Company Registration No. SC22899

William Hill (Strathclyde) Limited

Report and Financial Statements

28 December 2004

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Report and financial statements 2004

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Report and financial statements 2004

Officers and professional advisers

Directors

Mr D Lowrey

Mr T D Singer

Mr I J Spearing Mr S Wasani

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Secretary

Ms A Macqueen

Registered office

29/31 Barnton Street Stirling FK8 1HF

Auditors

Deloitte & Touche LLP Chartered Accountants London

Directors' report

The directors present their report and audited financial statements for the 52 week period ended 28 December 2004.

Principal activity

The principal activity of the Company is the operation of Licensed Betting Offices (LBOs). The Company is a subsidiary of William Hill PLC, which together with other subsidiaries of that company forms the William Hill Group of companies ("the Group").

Review of business developments and future activities

The Company's affairs and trading results for the period are shown in the attached financial statements.

The directors do not recommend payment of a dividend for the period (period ended 30 December 2003 – final dividend of £5,000,000).

Trading performance

Growth in gross profit reflected a number of factors including the continuing roll out of fixed odds betting terminals (FOBTs), extended trading hours, and an expansion in the number of betting opportunities. Whilst there has been a staff cost associated with taking an increased volume of bets and extending opening hours, there is clear evidence that these initiatives are helping to drive growth.

Cost of content

In July 2005 the Court of Appeal agreed with the European Court of Justice ("ECJ") interpretation of the Database Directive which had previously been referred to the ECJ by the Court of Appeal in relation to the dispute with the British Horseracing Board (BHB) on the use of certain racing data. This judgement supported the Group's position. Subsequently the BHB has decided not to challenge this judgement thus bringing to an end a dispute that commenced in 2001.

Had the BHB been successful, their database would have been the basis of a commercial deal between racing and betting that would have allowed the statutory levy scheme to end. As a result of the decision, the government has extended the Levy until 2009 and appointed a committee, under the chairmanship of Lord Donoghue, to find an alternative basis for a commercial arrangement. It is anticipated that this committee will report back to the government in late 2005.

The betting industry has contractual arrangements in place with 58 of the country's 59 race tracks for the supply of horseracing pictures into licensed betting offices. These contracts expire between Spring 2007 and Summer 2009.

During the year the bookmaking industry agreed to an increase in the voluntary levy to support the greyhound industry. This three-year agreement will see a phased increase in contributions from 0.4% of turnover on greyhound betting in 2003 to 0.6% of turnover in 2006. It is the intention of the British Greyhound Racing Fund that the majority of the increase will be directed at improved welfare for greyhounds.

Despite the increase in greyhound funding, we believe that the ECJ ruling greatly reduces pressure for increases in the cost of content across all sports.

Business development

The Company intends to continue its investment in its retail business and to introduce new initiatives and products aimed at both retaining existing and attracting new customers.

Regulatory development

The Gambling Act 2005 passed its final parliamentary stage and received Royal Assent in April 2005. The directors are advised that it is unlikely to be fully implemented until the Gambling Commission is fully resourced and operational, which is unlikely to be before Autumn 2007.

Directors' report (continued)

Directors

The present membership of the Board of Directors is set out on page 1.

The directors who served throughout the period and subsequently, except as shown below, are:

Mr W L Haygarth (resigned 29 October 2004)

Mr D Lowrey

Mr T D Singer

Mr I J Spearing

Mr S Wasani

The directors' interests in the shares and rights to subscribe for shares in the Company's ultimate parent company (William Hill PLC) are disclosed in the financial statements of William Hill Organization Limited. Neither the directors nor the secretary had any interests in the share capital of the Company or any other Group company (except as disclosed in the accounts of William Hill Organization Limited) at any time during the period.

Terms of payment

William Hill Organization Limited, another operating company within the Group discharges all expenditure on behalf of the Group's UK subsidiaries. William Hill Organization Limited's normal practice is to agree terms of trading, including payment terms, with suppliers to all UK Group undertakings and, provided suppliers perform in accordance with agreed terms, it is the Group's policy that payment should be made accordingly. At 28 December 2004 the number of creditor days for William Hill Organization Limited was 20 days (30 December 2003 – 16 days).

Adoption of International Financial Reporting Standards (IFRS)

The Group will adopt IFRS as the primary basis for reporting for the 52 week period ending 26 December 2006. It does not expect the adoption of IFRS to have a material impact on the reporting of financial performance as compared to results prepared in accordance with UK GAAP.

