

D I R E C T O R S A N D A D V I S E R S

DIRECTORS - EXECUTIVE

Douglas Cromb (Chairman)

Kenny McLean

Robert Huthersall

Allan Munro

Tom O'Malley

SECRETARY

Cecil Graham

MANAGER

Alex Miller

REGISTERED OFFICE

Easter Road Stadium, Edinburgh EH7 5QG

Telephone: 031 661 2159 Facsimile: 031 659 6488

AUDITORS

Arthur Andersen, 18 Charlotte Square, Edinburgh EH2 4DF

SOLICITORS

Orr MacQueen, 36 Heriot Row, Edinburgh EH3 6ES

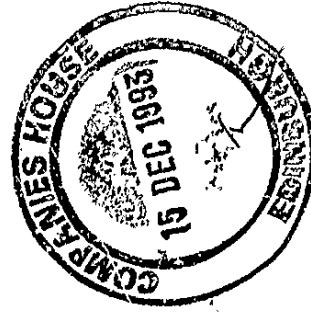
BANKERS

Bank of Scotland, 61 Leith Walk, Edinburgh EH6 8LS

FINANCIAL ADVISERS

Quayle Munro Limited, 42 Charlotte Square, Edinburgh EH2 4HQ

Registered in Scotland SC005323



C H A I R M A N ' S S T A T E M E N T

I have pleasure in presenting my report to shareholders for the financial year under review.

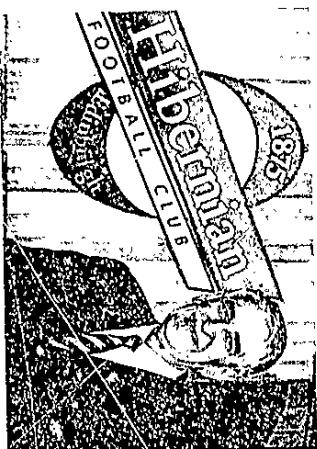
RESULTS

Last season there was no league sponsor and no contract with satellite television. These factors contributed to a reduction in income of £244,292, although operating expenses were reduced by £15,816, which resulted in a loss before transfer fees of £225,083. After transfer fees there was a profit of £54,357 which includes the acquisition of Kevin McAllister and the disposal of Paul McGinlay. Michael O'Neill was signed after the financial year end, the maximum fee payable for the player is £247,500 which will be charged in next year's accounts.

I thank you for your support and understanding for the financial year ended 31st May 1992 - £225,083. The profit after transfer fees was £54,357 - £54,357 = £54,357.

SEASON 1992/93

We must compete with the best, witness our successes with Belgium's top team and to stay out of the UEFA cup on long term injuries to key players



proved costly and our player pool was found to be short in experience and quality.

We have now taken steps to strengthen our first team squad and who would deny the quality of recent signings, Jim Leighton, Kevin McAllister and

Michael O'Neill. We now

have cover for several positions and also greater competition for first team places. Your Directors remain committed and firm in their resolve to put the best possible team on the park to compete for honours.

Quality players are expensive to bring to the Club and of course they add to the payroll cost. We are working within strict financial guidelines approved by our Bank, but as has been the case over the past two years, we will continue to go onto the transfer market as and when an opportunity arises.

A number of our younger players are approaching maturity, some already have first team experience while others are pressing for a chance and their elevation to our first team will depend entirely on their own ability and ambition.

HIBS POOLS

Hibs Hat Trick has donated £60,000 to the Club this year, and paid out over £60,000 to winners. In addition very generous commission has been paid to agents and supporters branches who act as agents. I have also benefited substantially. My sincere thanks to Ian Brennan the driving force behind Hibs Pools, to all his agents for their hard work and to our supporters who participate in the pool.

COMMUNITY

As a Club we are deeply involved in the community of Edinburgh and the Lothians and the recent appointment of John Ritchie as our first full time Community Officer has met with

universal enthusiasm. John is a fully qualified SFA Coach, his duties apart from coaching at all levels include visiting schools, factories and Jutes and generally raising the profile of Hibs in the Community.



to the Club on schoolboy terms. Progression is through the juvenile club to our ground staff and from our third team into our reserves and hopefully into our first team. No guarantees can be given that any boy will match up to the standard required, unfortunately very few make it to the top. But those who leave Hibernian are better equipped for life whether it be to pursue a career in or out of football.

