# Company Registration No. SC013690

Dundee United Football Company Limited

Report and Financial Statements

30 June 2012

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## Officers and professional advisers

#### Directors

Stephen E Thompson (Chairman)

Gilbert B Haggart
James M Martin
John Bennett
Catherine Thompson
Derek Robertson

### Secretary

Spence Anderson

### Registered Office

Tannadice Park Dundee DD3 7JW

#### Bankers

Bank of Scotland plc 2 West Marketgait Dundee DD1 1QN

#### Solicitors

Blackadders 30 & 34 Reform Street Dundee DD1 1RJ

Harper Macleod LLP Ca'D'Oro Building 45 Gordon Street Glasgow G1 3PE

#### Independent Auditor

Deloitte LLP Aberdeen

#### Directors' report

The directors present their annual report and the audited financial statements for the year ended 30 June 2012.

#### Principal activities

The principal activity of the company continues to be that of a professional football club.

#### Review of the business

In the year ended 30 June 2012 the company achieved revenues of £5.0 million, being a 3% decrease from 2011. The first team had a successful season and the level of revenue year on year reflects this consistent performance. In the 2011/12 season, the first team reached the quarter finals of the Scottish Cup and achieved a fourth place finish in the Scottish Premier League ("SPL"). Wage costs remained consistent with 2011, although the drop in revenue resulted in the percentage of wages to turnover increasing slightly to 76% (2011: 74%). Looking forward, the club has made progress in significantly reducing its overall wage costs and this will be seen within the next annual financial statements. The club achieved a profit for the financial year amounting to £1,448,532 (2011: loss of £522,838), reflecting a gain of £2,135,495 (2011: loss of £11,892) on the transfer of player registrations.

Scottish football in general continues to face challenging economic conditions and this is not anticipated to ease in the foreseeable future. The directors remain focused on aligning the cost base of the company to revenue streams and the nurturing and development of young talent is crucial to the sustainability of the company.

The directors consider the key performance indicators of the company to be turnover, the operating results generated, the relationship of payroll costs to turnover and the playing performance of the club.

The principal risks and uncertainties facing the company surround the performance and results of the first team, which have a direct impact on revenues and financial performance. The company is dependent on the continuing availability of appropriate banking facilities, and as discussed in the going concern section below revised banking facilities were entered into in November 2011.

#### Results and dividends

The trading results for the year and the company's financial position at the end of the year are shown on pages 7 and 8. The directors do not propose a dividend (2011: £nil).

#### Environment

The company recognises the importance of its environmental responsibilities. As the principal activity is the running of a professional football club, the impact on the environment is limited.

#### Social and community statement

Dundee United Football Company Limited has a proud 103 year history as a leading figure in the local community and Scottish football, and recognises it has a responsibility to promote sport, health, social awareness and social inclusion in both the local and wider community.

Dundee United operates a number of not for profit schemes and initiatives in this regard, all using the medium of football to attract and educate children and adults. Initiatives are not only designed to improve participation in sport and health, but also to improve numeracy, literacy and social and employability skills for those taking part.

In conjunction with our registered charity partner, United for All, Dundee United provides free season tickets to some of the most deserving and disadvantaged children and families in the care of Dundee City Council, Social Work Department. Supporters also contribute to this scheme by way of our annual United for Kids appeal. The Club also runs regular Anti Racism and Anti Sectarianism seminars for local primary and secondary schoolchildren, in partnership with ArabTRUST, the Dundee United Supporters' Trust.

### Directors' report (continued)

#### Financial instruments

The company's principal financial instruments are bank balances and trade receivables. The amounts presented in the balance sheet are not of provision for doubtful debts where required. The credit risk on liquid funds is considered limited because the counterparty is a bank with an internationally recognised credit-rating. The company's principal financial liabilities are a bank overdraft and term loan. The bank overdraft and term loan are on variable interest rates. The terms of these financial liabilities are disclosed in note 17 to the financial statements.

#### Directors

The directors who served during the year and to the date of this report, were as follows:

Stephen E Thompson
Gilbert B Haggart
James M Martin (appointed 16 September 2011)
John Bennett (appointed 2 February 2012)
Catherine Thompson
Derek Robertson (appointed 11 September 2012)

#### Going concern

During the year the company agreed revised bank facilities, which included the establishment of a new term loan and revised working capital facilities. At 30 June 2012, the term loan had reduced to £3.93m and a further reduction of £225,000 was made in July 2012. A further minimum annual repayment of £250,000 is required by 31 October 2013. The previous overdraft facility of £1m continues to be available on amended terms. Further detail is provided at note 17 to the financial statements.