The Company has evaluated the benefits of adopting IFRS and does not currently consider it beneficial to move away from producing financial statements under UK GAAP. This decision will be reassessed from time to time.

Post balance sheet events

The Group has secured new loan facilities of £1.2bn with a consortium of banks (the 'new facilities'). The new facilities became available from 2 March 2005 on a committed and underwritten basis and are structured as a £600m five year term loan and a £600m five year revolving credit facility.

On 18 June 2005, the Group acquired Stanley Leisure's retail bookmaking operations in Great Britain, Northern Ireland, the Republic of Ireland, Jersey and the Isle of Man for a total cash consideration of £504m.

Auditors

Deloitte & Touche LLP have expressed their willingness to continue in office as auditors and a resolution to reappoint them will be proposed at the forthcoming Annual General Meeting.

Approved by the Board of Directors and signed on behalf of the Board

A Macqueen

Secretary

16 September 2005

Statement of directors' responsibilities

United Kingdom company law requires the directors to prepare financial statements for each financial period which give a true and fair view of the state of affairs of the Company as at the end of the financial period and of the profit or loss of the Company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for the system of internal control, for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Independent auditors' report to the members of William Hill (Strathclyde) Limited

We have audited the financial statements of William Hill (Strathclyde) Limited for the 52 weeks ended 28 December 2004 which comprise the profit and loss account, the balance sheet and the related notes 1 to 16. These financial statements have been prepared under the accounting policies set out therein.

This report is made solely to the Company's members, as a body, in accordance with section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditors

As described in the statement of directors' responsibilities, the Company's directors are responsible for the preparation of the financial statements in accordance with applicable United Kingdom law and accounting standards. Our responsibility is to audit the financial statements in accordance with relevant United Kingdom legal and regulatory requirements and auditing standards.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report if, in our opinion, the directors' report is not consistent with the financial statements, if the Company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the Company is not disclosed.

We read the directors' report for the above period and consider the implications for our report if we become aware of any apparent misstatements.

Basis of audit opinion

We conducted our audit in accordance with United Kingdom auditing standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the Company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the Company's affairs as at 28 December 2004 and of its profit for the 52 week period then ended and have been properly prepared in accordance with the Companies Act 1985.

Deloitte & Touche LLP

Chartered Accountants and Registered Auditors

blocke Nouch Let

London

16 September 2005

Profit and loss account 52 week period ended 28 December 2004

| | | 52 week period ended 28 December 2004 | 52 week period ended 30 December 2003 |
|--|------|--|--|
| | Note | £'000 | £'000 |
| Turnover Cost of sales | 1 | 95,591 (87,918) | 74,855 (67,601) |
| Gross profit | | 7,673 | 7,254 |
| Net operating expenses | 2 | (5,342) | (5,157) |
| Operating profit | 2 | 2,331 | 2,097 |
| Net interest receivable | 4 | 34 | |
| Profit on ordinary activities before taxation | | 2,365 | 2,097 |
| Tax on profit on ordinary activities | 5 | (771) | (706) |
| Profit on ordinary activities after taxation | 14 | 1,594 | 1,391 |
| Dividends payable | 6 | · - | (5,000) |
| Retained profit/(loss) for the period transferred to/(from) reserves | | 1,594 | (3,609) |

There have been no recognised gains or losses other than those included in the profit and loss account for the current and preceding periods and accordingly no statement of total recognised gains and losses has been presented.

All transactions in the current and preceding financial periods are attributable to continuing activities.

Balance sheet 28 December 2004

| | Note | 28 December 2004 £'000 | 30 December 2003 £'000 |
|--|--------|------------------------------|------------------------|
| Fixed assets | | | |
| Intangible assets - goodwill | 7 | 16 | 16 |
| Tangible assets | .8 | 2,034 | 1,783 |
| | | 2,050 | 1,799 |
| Current assets | | | |
| Debtors | 9 | 411 | - |
| Cash at bank and in hand | | 243 | 121 |
| | • | 654 | 121 |
| Creditors: amounts falling due | | | (000) |
| within one year | 10 | · | (822) |
| Net current assets/(liabilities) | | 654 | (701) |
| Total assets less current liabilities | | 2,704 | 1,098 |
| Provisions for liabilities and charges | 11 | (14) | (2) |
| Net assets | | 2,690 | 1,096 |
| | | | |
| Capital and reserves | | | |
| Called up share capital | 13, 14 | 10 | 10 |
| Profit and loss account | 14 | 2,680 | 1,086 |
| Equity shareholders' funds | 14 | 2,690 | 1,096 |

These financial statements were approved by the Board of Directors on 16 September 2005.