We are indebted to the members of Club 86 for their continued sponsorship of our youth policy and their donation of £53,000 in this financial year and whilst thanking them I would once again urge all Hibernian supporters to join Club 86 and invest in our future success on the park.

YOUTH DEVELOPMENT

We continue to develop our youth policy through our system of scouting and coaching and we have some of the best 14/16 year olds in Scotland attached

We are also involved in the Duke of Edinburgh Award Scheme and it should not go unnoticed that we are the first Scottish Football Club to participate. Our first group of 14/18 year olds are on course to take their Bronze Award. Within the next few months, they will then go on to silver and our second group is assembled to go for bronze next year. This is a most satisfying project to be involved in knowing that we are helping youngsters better equip themselves for their years ahead.

My sincere thanks to all supporters who donated so generously to enable us to distribute 70 Season Tickets to some families, not only within the Hibernian fraternity, who, because of the recession, were finding it difficult to attend our home matches as a family unit. I regard this as being a sign of genuine community spirit.

I am very pleased with our community involvement and I would like to thank all at the Club, supporters and staff, who have put so much time and effort in this direction.

STRATTON

The detailed planning application for the new stadium has now been submitted and hopefully Stratton Limited will be able to confirm its previous discussions on raising the finances which will enable the project to become a reality.

We all hope the help already given by the various authorities will culminate in building an arena, which will benefit the East of Scotland.

If the finances are raised, it is anticipated that this new stadium will be ready by the commencement of the 1995 season. We would therefore be a year

behind the timescale recommended in Lord Justice Taylor's Report. We would then need to seek the co-operation of the relevant authorities in extending the deadline of the implementation of the all seated stadia, to enable us to play a further season at Easter Road.

Your Directors will be monitoring the developments over the coming months to ensure that the future of The Hibernian Football Club is secure.

