

BARCLAY & MATHIESON LIMITED

ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2018



BARCLAY & MATHIESON LIMITED

COMPANY INFORMATION

Directors	Ronald Robinson Michael Anthony Welden Alastair Macphie Jean-Pierre Lajarige Michael Robert Lambert
Registered number	SC030987
Registered office	180 Hardgate Road Glasgow Scotland G51 4TB
Independent auditors	Simmons Gainsford LLP Chartered Accountants & Statutory Auditors 7-10 Chandos Street London W1G 9DQ

BARCLAY & MATHIESON LIMITED

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BARCLAY & MATHIESON LIMITED

STRATEGIC REPORT FOR THE YEAR ENDED 31 DECEMBER 2018

Introduction

The directors submit their annual Strategic Report of the Company for the year ended 31 December 2018.

Business review and principal activities

The Company's principal activity is steel stockholding, operating depots in 14 locations throughout the UK. On 26th March 2018 the Company acquired the business and assets of South Essex Stockholders Ltd, which trades under the name of Industrial Metal Services ('IMS'). IMS turnover in its 2017 accounts was £46m and it employed approximately 200 staff, all of whom transferred over as part of the acquisition.

This significantly increased the size of the Company, and will provide a good platform for improved financial performance in the coming years, through extended geographic coverage, increased processing capabilities, and enhanced purchasing power. As would be expected, significant focus has been required on the integration of the IMS business.

As a result of this acquisition, group Turnover for the year increased by 61% to £108m and reported pre-tax profit was £12,171. Adjusting for amortisation of IMS goodwill (£405,025) and other one off non-recurring items, adjusted trading profit was £167,604, down from £2.07m in 2017. This drop reflects a negative contribution from IMS and the impact of integration focus. The Directors are satisfied that the long-term benefits of the increased Company size is worth this short term deterioration in performance. Underlying EBITDA for 2018 was £3.36m (2017: £3.55m).

The Company maintains significant headroom in its fully committed banking facilities which are due for renewal in 2021.

In addition to the integration of IMS, 2018 continued to see market conditions where competition for business was fierce. As always, our focus remains fully on customer service, ensuring in simple terms our customers get what they want, when they want it. We continue to focus on developing and improving our quality of service as the market remains challenging in 2019.

The balance sheet on page 10 and 11 of the financial statements demonstrates a strong financial position at the year end.

Principal risks and uncertainties

The management of the business and the execution of the Company's strategy are subject to a number of risks.

Price Risk

The price of steel fluctuates due to raw material cost and demand. Any tariffs imposed can also impact cost. This is a risk common to all companies operating within the steel industry. The Company's strategy on this is to maintain a prudent approach to stock levels, actively managing stock using detailed system information to ensure that excess inventory is not carried, whilst also ensuring the stock range covers all our customer requirements. The Company also has a range of suppliers and so has no concerns regarding continuity of supply.

UK Market Demand

The outcome of Brexit discussions and their impact on the UK economy is not yet known, but our approach is to assume that the current challenging market conditions will prevail for a lengthy period. As well as our continued customer service ethos, we continue to focus on overhead control and maintenance of significant cash headroom to meet these challenges.

BARCLAY & MATHIESON LIMITED

**STRATEGIC REPORT (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2018**

Financial key performance indicators

We consider that our main Key Performance Indicators are underlying trading profit, and levels of stock. These are set out below for the last 4 years:

	2015	2016	2017	2018
	£	£	£	£
Trading profit (£000s)	1,911	1,945	2,068	168
Stock turn (CoGs/Stock)	5.6	3.9	4.2	4.7

At an operational level, tonnes sold, gross profit per tonne, and gross profit percentage are all focused on. Given these vary by business unit looking at them at the overall level is not conducive to understanding performance, hence they are not presented here.

The Company also monitors staff turnover at unit level, as retention of good employees is essential for the prosperity of the Company.

Credit and liquidity risk

The Company's principal financial assets are trade debtors, the majority of which are fully insured. The Company has no significant concentration of credit risk with a single counterparty as exposure is spread over a number of counterparties.

The Company's principal financial liabilities are its bank loans and trade creditors, which are managed through detailed cash forecasting.

Interest rate risk

The Company monitors the financial risk of interest rate movements on a regular basis, and the impact rises would have on profitability. Interest rates are expected to rise in the short to medium term, but the Company is well placed to deal with any such increases.

Amounts owed from group undertakings are monitored and actively managed on a monthly basis to ensure these are at a level that is acceptable for all parties involved.

This report was approved by the board on 25 September 2019 and signed on its behalf.



Alastair Macphie
Director

BARCLAY & MATHIESON LIMITED

DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2018

The directors present their report and the financial statements for the year ended 31 December 2018.

Directors' responsibilities statement

The directors are responsible for preparing the Strategic Report, the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies for the Company's financial statements and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Results and dividends

The profit for the year, after taxation, amounted to £78,221 (2017 - £2,757,460).

Directors

The directors who served during the year were:

Ronald Robinson
Michael Anthony Welden
Alastair Macphie
Jean-Pierre Lajarige
Michael Robert Lambert

On 22 June 2018 Andrew Cyril Guy resigned as a director of the company.

BARCLAY & MATHIESON LIMITED

**DIRECTORS' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2018**

Employee involvement

The Company keeps employees informed of matters affecting them as employees and of the financial and economic factors affecting the performance of the Company. There are procedures in place for employees to make their views known to management so that the flow of information is maintained.

