Registered number: OC418074

Red Kite Capital Management LLP

Report And Financial Statements

31 December 2019

WEDNESDAY

10 16/09/2020 COMPANIES HOUSE #211

Rees Pollock Chartered Accountants

Red Kite Capital Management LLP

INFORMATION

Designated Members Lord Farmer

E Ashton

LLP registered number OC418074

Registered office First floor

2 Queen Anne's Gate Buildings

Dartmouth Street

London SW1H 9AA

Independent auditors Rees Pollock

Chartered Accountants 35 New Bridge Street

London EC4V 6BW

Bankers Coutts & Co

440 Strand London WC2R 0QS

MEMBERS' REPORT For the Year Ended 31 December 2019

The members present their annual report together with the audited financial statements of Red Kite Capital Management LLP (the "LLP") for the year ended 31 December 2019.

Principal activities

The principal activity during the year was that of investment advisor. The LLP was authorised by the Financial Conduct Authority (FCA) on 1 March 2018:

Designated Members

Lord Farmer was a designated member of the LLP throughout the year. E Ashton was appointed as a designated member on 30 June 2019. P Coughlan resigned as a designated member on 30 June 2019.

Results

The trading results for the year and the LLP's financial position at the end of the year are shown in the attached accounts.

Pillar III disclosure

The firm has documented the disclosures required by the FCA under BIPRU 11. These are available from the registered office.

Policy with respect to members drawings and subscriptions and repayments of member's capital

Members' capital and drawings are determined by the regulatory capital requirements of the FCA and any trading needs of the LLP.

Members' responsibilities statement

The members are responsible for preparing the annual report and the financial statements in accordance with applicable law and regulations.

Company law, (as applied by The Limited Liability Partnerships (Accounts and Audit) (Application of Companies Act 2006) Regulations 2008), requires the members to prepare financial statements for each financial year. Under that law the members have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law, (as applied by The Limited Liability Partnerships (Accounts and Audit) (Application of Companies Act 2006) Regulations 2008) the members must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the LLP and of the profit or loss of the LLP for that period.

In preparing these financial statements, the members are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed; subject to any material departures:
 disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the LLP will continue in business.

MEMBERS' REPORT (continued) For the Year Ended 31 December 2019

The members are responsible for keeping adequate accounting records that are sufficient to show and explain the LLP's transactions and disclose with reasonable accuracy at any time the financial position of the LLP and to enable them to ensure that the financial statements comply with the Companies Act 2006 (as applied by The Limited Liability Partnerships (Accounts and Audit) (Application of the Companies Act 2006) Regulations 2008). They are also responsible for safeguarding the assets of the LLP and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of information to auditors

Each of the persons who are members at the time when this Members' report is approved has confirmed that:

- so far as the members are aware, there is no relevant audit information of which the LLP's auditors are unaware, and
- that the members have taken all the steps that ought to have been taken as members in order to be aware of any relevant audit information and to establish that the LLP's auditors are aware of that information.

Auditors

Rees Pollock have expressed their willingness to continue in office.

This report was approved by the members on 24th April 2020 and signed on their behalf by:

Mua Ashtan

E Ashton

Designated member

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF RED KITE CAPITAL MANAGEMENT LLP

Opinion

We have audited the financial statements of Red Kite Capital Management LLP (the 'LLP') for the year ended 31 December 2019, which comprise the Statement of comprehensive income, the Balance sheet, the Statement of cash flows, the Reconciliation of members' interests and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the LLP's affairs as at 31 December 2019 and of its loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, as applied to limited liability partnerships by The Limited Liability Partnerships (Accounts and Audit) (Application of Companies Act 2006) Regulations 2008.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the LLP in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the members' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the members have not disclosed in the financial statements any identified material uncertainties that may
 cast significant doubt about the LLP's ability to continue to adopt the going concern basis of accounting for
 a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The members are responsible for the other information. The other information comprises the information included in the Annual report, other than the financial statements and our Auditors' report thereon. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF RED KITE CAPITAL MANAGEMENT LLP (CONTINUED)

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006, as applied to limited liability partnerships, requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of members

As explained more fully in the Members' responsibilities statement on page 1, the members are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the members determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the members are responsible for assessing the LLP's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the members either intend to liquidate the LLP or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' report.

Use of our report

This report is made solely to the LLP's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006, as applied by Part 12 of The Limited Liability Partnerships (Accounts and Audit) (Applications of Companies Act 2006) Regulations 2008. Our audit work has been undertaken so that we might state to the LLP's members those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the LLP and the LLP's members, as a body, for our audit work, for this report, or for the opinions we have formed.

