# Scottish & Newcastle Limited Directors' Report and Accounts For the year ended 31 December 2013

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SCT 29/09/2014
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# \_Scottish & Newcastle Limited \_\_\_\_\_

# - Registered in Scotland, number SC016288-

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# Strategic Report

The directors present their strategic report together with the audited accounts for the year ended 31 December 2013.

#### Principal activity

The principal activity of the company during the year was that of a holding company.

#### Financial review

The loss on ordinary activities before interest in the current year was £24.2m (2012: £6.8m). In recent years a number of subsidiaries and a joint venture company have been dissolved as part of an ongoing restructuring project to simplify the group structure. This restructuring project has continued in 2013, creating an exceptional loss on dissolution of subsidiaries of £16.5m (2012: £7.6m).

The profit after taxation for the year amounted to £63.5m (2012: £56.2m). Net interest receivable and similar income fell to £57.3m (2012: £62.6m) mainly due to the reduction in net interest receivable from group companies to £64.2m (2012: £83.3m). Reduced group interest rates was the main cause of the reduction in net interest receivable from group companies.

While a number of the company's dormant subsidiaries were dissolved in the year, there was no change to the primary activity of holding the investment in Heineken UK Limited, the group's main trading company. The other main balance sheet items are intragroup debtors and creditors and external loans.

Management do not use any KPIs to monitor performance other than the figures included in the profit and loss and balance sheet, as the company is a holding company which does not generate a significant operating profit.

#### **Future developments**

The company expects to continue as the holding company of Heineken UK Ltd.

#### Financial risk management policy

The main risks associated with the company's financial assets and liabilities are set out below.

#### Interest rate risk

The company benefits from the management of interest rate risk being undertaken at parent company level and therefore interest rate risk is viewed at a group level.

#### Price risk

There is no significant exposure to changes in the carrying value of financial liabilities and assets because all of these bear interest at floating rates.

#### Liquidity risk

The company benefits from the management of liquidity risk being undertaken at parent company level. It therefore primarily obtains any new funding required from other group companies. Its bank accounts form part of the group offset arrangements.

#### Foreign currency risk

The company benefits from the management of foreign currency risk being undertaken at parent company level. The company hedges its overseas investments by way of currency denominated liabilities.

By order of the Board

P A Van Der Burg

September 2014

3-4 Broadway Park South Gyle Edinburgh

EH12 9JZ

# **Directors' Report**

#### Directors

The directors who held office during the year and to the date of approval of the accounts were as follows:

G Colquhoun

K L Forbes (resigned 31 October 2013)

D M Forde (appointed 20 May 2013)

A I Oliver

S Orlowski (resigned 20 May 2013)

R Pring (resigned 9 August 2013)

K Taylor-Welsh

J P A Van Der Burg

L J Nicoll (appointed 31 October 2013)

R C Hunter (appointed 7 January 2014)

#### Going concern

The financial position of the company is set out in the balance sheet on page 7 of the financial statements. The company has net current liabilities of £256.1m at 31 December 2013 (2012: £230.2m).

The Company's ultimate parent undertaking, Heineken N.V., has confirmed to the directors its intention to provide sufficient financial assistance to enable the Company to continue operations and fulfil its financial obligations for the foreseeable future and at least for a period of 12 months from the date of approval of the financial statements of the Company. Accordingly, the directors continue to adopt the going concern basis in preparing the annual report and financial statements.

#### Dividends

The directors do not recommend the payment of a dividend.

#### Employee relations and invovlement

The company is firmly committed to the principles of employee involvement. A full range of briefing, consultation and bargaining arrangements have been developed in all parts of the company and these are subject to continuous review and improvement.

#### Disabled persons

Full and fair consideration has been given to applications for employment made by disabled persons and appropriate training, career development and promotion have been provided in all cases. Employees who become disabled and unable to continue in their existing jobs are given the opportunity to be retrained for suitable alternative employment

#### Political and charitable contributions

The company made no political contributions or charitable donations during the year (2012 - £nil).