Disabled employees

Applications for employment by disabled persons are given full and fair consideration for all vacancies having regard to their particular aptitudes and abilities. They are given equal treatment during their employment in regard to training, employment and career development.

In the event of employees becoming disabled, every effort is made to retrain them in order that their employment with the Company may continue.

Matters covered in the strategic report

The directors have chosen to disclose information on the following, required by the Companies Act 2006 to be included in the Directors' Report, within the Strategic Report, found on pages 1 and 2:

- information on financial risk management and policies; and
- information on regarding future developments of the business.

Disclosure of information to auditors

Each of the persons who are directors at the time when this Directors' Report is approved has confirmed that:

- so far as the director is aware, there is no relevant audit information of which the Company's auditors are unaware, and
- the director has taken all the steps that ought to have been taken as a director in order to be aware of any relevant audit information and to establish that the Company's auditors are aware of that information.

Auditors

The auditors, Simmons Gainsford LLP, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

This report was approved by the board on 25 September 2019 and signed on its behalf.



Alastair Macphie
Director

BARCLAY & MATHIESON LIMITED

INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF BARCLAY & MATHIESON LIMITED

Opinion

We have audited the financial statements of Barclay & Mathieson Limited (the 'Company') for the year ended 31 December 2018, which comprise the Profit and Loss Account, the Statement of Comprehensive Income, the Balance Sheet, the Statement of Changes in Equity and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Company's affairs as at 31 December 2018 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The directors are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Auditors' Report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

BARCLAY & MATHIESON LIMITED

INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF BARCLAY & MATHIESON LIMITED (CONTINUED)

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and the Directors' Report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report or the Directors' Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the Directors' Responsibilities Statement on page 3, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

BARCLAY & MATHIESON LIMITED

**INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF BARCLAY & MATHIESON LIMITED
(CONTINUED)**

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' Report.

Use of our report

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an Auditors' Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members, as a body, for our audit work, for this report, or for the opinions we have formed.



Daryush Farshchi-Heidari FCA (Senior Statutory Auditor)
for and on behalf of

Simmons Gainsford LLP

Chartered Accountants

Statutory Auditors

7-10 Chandos Street

London

W1G 9DQ

Date: 25 SEPTEMBER 2019

BARCLAY & MATHIESON LIMITED

**PROFIT AND LOSS ACCOUNT
FOR THE YEAR ENDED 31 DECEMBER 2018**

	Note	2018 £	2017 £
Turnover	4	108,985,667	67,728,119
Cost of sales		(91,544,005)	(55,593,405)
Gross profit		<u>17,441,662</u>	<u>12,134,714</u>
Distribution costs		(873,378)	(900,381)
Administrative expenses		(16,481,413)	(9,325,556)
Other operating income	5	1,363,604	280,077
Operating profit	6	<u>1,450,475</u>	<u>2,188,854</u>
Income from other fixed asset investments		-	5,183,637
Amounts written off investments		-	(3,947,004)
Interest receivable and similar income	11	1,481	372,733
Interest payable and similar expenses	12	(1,439,785)	(596,029)
Other finance expense		-	(9,000)
Profit before tax		<u>12,171</u>	<u>3,193,191</u>
Tax on profit	13	66,050	(435,731)
Profit for the financial year		<u><u>78,221</u></u>	<u><u>2,757,460</u></u>

The notes on pages 14 to 37 form part of these financial statements.

BARCLAY & MATHIESON LIMITED

STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDED 31 DECEMBER 2018

	2018 £	2017 £
Profit for the financial year	78,221	2,757,460
Other comprehensive income		
UK deferred tax attributable to revaluation reserve	(148,461)	878,674
Actuarial (loss)/gain relating to pension scheme	29 (400,000)	147,000
UK deferred tax attributable to the actuarial gain/(loss)	-	(37,320)
Unrealised surplus/(deficit) on revaluation of tangible fixed assets	874,820	(226,602)
Other comprehensive income for the year	326,359	761,752
Total comprehensive income for the year	404,580	3,519,212

The notes on pages 14 to 37 form part of these financial statements.

BARCLAY & MATHIESON LIMITED
REGISTERED NUMBER: SC030987

BALANCE SHEET
AS AT 31 DECEMBER 2018

	Note	2018 £	2017 £
Fixed assets			
Intangible assets	15	4,995,307	-
Tangible assets	17	18,965,598	12,028,169
Investments	18	5,000	53,251
		<u>23,965,905</u>	<u>12,081,420</u>
Current assets			
Stocks	19	18,049,405	10,788,247
Debtors: amounts falling due within one year	20	48,365,409	36,500,332
Cash at bank and in hand	21	339,598	81,986
		<u>66,754,412</u>	<u>47,370,565</u>
Creditors: amounts falling due within one year	22	(46,997,363)	(19,390,449)
Net current assets		<u>19,757,049</u>	<u>27,980,116</u>
Total assets less current liabilities		<u>43,722,954</u>	<u>40,061,536</u>
Creditors: amounts falling due after more than one year	23	(8,891,985)	(5,721,803)
Provisions for liabilities			
Deferred tax	26	(277,560)	(190,904)
		<u>(277,560)</u>	<u>(190,904)</u>
Net assets		<u><u>34,553,409</u></u>	<u><u>34,148,829</u></u>

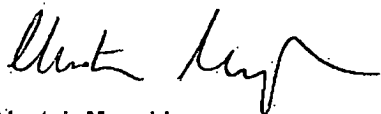
BARCLAY & MATHIESON LIMITED
REGISTERED NUMBER: SC030987

BALANCE SHEET (CONTINUED)
AS AT 31 DECEMBER 2018

	Note	2018 £	2017 £
Capital and reserves			
Called up share capital	27	8,600	8,600
Revaluation reserve	28	5,242,115	5,665,861
Capital redemption reserve	28	21,400	21,400
Other reserves	28	10,193,022	10,193,022
Profit and loss account	28	19,088,272	18,259,946
		<u>34,553,409</u>	<u>34,148,829</u>

The financial statements were approved and authorised for issue by the board and were signed on its behalf on

25 September 2019



Alastair Macphie
Director

The notes on pages 14 to 38 form part of these financial statements.

