COMPANY NUMBER: 4585

REPORT AND ACCOUNTS

YEAR TO MAY 31, 1996



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REGISTRATION NUMBER: 4585

DIDECTORS.	Ronald N. Dixon (Chairman)
DIRECTORS:	Malcolm Reid
	John F. Black
	Robert Hynd
	Nigel Squire
	Harry Leadingham

SECRETARIES:	Blackadder Reid Johnston

REGISTERED OFFICE:	Dens Park Stadium.
	Sandeman Street,
	Dundee,

Dundee, DD3 1JY.

AUDITORS:	Dand Carnegie & Co.,
	Stannergate House,
	41 Dundee Road West,
	Broughty Ferry,

Dundee, DD5 1NB.

DANKEDS.	TSB Bank PLC,
BANKERS:	10D Dank LDC,

Commercial Banking Centre,

P. O. Box 54, 69 Albion Street,

Leeds,

West Yorkshire,

LS1 1UY.

SOLICITORS: Levy & McRae,

266 St. Vincent Street,

Glasgow, G2 5RL.

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REPORT OF THE DIRECTORS

The directors present their report and the accounts of the company for the year ended May 31, 1996.

RESULTS AND DIVIDENDS

The results of the company are set out on page 5. The directors do not recommend the payment of a dividend as the funds of the company are fully employed and it is proposed to transfer the retained loss to reserves.

PRINCIPAL ACTIVITIES AND BUSINESS REVIEW

The principal activity of the company throughout the year continued to be the operation of a professional football club.

The results for the year and the financial position at the year end were considered acceptable by the directors, who do not anticipate a return to profitability until the terms of the Bosman ruling are adopted in the United Kingdom.

DIRECTORS AND THEIR INTERESTS

The directors throughout the year together with their interests in the issued share capital of the company were as follows:-

	Ordinary shares of £1 each		
	May 31, 1996	May 31, 1995	
Ronald N. Dixon	4,230,444	4,230,444	
Malcolm Reid	233,544	233,544	
John F. Black	26,700	26,700	
Robert Hynd	3,829	3,829	
Nigel Squire	1,666	1,666	
Harry Leadingham			
(appointed August 28, 1996)	N/A	N/A	

The shares credited to Ronald N. Dixon above represent shares held by Continental Sports Corporation Limited (the holding company - 3,362,523 shares), Braemaire Industries Limited (293,750 shares), and Dundee Leisure Limited (574,171 shares).

There have been no significant changes in the above shareholdings in the period June 1, 1996 to December 5, 1996.

SUBSTANTIAL SHAREHOLDERS

In addition to that notified by Ronald N. Dixon and Malcolm Reid, a substantial interest in the ordinary shares of the company has been notified by Mr. Robert Prentice. At May 31, 1996 Mr. Prentice held 365,359 ordinary shares of 10p each, being 6% of the issued share capital. No other person has reported an interest of 3% or more in the ordinary shares of the company, requiring to be so recorded in the register under S.211 of the Companies Act 1985.

REPORT OF THE DIRECTORS (continued)

FIXED ASSETS

The movement in fixed assets are set out in note 8.

PLAYING STAFF

As a result of the recent Bosman ruling, whereby football clubs are no longer entitled to demand a fee on the transfer of the registration of a player who has completed a contract of employment, the directors consider that it is no longer appropriate to carry the value of the playing staff as an asset. Details of the write-off of this asset are set out in note 9.

AUDITORS

Dand Carnegie & Co. have indicated their willingness to continue in office and a resolution to re-appoint them will be proposed at the annual general meeting.

By Order of the Board,

BLACKADDER REID JOHNSTON

Secretaries.

December 5, 1996.

STATEMENT OF DIRECTORS' RESPONSIBILITIES IN RESPECT OF THE ACCOUNTS

Company law requires the directors to prepare accounts for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those accounts, the directors are required to

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the accounts;
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the accounts comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.



Stannergate House 41 Dundee Road West Broughty Ferry Dundee DD5 1NB Telephone: 01382 480488

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REPORT OF THE AUDITORS TO THE SHAREHOLDERS OF DUNDEE FOOTBALL CLUB LIMITED (FORMERLY DUNDEE FOOTBALL CLUB PLC)

We have audited the accounts on pages 5 to 17 which have been prepared in accordance with the accounting policies set out on pages 10 and 11.