#### Statement of disclosure of information to Auditors

The directors who held office at the date of approval of this directors' report confirm that, so far as they are each aware, there is no relevant audit information of which the Company's auditor is unaware; and each director has taken all the steps that he ought to have taken as a director to make himself aware of any relevant audit information and to establish that the Company's auditor is aware of that information.

#### Auditors

Pursuant to section 487 of the Companies Act 2006, the auditor will be deemed to be reappointed and KPMG LLP will therefore continue in office.

By order of the Board

J P A Van Der Burg

September 2014

3-4 Broadway Park

South Gyle

Edinburgh

EH12 9JZ

# Statement of Directors' responsibilities in respect of the Strategic Report, the Directors' Report and the financial statements

The directors are responsible for preparing the Strategic Report, the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law they have elected to prepare the financial statements in accordance with UK Accounting Standards and applicable law (UK Generally Accepted Accounting Practice).

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- · make judgments and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed
  and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the company and to prevent and detect fraud and other irregularities.

#### Independent auditor's report to the members of Scottish & Newcastle Limited

We have audited the financial statements of Scottish & Newcastle Limited for the year ended 31 December 2013 set out on pages 6 to 16. The financial reporting framework that has been applied in their preparation is applicable law and UK Accounting Standards (UK Generally Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

#### Respective responsibilities of directors and auditors

As explained more fully in the Directors' Responsibilities Statement set out on page 4, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit, and express an opinion on, the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

#### Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the Financial Reporting Council's web-site at www.frc.org.uk/auditscopeukprivate

#### Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2013 and of its profit for the year then ended;
- have been properly prepared in accordance with UK Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Strategic Report and the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

#### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Alex Sanderson (Senior Statutory Auditor)

for and on behalf of KPMG LLP, Statutory Auditor

**Chartered Accountants** 

Saltire Court

20 Castle Street

Edinburgh

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September 2014 عر

# Profit and Loss Account For the year ended 31 December 2013

•	Note	Year ended 31 December 2013 £m	Year ended 31 December 2012 £m
Net operating costs	2	(24.2)	(6.8)
Loss on ordinary activities before interest		(24.2)	(6.8)
Income from fixed asset investments - group		25.9	9.3
Interest receivable and similar income	5	99.9	120.8
Interest payable and similar charges	6	(42.6)	(58.2)
Profit on ordinary activities before taxation	•	59.0	65.1
Tax credit / (charge) on profit on ordinary activities	7	4.5	(8.9)
Profit on ordinary activities after taxation	16	63.5	56.2

All amounts relate to continuing activities.

There are no movements in shareholders' funds in the current or prior year apart from the profit for the year.

# Statement of Total Recognised Gains and Losses For the year ended 31 December 2013

There are no recognised gains and losses for the current or preceding financial year other than the profit of £63.5m (2012: £56.2m) shown above.

# Balance Sheet At 31 December 2013

	Note	31 Dece £m	ember 2013 £m	31 Dec £m	ember 2012 £m
Fixed assets					
Tangible assets	8		0.3		0.4
Other investments	9	_	3,956.0		3,974.7
			3,956.3		3,975.1
Current assets					
Debtors	10	3,435.5		3,004.9	
Cash		0.8		31.8	
	_	3,436.3	_	3,036.7	
Creditors: amounts falling due within one year	12	(3,692.4)		(3,266.9)	
Net current liabilities	_		(256.1)	-	(230.2)
Total assets less current liabilities		_	3,700.2	_	3,744.9
Creditors: amounts falling due after					
more than one year	13		(570.5)		(676.2)
Provisions for liabilities and charges	14		(4.5)		(7.0)
Net assets		<del></del>	3,125.2	_	3,061.7
Capital and reserves		_		_	
Called up share capital	15		192.9		192.9
Share premium	16		1,391.6		1,391.6
Capital redemption reserve	16		72.4		72.4
Merger reserve	16		286.0	•	286.0
Other reserves	16		118.4		118.4
Profit and loss account	16	_	1,063.9		1,000.4
Equity shareholder's funds			3,125.2		3,061.7

These accounts were approved by the Board of Directors on 26 September 2014 and were signed on its behalf by:

J P/A Van Der Burg

Director

#### Notes to the accounts

#### 1. Accounting policies

# Basis of preparation

The financial statements have been prepared on a historical cost basis.