OUTLOOK

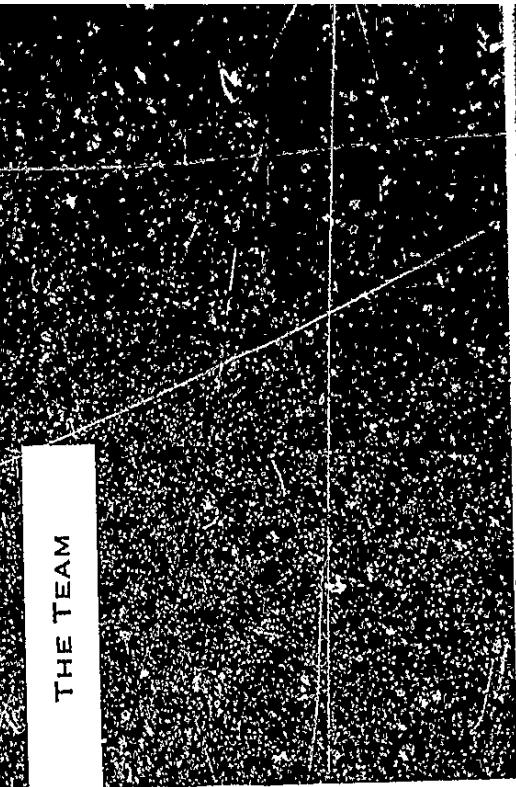
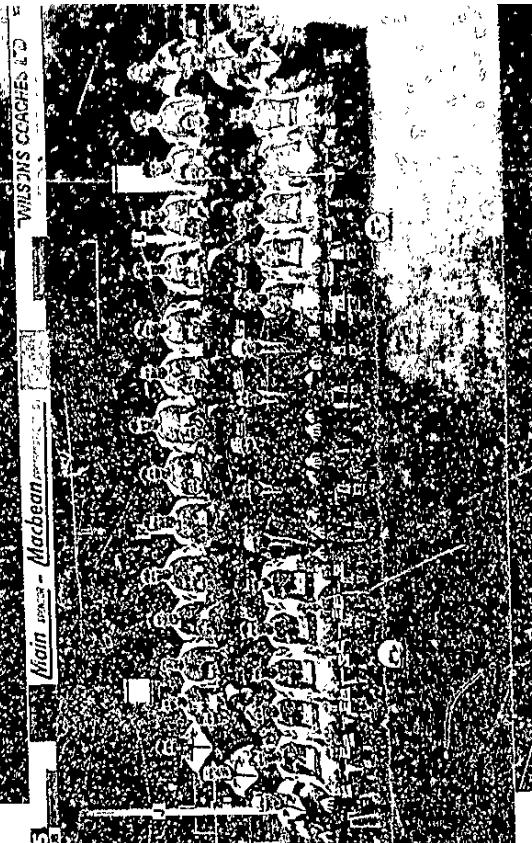
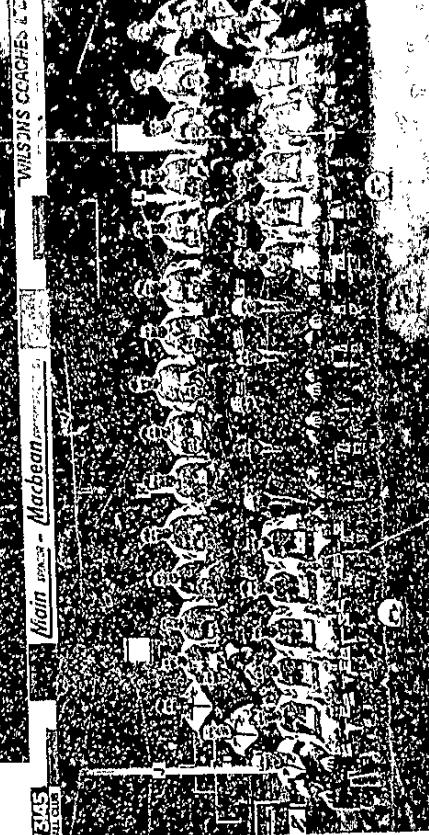
I am optimistic for Season 1993/94 and without the extended injuries that we encountered last Season we would hope to finish the league in a position guaranteeing us a place in Europe next year.

There is still no sponsor for the Scottish League, no sponsor for the League Cup and of course no contract with satellite television. Monies that would have accrued from these sources would have benefited all league clubs and this revenue will be missed.

Finally I must express my sincere thanks to Bukta and especially to Edward MacBean for their continued sponsorship of the Club. We have established an excellent relationship with MacBean through their Chairman - Jim Hunter and his Board with this relationship proving beneficial to both sides.

THE TEAM

I must also express my sincere thanks and gratitude to my Board of Directors, Management and Staff at the Club and also to our supporters who have continued to show wonderful loyalty and tremendous backing to the team.



Douglas Crombie

Chairman

29 October 1993

WILLIAMS COACHES LTD

TELE

HIBERNIAN MACBEAN

TELE

OUTLOOK

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REPORT OF THE DIRECTORS

FOR THE YEAR ENDED 31 JULY 1993

The Directors present their annual report and the audited financial statements for the year ended 31 July 1993.

PRINCIPAL ACTIVITIES AND

BUSINESS REVIEW

The principal activity of the company is that of a professional football club.

A review of the activities and operating results is set out in the Chairman's Statement.

The Directors and their families have the following beneficial interests in the ordinary shares of the company:

	29 October and	31 July 1993	31 July 1992
D Cronb	5,000	5,000	5,000
K McLean	5,000	5,000	5,000
R Huthersall	5,000	5,000	5,000
A Munro	15,000	15,000	15,000
T O'Malley	5,000	5,000	5,000

EMPLOYEES

It is the company's policy to consult and discuss with employees any matters likely to affect their interests. The company gives full and sympathetic consideration to the employment, training, career development and promotion of disabled persons including those becoming disabled after their employment has commenced.

PROPOSED DIVIDEND

The profit and loss account for the year is set out on page 6. The Directors do not recommend the payment of a dividend (1992 - £nil).