The company continues to meet its day to day working capital requirements through a bank overdraft facility. The bank overdraft facility is next due for review on 30 September 2013.

The company's cash flow forecasts identify a need for a continuation of the borrowing arrangements currently available plus additional temporary funding in the region of £200,000 through the seasonal peak financing period of January to April 2013. The bank has indicated that it is favourably inclined to providing the temporary additional requirement if other upsides not included in the forecasts do not materialise. The directors consider the assumptions underlying the cash forecasts to be reasonable and strong performance in the first team's league placing as well as progression to the later stages of cup competitions may lessen the peak requirement. Additionally, the peak financing requirement may be lessened by proceeds from transfer activities which, due to their uncertain nature, are not forecast.

## Directors' report (continued)

#### Going concern (continued)

The company's ability to continue to trade as a going concern is dependent on the continuing availability of appropriate borrowing facilities. Having considered the company's forecasts, the continuation of appropriate bank support, and the continuing support of the controlling shareholder, the directors believe that the company has adequate arrangements to enable it to continue as a going concern through the next twelve months from the date of these financial statements.

#### Auditor

Each of the persons who is a director at the date of approval of this report confirms that:

- so far as the director is aware, there is no relevant audit information of which the company's auditor is unaware;
   and
- the director has taken all the steps that he/she ought to have taken as a director in order to make himself/herself aware of any relevant audit information and to establish that the company's auditor is aware of that information.

This confirmation is given and should be interpreted in accordance with the provisions of s418 of the Companies Act 2006.

Deloitte LLP has indicated their willingness to be reappointed for another term and an appropriate resolution will be proposed at the forthcoming Annual General Meeting.

Approved by the Board and signed on its behalf by:

S E Thompson Chairman

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## Directors' responsibilities statement

The directors are responsible for preparing the annual report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

### INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF DUNDEE UNITED FOOTBALL COMPANY LIMITED

We have audited the financial statements of Dundee United Football Company Limited for the year ended 30 June 2012 which comprise the profit and loss account, the balance sheet, the cash flow statement, and the related notes 1 to 25. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

### Respective responsibilities of directors and auditor

As explained more fully in the Directors' Responsibilities Statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

#### Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or This includes an assessment of: whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the annual report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report

#### Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 30 June 2012, and of its profit for the year
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

## Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Graeme Sheils CA (Senior Statutory Auditor) for and on behalf of Deloitte LLP Chartered Accountants and Statutory Auditor Aberdeen, United Kingdom 24 Oct 2012

## Profit and loss account Year ended 30 June 2012

	Note	2012 £	2011 £
Turnover	2	5,041,116	5,207,894
Cost of sales		(4,580,566)	(4,663,271)
Gross profit		460,550	544,623
Administrative expenses		(1,116,745)	(1,068,295)
Other operating income		177,572	212,891
Operating loss	3	(478,623)	(310,781)
Gain/(loss) on disposal of player registrations		2,135,495	(11,892)
Profit/(loss) before interest and taxation		1,656,872	(322,673)
Interest receivable	6	-	44,109
Interest payable and similar charges	7	(206,473)	(244,274)
Profit/(loss) on ordinary activities before taxation		1,450,399	(522,838)
Tax on profit/(loss) on ordinary activities	8	(1,867)	-
Profit/(loss) for the financial year	20, 21	1,448,532	(522,838)

All of the activities of the company relate to continuing operations.

The company has no recognised gains or losses other than the result for the current and preceding year as set out above. Accordingly no Statement of Total Recognised Gains and Losses is presented.

## Balance sheet At 30 June 2012

	NY - 4 -	2012	2011
Fixed assets	Note		
Intangible assets	9	56,312	36,994
Tangible assets	10	6,068,104	6,279,270
Investments	11	1	1
		6,124,417	6,316,265
Current assets			
Stocks	12	2,984	2,297
Debtors	13	591,190	392,155
Cash at bank and in hand		162,711	22,188
		756,885	416,640
Creditors: amounts falling due			
within one year	14	(3,477,041)	(8,433,552)
Net current liabilities		(2,720,156)	(8,016,912)
Total assets less current liabilities		3,404,261	(1,700,647)
Creditors: amounts falling due after			
more than one year	15	(5,571,727)	(1,918,717)
Net liabilities	•	(2,167,466)	(3,619,364)
Capital and reserves			
Called up share capital	19	9,727	9,717
Share premium account	20	2,766,810	2,763,454
Profit and loss account	20	(4,944,003)	(6,392,535)
Shareholders' deficit	21	(2,167,466)	(3,619,364)

The financial statements of Dundee United Football Company Limited, registered number SC013690, were approved by the Board of Directors and authorised for issue on /7/10/ 2012.