RESPECTIVE RESPONSIBILITIES OF DIRECTORS AND AUDITORS

As described on page 3, the company's directors are responsible for the preparation of accounts. It is our responsibility to form an independent opinion, based on our audit, on those accounts and to report our opinion to you.

BASIS OF OPINION

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the accounts. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the accounts, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the accounts are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the accounts.

OPINION

In our opinion the accounts give a true and fair view of the state of the company's affairs at May 31, 1996 and of its results for the year then ended, and have been properly prepared in accordance with the Companies Act 1985.

DAND CARNEGIE & CO.

Chartered Accountants and Registered Auditors,

Dundee.

December 5, 1996.



PROFIT AND LOSS ACCOUNT for the year ended May 31, 1996

	,	1996	1995
	Notes	£	£
TURNOVER - Continuing operations	2	1,032,168	977,920
Staff costs Depreciation Other operating costs	3	828,558 46,271 276,354 1,151,183	718,397 23,476 275,343 1,017,216
OPERATING (LOSS) - continuing operations	4	(119,015)	(39,296)
Gain on sale of fixed assets Interest payable	5	3,738 (3,879)	6,113 (23,534)
(LOSS) ON ORDINARY ACTIVITIES BEFORE TAXATION		(119,156)	(56,717)
Taxation	6		
(LOSS) FOR THE FINANCIAL YEAR AFTE TAXATION BUT BEFORE EXTRAORDINA		(119,156)	(56,717)
Extraordinary item	7	(53,800)	
(LOSS) FOR THE FINANCIAL YEAR, RET.	AINED	£ (172,956)	£ (56,717)

STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES for the year ended May 31, 1996

	1996 £	1995 £
(Loss) for the financial year attributable to the shareholders	(172,956)	(56,717)
Unrealised loss on revaluation of playing staff (note 9)	(3,526,000)	-
Release of playing staff reserve (note 15)	3,800,750	
Total gains and (losses) recognised since the last annual re-	eport £ 101,794	£ (56,717)

STATEMENT OF RECONCILIATION OF SHAREHOLDERS' FUNDS for the year ended May 31, 1996

	1996 £	1995 £
(Loss) for the financial year Other recognised gains and losses	(172,956) 274,750	(56,717)
Release of playing staff reserve New share capital subscribed:	(3,800,750)	-
At par Share premium	388 1,939	4,040 20,201
Net (deductions) to shareholders' funds	(3,696,629)	(32,476)
Opening shareholders' funds	7,746,407	7,778,883
Closing shareholders' funds	£ 4,049,778	£ 7,746,407

BALANCE SHEET at May 31, 1996.

•	n may 5.	x, x//V.		
			1996	1995
	Notes		£	£
FIXED ASSETS	0		5 217 200	5,093,151
Tangible assets	8 9		5,217,280	3,985,000
Playing staff	9			3,983,000
			5,217,280	9,078,151
CURRENT ASSETS				
Stocks		6,000		6,000
Debtors	10	45,003		765,611
Cash in hand		88		11,725
		51,091		783,336
CREDITORS: amounts falling due				
within one year	11	(771,037)		<u>(761,469)</u>
NET CURRENT ASSETS			(719,946)	21,867
TOTAL ASSETS LESS CURRENT LIABIL	ITIES		4,497,334	9,100,018
CREDITORS: amounts falling due after				
more than one year	12		(447,556)	(1,353,611)
NET ASSETS			£ 4,049,778	£ 7,746,407
				
CAPITAL AND RESERVES				576 001
Called up share capital	14		576,619	576,231
Share premium reserve	15		1,383,101	1,381,162
Freehold property revaluation reserve			3,154,362	3,154,362
Playing staff revaluation reserve	15		-	3,800,750
Profit and loss account	15		(1,064,304)	(1,166,098)
SHAREHOLDERS' FUNDS (all equity)			£ 4,049,778	£ 7,746,407

These accounts were approved by the Board on December 5, 1996.

M. REID,

Director.

N. R. SQUIRE

Director.