FIXED ASSETS

The movement in fixed assets during the year is set out in note 11 to the financial statements.

DIRECTORS AND THEIR INTERESTS

The Directors who held office during the year were:

Executive	D Cronb (Chairman)
	K McLean

Non Executive	R Huthersall
	A Munro
	T O'Malley

AUDITORS
The Directors will place a resolution before the Annual General Meeting to re-appoint Arthur Andersen as auditors for the ensuing year.

[Signature]

Easter Road Stadium
Edinburgh EH7 5QG

29 October 1993

By order of the Board

Cecil Graham
Secretary

PLAYERS

The Directors place a valuation in excess of £4.8 million on the playing staff, however, in common with the majority of other football clubs, transfer fees are dealt with through the profit and loss account in the financial year in which they arise and the valuation is not reflected as an asset in the balance sheet. If the valuation was included on the balance sheet, net assets would be in excess of £3.7 million (£2.9 million net of tax which would arise on the sale of the playing staff for £4.8 million).

REPOR
T OF THE AUDITORS
TO THE MEMBERS OF THE HIBERNIAN FOOTBALL CLUB LIMITED

We have audited the financial statements on pages 6 to 15 in accordance with Auditing Standards.

In our opinion the financial statements give a true and fair view of the state of affairs of the company at 31 July 1993 and of its profit and cash flows for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Without qualifying our opinion above, we draw attention to Note 1 to the financial statements which sets out the basis of preparation of the accounts. This explains the directors' view that, despite the accumulated deficit and the net current liabilities, they are satisfied that the preparation of the accounts on a going concern basis is appropriate. Their opinion is that current financing facilities, together with the ability to generate additional income if necessary, are sufficient to meet the company's trading requirements in the foreseeable future. Furthermore, we also draw attention to the contents of Note 24 which deals with the requirements of the Taylor Report. This issue will need to be resolved in order to ensure the ongoing viability of the company in its present form.

Arthur Andersen
Chartered Accountants and Registered Auditor
18 Charlotte Square
Edinburgh EH2 4DF
29 October 1993

Arthur Andersen.

**P R O F I T
A N D L O S S A C C O U N T**

FOR THE YEAR ENDED 31 JULY 1993

		1993	1992
		Nets £	£
TURNOVER			
Operating expenses		3 (2,157,551)	2,205,310 (2,177,367)
OPERATING (LOSS) PROFIT			
Interest		5 (28,549)	15,380
(LOSS) PROFIT BEFORE TRANSFER FEES			
Net transfer fees receivable (payable)		6 (225,083)	43,322
PROFIT (LOSS) ON ORDINARY ACTIVITIES BEFORE TAXATION			
Taxation		7 —	(378,915) (335,593)
PROFIT (LOSS) FOR THE FINANCIAL YEAR		19 54,357	(335,593)

A statement of movement on reserves is given in note 19.

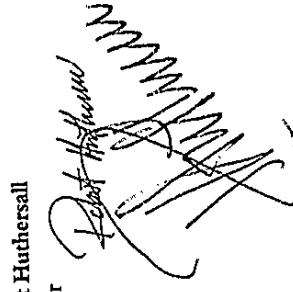
As permitted by Financial Reporting Standard 3 "Reporting Financial Performance" the company has not prepared a Statement of Total Recognised Gains and Losses, as it has no recognised gains or losses other than the profit for the financial year.

B A L A N C E
S H E E T

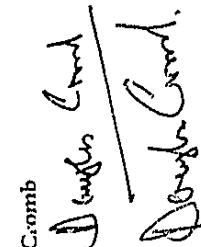
AS AT 31 JULY 1993

		1993	1992
		Notes	£
FIXED ASSETS			
Tangible assets		11	50,475
			56,146
CURRENT ASSETS			
Stocks		13	9,381
Debtors		14	741,381
Cash at bank and in hand		6,693	382,587
			5,381
		757,455	391,325
CREDITORS: Amounts falling due within one year			
		15	(1,291,062)
			(1,129,471)
NET CURRENT LIABILITIES		(533,607)	(738,146)
TOTAL ASSETS LESS CURRENT LIABILITIES		(438,132)	(682,109)
CREDITORS: Amounts falling due after more than one year		16	(647,184)
			(502,673)
NET LIABILITIES		(1,130,316)	(1,184,673)
CAPITAL AND RESERVES			
Called-up share capital		18	500,000
Profit and loss account		19	(1,630,316)
ACCUMULATED DEFICIT		(1,130,316)	(1,184,673)