Signed on behalf of the Board of Directors

T D Singer Director

S Wasani Director

Notes to the accounts 52 week period ended 28 December 2004

1. Accounting policies

The significant accounting policies of the Company are as follows. They have all been applied consistently throughout the current and prior period.

Basis of preparation

The financial statements have been prepared in accordance with applicable United Kingdom law and accounting standards and under the historical cost convention, modified to include the revaluation of certain tangible fixed assets.

A cash flow statement, as required by Financial Reporting Standard ("FRS") 1 (Revised) 'Cash flow statements', has not been prepared, as the Company is a wholly owned subsidiary of William Hill PLC, a company incorporated in Great Britain and the consolidated accounts of William Hill PLC include a cash flow statement in the form prescribed by FRS 1 (see note 15).

William Hill Organization Limited, another operating company within the Group discharges all expenditure including auditors' remuneration on behalf of the Group's UK subsidiaries with appropriate charges being made to the Company for its share of the cost.

Revenue recognition and turnover

In accordance with Application Note G to Financial Reporting Standard 5 'Reporting the substance of transactions', revenue is recognised under an exchange transaction with a customer, when, and to the extent that, the Group obtains the right to consideration in exchange for its performance.

Turnover is the revenue resulting from exchange transactions under which the Group supplies to customers the services that it is in business to provide as set out below.

In the case of AWPs turnover represents the net winnings (excluding VAT) from customers on gaming activity completed by the period end.

In the case of other LBO betting activity (including Fixed Odds Betting Terminals and other numbers bets), turnover represents the gross takings receivable from customers in respect of individual bets placed, on events that have occurred by the period end.

Turnover arises exclusively in the United Kingdom.

Acquisitions

On the acquisition of Licenced Betting Offices the excess of the purchase consideration over the fair value of tangible fixed assets, other assets and liabilities acquired represents goodwill, which is accounted for in accordance with the policy set out under intangible fixed assets.

Intangible fixed assets

The Company's intangible assets represent licence value, goodwill and brand value. Intangible assets such as licences and brands that are purchased as part of a business cannot be measured reliably and are therefore subsumed within purchased goodwill in accordance with paragraph 13 of FRS 10 'Goodwill and Intangible Assets'.

The Companies Act 1985 requires goodwill and intangible assets to be amortised over a finite period. The directors consider that the Company's intangible assets have an indefinite life due to; the fact that the Company is a significant operator in a well established market; the proven and sustained demand for bookmaking services; the operation of current law that acts as a barrier to entry for new entrants; and the Company's track record of successfully renewing its betting permits and licences.

Notes to the accounts 52 week period ended 28 December 2004

Accounting policies (continued)

Intangible fixed assets (continued)

Consequently, the directors consider that to amortise these assets would not provide a true and fair view and so the financial statements depart from this specific requirement of the Companies Act 1985. If this departure from the Companies Act 1985 had not been made the profit for the financial period would have been reduced by amortisation. The amount of this amortisation cannot be quantified because of the indefinite life of these assets.

The non-amortisation of the intangible assets means that they are subject to annual impairment testing in accordance with FRS 10 and FRS 11 'Impairment of Fixed Assets and Goodwill'.

Tangible fixed assets

Tangible fixed are stated in the balance sheet at cost, less provision, if any, for impairment together with additions at cost, less cumulative depreciation.

Depreciation is provided on all tangible fixed assets, other than freehold land, at rates calculated to write off the cost or valuation, less estimated residual value, of each asset on a straight-line basis over its expected useful life, as follows:

Freehold buildings

Short leasehold properties

Fixtures, fittings, equipment, plant and machinery

50 years

over the unexpired period of the lease

at variable rates between three and ten years

Tax

Current tax, including UK corporation tax and foreign tax, is provided at amounts expected to be paid (or recovered) using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events that result in an obligation to pay more tax in the future or a right to pay less tax in the future have occurred at the balance sheet date. Timing differences are differences between the Company's taxable profits and its results as stated in the financial statements that arise from the inclusion of gains and losses in tax assessments in periods different from those in which they are recognised in the financial statements.