CASH FLOW STATEMENT for the year ended May 31, 1996

for the je	for the year chaca may 21, 1220		1006	1995	
I	Votes	£	1996 £	£	
Net cash inflow from operating activities	1		653,066	524,895	
Servicing of finance Interest paid		(3,879)		(23,534)	
Net cash (outflow) from servicing of finance	•		(3,879)	(23,534)	
Extraordinary item Penalty paid to H. M. Customs and Ex	ccise	(53,800)	(53,800)	<u>-</u>	
Investing activities Payment to acquire: Tangible fixed assets less capital grants received Playing staff		242,707 158,000 (400,707)		321,562 242,000 (563,562)	
Receipts from sales of: Tangible fixed assets Playing staff		76,045 617,000 693,045		14,073 206,183 220,256	
Net cash inflow/(outflow) from investactivities Net cash inflow before financing	sting		292,338 887,725	(343,306) 158,055	
Financing Issue of ordinary share capital Loan monies (repaid) New hire purchase contracts net of capital repaid in year	4 4 4	2,327 (912,420) 10,731	(899,362)	24,241 (172,285) —	
(Decrease)/increase in cash and cash equivalents	3		£ (11,637)	£ 10,011	

NOTES TO THE CASH FLOW STATEMENT for the year ended May 31, 1996

1.	Reconciliation of operat	-		1996 £	
	Operating (loss) before in	nterest payable	e	(119,015	•
	Investment written off			46 271	100
	Depreciation charge			46,271 720,608	•
	Decrease in debtors Increase in creditors			5,202	•
	Net cash inflow from ope	erating activiti	ies	£ 653,066	£ 524,895
2.	Analysis of changes in o	eash and cash	ı equivalent	ts 1996	1995
	during the year			1990	
	Balance at June 1, 1995			11,725	1,714
	Change in year			(11,637	10,011
	Balance at May 31, 1996	5		£ 88	£ 11,725
3.	Analysis of the balances equivalents as shown in			6 1995 € £	•
	Cash at bank and in hand	d	£ 8		
4.	Analysis of changes in the during the year	financing Share Premium £	Shar Capito		
	Balance at June 1, 1995 Cash inflow/(outflow)	1,381,162	576,23	1 1,353,611	-
	from financing	1,939	38	(912,420	0) 10,731
	Balance at May 31, 1996	£ 1,383,101	£ 576,61	9 £ 441,191	£ 10,731

NOTES TO THE ACCOUNTS at May 31, 1996

1. **ACCOUNTING POLICIES**

The financial statements are prepared in accordance with applicable accounting standards. The particular accounting policies adopted are described below.

Accounting convention

The financial statements are prepared under the historical cost convention, modified to include the revaluation of certain freehold land and buildings.

Turnover

Turnover represents admission money received and income from other activities connected with the promotion of professional football, net of Value Added Tax.

Tangible fixed assets

Following on from a revaluation in May, 1990, further additions and improvements to the company's freehold land and buildings are capitalised in the balance sheet at cost, less any grants received.

Having previously revalued the company's freehold land and buildings (see note 8), it is the directors' policy to maintain the company's freehold land and buildings in such condition that its value is not diminished by the passage of time, the relevant expenditure being charged to the profit and loss account in the year in which it is incurred. Therefore, contrary to Statement of Standard Accounting Practice No. 12, no provision is required for depreciation as it is considered to be so slight as to be immaterial.

For other fixed assets, depreciation is provided to write off the cost of the assets over their expected useful lives at the following rates:

Motor vehicles

- 25% reducing balance method

Equipment & fittings - 10% straight line method.

Playing staff

Playing staff were capitalised as a fixed asset in the balance sheet on May 31, 1993, at the directors' valuation.

Each year the amount of transfer fees paid net of transfer fees received is added to the playing staff fixed asset. The resulting amount of the playing staff asset is then adjusted at each year-end date (see note 9), to a valuation made by an independent panel of experienced sports writers, and the amount of this adjustment is shown as a movement in the playing staff revaluation reserve (see note 15).

NOTES TO THE ACCOUNTS at May 31, 1996

1. ACCOUNTING POLICIES (continued)

Playing staff (continued)

As a result of the recent Bosman ruling whereby football clubs are no longer entitled to demand a fee on the transfer of the registration of a player who has completed his contract of employment, the directors consider that it is no longer appropriate to carry the value of the playing staff as an asset. Accordingly, the asset has been written off and similarly, the playing staff revaluation reserve has been released (see notes 9 and 15).

Deferred taxation

Deferred taxation is provided, using the liability method, on all timing differences, between the profit computed for taxation purposes and the profit stated in the financial statements to the extent that it is probable the liability will crystallise.