The accounting policies outlined have been applied consistently through the periods under review.

The financial statements have been prepared in accordance with applicable United Kingdom Accounting Standards and on the going concern basis.

The company has taken advantage of exemptions under FRS1 and has not prepared a cash flow statement.

The company has taken advantage of exemptions under FRS8 and has not disclosed certain related party transactions.

The company is exempt from the requirement to prepare consolidated accounts under section 400 of the Companies Act 2006 (see note 18 for details). The financial statements presented are therefore for the company only.

#### Going concern

The financial position of the company is set out in the balance sheet on page 7 of the financial statements. The company has net current liabilities of £256.1m at 31 December 2013 (2012: £230.2m).

The Company's ultimate parent undertaking, Heineken N.V., has confirmed to the directors its intention to provide sufficient financial assistance to enable the Company to continue operations and fulfil its financial obligations for the foreseeable future and at least for a period of 12 months from the date of approval of the financial statements of the Company. Accordingly, the directors continue to adopt the going concern basis in preparing the annual report and financial statements.

#### Tangible fixed assets - land and buildings

The company records land and buildings initially at cost. Depreciation is provided on buildings, in order to write off the cost over their expected useful lives, and is calculated at the rate of 2% straight line. Freehold land is not depreciated. However, the carrying value is reviewed each year to ensure that there is no impairment.

#### Pensions and other post retirement benefits

Certain employees of Scottish & Newcastle Limited are members of the Scottish & Newcastle Limited group pension schemes, which cover several companies in the group. It is not possible to identify the share of assets and liabilities relating to individual companies on a consistent and reasonable basis. Consequently in Scottish-&-Newcastle-Limited-the pension schemes are accounted for as defined contribution schemes.

Amounts charged to the Profit and Loss Account represent the contribution payable to the scheme in the period.

#### Interest

Interest is recognised as it accrues, using the effective interest method.

#### Foreign currencies

Gains and losses arising from foreign currency transactions are included in the Profit and Loss Account.

#### Leases

Operating lease payments and receipts are taken to the Profit and Loss Account on a straight line basis over the life of the lease.

#### Accounting policies (continued)

#### Derivative financial instruments and hedging

The company uses cross currency interest rate swaps to hedge its risks associated with foreign currency and interest rate fluctuations.

The company has applied FRS 26 "Financial Instruments Measurement" and as such derivative financial instruments are initially recognised at fair value on the date on which a derivative contract is entered into and are subsequently re-measured at fair value. Derivatives are carried as assets when the fair value is positive and as liabilities when the fair value is negative.

The fair value of the derivative instruments is determined by reference to market values for similar instruments.

For those derivatives designated as hedges and for which hedge accounting is applied, the hedging relationship is documented at its inception. This documentation identifies the hedging instrument, the hedged item or transaction, the nature of the risk being hedged and how effectiveness will be measured throughout its duration. Such hedges are expected at inception to be highly effective.

For the purposes of hedge accounting, hedges are classified as:

- Fair value hedges when hedging the exposure to changes in the fair value of a recognised asset or liability or an unrecognised firm commitment
- Cash flow hedges when hedging exposure to variability in cash flows that is either attributable to a particular risk associated with a recognised asset or liability or a probable forecast transaction.

Any gains or losses arising from changes in the fair value of derivatives that do not qualify for hedge accounting are taken to the profit and loss account. The treatment of gains and losses arising from revaluing derivatives designated as hedging instruments depends on the nature of the hedging relationship as follows:

#### Fair value hedges

For fair value hedges, the carrying amount of the hedged item is adjusted for gain's and losses attributable to the risk being hedged, the derivative is re-measured at fair value and gains and losses from both are taken to the Profit and Loss Account. For hedged items carried at amortised cost, the adjustment is amortised through the Profit and Loss Account such that it is fully amortised by maturity. When an unrecognised firm commitment is designated as a hedged item, this gives rise to an asset or liability in the Balance Sheet, representing the cumulative change in the fair value of the firm commitment attributable to the hedged risk.

