on its behalf by:

G V Williamson

Director

Company Registration No. SC032547

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 DECEMBER 2022

| | | 202 | 2 | 202 | 1 |
|---|-------|-----------|-------------|-----------|-----------|
| N | Notes | £ | £ | £ | £ |
| Cash flows from operating activities | | | | | |
| Cash generated from operations | 30 | | 594,249 | | 618,211 |
| Interest paid | | | (51,520) | | (48,221) |
| Income taxes paid | | | (90,701) | | |
| Net cash inflow from operating activities | | | 452,028 | | 569,990 |
| Investing activities | | | | | |
| Purchase of tangible fixed assets | | (381,782) | | (66,406) | |
| Proceeds on disposal of tangible fixed assets | | 35,000 | | 5,833 | |
| Interest received | | 2,014 | | - | |
| Net cash used in investing activities | | | (344,768) | | (60,573) |
| Financing activities | | | | | |
| Repayment of borrowings | | (71,068) | | (66,277) | |
| Repayment of bank loans | | (150,000) | | (87,500) | |
| Payment of finance leases obligations | | (164,254) | | (153,729) | |
| Dividends paid | | (8,000) | | | |
| Net cash used in financing activities | | | (393,322) | | (307,506) |
| Net (decrease)/increase in cash and cash equiva | lents | | | | |
| , , | | | (286,062) | | 201,911 |
| Cash and cash equivalents at beginning of year | | | 1,364,517 | | 1,162,606 |
| Cash and cash equivalents at end of year | | | 1,078,455 | | 1,364,517 |
| • | | | | | |

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2022

1 Accounting policies

Company information

The Williamson Group Limited is a private company limited by shares incorporated in Scotland. The registered office is 5 Walker Road, Longman Industrial Estate, Inverness, United Kingdom, IV1 1TD.

1.1 Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention, modified to include investment properties at fair value. The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the financial statements, the directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. Thus the directors continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Turnover

Turnover is recognised at the fair value of the consideration received or receivable for goods and services provided in the normal course of business, and is shown net of VAT and other sales related taxes. The fair value of consideration takes into account trade discounts, settlement discounts and volume rebates.

When cash inflows are deferred and represent a financing arrangement, the fair value of the consideration is the present value of the future receipts. The difference between the fair value of the consideration and the nominal amount received is recognised as interest income.

Revenue from the sale of goods is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer (usually on dispatch of the goods), the amount of revenue can be measured reliably, it is probable that the economic benefits associated with the transaction will flow to the entity and the costs incurred or to be incurred in respect of the transaction can be measured reliably.

Revenue from contracts for the provision of services is recognised by reference to the stage of completion when the stage of completion, costs incurred and costs to complete can be estimated reliably. The stage of completion is calculated by comparing costs incurred, mainly in relation to contractual hourly staff rates and materials, as a proportion of total costs. Where the outcome cannot be estimated reliably, revenue is recognised only to the extent of the expenses recognised that it is probable will be recovered.

Other income is recognised when it is receivable by the company.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

1 Accounting policies

(Continued)

1.4 Intangible fixed assets - goodwill

Goodwill represents the excess of the cost of acquisition of unincorporated businesses over the fair value of net assets acquired. It is initially recognised as an asset at cost and is subsequently measured at cost less accumulated amortisation and accumulated impairment losses. Goodwill is amortised on a straight line basis to the Statement of Income and Retained Earnings over its useful economic life.

For the purposes of impairment testing, goodwill is allocated to the cash-generating units expected to benefit from the acquisition. Cash-generating units to which goodwill has been allocated are tested for impairment at least annually, or more frequently when there is an indication that the unit may be impaired. If the recoverable amount of the cash-generating unit is less than the carrying amount of the unit, the impairment loss is allocated first to reduce the carrying amount of any goodwill allocated to the unit and then to the other assets of the unit pro-rata on the basis of the carrying amount of each asset in the unit.