BARCLAY & MATHIESON LIMITED

**STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 31 DECEMBER 2018**

	Called up share capital	Capital redemption reserve	Revaluation reserve	Capital contribution	Profit and loss account	Total equity
	£	£	£	£	£	£
At 1 January 2018	8,600	21,400	5,665,861	10,193,022	18,259,946	34,148,829
Comprehensive income for the year						
Profit for the year	-	-	-	-	78,221	78,221
Actuarial loss on pension deficit	-	-	-	-	(400,000)	(400,000)
Movement relating to revaluation reserve	-	-	874,820	-	(148,461)	726,359
Other comprehensive income for the year	-	-	874,820	-	(548,461)	326,359
Total comprehensive income for the year	-	-	874,820	-	(470,240)	404,580
Movement of revaluation on properties sold to P&L reserve	-	-	(1,298,566)	-	1,298,566	-
Total transactions with owners	-	-	(1,298,566)	-	1,298,566	-
At 31 December 2018	<u>8,600</u>	<u>21,400</u>	<u>5,242,115</u>	<u>10,193,022</u>	<u>19,088,272</u>	<u>34,553,409</u>

The notes on pages 14 to 37 form part of these financial statements.

BARCLAY & MATHIESON LIMITED

**STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 31 DECEMBER 2017**

	Called up share capital	Capital redemption reserve	Revaluation reserve	Capital Contribution	Profit and loss account	Total equity
	£	£	£	£	£	£
At 1 January 2017	8,600	21,400	5,892,463	10,193,022	15,389,132	31,504,617
Comprehensive income for the year						
Profit for the year	-	-	-	-	2,757,460	2,757,460
Actuarial gain on pension deficit	-	-	-	-	147,000	147,000
Movement on deferred tax relating to pension deficit	-	-	-	-	(37,320)	(37,320)
Movement relating to revaluation reserve	-	-	(226,602)	-	878,674	652,072
Other comprehensive income for the year	-	-	(226,602)	-	988,354	761,752
Total comprehensive income for the year	-	-	(226,602)	-	3,745,814	3,519,212
Dividend: Equity capital	-	-	-	-	(875,000)	(875,000)
Total transactions with owners	-	-	-	-	(875,000)	(875,000)
At 31 December 2017	<u>8,600</u>	<u>21,400</u>	<u>5,665,861</u>	<u>10,193,022</u>	<u>18,259,946</u>	<u>34,148,829</u>

The notes on pages 14 to 37 form part of these financial statements.

BARCLAY & MATHIESON LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

1. General information

The company is a private limited company, incorporated in Scotland and its registered office is 180 Hardgate Road, Glasgow, Scotland, G51 4TB.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention unless otherwise specified within these accounting policies and in accordance with Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and the Republic of Ireland and the Companies Act 2006.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise judgment in applying the Company's accounting policies (see note 3).

The financial statements contain information about Barclay & Mathieson Limited as an individual company and do not contain consolidated financial information as the parent of the group. The company is exempt under Section 400 of the Companies Act 2006 from the requirements to prepare consolidated financial statements as it and its subsidiary undertaking are included by full consolidation in the consolidated financial statements of Breal Capital Limited, a company registered in England & Wales, and the parent undertaking of the smallest group of which the company is a member and for which group financial statements are prepared.

The following principal accounting policies have been applied:

2.2 Financial reporting standard 102 - reduced disclosure exemptions

The company has taken advantage of the following disclosure exemptions in preparing these financial statements, as permitted by the FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland":

- the requirements of Section 4 Statement of Financial Position paragraph 4.12(a)(iv);
- the requirements of Section 7 Statement of Cash Flows;
- the requirements of Section 3 Financial Statement Presentation paragraph 3.17(d);
- the requirements of Section 11 Financial Instruments paragraphs 11.41(b), 11.41(c), 11.41(e), 11.41(f), 11.42, 11.44 to 11.45, 11.47, 11.48(a)(iii), 11.48(a)(iv), 11.48(b) and 11.48(c);
- the requirements of Section 12 Other Financial Instruments paragraphs 12.26 to 12.27, 12.29(a), 12.29(b) and 12.29A;
- the requirements of Section 33 Related Party Disclosures paragraph 33.7.

This information is included in the consolidated financial statements of Breal Capital Limited as at 31 December 2018 and these financial statements may be obtained from 7-10 Chandos Street, London, W1G 9DQ.