Signed on behalf of the Board by:

S E Thompson

Chairman

## Cash flow statement Year ended 30 June 2012

		2012 	2011
Net cash outflow from operating activities	22	(406,547)	(227,103)
Returns on investments and servicing of finance	22	(206,473)	(216,405)
Taxation		-	(545)
Capital expenditure and financial investment	22	2,036,668	(90,477)
Cash inflow/(outflow) before financing		1,423,648	(534,530)
Financing	22	(1,525,380)	13,001
Decrease in cash	22	(101,732)	(521,529)

### Notes to the financial statements Year ended 30 June 2012

#### 1. Accounting policies

The principal accounting policies are summarised below. They have been applied consistently throughout the current and preceding years.

#### Basis of accounting

The financial statements have been prepared under the historical cost convention, and in accordance with applicable United Kingdom accounting standards.

#### Going concern

The company meets its day to day working capital requirements through an overdraft facility with a bank term loan also being in place. As discussed in the directors' report, the terms of the bank facilities were revised during the year. The overdraft facility is next due for review on 30 September 2013.

The company's cash flow forecasts identify a need for a continuation of the borrowing arrangements currently available plus additional temporary funding in the region of £200,000 through the seasonal peak financing period of January to April 2013. The bank has indicated that it is favourably inclined to providing the temporary additional requirement if other upsides not included in the forecasts do not materialise. The directors consider the assumptions underlying the cash forecasts to be reasonable, and strong performance in the first team's league placing as well as progression to the later stages of cup competitions, may lessen the peak requirement. Additionally, the peak borrowing requirement may be lessened by proceeds from transfer activities which due to their uncertain nature are not forecast.

Having considered the company's forecasts and the expected continuation of appropriate banking facilities and the continuing support of the controlling shareholder, the directors believe that the company will continue as a going concern through the twelve months, from the date of these financial statements.

#### Tangible fixed assets

Tangible fixed assets are stated at cost, net of depreciation and any provision for impairment.

Depreciation is provided on all tangible fixed assets other than freehold land at rates calculated to write off the cost, less estimated residual value, of each asset over its expected useful life as follows:

Stadium property Fixtures and fittings Motor vehicles 2% straight line 15% reducing balance 25% reducing balance

Depreciation is not provided on freehold land.

## Notes to the financial statements Year ended 30 June 2012

## 1. Accounting policies (continued)

#### Player and manager registrations

Amounts paid to third parties for football registrations, football league levies and agent commissions are capitalised as intangible assets and amortised on a straight line basis over the periods of the individual contracts. Gains or losses on fees receivable from other football clubs on the transfer of players' or manager's registrations are recorded in the profit and loss account in the accounting period in which the transfer takes place.

Where contingencies are contained within those contracts for further payments, these costs are not recognised until it is probable that the events crystallising such payments shall take place. Payments or receipts which are contingent on the performance of the team or players are not recognised until the events crystallising such payments or receipts have taken place.

Signing on fees and loyalty bonuses are charged to the profit and loss account as incurred. However, future instalments that are contingent on continued service are not recognised until it is probable that the events crystallising such payments shall take place.

#### Stacks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

#### Grants

Grants from the Football Grounds Improvement Trust, in respect of capital expenditure, are credited to deferred income in the balance sheet, and are released to the profit and loss account over the expected useful life of the relevant asset in equal annual amounts.

#### Leases

Assets held under hire purchase contracts, which confer rights and obligations similar to those attached to owned assets, are capitalised as tangible fixed assets and are depreciated over the shorter of the lease terms and their useful lives. The capital elements of future lease obligations are recorded as liabilities, while the interest elements are charged to the profit and loss account over the period of the leases to produce a constant rate of charge on the balance of capital repayments outstanding.

Rentals under operating leases are charged on a straight-line basis over the lease term, even if the payments are not made on such a basis. Benefits received and receivable as an incentive to sign an operating lease are similarly spread on a straight-line basis over the lease term, except where the period to the review date on which the rent is first expected to be adjusted to the prevailing market rate is shorter than the full lease term, in which case the shorter period is used.

#### Taxation

UK corporation tax is provided at amounts expected to be paid (or recovered) using tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

Deferred tax is recognised in respect of all timing difference that have originated but not reversed at the balance sheet date where transactions or events that result in an obligation to pay more tax in the future or a right to pay less tax in the future have occurred at the balance sheet date. Timing differences are differences between the company's taxable profit and its results as stated in the financial statements that arise from the inclusion of gains and losses in tax assessments in periods different from those in which they are recognised in the financial statements.