1.5 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost of assets less their residual values over their useful lives on the following bases:

Heritable property 2.5% on cost and not provided (land)

Improvements to property2.5% on costPlant and machinery10% on costOffice equipment10% on costComputers25% on cost

Motor vehicles 25% on cost, 20% on cost and 16.67% on cost

Registration plates 2% on cost

Assets in the course of construction are not depreciated.

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is credited or charged to profit or loss.

1.6 Investment properties

Investment property, which is property held to earn rentals and/or for capital appreciation, is initially recognised at cost, which includes the purchase cost and any directly attributable expenditure. Subsequently it is measured at fair value at the reporting end date. Changes in fair value are recognised in profit or loss.

1.7 Borrowing costs related to fixed assets

All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

1.8 Impairment of fixed assets

At each reporting period end date, the company reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

1 Accounting policies

(Continued)

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Recognised impairment loss are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

1.9 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the stocks to their present location and condition.

Stocks held for distribution at no or nominal consideration are measured at the lower of cost and replacement cost, adjusted where applicable for any loss of service potential.

At each reporting date, an assessment is made for impairment. Any excess of the carrying amount of stocks over its estimated selling price less costs to complete and sell is recognised as an impairment loss in profit or loss. Reversals of impairment losses are also recognised in profit or loss.

1.10 Cash and cash equivalents

Cash and cash equivalents are basic financial assets and include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.11 Financial instruments

The company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the company's statement of financial position when the company becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

1 Accounting policies

(Continued)

Impairment of financial assets

Financial assets, other than those held at fair value through profit and loss, are assessed for indicators of impairment at each reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected. If an asset is impaired, the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised, the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been, had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

Derecognition of financial assets

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire or are settled, or when the company transfers the financial asset and substantially all the risks and rewards of ownership to another entity, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party.

Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the company's contractual obligations expire or are discharged or cancelled.

1.12 Equity instruments

Equity instruments issued by the company are recorded at the proceeds received, net of transaction costs.

Dividends payable on equity dividends are recognised when they become legally payable. Interim equity dividends are recognised when paid. Final equity dividends are recognised when approved by the shareholders at an annual general meeting.

1.13 Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

Accounting policies

(Continued)

Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the income statement because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The company's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

Deferred tax

Deferred tax liabilities are generally recognised for all timing differences and deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Such assets and liabilities are not recognised if the timing difference arises from goodwill or from the initial recognition of other assets and liabilities in a transaction that affects neither the tax profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each reporting end date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered. Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the income statement, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity. Deferred tax assets and liabilities are offset when the company has a legally enforceable right to offset current tax assets and liabilities and the deferred tax assets and liabilities relate to taxes levied by the same tax authority.

1.14 Provisions

Provisions are recognised when the company has a legal or constructive present obligation as a result of a past event, it is probable that the company will be required to settle that obligation and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the reporting end date, taking into account the risks and uncertainties surrounding the obligation. Where the effect of the time value of money is material, the amount expected to be required to settle the obligation is recognised at present value. When a provision is measured at present value, the unwinding of the discount is recognised as a finance cost in profit or loss in the period in which it arises.

1.15 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.16 Retirement benefits

The company operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the company in an independently administered fund. Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

1 Accounting policies

(Continued)

1.17 Leases

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessees. All other leases are classified as operating leases.

Assets held under finance leases are recognised as assets at the lower of the assets fair value at the date of inception and the present value of the minimum lease payments. The related liability is included in the statement of financial position as a finance lease obligation. Lease payments are treated as consisting of capital and interest elements. The interest is charged to profit or loss so as to produce a constant periodic rate of interest on the remaining balance of the liability.

Rentals payable under operating leases, including any lease incentives received, are charged to profit or loss on a straight line basis over the term of the relevant lease except where another more systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed.

Rental income from operating leases is recognised on a straight line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised on a straight line basis over the lease term.

1.18 Government grants

Government grants are recognised at the fair value of the asset received or receivable when there is reasonable assurance that the grant conditions will be met and the grants will be received.