The company discontinues fair value hedge accounting if the hedging instrument expires or is sold, terminated or exercised, the hedge no longer meets the criteria for hedge accounting, or the company revokes the designation.

#### Cash flow hedges

For cash flow hedges, the effective portion of the gain or loss on the hedging instrument is recognised directly in equity, while the ineffective portion is recognised in the Profit and Loss Account. Amounts taken to equity are transferred to the Profit and Loss Account when the hedged transaction affects profit or loss, such as when a forecast sale or purchase occurs. Where the hedged item is the cost of a non-financial asset or liability, the amounts taken to equity are transferred to the initial carrying amount of the non-financial asset or liability.

If a forecast transaction is no longer expected to occur, amounts previously recognised in equity are transferred to the Profit and Loss Account. If the hedging instrument expires or is sold, terminated or exercised without replacement or rollover, or if its designation as a hedge is revoked, amounts previously recognised in equity remain in equity until the forecast transaction occurs and are transferred to the Profit and Loss Account or to the initial carrying amount of a non-financial asset or liability as above. If the related transaction is not expected to occur, the amount is taken to the Profit and Loss Account.

#### 1. Accounting policies (continued)

#### Deferred taxation

Deferred taxation is provided, without discounting, on all timing differences which have originated but not reversed at the balance sheet date except for those which should not be recognised under FRS19, calculated at the enacted rates at which it is estimated that tax will be payable. Deferred taxation assets are only recognised to the extent that it is more likely than not that they will be recovered.

#### Provisions for liabilities and charges

A provision is recognised when the company has a legal or constructive obligation as a result of a past event and it is probable that an outflow of economic benefits will be required to settle the obligation.

#### Investments

Investments in subsidiary undertakings, associates and joint ventures are stated at cost less amounts written off.

#### 2. Net operating costs

Year ended 31 December 2013 £m	Year ended 31 December 2012 £m
8.1	8.8
0.1	-
0.8	(1.6)
-	(9.0)
(1.3)	(0.3)
16.5	7.6
-	1.2
-	0.1
24.2	6.8
	ended 31 December 2013 £m  8.1 0.1 0.8 - (1.3) 16.5

Fees in respect of audit services were £0.1m (2012: £0.1m) and were paid on behalf of the company by its subsidiary company Heineken UK Limited.

Fees in respect of services provided by the auditors for non-audit services were £nil (2012 - £nil).

#### 3. Remuneration of directors

	Year	Year _
	ended 31 December 2013 £'000	ended 31 December 2012 £'000
Salaries and other benefits	544	429
Highest paid director:		
Emoluments	158	156
Pension contributions	15	15

Directors' salaries were paid by the Company's subsidiary, Heineken UK Limited.

Retirement benefits are accruing to 5 (2012: 4) directors under a defined benefit scheme. The aggregate pension contributions to defined benefit schemes amounted to £43,502 (2012: £45,612).

#### 4. Staff numbers and costs

The average number of persons employed by the company (including directors) during the year was 130 (2012: 126).

The total staff cost was £8.1m (2012: £8.8m) which can be analysed as follows:

	Year ended 31 December 2013 £m	Year ended 31 December 2012 £m
Wages and salaries	6.7	7.1
Social security	0.7	0.8
Pension costs	0.7	0.9
	8.1	8.8

Scottish & Newcastle Ltd group pension schemes

The Scottish & Newcastle Limited group funds a number of pension schemes which are administered through independent trusts. The main group schemes are defined benefit schemes and a full actuarial valuation of the main schemes was carried out at 31 October 2012. The actuarial valuation has been updated to 31 December 2013 by qualified independent actuaries.