A net deferred tax asset is regarded as recoverable and therefore recognised only to the extent that, on the basis of all available evidence, it can be regarded as more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted. Deferred tax is measured on a non-discounted basis.

## Notes to the financial statements Year ended 30 June 2012

#### 2. Turnover

Turnover represents the value of goods and services provided in the normal course of business, net of discounts and VAT. All turnover originates in the United Kingdom.

Gate and other match day revenues are recognised through the football season as games are played. Sponsorship and similar commercial income is recognised over the duration of the respective contracts. The fixed element of broadcasting revenues is recognised over the duration of the football season while facility fees for live coverage or highlights are recognised when earned. Income from commissions is recognised when known with reasonable accuracy. Merit awards are recognised once they are certain.

### 3. Operating loss is stated after charging/(crediting):

		2012 £	2011 £
	Amortisation of intangible fixed assets	41,949	60,391
	Depreciation	222 425	000 007
	- owned fixed assets	239,407	223,807
	- assets held under hire purchase contracts	9,319	34,293
	Auditor's remuneration	12.000	14.750
	- audit services	15,200	14,750
	- audit related services	6,350	7,125
	- tax advisory services	(55.051)	12,731
	Release of deferred grant income	(55,271)	(55,225)
	Operating lease rentals – other	61,632	44,801
4.	Employee information		
	The average number of staff employed during the year amounted to:		
		2012 No	2011 No
		.10	
	Football	110	113
	Administration and management	27	25
	Ground staff	8	7
		145	145
	The aggregate payroll costs of the above, including directors, were:		
		2012	2011
		£	£
	Wages and salaries	3,437,716	3,466,245
	Social security costs	385,691	367,855
		3,823,407	3,834,100
•			

## Notes to the financial statements Year ended 30 June 2012

## 5. Directors' emoluments

The directors' aggregate emoluments in respect of qualifying services were:	•	
	2012	2011
	£	£
Emoluments receivable	157,064	141,343
Interest receivable		
	2012	2011
	£	£
Bank interest	•	68
Other interest	-	44,041
	-	44,109
Interest payable and similar charges		
	2012	2011
	£	£
· Bank interest payable and similar charges	203,425	239,802
Hire purchase interest	3,048	4,472
	206,473	244,274
	Interest receivable  Bank interest Other interest  Interest payable and similar charges	Emoluments receivable  Interest receivable  Bank interest Other interest  Interest payable and similar charges  Bank interest payable and similar charges  Bank interest payable and similar charges  2012 £  Bank interest payable and similar charges  203,425 Hire purchase interest 3,048

## Notes to the financial statements Year ended 30 June 2012

## 8. Tax on (loss)/profit on ordinary activities

	2012	2011
	£	£
Current tax		
UK corporation tax	•	•
The average standard rate of tax for the year, based on the UK standard. The actual tax for the current and previous year differs from the average in the following reconciliation:		
	2012	2011
	£	£
Profit/(loss) on ordinary activities before tax	1,450,399	(522,838)
Tax on profit/(loss) on ordinary activities at standard rate	369,852	(143,780)
Factors affecting charge for the year		
Expenses not deductible for tax purposes	216	585
Capital allowances in excess of depreciation	25,906	-
Depreciation in excess of capital allowances	-	30,094
Losses (relieved)/carried forward	(382,592)	146,611
Change in tax rate	(513)	-
Other timing differences	(11,002)	(33,510)

At 30 June 2012 the company has an unrecognised deferred tax asset of £2,577,340 (2011: £3,183,367) relating to the availability of trading losses for carry forward and depreciation in excess of capital allowances.

The deferred tax asset has not been recognised as its recoverability is dependent on future profitability and is therefore considered uncertain.

## Notes to the financial statements Year ended 30 June 2012

## 9. Intangible fixed assets

7.	. Intangible fixed assets				
					Player and
					management
					registrations £
	Cost				•
	At 1 July 2011				192,316
	Additions				71,070
	Disposals				(130,872)
	At 30 June 2012				132,514
	Amortisation				
	At 1 July 2011				155,322
	Charge for the year				41,949
	On disposals				(121,069)
	At 30 June 2012				76,202
	Net book value				
	At 30 June 2012				56,312
	At 30 June 2011				36,994
10.	Tangible fixed assets				
	-	Stadium	Fixtures	Motor	
		property	& fittings	vehicles	Total
		£	£	£	£
	Cost	_	<del>-</del>		
	At 1 July 2011	. 8,695,035	1,777,447	115,183	10,587,665
	Additions	•	37,560	•	37,560
	At 30 June 2012	8,695,035	1,815,007	115,183	10,625,225
	Depreciation				<del></del>
	At 1 July 2011	2,875,946	1,346,315	86,134	4,308,395
	Charge for the year	173,901	67,563	7,262	248,726
	At 30 June 2012	3,049,847	1,413,878	93,396	4,557,121
	Net book value	********	<del></del>		,
	At 30 June 2012	5,645,188	401,129	21,787	6,068,104
	At 30 June 2011	5,819,089	431,132	29,049	6,279,270
	<u>.</u>				