A grant that specifies performance conditions is recognised in income when the performance conditions are met. Where a grant does not specify performance conditions it is recognised in income when the proceeds are received or receivable. A grant received before the recognition criteria are satisfied is recognised as a liability.

1.19 Debtors

Short term debtors are measured at transaction price, less any impairment. Loans receivable are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method, less any impairment.

2 Judgements and key sources of estimation uncertainty

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the company's accounting policies.

The directors are satisfied that accounting policies are appropriate and applied consistently. Key sources of accounting estimation have been applied to the fair value of investment property, depreciation rates, the provision against bad debts and the provision against obsolete stock. Each estimate has been considered by the directors, and the basis for the estimate has been deemed to be reasonable.

3 Turnover and other revenue

| | 2022 | 2021 |
|--|------------|------------|
| | £ | £ |
| Turnover analysed by class of business | | |
| Sale of goods | 16,172,274 | 13,069,814 |
| Haulage | 110,699 | 100,097 |
| Shop sales | 148,426 | 139,203 |
| | 16,431,399 | 13,309,114 |
| | | |

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

| 3 | Turnover and other revenue | | (Continued) |
|---|---|----------------------|-----------------------|
| | | 2022 | 2021 |
| | Other revenue | £ | £ |
| | Scottish Wholesale Food and Drink Resiliance Fund | _ | 166,000 |
| | Coronavrius Job Retention Scheme Grant | _ | 242,796 |
| | Rent receivable | 52,920 | 37,873 |
| | Sundry income | 23,583 | 30,034 |
| | Other grants received | | 7,490 |
| | | | |
| | | 2022 | 2021 |
| | Townson and horse described and her | £ | £ |
| | Turnover analysed by geographical market | 16 351 407 | 12 004 411 |
| | United Kingdom Rest of the world | 16,351,407 79,992 | 13,004,411 304,703 |
| | Rest of the world | | |
| | | 16,431,399 | 13,309,114 |
| 4 | Operating profit | | |
| | | 2022 | 2021 |
| | Operating profit for the year is stated after charging/(crediting): | £ | £ |
| | Government grants | - | (416,286) |
| | Depreciation of tangible fixed assets | 238,745 | 242,457 |
| | Loss/(gain) on disposal of tangible fixed assets | 11,134 | (2,547) |
| | Operating lease charges | 21,312 | 21,312 |
| 5 | Auditor's remuneration | | |
| • | , taller o romanotanom | 2022 | 2021 |
| | Fees payable to the company's auditor and associates: | £ | £ |
| | For audit services | | |
| | Audit of the financial statements of the company | 13,200 | 10,185 |
| | For other services | | |
| | All other non-audit services | 5,613 | 5,410 |
| | | | |

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

6 Employees

The average monthly number of persons (including directors) employed by the company during the year was:

| | | 2022 Number | 2021 Number |
|---|---|----------------|----------------|
| | Production staff | 67 | 55 |
| | Distribution staff | 28 | 34 |
| | Administration staff | 17 | 15 |
| | Total | 112 | 104 |
| | Their aggregate remuneration comprised: | | |
| | | 2022 | 2021 |
| | | £ | £ |
| | Wages and salaries | 2,866,230 | 2,558,311 |
| | Social security costs | 255,579 | 215,529 |
| | Pension costs | 76,556 | 70,679 |
| | | 3,198,365 | 2,844,519 |
| 7 | Directors' remuneration | | |
| | | 2022 | 2021 |
| | | £ | £ |
| | Remuneration for qualifying services | 283,420 | 240,287 |
| | | | |

The number of directors for whom retirement benefits are accruing under defined contribution schemes amounted to 2 (2021 - 2).

Remuneration disclosed above include the following amounts paid to the highest paid director:

| | 2022 £ | 2021 £ |
|--------------------------------------|-----------|-----------|
| Remuneration for qualifying services | 134,220 | 111,558 |

The company considers that Key Management Personnel consists of the Directors whose compensation during the year was £320,763 (2021 - £269,835).