No provision has been made in the financial statements for the tax charge that would arise if the company's heritable property was sold at, or near, the valuation incorporated in the financial statements. As the directors have no intention of disposing of any part of the heritable property, they consider it unlikely that such a charge will arise.

Leasing and hire purchase commitments

Assets obtained under hire purchase contracts are capitalised in the balance sheet and are depreciated over their useful lives. The interest element of the rental obligations is charged to profit and loss account evenly over the period of the contract.

Rentals under operating leases are charged against profit on a straight line basis over the lease term.

NOTES TO THE ACCOUNTS at May 31, 1996

2.	TURNOVER	1996	1995
_,		£	£
	Analysis by area of activity:		
	Gate receipts	684,015	398,172
	Commercial income	121,282	413,530
	Scottish Football Association	154,639	131,354
	and Scottish Football League income Other income	72,232	34,864
		£ 1,032,168	£ 977,920
		1006	1005
3.	STAFF COSTS	1996 £	1995 £
		g.co.00g	CC1 070
	Wages and salaries	759,007 69,551	661,079 57,318
	Social security costs		
		£ 828,558	£ 718,397
	The average weekly number of employees		
	during the year was:	No.	No.
	Full time players, staff and directors	44	37
	Part time players and staff	75	75
		119	112
		===	===
4.	OPERATING (LOSS)		
	The operating loss is stated after charging:	1996	1995
	The operating 1000 is stated after things-ig.	£	£
	Directors' remuneration	12,500	_
	Auditors' remuneration - audit services	5,000	7,000
	- other services	5,800	-
	Depreciation Owned assets	41,003	23,476
	Assets held under hire purchase contracts	5,268	,
	_		

NOTES TO THE ACCOUNTS at May 31, 1996

5.	INTEREST PAYABLE		1996	1995
•			£	£
	Bank overdraft		52	-
	Hire purchase charges		1,383	-
	Other interest		2,444	23,534
			£ 3,879	£ 23,534
6.	TAX ON PROFIT ON ORDINARY AC	TIVITIES	***************************************	
	Due to trading losses incurred to	date, no provision fo	or corporation	tax is required.
7.	EXTRAORDINARY ITEM		1996	1995
, .			£	£
	Penalty levied by H. M. Customs	and Excise	£ 53,800	£ -
8.	TANGIBLE FIXED ASSETS		Vehicles,	
o.	IANGIBLE FIXED ASSETS	Freehold land	equipment	
		and buildings	& fittings	Total
		£	£	£
	Cost or valuation:			
	At June 1, 1995	4,979,255	234,763	5,214,018
	Additions	40,000	202,707	242,707
	Disposals	(72,307)		(72,307)
	At May 31, 1996	4,946,948	437,470	5,384,418
				
	At valuation	4,100,000	_	4,100,000
	At cost	846,948	437,470	1,284,418
		4,946,948	437,470	5,384,418
	Depreciation:			
	At June 1, 1995	-	120,867	120,867
	Disposals	-	-	-
	Charge for the year		46,271	46,271
	At May 31, 1996	<u></u>	167,138	167,138
	Net book value: At May 31, 1996			
		£ 4,946,948	£ 270,332	£ 5,217,280
	At May 31, 1995	£ 4,979,255	£ 113,896	£ 5,093,151
	- w	<u></u>		

NOTES TO THE ACCOUNTS at May 31, 1996

8. TANGIBLE FIXED ASSETS (continued)

The net book value of Vehicles, equipment and fittings above of £270,332 includes £15,837 (1995 - £Nil) in respect of assets held under hire purchase contracts.

Comparable amounts determined according to the historical cost convention:

	Freehold land and buildings £
Cost at May 31, 1990 Net additions at cost since May 31, 1990	945,638 846,948
Net book value: At May 31, 1996	£ 1,792,586
At May 31, 1995	£ 1,824,893

Included in the freehold land and buildings at May 31, 1996 are land and buildings at Dens Park Stadium. The stadium was independently surveyed and valued by O'Neill East Limited, Chartered Surveyors on May 31, 1990. Their valuation of the stadium on a depreciated replacement cost basis but subject to the directors of the company being satisfied as to the adequacy of the company's potential profitability was £4,100,000.