The principal assumptions used in valuing the schemes were as follows:

	31 December	31 December
	2013	2012
Rate of increase in salaries	n/a	n/a
Rate of increase in pensions (LPI max 5%)	3.20%	2.85%
Rate of increase in pensions (LPI max 3%)	2.15%	2.00%
Discount rate	4.60%	4.40%
Inflation rate - RPI	3.30%	2.90%
Inflation rate - CPI	2.30%	2.10%

The weighted average asset allocation was as follows:

	31 December 2013 	31 December 2013 £m	31 December 2012 %	31 December 2012 £m
Equities	49	1,249.7	52	1,287.8
Bonds	46	1,173.2	43	1,064.9
Real estate	5	127.5	5	123.9
Total market value of assets Present value of scheme liabilities	-	2,550.4 (2,847.6)	-	2,476.6 (2,825.7)
Deficit in the scheme	·	(297.2)	_	(349.1)

To develop the expected long term rate of return on assets assumption, the Company considered the current level of expected returns on risk free investments (primarily government bonds), the historical level of the risk premium associated with the other asset classes in which the portfolio is invested and the expectations for future returns of each asset class. The expected return of each asset class was then weighted based on the target asset allocation to develop the expected long term rate of return on assets assumption for the portfolio. This resulted in the selection of the 5.80% assumption as at 31 December 2013 (2012: 5.89%).

5.	Interest receivable and similar income	W	W
		Year ended 31 December 2013	Year ended 31 December 2012
		£m	£m
	Interest receivable from subsidiary undertakings	87.8	114.4
	Gain on interest rate swaps	9.7	8.7
	Forex gain / (loss) on interest rate swaps	2.4	(2.3)
		99.9	120.8
6.	Interest payable and similar charges		
		Year ended 31 December	Year ended 31 December
		2013	2012
		£m	£m
	Interest payable to subsidiary undertakings	23.6	31.1
	Other interest payable	19.0	27.1
		42.6	58.2
7.	Taxation on profit on ordinary activities		
		Year ended 31 December	Year ended 31 December
		2013 £m	2012 £m
	(i) Tax (credit) / charge	2111	*111
	Group relief - current year	8.1	9.8
	- adjustment for previous periods	(12.7)	(1.4)
		(4.6)	8.4
	Deferred tax - current year	3.6	4.6
	- adjustment for previous periods	(3.5)	(4.1)
		(4.5)	8.9
	(ii) Tax reconciliation		
	Profit on ordinary activities before taxation	59.0	65.1
	Notional tax charge at UK corporation tax rate of 23.25% (2012: 24.50%)	13.7	15.9
	Expenses not deductible for tax purposes	1.8	0.3
	Non taxable income	(6.0)	(2.3)
	Fixed assets and other timing differences	(1.4)	(4.1)
	Adjustments for previous periods	(12.7)	(1.4)
	Current tax (credit) / charge	(4.6)	8.4

# 7. Taxation on profit on ordinary activities (continued)

Changes to corporation tax rate

Reductions in the UK corporation tax rate from 26% to 24% (effective from 1 April 2012) and to 23% (effective 1 April 2013) were substantively enacted on 26 March 2012 and 3 July 2012 respectively. Further reductions to 21% (effective from 1 April 2014) and 20% (effective from 1 April 2015) were substantively enacted on 2 July 2013. This will reduce the company's future current tax charge accordingly. The deferred tax asset at 31 December 2013 has been calculated based on the rates of 20% and 21% substantively enacted at the balance sheet date.

# 8. Tangible fixed assets

	Land and buildings £m
Cost	
At 1 January 2013 and at 31 December 2013	0.4
Depreciation	
At 1 January 2013	-
Charge for the year	- 0.1
At 31 December 2013	0.1
Net book value	
At 31 December 2012	0.4
At 31 December 2013	0.3

Included within land and buildings is £0.3m (2012: £0.3m) of freehold land which is not being depreciated.