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

| 8 | Interest receivable and similar income | | |
|----|--|-------------|-----------|
| • | | 2022 | 2021 |
| | | £ | £ |
| | Interest income | | |
| | Interest on tax refund | 426 | - |
| | Other interest income | 1,588 | - |
| | | | |
| | Total income | 2,014 | - |
| | | | |
| | Investment income includes the following: | | |
| | Interest on financial assets not measured at fair value through profit or loss | 426 | |
| | interest of financial assets not measured at rail value through profit of loss | | |
| | | | |
| 9 | Interest payable and similar expenses | | |
| | | 2022 | 2021 |
| | | £ | £ |
| | Interest on financial liabilities measured at amortised cost: | | |
| | Interest on bank loans | 21,070 | 16,567 |
| | Other finance costs: | | |
| | Interest on finance leases | 17,164 | 13,576 |
| | Other interest | 13,286 | 18,078 |
| | | 51,520 | 48,221 |
| | | | |
| 40 | Taxation | | |
| 10 | laxation | 2022 | 2021 |
| | | £ £ | 2021 £ |
| | Current tax | • | |
| | UK corporation tax on profits for the current period | (29,727) | 129,799 |
| | | ==== | |
| | Deferred tax | | |
| | Origination and reversal of timing differences | 68,468 | 6,420 |
| | | | |
| | Total tax charge | 38,741 | 136,219 |
| | Total tax Glarge | 30,741 | 130,219 |
| | | | |

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

| 10 | Taxation | (Continued |
|----|----------|------------|
| 10 | Taxation | (Continued |

The actual charge for the year can be reconciled to the expected charge for the year based on the profit or loss and the standard rate of lax as follows:

| | 2022 | 2021 |
|--|----------|---------|
| | £ | £ |
| Profit before taxation | 287,094 | 494,307 |
| | | |
| Expected tax charge based on the standard rate of corporation tax in the UK of | | |
| 19.00% (2021: 19.00%) | 54,548 | 93,918 |
| Tax effect of expenses that are not deductible in determining taxable profit | - | 709 |
| Movement in pension fund accrual leading to an decrease/(increase) in taxation | | |
| | (1,190) | 92 |
| Short term timing difference leading to an increase in taxation | 68,468 | 6,420 |
| Capital allowances in excess of depreciation | (83,758) | 35,080 |
| Unutilised charitable donations | 673 | - |
| Taxation charge for the year | 38,741 | 136,219 |

Factors affecting tax charge for the year

The tax charge for the period has been calculated on the taxable profits at the standard rate of corporation tax in the UK of 19% (2021 - 19%).

11 Dividends

| | 2022 £ | 2021 £ |
|------------|-----------|-----------|
| Final paid | 8,000 | |

12 Intangible fixed assets

| Intangible fixed assets | |
|--|----------|
| | Goodwill |
| | £ |
| Cost | |
| At 1 January 2022 and 31 December 2022 | 159,502 |
| Amortisation and impairment | |
| At 1 January 2022 and 31 December 2022 | 159,502 |
| Carrying amount | |
| At 31 December 2022 | - |
| | |
| At 31 December 2021 | - |