## Notes to the financial statements Year ended 30 June 2012

#### 10. Tangible fixed assets (continued)

The net book value of tangible fixed assets includes £38,000 (2011: £38,000) in respect of land, which is not depreciated. The net book value of tangible fixed assets includes £41,264 (2011: £53,301) in respect of assets held under hire purchase contracts.

### 11. Investments

The company holds one Ordinary Share of £1 in The Scottish Premier League Limited for which a consideration of £1 was paid. This represents an 8.333% interest in the company.

#### 12. Stocks

		2012 £	2011 £
	Bar stock	2,984	2,297
13.	Debtors		
		2012 £	2011 £
	Trade debtors	316,496	201,879
	Prepayments and accrued income	274,694	190,276
		591,190	392,155
14.	Creditors: amounts falling due within one year		
	•	2012 £	2011 £
	Bank overdraft (note 17)	835,322	593,067
	Bank loan (note 17)	225,000	5,400,000
	Obligations under hire purchase contracts (note 17)	12,156	17,344
	Directors' loans (note 17)	377,000	435,000
	Trade creditors	393,196	409,709
	Corporation tax	1,867	-
	Other taxes and social security	445,258	443,387
	Accruals and deferred income	1,187,242	1,135,045
		3,477,041	8,433,552

## Notes to the financial statements Year ended 30 June 2012

## 15. Creditors: amounts falling due after more than one year

				2012 £	2011 £
	Bank loan (note 17) Obligations under hire purchase contracts (note 17)			3,705,000 6,390	18,546
	Accruals and deferred income (note 18)			3,711,390 1,860,337	18,546 1,900,170
	•		•	5,571,727	1,918,716
16.	Obligations under operating leases				
	At 30 June 2012 the company had annual commitme below:	nts under non-ca	ıncellable op	erating leases	as set out
		Land and b 2012	2011	Oth 2012	2011
,	Operating leases which expire: Within one year In two to five years After more than five years	£ - 36,000	£ - 30,000	6,850 14,103	£ 3,577
	The more dian five years	36,000	30,000	20,953	3,577
17.	Borrowings				
	•		·	2012 £	2011 £
	Bank overdraft Bank loan Directors' loans Hire purchase contracts			835,322 3,930,000 377,000 18,546	593,067 5,400,000 435,000 35,890
				5,160,868	6,463,957
	The total borrowings are repayable as follows:				
				2012 £	2011 £
	Within one year Between one and two years Between two and five years			1,449,478 252,840 3,458,550	6,445,411 14,996 3,550
				5,160,868	6,463,957

## Notes to the financial statements Year ended 30 June 2012

#### 17. Borrowings (continued)

The bank borrowings are secured by a bond and floating charge over the assets of the company.

Revised bank facilities were agreed in November 2011. The main terms attached are:

- A term loan of £4.625 million, maturing on 19 October 2014. Minimum annual repayments of £250,000 are required to be made in each of the 3 years then ending with additional debt reduction being required from proceeds of player registrations or improved financial performance. The loan bears interest at 4.5% above LIBOR (previously 1.5% above LIBOR).
- An amended overdraft facility bearing interest at 3% above Bank of England bank rate (previously 1.5% above LIBOR).

The company has received loans from individual directors, which are unsecured, interest free and have no set repayment terms. The amounts outstanding at 30 June 2012, together with the minimum and maximum amounts outstanding during the year are as follows:

	Minimum amount £	Maximum amount £	Balance at 30 June 2011 £
Directors' loans	377,000	435,000	377,000
		2012 £	2011 £
Obligations under hire purchase contracts  Analysis of hire purchase contract repayments, net of future fir	ance charges:		
Within one year	antoc charges.	12,156	17,344
Between one and two years		2,840	14,996
Between two and five years		3,550	3,550
		18,546	35,890