Robert Huthersall
Director



Douglas Cromb
Director



APPROVED BY THE BOARD
ON 29 OCTOBER 1993
The notes on pages 9 to 15 form part of these financial statements

CASH FLOW
STATEMENT

FOR THE YEAR ENDED 31 JULY 1993

	Notes	1993 £	1992 £	1992 £
NET CASH OUTFLOW FROM OPERATING ACTIVITIES	21	(237,834)		(451,875)
RETURNS ON INVESTMENTS AND SERVICING OF FINANCE				
Interest (paid) received ¹		(23,649)		15,380
INVESTING ACTIVITIES				
Payments to acquire tangible fixed assets		(4,831)		(36,608)
Receipts from sales of tangible fixed assets	235		19,600	
NET CASH OUTFLOW FROM INVESTING ACTIVITIES		(4,596)		(26,108)
NET CASH OUTFLOW BEFORE FINANCING		(266,079)		(462,583)
FINANCING				
New hire purchase loans		—		16,423
Payments on hire purchase loans		(4,106)		(12,780)
NET CASH (OUTFLOW) INFLOW FROM FINANCING			(4,106)	3,643
DECREASE IN CASH AND CASH EQUIVALENTS	22	(270,185)		(458,860)

The notes on pages 9 to 15 form part of these financial statements

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 JULY 1993

1. BASIS OF PREPARATION OF ACCOUNTS

The accounts show an accumulated deficit, net current liabilities and a loss for the financial year before transfer fees. The Directors consider that current financing facilities are sufficient to meet trading requirements in the foreseeable future, taking account of anticipated gate receipts and the ability to generate income through the transfer of existing players registrations to other clubs if required. Accordingly, the accounts have been prepared on a going concern basis.

2. PRINCIPAL ACCOUNTING POLICIES

A summary of the principal accounting policies, all of which have been applied consistently throughout the year and with the preceding year, is set out below:

a) BASIS OF ACCOUNTING

The financial statements are prepared under the historical cost convention, and in accordance with applicable Accounting Standards.

b) TANGIBLE FIXED ASSETS AND DEPRECIATION

Tangible fixed assets are stated at cost less accumulated depreciation.

Depreciation is provided at rates calculated to write off the cost, less estimated residual value, of each asset on a straight line basis over its expected useful life, at the following rates per annum:

Plant and equipment	10%
Motor vehicles	20%

c) THE FOOTBALL TRUST GRANTS

Grants received from The Football Trust are treated as income and are taken to the profit and loss account in the same period as the related stadium improvements. Grants are accounted for once the related expenditure has been verified and the relevant Auditors' Certificate has been completed.

d) STOCKS

Stocks are stated at the lower of cost and net realisable value.

e) TRANSFER FEES

Transfer fees payable and receivable are included in the profit and loss account in the year in which the transfer contract is signed.

f) SIGNING-ON FEES

Signing-on fees payable to players are charged to the profit and loss account over the period of the contract to which they relate.

g) LEASES AND HIRE PURCHASE TRANSACTIONS

Assets held under hire purchase agreements are initially reported at the fair value of the asset, with an equivalent liability categorised as appropriate under creditors due within or after one year. The asset is depreciated over its useful life. Finance charges are allocated to accounting periods over the period of the agreement to produce a constant rate of return on the outstanding balance. Payments are apportioned between finance charges and reduction of the liability as appropriate.

Operating lease rentals are charged to the profit and loss account on a straight line basis over the lease term.

h) TURNOVER

Turnover represents gate receipts and other related income from the operation of a professional football club.

i) TAXATION

The charge for taxation is based on the profit for the year as adjusted for disallowable items. Tax deferred or accelerated is accounted for in respect of all material timing differences to the extent that it is probable that a liability or asset will crystallise.

j) PENSIONS

The company operates a defined contribution pension scheme for certain members of staff. The charge for pension cost represents contributions payable by the company for the year.