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

13 Tangible fixed assets

| w | Tangible fixed assets | | | | | | | | | |
|---|--|-------------|-------------------------|--------------|---------------|----------------------------|--------------------------|---------------|--------------|-----------|
| | | Heritablemp | Heritablemprovements to | Assets under | Plant andOffi | Plant and office equipment | Computers Motor vehicles | otor vehicles | Registration | Total |
| | | property | property | construction | machinery | | | | plates | |
| | | řħ | מיו | מיו | מיו | m | מיז | ליז | מיו | th. |
| | Cost | | | | | | | | | |
| | At 1 January 2022 | 1,013,386 | 77,771 | | 323,177 | 36,351 | 220,179 | 1,331,035 | 17,483 | 3,019,382 |
| | Additions | 877 | , | 246,785 | 3,280 | 5,080 | 72,465 | 257,415 | , | 585,902 |
| | Disposals | ı | ı | | 1 | • | | (133,735) | | (133,735) |
| | At 31 December 2022 | 1,014,263 | 77,771 | 246,785 | 326,457 | 41,431 | 292,644 | 1,454,715 | 17,483 | 3,471,549 |
| | Depreciation and impairment | | | | | | | | | |
| | At 1 January 2022 | 253,448 | 14,654 | , | 258,378 | 27,759 | 190,125 | 786,344 | 2,450 | 1,533,158 |
| | Depreciation charged in the year | 18,966 | 1,944 | • | 12,895 | 1,414 | 16,305 | 186,871 | 350 | 238,745 |
| | Eliminated in respect of disposals | | | | | | | (87,601) | | (87,601) |
| | At 31 December 2022 | 272,414 | 16,598 | | 271,273 | 29,173 | 206,430 | 885,614 | 2,800 | 1,684,302 |
| | Carrying amount At 31 December 2022 | 741,849 | 61,173 | 246,785 | 55,184 | 12,258 | 86,214 | 569,101 | 14,683 | 1,787,247 |
| | At 31 December 2021 | 759,938 | 63,117 | , | 64,799 | 8,592 | 30,054 | 544,691 | 15,033 | 1,486,224 |
| | | | | | | | | | | |

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

13 Tangible fixed assets

(Continued)

The net carrying value of tangible fixed assets includes the following in respect of assets held under finance leases or hire purchase contracts.

> 2022 2021 £

£

Motor vehicles 479,567 438,794

Included in cost of heritable property is freehold land of £255,250 (2021 - £255,250) which is not depreciated.

Investment property

2022

£

Fair value

At 1 January 2022 and 31 December 2022

501,133

Investment property was valued at fair value by Graham & Sibbald on the 4th December 2015 in accordance with the RICS Valuation Professional Standards 2014 and International Valuation Standards. The directors consider this valuation to still be representative of fair value as at 31 December 2022.

15 Stocks

2021 2022 £ £

Finished goods and goods for resale

573,929

454,519

There is no material difference between the replacement cost of stock and the amounts noted in the Statement of Financial Position.

Debtors

| | 2022 | 2021 |
|--------------------------------------|-----------|-----------|
| Amounts falling due within one year: | £ | £ |
| Trade debtors | 939,713 | 853,377 |
| Corporation tax recoverable | 36,651 | 39,610 |
| Other debtors | 161,857 | 59,724 |
| Prepayments and accrued income | 165,047 | 175,244 |
| | 1,303,268 | 1,127,955 |
| | | |

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

| Creditors: amounts falling due within one year | | | |
|---|---|--|-----------|
| | | 2022 | 2021 |
| | Notes | £ | £ |
| Bank loans | 19 | 150,000 | 150,000 |
| Obligations under finance leases | 20 | 147,772 | 136,950 |
| Other borrowings | 19 | 76,205 | 71,068 |
| Trade creditors | | 1,061,668 | 750,178 |
| Corporation tax | | 6,412 | 129,799 |
| Other taxation and social security | | 102,628 | 102,193 |
| Accruals and deferred income | | 120,391 | 126,864 |
| | | 1,665,076 | 1,467,052 |
| Creditors: amounts falling due after more than one year | | | |
| | | 2022 | 2021 |
| | Notes | £ | £ |
| Bank loans | 19 | 362,500 | 512,500 |
| Obligations under finance leases | 20 | 194,095 | 165,051 |
| Other borrowings | 19 | 74,684 | 150,889 |
| | | 631,279 | 828,440 |
| | Bank loans Obligations under finance leases Other borrowings Trade creditors Corporation tax Other taxation and social security Accruals and deferred income Creditors: amounts falling due after more than one year Bank loans Obligations under finance leases Other borrowings | Bank loans 19 Obligations under finance leases 20 Other borrowings 19 Trade creditors Corporation tax Other taxation and social security Accruals and deferred income Creditors: amounts falling due after more than one year Notes Bank loans 19 Obligations under finance leases 20 | Notes E |

Finance lease creditors are secured over the assets concerned.

The other borrowings are secured by a standard security over 8 Burnett Road, Inverness, IV1 1TF.