2.3 Going concern

After reviewing the Company's forecasts and projections, the directors have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future. The Company therefore continues to adopt the going concern basis in preparing its financial statements.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2018

2. Accounting policies (continued)

2.4 Revenue

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured. Revenue is measured as the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes. The following criteria must also be met before revenue is recognised:

Sale of goods

Revenue from the sale of goods is recognised when all of the following conditions are satisfied:

- the Company has transferred the significant risks and rewards of ownership to the buyer;
- the Company retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- the amount of revenue can be measured reliably;
- it is probable that the Company will receive the consideration due under the transaction; and
- the costs incurred or to be incurred in respect of the transaction can be measured reliably.

2.5 Intangible assets

Goodwill

Goodwill represents the difference between amounts paid on the cost of a business combination and the acquirer's interest in the fair value of its identifiable assets and liabilities of the acquiree at the date of acquisition. Subsequent to initial recognition, goodwill is measured at cost less accumulated amortisation and accumulated impairment losses. Goodwill is amortised on a straight line basis to the Profit and Loss Account over its useful economic life.

All intangible assets are considered to have a finite useful life. If a reliable estimate of the useful life cannot be made, the useful life shall not exceed ten years.

2.6 Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2018

2. Accounting policies (continued)

2.6 Tangible fixed assets (continued)

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using the straight-line method.

The estimated useful lives range as follows:

Buildings and additions	- 40 years or over the lease term
Plant and machinery	- 4 to 10 years or 10-25% reducing balance
Fixtures and fittings	- 4 to 10 years or 15-25% reducing balance

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in the Profit and Loss Account.

2.7 Revaluation of tangible fixed assets

Individual freehold and leasehold properties are carried at current year value at fair value at the date of the revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses. Revaluations are undertaken with sufficient regularity to ensure the carrying amount does not differ materially from that which would be determined using fair value at the Balance Sheet date.

Fair values are determined from market based evidence normally undertaken by professionally qualified valuers.

Revaluation gains and losses are recognised in the Statement of Comprehensive Income unless losses exceed the previously recognised gains or reflect a clear consumption of economic benefits, in which case the excess losses are recognised in profit or loss.

2.8 Valuation of investments

Investments in subsidiaries are measured at cost less accumulated impairment.

2.9 Stocks

Stocks are stated at the lower of cost and net realisable value, being the estimated selling price less costs to complete and sell. Cost is based on the cost of purchase on a first in, first out basis.

At each balance sheet date, stocks are assessed for impairment. If stock is impaired, the carrying amount is reduced to its selling price less costs to complete and sell. The impairment loss is recognised immediately in profit or loss.

2.10 Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2018

2. Accounting policies (continued)

2.11 Financial instruments

The Company enters into basic financial instruments transactions that result in the recognition of financial assets and liabilities like trade and other debtors and creditors, finance leases, and loans from related parties.

Debt instruments (other than those wholly repayable or receivable within one year), including loans and other accounts receivable and payable, are initially measured at present value of the future cash flows and subsequently at amortised cost using the effective interest method. Debt instruments that are payable or receivable within one year, typically trade payables or receivables, are measured, initially and subsequently, at the undiscounted amount of the cash or other consideration, expected to be paid or received. However if the arrangements of a short-term instrument constitute a financing transaction, like the payment of a trade debt deferred beyond normal business terms or financed at a rate of interest that is not a market rate or in case of an out-right short-term loan not at market rate, the financial asset or liability is measured, initially, at the present value of the future cash flow discounted at a market rate of interest for a similar debt instrument and subsequently at amortised cost.

Financial assets that are measured at cost and amortised cost are assessed at the end of each reporting period for objective evidence of impairment. If objective evidence of impairment is found, an impairment loss is recognised in the Profit and loss account.

For financial assets measured at amortised cost, the impairment loss is measured as the difference between an asset's carrying amount and the present value of estimated cash flows discounted at the asset's original effective interest rate. If a financial asset has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract.

For financial assets measured at cost less impairment, the impairment loss is measured as the difference between an asset's carrying amount and best estimate, which is an approximation of the amount that the Company would receive for the asset if it were to be sold at the balance sheet date.

Financial assets and liabilities are offset and the net amount reported in the Balance sheet when there is an enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership to another entity.

Financial liabilities and equity instruments are classified according to the substance of the financial instrument's contractual obligations, rather than the financial instrument's legal form.

Financial liabilities, including trade and other payables, bank loans, loans from fellow group companies, are initially measured at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest rate method.

A liability is derecognised when the contract that gives rise to it is settled, sold, cancelled or expires.

An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the company.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2018

2. Accounting policies (continued)

2.12 Foreign currency translation

Functional and presentation currency

The Company's functional and presentational currency is GBP.

Transactions and balances

Foreign currency transactions are translated into the functional currency using the spot exchange rates at the dates of the transactions.

At each period end foreign currency monetary items are translated using the closing rate. Non-monetary items measured at historical cost are translated using the exchange rate at the date of the transaction and non-monetary items measured at fair value are measured using the exchange rate when fair value was determined.

Foreign exchange gains and losses resulting from the settlement of transactions and from the translation at period-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the Profit and Loss Account except when deferred in other comprehensive income as qualifying cash flow hedges.

Foreign exchange gains and losses that relate to borrowings and cash and cash equivalents are presented in the Profit and Loss Account within 'finance income or costs'. All other foreign exchange gains and losses are presented in the Profit and Loss Account within 'other operating income'.

2.13 Dividends

Equity dividends are recognised when they become legally payable. Interim equity dividends are recognised when paid. Final equity dividends are recognised when approved by the shareholders at an annual general meeting.