Andrew Snook (Senior Statutory Auditor)

Duch

for and on behalf of Rees Pollock, Chartered Accountants Statutory Auditor

35 New Bridge Street London EC4V 6BW

Date: 24 April 2020

STATEMENT OF COMPREHENSIVE INCOME For the Year Ended 31 December 2019

| | Note | 2019 £ | 2018 £ |
|---------------------------------------------------------------------------------------------------------------------|------|-------------|----------------------|
| Turnover | 3 | 5,145,365 | 3,048,284 |
| Gross profit | | 5,145,365 | 3,048,284 |
| Administrative expenses | | (6,360,655) | (3,481,588) |
| Other operating income | | 783,228 | <u>-</u> |
| Operating loss | 5 | (432,062) | (433,304) |
| Interest receivable and similar income | | <u>-</u> | 441 |
| Loss before tax | | (432,062) | (432,863) |
| Loss for the year before members' remuneration and profit shares available for discretionary division among members | | (432,062) | (432,863) ======= |

There was no other comprehensive income for 2019 (2018:£NIL).

The notes on pages 9 to 14 form part of these financial statements.

BALANCE SHEET As at 31 December 2019

| | Note | | ·2019 £ | | 2018 £ |
|---------------------------------------------------------------------|------|----------------------|---------------|----------------------|---------------------------------------|
| Current assets | | | | | |
| Debtors: amounts falling due within one year Bank and cash balances | 9 | 2,932,954 344,364 | | 2,291,042 239;520 | |
| | | 3,277,318 | | 2,530,562 | |
| Creditors: Amounts Falling Due Within One Year | 10 | (1,311,427) | | (1,430,562) | |
| Net current assets | | | 1,965,891 | | 1,100,000 |
| Total assets less current liabilities | | • | 1,965,891 | | 1,100,000 |
| Net assets | | • | 1,965,891 | • | 1,100,000 |
| Represented by: | | • | | • | |
| Loans and other debts due to members | | | 865,891 | | - |
| Members' other interests | | | 865,891 | | м' |
| Members' capital classified as equity | | | 1,100,000 | | 1,100,000 |
| membere suprial diagonied de equity | | | | | · · · · · · · · · · · · · · · · · · · |
| | | • | 1,965,891 | | 1,100,000 |
| Total members' interests | | | | | |
| Loans and other debts due to members | | | 865,891 | | - |
| Members' other interests | | | 1,100,000 | | 1,100,000 |
| | | | 1,965,891 | | 1,100,000 |

The financial statements were approved and authorised for issue by the members and were signed on their behalf on 24 April 2020

Anna Asitan

E Ashton

Designated member

The notes on pages 9 to 14 form part of these financial statements.

RECONCILIATION OF MEMBERS' INTERESTS For the Year Ended 31 December 2019

| | EQUITY Members' other interests | | DEBT Loans and other debts due to members less any amounts due from members in debtors | | Total members' interests | |
|----------------------------------------------------------------------|------------------------------------|----------------|----------------------------------------------------------------------------------------|------------------|--------------------------------|-----------|
| | Members' capital | | | | | |
| | (classified as | Other | | Other | | |
| | equity) | reserves | Total | amounts | Total | Total |
| Amounts due from members | £ | £ | £ | £ (1,483,170) | £ (1,483,170) | £ |
| | | | | | | |
| Balance at 1 January 2018 | 1,100,000 | - | 1,100,000 | (1,483,170) | (1,483,170) | (383,170) |
| Loss for the year available for discretionary division among members | - | (432,863) | (432,863) | - | - | (432,863) |
| Members' interests after profit | | | | | | |
| for the year | 1,100,000 | (432,863) | 667,137 | (1,483,170) | (1,483,170) | (816,033) |
| Other division of losses | - | 432,863 | 432,863 | (432,863) | (432,863) | • |
| Amounts introduced by members | - | - | - | 2,729,171 | 2,729,171 | 2,729,171 |
| Drawings | - | • | • | (813,138) | (813,138) | (813,138) |
| Balance at 31 December 2018 | 1,100,660 | - | 1,100,000 | - | | 1,100,000 |
| Loss for the year available for discretionary division among members | - | (432,062) | (432,062) | | | (432,062) |
| Members' interests after profit for the year | 1,100,000 | (432,062). | 667,938 | | _ | 667,938 |
| Other division of losses | • | 432,062 | 432,062 | (432,062) | (432,062) | • |
| Amounts introduced by members | - | , - | , | 1,630,523 | 1,630,523 | 1,630,523 |
| Drawings | - | - | - | (332,570) | (332,570) | |
| Amounts due to members | | | ····· | 865,891 | 865,891 | |
| Balance at 31 December 2019 | 1,100,000 | - | 1,100,000 | 865,891 | 865,891 | 1,965,891 |

There are no existing restrictions or limitations which impact the ability of the members of the LLP to reduce the amount of Members' other interests.