A net deferred tax asset is regarded as recoverable and therefore recognised only when, on the basis of all available evidence, it can be regarded as more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted.

Deferred tax is not recognised when fixed assets are sold and it is more likely than not that the taxable gain will be rolled over, being charged to tax only if and when the replacement assets are sold.

Deferred tax is measured at the average tax rates that are expected to apply in the periods in which the timing differences are expected to reverse, based on tax rates and laws that have been enacted or substantively enacted by the balance sheet date. Deferred tax is measured on a non-discounted basis.

Notes to the accounts 52 week period ended 28 December 2004

2. Operating profit and profit on ordinary activities before taxation

| Operating profit is stated after charging: | 52 week period ended 28 December 2004 £'000 | 52 week period ended 30 December 2003 £'000 |
|---|---|---|
| Administrative expenses: Depreciation Management charge | 199 5,019 | 202 4,841 |
| Total administrative expenses | 5,218 | 5,043 |
| Loss on disposal of fixed assets | 124 | 114 |
| Net operating expenses | 5,342 | 5,157 |

Expenses of the Company and auditors' remuneration, which as explained in note 1 are borne by William Hill Organization Limited, are recharged to the Company and disclosed in total above as a management charge.

3. Staff costs

There are no employees of the Company in either the current or preceding financial period. All UK employees of the Group are employed by William Hill Organization Limited or William Hill Holdings Limited. The details of the average monthly number of employees and remuneration in the period are disclosed in the financial statements of William Hill Organization Limited.

The directors of the Company are also directors of other trading and holding companies within the group and it is not practicable to allocate their remuneration for the current or preceding period between their services to each company. Therefore details of their remuneration, for the 52 week period ended 28 December 2004 and the 52 week period ended 30 December 2003 are disclosed in the financial statements of William Hill Organization Limited.

| 52 week | 52 week |
|---|--------------|
| period ended | period ended |
| 28 December | 30 December |
| 2004 | 2003 |
| No. | No. |
| The number of directors who are members of: | |
| Defined benefit pension scheme 4 | 5 |
| | |

Disclosures in respect of the defined benefit pension scheme, which has a deficit at 28 December 2004 of £38,473,000 (2003: £31,727,000), are provided in the financial statements of William Hill Organization Limited.

Notes to the accounts 52 week period ended 28 December 2004

4. Net interest receivable

| | 52 week period ended 28 December 2004 £'000 | 52 week period ended 30 December 2003 £'000 |
|---|---|---|
| Interest payable on loans from Group undertakings Interest receivable on loans to Group undertakings | (120) 154 | |
| interest receivable on loans to Group undertakings | | |
| | 34 | - |
| 5. Tax on profit on ordinary activities | | |
| | 52 week period ended 28 December 2004 £'000 | 52 week period ended 30 December 2003 £'000 |
| Current taxation: UK corporation tax Group relief | 759 | 684 - |
| Current tax | 759 | 684 |
| Deferred tax (note 12) | 12 | 22 |
| Total tax on profit on ordinary activities | 771 | 706 |
| Reconciliation to current tax charge: | | |
| | 52 week period ended 28 December 2004 £'000 | 52 week period ended 30 December 2003 £'000 |
| Profit before tax | 2,365 | 2,097 |
| Tax at 30% (30 December 2003: 30%) Permanent differences Accelerated capital allowances Held over gains crystallising | 709 62 (31) 19 | 629 59 (23) 19 |
| Current tax charge | 759 | 684 |

Notes to the accounts 52 week period ended 28 December 2004

6. Dividends payable

| | | 52 week period ended 30 December 2003 £'000 |
|---|---|---|
| Final dividend paid of £nil per share (2003 - £500 per share) | - | 5,000 |

7. Intangible fixed assets

At cost and net book value:
At 31 December 2003 and 28 December 2004

£'000

16

Intangible fixed assets represents licence value, goodwill and brand value. Intangible assets such as licences and brands that are purchased as part of a business cannot be measured reliably and are therefore subsumed within purchased goodwill in accordance with paragraph 13 of FRS 10 'Goodwill and Intangible Assets'.

Following the annual review for impairment, in the opinion of the directors the recoverable amount of intangible assets is not less than as stated in the balance sheet.