Bank loans are secured by a standard security over 2 Walker Road, Inverness, IV1 1TD and 8 Burnett Road, Inverness, IV1 1TF and by a bond and floating charge over the assets of the company.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

| 19 | Loans and overdrafts | | |
|----|-------------------------|---------|---------|
| | | 2022 | 2021 |
| | | £ | £ |
| | Bank loans | 512,500 | 662,500 |
| | Other loans | 150,889 | 221,957 |
| | | | |
| | | 663,389 | 884,457 |
| | | | |
| | Payable within one year | 226,205 | 221,068 |
| | Payable after one year | 437,184 | 663,389 |
| | | | |

In 2020 the company received a Coronavirus Business Interruption Loan of £750,000 from The Bank of Scotland. The loan is repayable over the period until May 2026 with repayments commencing in June 2021. Interest is charged at Bank of England base rate plus 2.15%.

20 Finance lease obligations

| Future minimum lease payments due under finance leases: | 2022 £ | 2021 £ |
|---|--------------------|--------------------|
| Amounts falling due within one year Amounts falling due between one year and five years | 147,772 194,095 | 136,950 165,051 |
| | 341,867 | 302,001 |

The finance lease contracts above are in relation to motor vehicles.

21 Deferred taxation

The following are the major deferred tax liabilities and assets recognised by the company and movements thereon:

| | Liabilities | Liabilities |
|-------------------------------------|-------------|-------------|
| | 2022 | 2021 |
| Balances: | £ | £ |
| Accelerated capital allowances | 230,293 | 164,181 |
| Other short term timing differences | - | (2,356) |
| | 230,293 | 161,825 |

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

| 21 | Deferred taxation | | (Continued) |
|----|---|---------------|-------------------|
| | Movements in the year: | | 2022 £ |
| | Liability at 1 January 2022 Charge to profit or loss | | 161,825 68,468 |
| | Liability at 31 December 2022 | | 230,293 |
| 22 | Retirement benefit schemes | 2022 | 2021 |
| | Defined contribution schemes | £ | £ |
| | Charge to profit or loss in respect of defined contribution schemes | 76,556 ——— | 70,679 |

The company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the company in an independently administered fund.

Contributions totalling £nil (2021 - £12,738) were payable to the fund at the reporting date and are included in creditors.

23 Share capital

| | 2022 | 2021 | 2022 | 2021 |
|----------------------------|--------|--------|-------|-------|
| Ordinary share capital | Number | Number | £ | £ |
| Issued and fully paid | | | | |
| Ordinary shares of £1 each | 2,000 | 2,000 | 2,000 | 2,000 |
| | | | | |

Each share is entitled to one vote in any circumstance and each share is also entitled pari passu to dividend payments or any other distribution, including distribution arising from a winding up order.

24 Reserves

Capital redemption reserve

The capital redemption reserve relates to the equity component of shares bought back by the company in prior years.

Profit and loss account

The retained earnings account includes all current and prior year retained profits or losses less dividends paid.

25 Capital commitments

Amounts contracted for but not provided in the financial statements:

| Amounts contracted for but not provided in the imandar statements. | 2022 £ | 2021 £ |
|--|-----------|-----------|
| Acquisition of tangible fixed assets | 240,708 | |

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

26 Operating lease commitments

Lessee

At the reporting end date the company had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

| | 2022 £ | 2021 £ |
|-----------------|-----------|-----------|
| Within one year | 2,040 | 1,776 |

Lessor

At the reporting end date the company had contracted with tenants for the following minimum lease payments:

| | 2022 £ | 2021 £ |
|---|------------------|------------------|
| Within one year Between two and five years | 45,000 15,000 | 45,000 60,000 |
| | 60,000 | 105,000 |