9.	PLAYING STAFF	1996	1995
		£	£
	Valuation at May 31, 1995	3,985,000	2,980,000
	Additions at cost	158,000	242,000
	Disposals proceeds	(617,000)	(206,183)
	Revaluation surplus arising on independent valuation	-	969,183
	Revaluation deficit arising on write off of playing staff in line with Bosman ruling	(3,526,000)	
	Valuation at May 31, 1996	£ -	£ 3,985,000

NOTES TO THE ACCOUNTS at May 31, 1996

10.	DEBTORS	1996 £	199 5 £
	Amounts falling due within one year:		
	Trade debtors Other debtors	16,050	111,630 300,000
	Prepayments and accrued income Due from holding company	28,953	12,631 289,300
	Due from associated company (Dundee Leisure Limited)		52,050
		£ 45,003	£ 765,611
11.	CREDITORS: amounts falling due within one year	1996 £	1995 £
	Trade creditors	90,526	234,872
	Other taxes and social security costs Accruals and deferred income	269,217 141,620	202,806 101,103
	Other creditors Due to associated company	141,172	222,688
	(Dundee Leisure Limited) Hire purchase (note 13)	124,136 4,366	
		£ 771,037	£ 761,469
12.	CREDITORS: amounts falling due after more than one		1995
	Loan from Continental Commercial Systems	£	£
	Corporation (see below) Hire purchase (note 13)	441,191 6,365	1,353,611
		£ 447,556	£ 1,353,611

The loan from Continental Commercial Systems Corporation, a company registered in Canada with R. N. Dixon as its appointed nominee, is secured by a standard security over the freehold land and buildings of Dens Park Stadium, and by a bond and floating charge for all sums and monies due over the whole property and undertaking of the company. The loan is non-interest bearing and without a fixed repayment date, and the directors are treating this amount as not falling due within one year.

NOTES TO THE ACCOUNTS at May 31, 1996

13.	OBLIGATIONS UNDER HIRE PURCHASE CONTRACTS	1996 £	1995 £
	The maturity of these amounts is as follows: Amounts payable:		
	within on year	6,333	_
	within two to five years	8,234	
		14,567	
	Less: Finance charges allocated to		
	future periods	3,836	
		£ 10,731	£ -
	Hire purchase obligations are analysed as follows:		
	Current obligations	4,366	-
	Non-currrent obligations	6,365	
		£ 10,731	£ -
14.	SHARE CAPITAL	1996	1995
		£	£
	Authorised:	1,000,000	1,000,000
	10,000,000 ordinary shares of 10p each		
	Allotted, called up and fully paid: 5,766,190 ordinary shares of 10p each	576,619	576,231

During the year 3,874 new ordinary shares were subscribed for and issued at 60p per share and the premium of 50p per each new share issued has been credited to a share premium account. These shares were issued under the prospectus dated March 4, 1992 and the reporting accountants were Messrs. Kidsons Impey, Chartered Accountants.

NOTES TO THE ACCOUNTS at May 31, 1996

15.	RESERVES	Share premium account £	Freehold property revaluation reserve £	Playing staff revaluation reserve £	Profit and loss account £
	At June 1, 1995 On new shares allotte	1,381,162 d 1,939	3,154,362	3,800,750	(1,166,098)
	Release of playing starevaluation reserve Write off of playing s (Loss) for year	-	- - 	(3,800,750)	3,800,750 (3,526,000) (172,956)
	At May 31, 1996	£ 1,383,101	£ 3,154,362	£ -	£ (1,064,304)

16. CAPITAL COMMITMENTS

There were no capital commitments at May 31, 1996 (1995 - £Nil).

17. CONTINGENT LIABILITIES

Actions have been raised against the company by the company's previous marketing consultant. There is ongoing litigation in this case and the directors consider that no provision is required for any contingent liabilities.

There is also a dispute between the company and Messrs. Drummond Robbie & Gibson. The board of directors do not acknowledge that the company has a liability to that firm in respect of fees and outlays or otherwise, and therefore no provision has been made.

The company has raised an action in the Court of Session against BBC Radio Scotland and others. The directors have not provided for the legal costs to date on the basis that they expect these will be recovered in full.

18. ULTIMATE HOLDING COMPANY

Continental Sports Corporation Limited, a company registered in Scotland, owned 58.3% of the Company's issued share capital as at May 31, 1996 (1995 - 58.4%). Continental Sports Corporation Limited is a wholly owned subsidiary of Continental Sports Corporation Limited, a company registered in Guernsey.

19. NUMBER OF SHAREHOLDERS

The number of shareholders in the company at May 31, 1996 was 867 (1995 - 833).