## Notes to the financial statements Year ended 30 June 2012

## 18. Deferred income

At 1 July 2011 Received in year Recleased to profit and loss account  At 30 June 2012  At 30 June 2012  These amounts are released as follows: Falling due within one year Falling due after more than one year  1,860,3:  1,917,4:  19. Called up share capital  2012 Authorised: 120,000 ordinary shares of £0.10 each (2011: 120,000)  Called up, allotted and fully paid  2012 No  Called up, allotted and fully paid Pordinary shares of £0.10 each Pordinary shares of £0.1		Football grounds improvement grants			_	£
Received in year Released to profit and loss account  At 30 June 2012  1,917,47  These amounts are released as follows: Falling due within one year Falling due after more than one year Falling due after more than one year  1,860,33  1,917,47  19. Called up share capital  Authorised: 120,000 ordinary shares of £0.10 each (2011: 120,000)  12,000  Called up, allotted and fully paid No £ No  Ordinary shares of £0.10 each 97,270 9,727 97,168 9,71  During the year, the company issued 102 shares at £33 each, for a total cash consideration of £3,366.  Reserves  Balance at 1 July 2011 Profit for the year Frofit for the year 16,51 1,917,47  2012 2011 No 2012 2011 No 2012 2011 No 2013 2011 No 2016 2011 2011 2011 2011 2011 2011 2011		At 1 July 2011				1 956 148
Released to profit and loss account  At 30 June 2012  At 30 June 2012  These amounts are released as follows: Falling due within one year Falling due after more than one year  Falling due after more than one year  1,860,33  1,917,41  19. Called up share capital  Authorised: 120,000 ordinary shares of £0.10 each (2011: 120,000)  Called up, allotted and fully paid  No £ No Ordinary shares of £0.10 each  Ordinary shares of £0.10 each  Porting the year, the company issued 102 shares at £33 each, for a total cash consideration of £3,366.  20. Reserves  Balance at 1 July 2011  Balance at 1 July 2011  Profit for the year  1,917,41  2012 2011  No £ No F No Profit and loss account £  Balance at 1 July 2011  2,763,454 (6,392,53) 1,448,53 Issue of new shares  3,356						
These amounts are released as follows: Falling due within one year  Falling due after more than one year  1,860,33  1,917,43  19. Called up share capital  2012 2014  Authorised: 120,000 ordinary shares of £0.10 each (2011: 120,000)  12,000  Called up, allotted and fully paid  No  Called up, allotted and fully paid  No  Ordinary shares of £0.10 each  97,270  9,727  97,168  9,71  During the year, the company issued 102 shares at £33 each, for a total cash consideration of £3,366.  20. Reserves  Balance at 1 July 2011  profit for the year  2,763,454  6,392,53  1,448,53  Issue of new shares  3,356						(55,271
Falling due within one year Falling due after more than one year  Falling due after more than one year  1,860,32  1,917,42  19. Called up share capital  2012 2014  Authorised: 120,000 ordinary shares of £0.10 each (2011: 120,000)  Called up, allotted and fully paid  2012 2011  No £ No  Ordinary shares of £0.10 each 97,270 9,727 97,168 9,71  During the year, the company issued 102 shares at £33 each, for a total cash consideration of £3,366.  20. Reserves  Share premium account £  Balance at 1 July 2011 2,763,454 (6,392,53) Profit for the year - 1,448,53 Issue of new shares 3,356		At 30 June 2012				1,917,475
Falling due after more than one year  1,860,33  1,917,43  19. Called up share capital  2012  Authorised: 120,000 ordinary shares of £0.10 each (2011: 120,000)  Called up, allotted and fully paid  2012  Called up, allotted and fully paid  No  F  No  Ordinary shares of £0.10 each  97,270  9,727  97,168  9,71  During the year, the company issued 102 shares at £33 each, for a total cash consideration of £3,366.  20. Reserves  Share premium account £  Balance at 1 July 2011  2,763,454  Profit for the year  1,860,33  1,860,332  1,448,53  Issue of new shares  3,356						<u> </u>
1,917,47  19. Called up share capital  Authorised: 120,000 ordinary shares of £0.10 each (2011: 120,000)  Called up, allotted and fully paid  No  Called up, allotted and fully paid  No  Ordinary shares of £0.10 each  Profit for the year  Balance at 1 July 2011 Profit for the year  I,917,47  2012  2011 No  2012  2011 No  Profit for the year  2011 No  Profit for the year  2011 Share premium account for a total cash consideration of £3,366.  Profit for the year  2,763,454 (6,392.53) 1,448,53 Issue of new shares  3,356						57,138