2.14 Operating leases: the Company as lessee

Rentals paid under operating leases are charged to the Profit and Loss Account on a straight line basis over the lease term.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2018

2. Accounting policies (continued)

2.15 Pensions

The Company operates a defined benefit pension scheme. The funds are valued on a regular basis by a professionally qualified independent actuary, the rate of contribution payable being determined by the actuary. In accordance with FRS 102 the service cost of pension provision relating to the year, together with the cost of any benefits relating to past service, is charged to the profit and loss account. A charge equal to the increase in the present value of the scheme liabilities (because the benefits are closer to settlement) and a credit equivalent to the Company's long-term expected return on assets (based on the market value of the scheme assets at the start of the period) are included in the statement of other comprehensive income.

The difference between the market value of the assets of the scheme and the present value of accrued pension liabilities is shown as an asset (if the company believes it will benefit from reduced future contributions) or liability on the balance sheet. Any difference between the expected return on assets and that actually achieved is recognised in the statement of comprehensive income along with differences which arise from experience of assumption changes. Further information on pension arrangements is set out in note 27 to the financial statements.

For defined contribution schemes the amount charged to the profit and loss account in respect of pension cost is the contributions payable in the year. Differences between contributions payable in the year and contributions actually paid are shown as either accruals or prepayments in the balance sheet.

2.16 Current and deferred taxation

The tax expense for the year comprises current and deferred tax. Tax is recognised in the Profit and Loss Account, except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the balance sheet date in the countries where the Company operates and generates income.

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the Balance Sheet date, except that:

- The recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits; and
- Any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met.

Deferred tax balances are not recognised in respect of permanent differences except in respect of business combinations, when deferred tax is recognised on the differences between the fair values of assets acquired and the future tax deductions available for them and the differences between the fair values of liabilities acquired and the amount that will be assessed for tax. Deferred tax is determined using tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

BARCLAY & MATHIESON LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2018**

3. Judgments in applying accounting policies and key sources of estimation uncertainty

The Company makes estimates and assumptions concerning the future. Management are also required to exercise judgment in the process of applying the company's accounting policies. Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations or future events that are believed to be reasonable under the circumstances.

The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are addressed below:

Carrying value of stock

Management review the market value of and demand for the company's stocks on a periodic basis to ensure stock is recorded in the financial statements at the lower of cost and net realisable value, being the estimated selling price less costs to complete and sell. Any provision for impairment is recorded against the carrying value of stocks. Management use their knowledge of market conditions, historical experiences and estimates of future events to assess future demand for the company's products and achievable selling prices.

4. Turnover

An analysis of turnover by class of business is as follows:

	2018	2017
	£	£
Sale of steel stock	108,985,667	67,728,119

Analysis of turnover by country of destination:

	2018	2017
	£	£
United Kingdom	108,543,979	66,804,794
Rest of Europe	441,688	923,325
	<u>108,985,667</u>	<u>67,728,119</u>

5. Other operating income

	2018	2017
	£	£
Rental income	191,125	280,077
Profit on disposal of tangible assets	1,172,479	-
	<u>1,363,604</u>	<u>280,077</u>

BARCLAY & MATHIESON LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2018**

6. Operating profit

The operating profit is stated after charging:

	2018	2017
	£	£
Exchange differences	(5,908)	28,005
Other operating lease rentals	1,537,756	981,160
Depreciation	1,866,070	882,553
Amortisation	405,025	-
Defined contribution pension cost	425,944	231,074
	<u> </u>	<u> </u>

During the prior year, the company sold a property on a sale and leaseback agreement which resulted in a profit/loss of £nil (2017 - loss of £290,109).

7. Auditors' remuneration

	2018	2017
	£	£
Fees payable to the Company's auditor and its associates for the audit of the Company's annual financial statements	45,000	24,000
	<u> </u>	<u> </u>

The Company has taken advantage of the exemption not to disclose amounts paid for non audit services as these are disclosed in the group accounts of the parent Company.

BARCLAY & MATHIESON LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2018**

8. Employees

Staff costs, including directors' remuneration, were as follows:

	2018 £	2017 £
Wages and salaries	11,811,212	6,522,002
Social security costs	1,121,088	567,640
Cost of defined contribution scheme	425,944	231,074
	<u>13,358,244</u>	<u>7,320,716</u>

The average monthly number of employees, including the directors, during the year was as follows:

	2018 No.	2017 No.
Sales and administration	374	127
Transport and warehouse	104	102
	<u>478</u>	<u>229</u>

9. Directors' remuneration

	2018 £	2017 £
Directors' emoluments	739,216	782,063
Company contributions to defined contribution pension schemes	38,603	38,894
	<u>777,819</u>	<u>820,957</u>

During the year retirement benefits were accruing to 4 directors (2017 - 4) in respect of defined contribution pension schemes.

The highest paid director received remuneration of £289,128 (2017 - £277,771).

The value of the company's contributions paid to a defined contribution pension scheme in respect of the highest paid director amounted to £12,063 (2017 - £10,388).