3. SEGMENT INFORMATION

In the Directors' opinion the company has only one class of business, the running of a professional football club.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 JULY 1993

	1993	1992
	<i>£</i>	<i>£</i>
4. OPERATING EXPENSES		
Staff costs (notes 8 & 9)	1,450,705	1,523,314
Administration expenses	706,845	641,163
	<hr/>	<hr/>
	2,157,551	2,164,477
	<hr/>	<hr/>
5. INTEREST	<i>1993</i>	<i>1992</i>
	<i>£</i>	<i>£</i>
INTEREST PAYABLE:		
Hire purchase	(1,642)	(2,780)
Bank	(22,502)	—
Loan stock 2001 (note 16)	(4,900)	—
	<hr/>	<hr/>
	(29,044)	(3,780)
INTEREST RECEIVABLE:		
Bank	495	19,160
Interest (payable) receivable	(28,547)	15,380
	<hr/>	<hr/>
	1993	1992
	<i>£</i>	<i>£</i>
6. NET TRANSFER FEES RECEIVABLE (PAYABLE)		
Transfer fees receivable	530,000	115,000
Transfer fees payable	(250,560)	(493,915)
	<hr/>	<hr/>
	279,440	(38,915)
	<hr/>	<hr/>
7. PROFIT (LOSS) ON ORDINARY ACTIVITIES BEFORE TAXATION		
THE PROFIT (LOSS) ON ORDINARY ACTIVITIES BEFORE TAXATION IS STATED AFTER CHARGING:		
Auditors' remuneration	7,500	10,640
Depreciation	9,812	8,187
Operating lease rentals		
- property	75,000	75,100
Loss on sale of fixed assets	455	1,070
Amount written off investment (note 12)	26,000	—
Staff costs (note 8)	1,450,705	1,536,314
	<hr/>	<hr/>

Football Trust Grants receivable during the current year amount to £2,900 (1992 - £82,411).

In addition to the auditors' remuneration shown above the remuneration of the auditors during the year ended 31 July 1993 for non-audit services was £3,100.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 1993

8. EMPLOYEE INFORMATION

a) THE AVERAGE NUMBER OF PERSONS EMPLOYED BY THE COMPANY DURING THE YEAR, INCLUDING EXECUTIVE DIRECTORS, IS ANALYSED BELOW:

	1993 Number	1992 Number
Players	42	46
Administrative	14	15
	56	61

b) STAFF COSTS FOR THE ABOVE PERSONS:

	1993 £	1992 £
Wages and salaries		
- players	1,046,732	1,097,154
- administrative	286,583	292,151
Social security costs	115,218	142,858
Pension costs	2,172	4,141
	1,450,705	1,536,304

**9. DIRECTORS' EMOLUMENTS
EMOLUMENTS OF DIRECTORS (INCLUDING PENSION CONTRIBUTIONS):**

	1993 £	1992 £
Fees as Directors	26,416	26,416
Fees paid to third parties in respect of Directors' services	5,000	5,000
	31,416	31,416

DIRECTORS' EMOLUMENTS SHOWN ABOVE (EXCLUDING PENSION CONTRIBUTIONS) INCLUDE:

	1993 Number	1992 Number
The Chairman	5,000	5,000
The highest paid Director	26,416	26,416

NUMBER OF DIRECTORS WHOSE EMOLUMENTS WERE WITHIN THE RANGES:

	1993 Number	1992 Number
£nil to £5,000	4	4
£5,001 to £30,000	1	1

10. TAXATION

There is no corporation tax payable on the profit for the year (1992 - £nil). The company has losses estimated at £2.5 million (1992 - £2.6 million) available to carry forward and offset against future taxable trading profits.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 1993

11. TANGIBLE FIXED ASSETS

COST	Plant and equipment	Motor vehicles
At 1 August 1992	60,672	24,310
Additions	+831	—
Disposals	(1,374)	(1,374)
At 31 July 1993	64,129	88,439

DEPRECIATION

At 1 August 1992	26,811	2,025	28,836
Charge	4,952	4,860	9,812
Disposals	(684)	—	(684)
At 31 July 1993	31,079	6,885	37,964

NET BOOK VALUE

At 31 July 1993	33,050	17,425	50,475
At 1 August 1992	33,861	22,285	56,146

The net book value of tangible fixed assets includes an amount of £17,425 (1992 - £22,285) in respect of motor vehicles held under hire purchase contracts.