19. Called up share capital  Authorised: 120,000 ordinary shares of £0.10 each (2011: 120,000)  Called up, allotted and fully paid  Called up, allotted and fully paid  No  F  No  Ordinary shares of £0.10 each  P7,270  During the year, the company issued 102 shares at £33 each, for a total cash consideration of £3,366.  Reserves  Share premium account £  Balance at 1 July 2011  Profit for the year  Share profit for the year  1,448,53  Issue of new shares  3,356		Falling due after more than one year				1,860,337
Authorised: 120,000 ordinary shares of £0.10 each (2011: 120,000)  Called up, allotted and fully paid  No  Ordinary shares of £0.10 each  Ordinary shares of £0.10 each  P7,270  Puring the year, the company issued 102 shares at £33 each, for a total cash consideration of £3,366.  Reserves  Share premium account £  Balance at 1 July 2011  Profit for the year Issue of new shares  2012  2011  No  £  No  Profit for the year  1,448,533  3,356			,			1,917,475
Authorised: 120,000 ordinary shares of £0.10 each (2011: 120,000)  Called up, allotted and fully paid  No  Crdinary shares of £0.10 each  Ordinary shares of £0.10 each  Profit for the year Issue of new shares  2012  2011  No  2012  2011  No  2012  2011  No  2012  2011  No  E  No  Profit for the year  12,000	19.	Called up share capital				
Authorised: 120,000 ordinary shares of £0.10 each (2011: 120,000)  Called up, allotted and fully paid  Called up, allotted and fully paid  Ordinary shares of £0.10 each  Ordinary shares of £0.10 each  Ordinary shares of £0.10 each  Ordinary shares at £33 each, for a total cash consideration of £3,366.  Reserves  Share premium account £  Balance at 1 July 2011  Profit for the year  Issue of new shares  12,000  12,00  12		• •	•		2012	2011
Authorised: 120,000 ordinary shares of £0.10 each (2011: 120,000)  Called up, allotted and fully paid  Cordinary shares of £0.10 each  Ordinary shares of £0.10 each  During the year, the company issued 102 shares at £33 each, for a total cash consideration of £3,366.  Reserves  Share premium account £  Balance at 1 July 2011  Profit for the year 1 ssue of new shares  3,356	,					2011 £
Called up, allotted and fully paid  No £ No Ordinary shares of £0.10 each  97,270 9,727 97,168 9,71  During the year, the company issued 102 shares at £33 each, for a total cash consideration of £3,366.  Reserves  Share premium account £  Balance at 1 July 2011 Profit for the year Issue of new shares  2012 2011 No £ No Profit for the year 1,448,53 3,356		Authorised:			-	-
Ordinary shares of £0.10 each  97,270  97,168  97,170  During the year, the company issued 102 shares at £33 each, for a total cash consideration of £3,366.  Share premium account £  Balance at 1 July 2011  Profit for the year Issue of new shares  No  97,270  97,168  9,71  97,168  9,71  Add total cash consideration of £3,366.  Share premium account £  (6,392.53)  1,448,53		120,000 ordinary shares of £0.10 each (2011: 120,000)			12,000	12,000
Ordinary shares of £0.10 each  97,270  9,727  97,168  9,712  During the year, the company issued 102 shares at £33 each, for a total cash consideration of £3,366.  20. Reserves  Share premium account £  Balance at 1 July 2011  Profit for the year Issue of new shares  97,270  9,727  97,168  9,712  97,168  9,713  6,392,53  1,448,53		Called up, allotted and fully paid				2011 £
20. Reserves    Share premium account for the year Issue of new shares		Ordinary shares of £0.10 each				9,717
Share   Profit and los   account				• • •		
Balance at 1 July 2011   2,763,454   (6,392,53)   Profit for the year   - 1,448,53    Issue of new shares   3,356   -		During the year, the company issued 102 shares at £33 eac	ch, for a total o	eash conside	eration of £3,3	366.
Balance at 1 July 2011  Profit for the year Issue of new shares  2,763,454 (6,392,53) 1,448,53	20.		ch, for a total o	eash conside		
Balance at 1 July 2011  Profit for the year Issue of new shares  2,763,454  (6,392,53)  1,448,53	20.		ch, for a total o	eash conside	Share	Profit
Balance at 1 July 2011  Profit for the year  Issue of new shares  2,763,454  1,448,533  3,356	20.		ch, for a total o	eash conside	Share premium	Profit and loss
Profit for the year - 1,448,53: Issue of new shares 3,356	20.		ch, for a total o	eash conside	Share premium account	Profit and loss account
Issue of new shares 3,356	20.	Reserves	ch, for a total o	eash conside	Share premium account £	Profit and loss account £
	20.	Reserves  Balance at 1 July 2011	ch, for a total o	eash conside	Share premium account £	Profit and loss account £
Balance at 30 June 2012 2,766,810 (4,944,00)	20.	Reserves  Balance at 1 July 2011  Profit for the year	ch, for a total o	eash conside	Share premium account £	Profit and loss account
		Reserves  Balance at 1 July 2011  Profit for the year Issue of new shares	ch, for a total o	eash conside	Share premium account £ 2,763,454	Profit and loss account £ (6,392,535) 1,448,532