BARCLAY & MATHIESON LIMITED

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2018

10. Income from investments

	2018 £	2017 £
Dividends received from unlisted investments	-	5,183,637

11. Interest receivable

	2018 £	2017 £
Interest receivable on intercompany loan	-	372,080
Bank interest receivable	1,481	653
	<u>1,481</u>	<u>372,733</u>

12. Interest payable and similar expenses

	2018 £	2017 £
Bank interest payable	1,195,608	483,687
Other loan interest payable	244,177	112,342
	<u>1,439,785</u>	<u>596,029</u>

BARCLAY & MATHIESON LIMITED

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2018

13. Taxation

	2018 £	2017 £
Corporation tax		
Current tax on profits for the year	-	363,657
Adjustments in respect of previous periods	(4,245)	(4,226)
Total current tax	<u>(4,245)</u>	<u>359,431</u>
Deferred tax		
Origination and reversal of timing differences	(61,805)	4,180
Changes to tax rates	-	(3,148)
Pension	-	75,268
Total deferred tax	<u>(61,805)</u>	<u>76,300</u>
Taxation on (loss)/profit on ordinary activities	<u>(66,050)</u>	<u>435,731</u>

BARCLAY & MATHIESON LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2018**

13. Taxation (continued)

Factors affecting tax charge for the year

The tax assessed for the year is higher than (2017 - lower than) the standard rate of corporation tax in the UK of 19% (2017 - 19%). The differences are explained below:

	2018 £	2017 £
Profit on ordinary activities before tax	12,171	3,193,191
Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 19% (2017 - 19%)	2,312	606,706
Effects of:		
Expenses not deductible for tax purposes	92,382	16,665
Disposal of investment in subsidiary not deductible for tax purposes	-	749,931
Capital allowances for year in excess of depreciation	(1,403)	35,367
Adjustments to tax charge in respect of prior periods	(4,245)	(4,226)
Other timing differences leading to an increase (decrease) in taxation	-	6,099
Book profit on chargeable assets	(228,853)	-
Chargeable gains	86,590	-
Changes in provisions leading to an increase (decrease) in the tax charge	-	5,127
Dividends from UK companies	-	(984,891)
Unrelieved tax losses carried forward	124,972	-
Other differences leading to an increase (decrease) in the tax charge	-	4,653
Deferred tax	(61,805)	76,300
Movement on pension deficit	(76,000)	(76,000)
Total tax charge for the year	(66,050)	435,731

Factors that may affect future tax charges

The Finance Act 2016 announced that the proposed reduction in the main corporation tax rate from 2020 would be 17%.

BARCLAY & MATHIESON LIMITED

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2018

14. Dividends

	2018 £	2017 £
Dividends paid	-	875,000

15. Intangible assets

	Goodwill £
Cost	
Additions	5,400,332
At 31 December 2018	5,400,332
Amortisation	
Charge for the year	405,025
At 31 December 2018	405,025
Net book value	
At 31 December 2018	4,995,307
At 31 December 2017	-

BARCLAY & MATHIESON LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2018**

16. Business combinations

Acquisition of South Essex Stockholders Limited's net assets

On 26 March 2018 the Company acquired the assets of a fellow subsidiary company, South Essex Stockholders Limited, for consideration of £1. This division trades under the name Industrial Metal Services.

Recognised amounts of identifiable assets acquired and liabilities assumed

	Book value £	Fair value adjustment £	Fair value £
Tangible	8,581,632	-	8,581,632
	<u>8,581,632</u>	<u>-</u>	<u>8,581,632</u>
Stocks	8,303,088	-	8,303,088
Debtors	14,100,077	-	14,100,077
Cash at bank and in hand	1,090,598	-	1,090,598
Total assets	<u>32,075,395</u>	<u>-</u>	<u>32,075,395</u>
Due within one year	(37,475,726)	-	(37,475,726)
Total identifiable net liabilities	<u>(5,400,331)</u>	<u>-</u>	<u>(5,400,331)</u>
Goodwill			5,400,332
Total purchase consideration			<u><u>1</u></u>
Consideration			
Cash			<u><u>1</u></u>

BARCLAY & MATHIESON LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2018**

17. Tangible fixed assets

	Freehold land and buildings £	Plant and machinery £	Fixtures and fittings £	Total £
Cost or valuation				
At 1 January 2018	9,758,375	5,790,458	1,332,514	16,881,347
Additions	5,352,412	4,907,235	753,733	11,013,380
Disposals	(2,950,000)	(585,737)	-	(3,535,737)
Revaluations	771,625	-	-	771,625
At 31 December 2018	<u>12,932,412</u>	<u>10,111,956</u>	<u>2,086,247</u>	<u>25,130,615</u>
Depreciation				
At 1 January 2018	104,614	3,740,009	1,008,556	4,853,179
Charge owned for the period	287,568	1,202,094	376,408	1,866,070
Disposals	(27,096)	(423,941)	-	(451,037)
On revalued assets	(103,195)	-	-	(103,195)
At 31 December 2018	<u>261,891</u>	<u>4,518,162</u>	<u>1,384,964</u>	<u>6,165,017</u>
Net book value				
At 31 December 2018	<u>12,670,521</u>	<u>5,593,794</u>	<u>701,283</u>	<u>18,965,598</u>
At 31 December 2017	<u>9,653,761</u>	<u>2,050,449</u>	<u>323,958</u>	<u>12,028,168</u>

The most recent professional valuation of freehold land and buildings was in February 2018. The valuation was done on a Market Value basis by Landwood Group.