Notes to the accounts 52 week period ended 28 December 2004

8. Tangible fixed assets

| | Land and buildings £'000 | Fixtures, fittings, equipment, plant and machinery £'000 | Total £'000 |
|---|--------------------------------|--|----------------|
| Cost: | 2 000 | 2 000 | ~ 2 000 |
| At 31 December 2003 | 1,571 | 2,074 | 3,645 |
| Additions | 248 | 339 | 587 |
| Disposals | (136) | (103) | (239) |
| At 28 December 2004 | 1,683 | 2,310 | 3,993 |
| Accumulated depreciation: | | | |
| At 31 December 2003 | 371 | 1,491 | 1,862 |
| Charge for period | 64 | 135 | 199 |
| Disposals | - | (102) | (102) |
| At 28 December 2004 | 435 | 1,524 | 1,959 |
| Net book value: | | | |
| At 28 December 2004 | 1,248 | 786 | 2,034 |
| At 30 December 2003 | 1,200 | 583 | 1,783 |
| | 28 | December 30 l | December |
| | | 2004 | 2003 |
| | | £'000 | £'000 |
| The net book value of land and buildings comprises: | - | | |
| Freehold | | 398 | 407 |
| Short leasehold | | 850 | 793 |
| | | 1,248 | 1,200 |

Notes to the accounts 52 week period ended 28 December 2004

| 9. | Debtors | | |
|-----|---|------------------------------|------------------------------|
| | | 28 December 2004 £'000 | 30 December 2003 £'000 |
| - | Amounts due from Group undertakings | 411 | - |
| 10. | Creditors: amounts falling due within one year | | |
| | | 28 December 2004 £'000 | 30 December 2003 £'000 |
| | Amounts owed to Group undertakings | - | <u> </u> |
| 11. | Provisions for liabilities and charges | | |
| | | 28 December 2004 £'000 | 30 December 2003 £'000 |
| | Deferred tax (note 12) | ===== | 2 |
| 12. | Deferred taxation | | |
| | | 28 December 2004 £'000 | 30 December 2003 £'000 |
| | Accelerated capital allowances Held over gains crystallising | 14 | (17) 19 |
| | Deferred tax liability | 14 | 2 |
| | The deferred taxation liabilities have been computed at 30% (30 December | 2003 – 30%). | ÷ |
| • | The amount of unprovided deferred tax in relation to rolled over capital gain | ns is £5,000 (2003: | £5,000). |
| | Movement in the period: | | |
| | | | £'000 |
| | At 31 December 2003 Amount charged to profit and loss account (note 5) | | 12 |
| | At 28 December 2004 | | 14 |

Notes to the accounts 52 week period ended 28 December 2004

13. Called up share capital

| | 28 December | 30 December |
|--|-------------|-------------|
| | 2004 | 2003 |
| | £'000 | £'000 |
| Authorised, allotted, called up and fully paid: | • | |
| 10,000 (2003: 10,000) ordinary shares of £1 each | 10 | 10 |
| | | |

14. Reconciliation of movement in equity shareholders' funds and statement of movements in reserves

| | Share capital £'000 | Profit and loss account £'000 | Total £'000 |
|---------------------------------|---------------------|-------------------------------|----------------|
| At 31 December 2003 | 10 | 1,086 | 1,096 |
| Profit for the financial period | <u> </u> | 1,594 | 1,594 |
| Balance at 28 December 2004 | 10 | 2,680 | 2,690 |

15. Ultimate parent company and related party transactions

The Company is taking advantage of the exemption granted by paragraph 3(c) of FRS 8, Related Party Disclosures, not to disclose transactions with companies within the William Hill PLC Group which are related parties.

At the balance sheet date, the Company's ultimate parent company and controlling party was William Hill PLC, a company incorporated in Great Britain. The Company's immediate parent company and controlling entity is William Hill Organization Limited, a company incorporated in Great Britain.

The parent company of the largest and smallest groups for which group accounts are prepared of which this company is a member is William Hill PLC, a company incorporated in Great Britain.

Copies of the financial statements of William Hill PLC and William Hill Organization Limited are available from Companies House, Crown Way, Maindy, Cardiff CF14 3UZ.

16. Post balance sheet events

The Group has secured new loan facilities of £1.2bn with a consortium of banks (the 'new facilities'). The new facilities became available from 2 March 2005 on a committed and underwritten basis and are structured as a £600m five year term loan and a £600m five year revolving credit facility.

On 18 June 2005, the Group acquired Stanley Leisure's retail bookmaking operations in Great Britain, Northern Ireland, the Republic of Ireland, Jersey and the Isle of Man for a total cash consideration of £504m.