12. INVESTMENTS

COST	—
At 1 August 1992	—
Acquired in year	26,000
At 31 July 1993	26,000

AMOUNTS WRITTEN OFF

At 1 August 1992	—
Written off in year	26,000
At 31 July 1993	26,000

NET BOOK VALUE

At 31 July 1993	—
At 1 August 1992	—

During the year the company acquired 1 share in The Scottish Super League Limited for a consideration of £26,000. The company's investment has been fully written off.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 1993

13. STOCKS

	1993	1992
	£	£
Goods for re-sale	9,381	3,357

14. DEBTORS

	1993	1992
	£	£
Other debtors	81,978	155,944
Transfer fees receivable	525,000	—
Signing-on fees prepaid	127,153	177,094
Prepayments and accrued income	7,250	49,549
	741,381	382,587

15. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	1993	1992
	£	£
Bank overdraft	271,497	—
Trade creditors	39,397	11,281
Other creditors	14,394	9,869
Transfer fees payable	235,000	230,000
Taxation and social security	126,516	76,222
Accruals and deferred income	589,803	649,376
Hire purchase creditors	4,106	2,723
Amounts due to parent company	10,349	130,000
	1,291,062	1,129,471

16. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	1993	1992
	£	£
Hire purchase creditors	7,184	12,673
Amounts due to parent company	150,000	—
Repayable otherwise than by instalments in more than five years:		
Loan stock 2001	490,000	490,000
	647,184	502,673

The loan stock bears a variable rate of interest linked to net realisations on transfers (ranging from nil for net realisations up to £100,000 to 5% for net realisations in excess of £500,000) and is secured by a floating charge over all the assets of the company. The loan stock is repayable to the Bank of Scotland and the principal shareholder in the holding company.

17. DEFERRED TAXATION

There was no potential deferred taxation liability at 31 July 1993 (1992 - £nil).

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 1993

18. CALLED-UP SHARE CAPITAL:

Authorised, allotted, called-up and fully paid: 25,000,000 ordinary shares of £1 each, 1992 - 25,000,000 ordinary shares of 2p each	<i>1993</i>	<i>£</i>
	<i>500,000</i>	<i>500,000</i>

19. PROFIT AND LOSS ACCOUNT

ACCUMULATED LOSSES AT 1 AUGUST 1992	<i>(1,684,673)</i>	<i>(1,349,113)</i>
Profit (loss) for the financial year	<i>54,357</i>	<i>53,559</i>
ACCUMULATED LOSSES AT 31 JULY 1993	<i>(1,630,316)</i>	<i>(1,684,673)</i>

20. CONTINGENT LIABILITIES AND FINANCIAL COMMITMENTS

a) CAPITAL COMMITMENTS

The company has the following expenditure commitments at 31 July 1993:	<i>—</i>	<i>13,358</i>
Expenditure contracted for but not provided for	<i>—</i>	<i>—</i>

b) LEASE COMMITMENTS

The company has annual commitments in respect of operating leases which may be analysed as follows:	<i>75,000</i>	<i>75,000</i>
Lease of Easter Road Stadium expiring after 5 years	<i>—</i>	<i>—</i>

Easter Road Stadium is retained on a full repairing and insuring lease from a property company connected with the principal shareholder in the holding company.

c) CONTINGENT LIABILITIES

The company has provided a bond and floating charge to the Bank of Scotland in relation to all sums payable to the bank. The operation of this security is subject to a ranking agreement between the company, the Bank of Scotland and the principal shareholder in the holding company. A portion of the grants received from the Football Ground Improvement Trust may become repayable - at the Trust's discretion - in the event that the Club moves from Easter Road Stadium.