The net book value of assets held under finance leases or hire purchase contracts, included above, are as follows:

	2018 £	2017 £
Plant and machinery	<u>2,764,003</u>	<u>336,959</u>

BARCLAY & MATHIESON LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2018**

17. Tangible fixed assets (continued)

If the land and buildings had not been included at valuation they would have been included under the historical cost convention as follows:

	2018 £	2017 £
Cost	10,040,397	7,578,191
Accumulated depreciation	(2,462,706)	(2,362,316)
Net book value	<u>7,577,691</u>	<u>5,215,875</u>

18. Fixed asset investments

	Investments in subsidiary companies £
Cost	
At 1 January 2018	4,325,256
Additions	5,000
Disposals	(1,812,756)
At 31 December 2018	<u>2,517,500</u>
Impairment	
At 1 January 2018	4,272,005
Charge for the period	53,251
Impairment on disposals	(1,812,756)
At 31 December 2018	<u>2,512,500</u>
Net book value	
At 31 December 2018	<u>5,000</u>
At 31 December 2017	<u>53,251</u>

BARCLAY & MATHIESON LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2018**

Subsidiary undertakings

The following were subsidiary undertakings of the Company:

Name	Principal activity	Class of shares	Holding
Avon Steel Company Limited	Steel stockholders	Ordinary	80%
Alcyon Capital Management Limited	Property holding company	Ordinary	100%

19. Stocks

	2018 £	2017 £
Finished goods and goods for resale	18,049,405	10,788,247

In the opinion of the directors, the net realisable value of stock is not materially different from purchase price or production costs.

Stock recognised in cost of sales during the year as an expense was £81,961,450 (2017 - £50,351,107).

20. Debtors

	2018 £	2017 £
Trade debtors	22,073,742	16,331,380
Amounts owed by group undertakings	23,569,555	19,136,080
Other debtors	674,197	-
Prepayments and accrued income	1,665,477	1,032,872
Tax recoverable	382,438	-
	<u>48,365,409</u>	<u>36,500,332</u>

21. Cash and cash equivalents

	2018 £	2017 £
Cash at bank and in hand	339,598	81,986
Less: bank overdrafts	(21,943,353)	(8,854,342)
	<u>(21,603,755)</u>	<u>(8,772,356)</u>

BARCLAY & MATHIESON LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2018**

22. Creditors: Amounts falling due within one year

	2018 £	2017 £
Bank overdrafts	21,943,353	8,854,342
Bank loans	4,734,712	896,376
Other loans	74,250	-
Trade creditors	12,629,218	4,582,287
Amounts owed to group undertakings	35,676	981,141
Corporation tax	-	278,046
Other taxation and social security	1,244,257	440,902
Obligations under finance lease and hire purchase contracts	793,450	92,401
Other creditors	62,169	38,094
Accruals and deferred income	5,480,278	3,226,860
	<u>46,997,363</u>	<u>19,390,449</u>

For details of security see note 23.

23. Creditors: Amounts falling due after more than one year

	2018 £	2017 £
Bank loans	5,886,990	4,433,158
Other loans	1,000,000	1,000,000
Net obligations under finance leases and hire purchase contracts	2,004,995	288,645
	<u>8,891,985</u>	<u>5,721,803</u>

Secured loans

Secure Trust Bank PLC provides both a term loan and working capital facility to the Company. The bank loans are secured over the properties held by, and all other assets, of the Company by way of fixed and floating charges.

Net obligations under finance lease and hire purchase contracts are secured over the assets which they relate to.

BARCLAY & MATHIESON LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2018**

24. Loans

Analysis of the maturity of loans is given below:

	2018 £	2017 £
Amounts falling due within one year		
Term loan	4,808,962	896,376
Amounts falling due 1-2 years		
Term loan	1,414,772	-
Amounts falling due 2-5 years		
Term loan	2,477,203	4,433,158
Amounts falling due after more than 5 years		
Term loan	1,995,015	-
Loan notes	1,000,000	1,000,000
	<u> </u>	<u> </u>

The loan notes of £1,000,000 (2017: £1,000,000) are wholly not repayable by installments, and bear interest at the rate of 10% per annum. The loan is secured over a property.

25. Hire purchase and finance leases

Minimum lease payments under hire purchase fall due as follows:

	2018 £	2017 £
Within one year	764,846	92,401
Between 1-5 years	1,685,845	92,401
Over 5 years	186,002	381,046
	<u>2,636,693</u>	<u>565,848</u>

26. Deferred taxation

	2018 £	2017 £
At beginning of year	190,904	955,958
Charged to profit or loss	(61,805)	76,300
Charged to other comprehensive income	148,461	(841,354)
At end of year	<u>277,560</u>	<u>190,904</u>

BARCLAY & MATHIESON LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2018**

26. Deferred taxation (continued)

The provision for deferred taxation is made up as follows:

	2018 £	2017 £
Accelerated capital allowances	(29,689)	(29,595)
Revaluation reserve	267,475	181,970
Other timing differences	39,774	38,529
	<u>277,560</u>	<u>190,904</u>

27. Share capital

	2018 £	2017 £
Allotted, called up and fully paid		
8,600 (2017 - 8,600) Ordinary shares of £1.00 each	<u>8,600</u>	<u>8,600</u>

28. Reserves

Revaluation reserve

The reserve represents the revaluation of the company's freehold properties net of associated deferred tax.

Capital redemption reserve

This reserve records the nominal value of shares repurchased by the Company.

Other reserves

Capital contribution represents amounts arising on acquisition of the company in 2015.

Profit and loss account

Represents all current and prior period retained profit and loss and does not contain any non-distributable reserves.

BARCLAY & MATHIESON LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2018**

29. Pension scheme

The Company operates a Defined Benefit Pension Scheme.