## Notes to the financial statements Year ended 30 June 2012

## 21. Reconciliation of movements in shareholders' deficit

		2012 £	2011 £
	Profit/(loss) for the financial year New shares issued	1,448,532 3,366	(522,838) 11,402
	Decrease/(increase) in shareholders' deficit Opening shareholders' deficit	1,451,898 (3,619,364)	(511,436) (3,107,928)
	Closing shareholders' deficit	(2,167,466)	(3,619,364)
22	. Notes to the cash flow statement		
	Reconciliation of operating loss to net cash outflow from operating activities		
		2012 £	2011 £
	Operating loss	(478,623)	(310,781)
	Amortisation of intangible fixed assets	41,949	60,391
	Depreciation of tangible fixed assets	248,726	258,100
	Release of grant income	(55,271)	(55,225)
	Increase in stocks	(687)	(398)
	(Increase)/decrease in debtors	(199,036)	159,479
	Increase/(decrease) in creditors	36,395	(338,669)
•	Net cash outflow from operating activities	(406,547)	(227,103)
	Returns on investments and servicing of finance		
		2012 £	2011 £
	Interest received	-	44,109
	Interest paid	(206,473)	(260,514)
	Net cash outflow from returns on investments and servicing of	<del></del>	
	finance	(206,473)	(216,405)
	Capital expenditure and financial investment		
		2012	2011
		£	£
	Payments to acquire tangible fixed assets	(37,560)	(46,681)
	Payments to acquire football registrations	(71,070)	(49,700)
	Receipts from sale of football registrations	2,145,298	5,904
	Net cash inflow/(outflow) from capital expenditure and financial		•
	investment	2,036,668	(90,477)

## Notes to the financial statements Year ended 30 June 2012

## 22. Notes to the cash flow statement (continued)

Financing			<u> </u>	<u> </u>
-		•	2012 £	2011 £
Issue of share capital			3,366	11,402
Grant received			16,598	30,121
Hire purchase capital repayments			(17,344)	
Directors' loans received			` ´ •	100,000
Repayment of directors' loans			(58,000)	(100,000)
Repayment of term loan			(1,470,000)	
Net cash (outflow)/inflow from financing			(1,525,380)	13,001
Reconciliation of net cash flow to movement in	net debt			
			2012 £	2011 £
Decrease in cash in the period			(101,732)	(521,529)
Cash outflow from decrease in debt			1,545,344	28,522
Movement in net debt arising from cash flows			1,443,612	(493,007)
New hire purchase agreements			-	(19,750)
Net debt at start of year			(6,441,769)	(5,929,012)
Net debt at end of year.			(4,998,157)	(6,441,769)
Analysis of changes in net debt		•		
	At 30 June 2011 £	Cash flows	Hire purchase £	At 30 June 2012 £
Cash at bank and in hand	22,188	140,523	-	162,711
Bank overdraft	(593,067)	(242,255)	<u>-</u>	(835,322)
Dala	(570,879)	(101,732)	-	(672,611)
Debt: Debt due within one year	(5,852,344)	5,226,032	12,156	(614,156)
Debt due after more than one year	(3,832,344)		6,390	(3,711,390)
•			<del></del>	
Net debt	(6,441,769)	1,425,066	18,546	(4,998,157)

## Notes to the financial statements Year ended 30 June 2012

#### 23. Contingent liabilities

At 30 June 2012 the company had certain contingent liabilities in respect of signing and other bonuses under the terms of contracts. The company has also entered arrangements under certain players' contracts for them to be entitled to a percentage of any future gain on the subsequent transfers of their registrations. No amounts have been provided in respect of these matters as events have not occurred to indicate that any such liabilities will crystallise.

## 24. Related party transactions

During the year the company was charged £36,000 (2011: £30,000) by Panmure Street Property Company Limited, a company in which Mr John Bennett is also a director. The charges relate to the company's use of the Perth Road Hostel. The balance due to Panmure Street Property Company Limited at 30 June 2012 is £104,521 (2011: 124,362).

#### 25. Controlling party

The controlling party is Catherine Thompson, Director, who owns 88% of the issued share capital.