d) VAT

The company is registered for VAT purposes in a group of undertakings which share a common registration number. As a result, it has jointly guaranteed the VAT liability of the group, and failure by other members of the group would give rise to additional liabilities for the company.

e) PLAYER RELATED MATTERS

All signing-on fees and other amounts payable to playing staff earned by the year end have been provided in the financial statements. In addition, the company is committed to £127,600 (1992 - £145,450) of deferred signing-on fees which become payable to those players that stay with the club for the duration of their current contracts. Additional transfer fees of £53,000 (1992 - £65,000) are payable should certain players be selected at international level.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 JULY 1993

21. RECONCILIATION OF OPERATING (LOSS) PROFIT TO NET CASH OUTFLOW FROM OPERATING ACTIVITIES

	1993	1992
	<i>£</i>	<i>£</i>
Operating (loss) profit	(196,534)	27,942
Transfer fees receivable (payable)	279,440	(378,915)
Loss on disposal of tangible fixed assets	455	1,070
(Increase) decrease in stocks	(6,024)	977
Increase in debtors	(558,794)	(237,886)
Increase in creditors	33,811	125,739
Depreciation charges	9,812	8,187
Net cash outflow from operating activities	<u>(237,834)</u>	<u>(451,875)</u>

22. ANALYSIS OF CHANGES IN CASH AND CASH EQUIVALENTS DURING THE YEAR

	1993	1992
	<i>£</i>	<i>£</i>
Balance at 1 August 1992	5,381	404,241
Net cash outflow	(270,185)	(458,860)
Balance at 31 July 1993 (note 23)	<u>(264,804)</u>	<u>5,381</u>

23. ANALYSIS OF THE BALANCES OF CASH AND CASH EQUIVALENTS AS SHOWN IN THE BALANCE SHEET

	1993	1992	Change in year
	<i>£</i>	<i>£</i>	<i>£</i>
Cash at bank and in hand	6,693	5,381	1,312
Bank overdraft	(271,497)	—	(271,497)
	<u>(264,804)</u>	<u>5,381</u>	<u>(270,185)</u>

24. THE TAYLOR REPORT

The company has not yet finalised its plan to meet the requirements of the Taylor Report which requires that football stadia be fully seated prior to the commencement of the 1994/95 season.

25. SUBSEQUENT EVENTS

On 19 August 1993 the company agreed to pay a fee of £210,000, plus a contingent fee of £37,500 to secure the transfer of Michael O'Neill from Dundee United Football Company Limited. On 3 September 1993 a Compensation Tribunal of the Scottish Football League determined that the fee payable to the company for the transfer of Patrick McGinlay on 30 July 1993 should be £525,000. This amount has been treated as receivable at 31 July 1993, and is reflected in the net transfer fees receivable of £79,440 in the profit and loss account.

26. HOLDING COMPANY

The company is a subsidiary undertaking of HFC Holdings Limited, which is incorporated in Scotland. The only group in which the results of the company are consolidated is that headed by HFC Holdings Limited.

NOTICE OF MEETING

Notice is hereby given that the Annual General Meeting for 1993 will be held in The Portobello Town Hall, Portobello High Street, Edinburgh EH15 1AF on 25 November 1993 at 7.30 pm for the following purposes.

By Order of the Board

1. To receive and adopt the Directors' Report and Accounts for the year ended 31 July 1993, together with the Report of the Auditors.
2. To re-appoint Arthur Andersen as auditors and to authorise the Directors to fix their remuneration.
3. To elect Ian Brennan a Director of the company.
4. To transact any other ordinary business of the company.

Cecil Graham

Secretary

29 October 1993

Easter Road Stadium
Edinburgh EH7 5QG

Note: Ordinary shareholders of the Company entitled to attend and vote at the meeting may appoint a proxy to attend and vote on a poll on their behalf. The proxy need not be a shareholder of the Company. A form of proxy is included with the Annual Report for the use of members who are unable to attend the meeting. To be effective this must be deposited at the Company's registered office not later than 48 hours before the meeting.