£m

# Notes to the accounts (continued)

z. investments	9.	Investments
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	Investment in subsidiaries £m
Cost	
At 1 January 2013	, 3,974.7
Investment transferred to subsidiary company	(2.2)
Dissolution of subsidiaries	(16.5)
At 31 December 2013	3,956.0
Net book value	
At 31 December 2012	3,974.7
At 31 December 2013	3,956.0

The Company's principal subsidiary is:

	Country of incorporation	Country of operation	% of equity holding
Heineken UK Limited	Scotland	United Kingdom	100
Debtors		31 December 2013 £m	31 December 2012
Derivatives Amounts owed by subsidiary undertakings Deferred tax asset (note 11) Other debtors		3,420.3 15.0 0.2	13.4 2,976.4 15.1
	•	3 435 5	3 004 9

Derivatives includes £nil (31 December 2012: £13.4m) due after more than one year. The deferred tax asset is recoverable after more than one year. The remaining debtors are due within one year.

# 11. Deferred tax asset

10.

At 1 January 2013 Deferred tax charge in Profit and Loss Account (see note 7)		15.1 (0.1)
At 31 December 2013		15.0
The deferred tax asset is comprised of:	31 December 2013 £m	31 December 2012 £m
Accelerated capital allowances Other timing differences	2.9 1.9	2.6 5.3
Losses	10.2	7.2
Deferred tax asset	15.0	15.1

### 12. Creditors: amounts falling due within one year

	31 December 2013 £m	31 December 2012 £m
Bank overdrafts	124.2	113.5
Other creditors	2.2	2.1
Accruals and deferred income	0.7	1.1
Derivatives	87.1	2.4
Amounts due to subsidiary undertakings	3,468.0	3,133.2
Current tax - group relief payable	10.2	14.6
	3,692.4	3,266.9

The bank overdrafts are unsecured.

The company is a participant in group banking netting arrangements. Bank overdrafts have been netted against surplus cash balances as allowed under the netting agreement.

# 13. Creditors: amounts falling due after more than one year

	31 December 2013 £m	31 December 2012 £m
Loans due in 1-2 years	376.7	-
Loans due in 2-5 years	191.5	602.9
Loans due after more than 5 years	-	0.5
Derivatives	2.3	72.8
	570.5	676.2

Details of loans not wholly repayable within five years:

	31 December 2013 £m	31 December 2012 £m
6 month LIBOR - 0.75% Loan Notes repayable at 31 December		
2018		0.5

#### \_\_\_\_ 14. Provisions for liabilities and charges — —

· ·	Reorganisation £m	Onerous leases £m	Total £m
Balance at 1 January 2013 Released to the profit and loss account Utilised during the year	(0.1)	6.9 (1.2) (1.2)	7.0 (1.3) (1.2)
Balance at 31 December 2013		4.5	4.5

The majority of the onerous leases provision is expected to be utilised within five years.

#### 15. Called up share capital

	Number	of shares	Amount		
	31	31	31	31	
	December	December	December	December	
	2013	2012	2013	2012	
Allotted, called up & fully paid	m	m	£m	£m	
Ordinary shares of £0.20 each	964.3	964.3	192.9	192.9	

#### 16. Reconciliation of movements in reserves

	Share premium £m	Capital redemption reserve £m	Merger reserve £m	Other reserves £m	Profit and loss account £m	Total £m
At 1 January 2013	1,391.6	72.4	286.0	118.4	1,000.4	2,868.8
Profit for the year	-	-	-	-	63.5	63.5
At 31 December 2013	1,391.6	72.4	286.0	118.4	1,063.9	2,932.3

#### 17. Commitments

Annual commitments under non-cancellable operating leases are as follows:

	Land & bu	Land & buildings		
	31 December 2013 £m	2013 2012		
Operating leases which expire: After five years	1.4	1.5		
	1.4	1.5		

#### 18. Ulimate parent company

The ultimate parent undertaking at the balance sheet date, which was also the parent for the largest and smallest group of undertakings for which group accounts were drawn up and of which the Company was a member, was Heineken N.V, a company registered in The Netherlands. Group accounts for this company may be obtained from the Company Secretary, Heineken N.V., Tweede Weteringplantsoen 21, 1017 ZD, Amsterdam, The Netherlands.