The company operates one pension scheme, the Barclay & Mathieson Limited Retirement and Death Benefits Scheme, providing benefits based on final pensionable pay. The assets of the scheme are held separately from those of the Company, being invested by professional investment managers. An actuarial valuation of the pension scheme was carried out at 1 August 2016 by a qualified independent actuary. The scheme was closed to new members in May 2005 and closed to future accrual for current members on 1 May 2012.

The Group have agreed to make contributions over a fixed period to the Pension Scheme as part of the ongoing recovery plan. Contributions to the scheme in 2018 were £400,000 and contributions of £99,999 have been agreed to be made to the scheme in 2019.

In deciding upon the foregoing contribution levels of the Group it considered the cost accrual of future benefits on the assumptions underlying the FRS 102 calculations. By setting the contributions at the levels chosen, the Group anticipated that the agreed contributions would be in excess of the costs of the accruing FRS 102 based liability.

Reconciliation of present value of plan liabilities:

	2018 £	2017 £
Reconciliation of present value of plan liabilities		
At the beginning of the year	17,151,000	19,878,000
Interest cost	423,000	506,000
Actuarial (gains)/losses	(969,000)	(961,000)
Benefits paid	(438,000)	(2,272,000)
At the end of the year	16,167,000	17,151,000

Reconciliation of present value of plan assets:

	2018 £	2017 £
At the beginning of the year	19,783,000	19,340,000
Expected return on scheme assets	494,000	497,000
Actuarial gains	(931,000)	1,818,000
Contributions by the company	400,000	400,000
Benefits paid	(438,000)	(2,272,000)
At the end of the year	19,308,000	19,783,000

BARCLAY & MATHIESON LIMITED

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2018

29. Pension scheme (continued)

Composition of plan assets:

	2018 £	2017 £
Equities	11,226,000	11,826,000
Bonds	6,962,000	6,635,000
Other	1,120,000	1,322,000
Total plan assets	19,308,000	19,783,000

The actuarial return on the plan assets over the period ended 31 December 2018 was (437,000).

	2018 £	2017 £
Fair value of plan assets	19,308,000	19,783,000
Present value of plan liabilities	(16,167,000)	(17,151,000)
Surplus not recognised	(3,141,000)	(2,632,000)
Net pension scheme liability	-	-

The amounts recognised in profit or loss are as follows:

	2018 £	2017 £
Interest on obligation	-	(9,000)

Recognised in statement of comprehensive income:

	2018 £	2017 £
Analysis of actuarial loss recognised in Other Comprehensive Income		
Actual return less interest income included in net interest income	(931,000)	1,818,000
Experience gains and losses arising on the scheme liabilities	(110,000)	1,105,000
Changes in assumptions underlying the present value of the scheme liabilities	1,079,000	(144,000)
Return on scheme assets net of interest charge	71,000	-
Surplus not recognised	(509,000)	(2,632,000)
	(400,000)	147,000

BARCLAY & MATHIESON LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2018**

29. Pension scheme (continued)

Principal actuarial assumptions at the Balance Sheet date (expressed as weighted averages):

	2018	2017
	%	%
Discount rate	2.8	2.5
Future pension increases	3	3
Future revaluation of deferred pensions in excess increase	2.15	2.15
Inflation assumption	3.15	3.15
Mortality rates		
- for a male aged 65 now	21.2	21.3
- at 65 for a male aged 45 now	22.6	22.7
- for a female aged 65 now	23.1	23.2
- at 65 for a female member aged 45 now	24.7	24.7

History of experience gains and losses

	2018	2017	2016	2015	2014
	£	£	£	£	£
Fair value of scheme assets	19,308,000	19,783,000	19,340,000	17,378,000	16,260,000
Present value of scheme liabilities	(16,167,000)	(17,151,000)	(19,878,000)	(16,787,000)	(17,827,000)
Surplus not recognised	(3,141,000)	(2,632,000)	-	(591,000)	-
Surplus	<u>-</u>	<u>-</u>	<u>(538,000)</u>	<u>-</u>	<u>(1,567,000)</u>
Experience gains/(losses) on scheme liabilities	(110,000)	1,105,000	259,000	102,000	(251,000)
Difference between the expected and actual return on the scheme	<u>(931,000)</u>	<u>1,818,000</u>	<u>2,182,000</u>	<u>393,000</u>	<u>343,000</u>

The surplus in the year has not been recognised as the Company believed it would not benefit from reduced future contributions to the scheme.

BARCLAY & MATHIESON LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2018**

30. Commitments under operating leases

At 31 December 2018 the Company had future minimum lease payments under non-cancellable operating leases as follows:

	2018 £	2017 £
Land and buildings		
Not later than 1 year	1,474,185	1,057,823
Later than 1 year and not later than 5 years	5,695,106	3,392,692
Later than 5 years	19,211,387	6,925,598
	<u>26,380,678</u>	<u>11,376,113</u>
	2018 £	2017 £
Other operating leases		
Not later than 1 year	174,902	183,804
Later than 1 year and not later than 5 years	205,904	241,898
	<u>380,806</u>	<u>425,702</u>

31. Related party transactions

As at the 31 December 2018, included in trade debtors and trade creditors was a net balance of £nil (2017: £4,858,720) due from a fellow group company. During the year, £198,505 (2017: £502,973) was purchased from and £3,689,554 (2017: £5,654,859) was sold to the related company.

32. Controlling party

At 31 December 2018, the immediate parent undertaking is MBM Group Services Limited and the ultimate parent undertaking is Breal Capital Limited, both incorporated in England & Wales.