27 Related party transactions

Transactions with related parties

During the year the company entered into the following transactions with related parties:

| | Sales | | Purchases | |
|---|---------------|---------|-----------|--------|
| | 2022 | 2021 | 2022 | 2021 |
| | £ | £ | £ | £ |
| Corner on the Square Limited - a company in which | | | | |
| G Williamson is a director and shareholder | | | | |
| | 54,096 | 371,357 | 45,187 | 6,943 |
| Northern Corries Limited - a company in which G | | | | |
| Williamson is a director and shareholder | 47,307 | 31,713 | - | - |
| Black Isle BA Limited - a company in which G | | | | |
| Williamson was director and shareholder up to 8th | | | | |
| April 2022 | 180,512 | 111,431 | - | - |
| | | | | |
| | | | | |
| The following amounts were outstanding at the reporting | end date: | | | |
| | | | 2022 | 2021 |
| Amounts due from related parties | | | £ | £ |
| | | | | |
| Corner on the Square Limited - a company in which G \ | Villiamson is | | | |
| a director and shareholder | | | - | 30,337 |
| Northern Corries Limited - a company in which G Wil | liamson is a | | 0.500 | 4.070 |
| director and shareholder | | | 3,509 | 1,873 |
| Black Isle BA Limited - a company in which G Will | iamson was | | | 40.440 |
| director and shareholder up to 8th April 2022 | | | - | 12,143 |
| | | | | |
| | | | | |

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

27 Related party transactions

(Continued)

J A Robertson & Co (Fruiterers) Limited 1986 Retirement Benefit Scheme Company Pension Scheme

An annual rent of £115,000 (2021 - £115,000) has been charged to the company for the use of its premises at 5 Walker Road by the pension scheme.

At the year end a balance of £150,889 (2021 - £221,957) was included in creditors. Interest was charged on this balance at 7% per annum on outstanding balances totalling £13,286 (2021 - £18,078) in the year.

28 Directors' transactions

During the year the directors paid for business expenses of £18,606 (2021 - £14,886) personally and were reimbursed. The balance outstanding at the year end was £1,080 (2021 - £2,340) and this amount was included within trade creditors.

During the year the company paid expenses on behalf of the directors of £127,527 (2021 - £27,564) and the directors introduced funds to the company of £104,614 (2021 - £28,336).

During the year the company paid dividends of £8,000 (2021 - £nil) to the directors.

The maximum overdrawn amount on the directors' current account during the year was £62,676 (2021 - £39,763). During the year interest of £1,588 (2021 - £nil) was paid on overdrawn directors' current accounts. Directors' current accounts are repayable in cash in accordance with normal business terms.

Amount due from the directors as at the year end was £62,676 (2021 - £39,763) and is included within other debtors.

29 Analysis of changes in net funds

| | 1 January 2022 £ | Cash flows | New finance leases £ | 31 December 2022 £ |
|----------------------------------|---------------------|------------|----------------------------|--------------------------|
| | | | | |
| Cash at bank and in hand | 1,364,517 | (286,062) | - | 1,078,455 |
| Borrowings excluding overdrafts | (884,457) | 221,068 | - | (663,389) |
| Obligations under finance leases | (302,001) | 164,254 | (204,120) | (341,867) |
| | 178,059 | 99,260 | (204,120) | 73,199 |

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

| Cash generated from operations | | |
|--|------------------------|-----------|
| | 2022 | 2021 |
| | £ | £ |
| Profit for the year after tax | 248,353 | 358,088 |
| Adjustments for: | | |
| Taxation charged | 38,741 | 136,219 |
| Finance costs | 51,520 | 48,221 |
| Investment income | (2,014) | - |
| Loss/(gain) on disposal of tangible fixed assets | 11,134 | (2,547) |
| Depreciation and impairment of tangible fixed assets | 238,745 | 242,457 |
| Movements in working capital: | | |
| Increase in stocks | (119,410) | (182,934) |
| Increase in debtors | (178,272) | (136,438) |
| Increase in creditors | 305,452 | 155,145 |
| Cash generated from operations | 594,249 | 618,211 |
| * | | |

This document was delivered using electronic communications and authenticated in accordance with the registrar's rules relating to electronic form, authentication and manner of delivery under section 1072 of the Companies Act 2006.