| STATEMENT OF CASH FLOWS For the Year Ended 31 December 2019 | | |
|-------------------------------------------------------------------------------|-----------------------------------------|-------------|
| | 2019 £ | 2018 £ |
| Cash flows from operating activities | | |
| Loss for the financial year | (432,062) | (432,863) |
| Adjustments for: | | |
| Interest receivable | - | (441) |
| (Increase) in debtors | (877,898) | (939,039) |
| (Increase) in amounts owed by related parties | 235,986 | (293,288) |
| Increase/(decrease) in creditors | 259,382 | (644,526) |
| (Decrease)/increase in amounts owed to related parties | (378,517) | 2,262,374 |
| Net cash generated from operating activities before transactions with members | (1,193,109) | (47,783) |
| | *************************************** | |
| Cash flows from investing activities | | |
| Interest received | - | 441 |
| Net cash from investing activities | • | 441 |
| Cash flows from financing activities | *************************************** | |
| Amounts introduced by members | 1,630,523 | 1,100,000 |
| Distribution paid to members | (332,570) | (813,138) |
| Net cash used in financing activities | 1,297,953 | 286,862 |
| Net increase in cash and cash equivalents | 104,844 | 239,520 |
| Cash and cash equivalents at beginning of year | 239,520 | - |
| Cash and cash equivalents at the end of year | 344,364 | 239,520 |
| Cash and cash equivalents at the end of year comprise: | | |
| Cash at bank and in hand | 344,364 | 239,520 |
| | 344,364 | 239,520 |
| | | |

The notes on pages 9 to 14 form part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS For the Year Ended 31 December 2019

1. General information

Red Kite Capital Management LLP is a limited liability partnership incorporated in the UK.

The entity's registered address is 1st floor, 2 Queen Anne's Gate Buildings, Dartmouth Street, London, SW1H 9AA.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention unless otherwise specified within these accounting policies and in accordance with Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and the Republic of Ireland and the Companies Act 2006 and the requirements of the Statement of Recommended Practice "Accounting by Limited Liability Partnerships".

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. Management do not consider there are any key accounting estimates or assumptions made that have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities within the next financial year:

Management are also required to exercise judgement in applying the entity's accounting policies. Due to the straight forward nature of the business management consider that no critical judgements have been made in applying the entity's accounting policies.

The following principal accounting policies have been applied:

2.2 Going concern

The controlling partner, has indicated his willingness to provide funding to the LLP, as and when required in order for it to operate for it to operate for at least 12 months from the date these financial statements were signed. Accordingly, the designated members consider it appropriate to continue to adopt the going concern basis in preparing the financial statements.

2.3 Turnover

Turnover comprises revenue recognised by the LLP in respect of services provided during the year. Investment management fees are recognised as they accrue across the year. Performance fees are only recognised on crystallisation.

2.4 Taxation

The taxation payable on the profits of the LLP is the personal liability of the members.

2.5 Financial instruments

(i) Financial assets

Basic financial assets, including trade and other receivables, cash and bank balances and investments in commercial paper, are initially recognised at transaction price. Such assets are subsequently carried at amortised cost using the effective interest method.

At the end of each reporting period financial assets measured at amortised cost are assessed for objective evidence of impairment. If an asset is impaired the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

Other financial assets, including investments in equity instruments of entities which are not

NOTES TO THE FINANCIAL STATEMENTS For the Year Ended 31 December 2019

2. Accounting policies (continued)

2.5 Financial instruments (continued)

subsidiaries, associates or joint ventures, are initially measured at fair value, which is nominally the transaction price. Such assets are subsequently carried at fair value and the changes in fair value are recognised in the profit and loss account.

(ii) Financial liabilities

Basic financial liabilities, including trade and other payables, bank loans, loans from fellow Group companies and preference shares that are classified as debt, are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future receipts discounted at a market rate of interest.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method. Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade payables are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derivatives, including interest rate swaps and forward foreign exchange contracts, are not basic financial instruments. Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured at their fair value. Changes in the fair value of derivatives are recognised in profit or loss unless they are included in a hedging arrangement. Financial liabilities are derecognised when the liability is extinguished, that is when the associated contractual obligation is discharged, cancelled or expires.

(iii) Offsetting

Financial assets and liabilities are offset and the net amounts presented in the financial statements when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

NOTES TO THE FINANCIAL STATEMENTS For the Year Ended 31 December 2019

2. Accounting policies (continued)

2.6 Foreign currency translation

(i) Functional and presentational currency

The LLP's functional and presentational currency is GBP.

(ii) Transactions and balances

Foreign currency transactions are translated into the functional currency using the spot exchange rates at the dates of the transactions.

At each period end foreign currency monetary items are translated using the closing rate. Non-monetary items measured at historical cost are translated using the exchange rate at the date of the transaction and nonmonetary items measured at fair value are measured using the exchange rate when fair value was determined.

Foreign exchange gains and losses resulting from the settlement of transactions and from the translation at period-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the Statement of income and retained earnings except when deferred in other comprehensive income as qualifying cash flow hedges.

Foreign exchange gains and losses that relate to borrowings and cash and cash equivalents are presented in the Statement of income and retained earnings within 'finance income or costs'. All other foreign exchange gains and losses are presented in the Statement of income and retained earnings within 'other operating income'.

2.7 Members profit allocation

A members' discretionary share in the profit or loss for the year is accounted for as an allocation of profits. Unallocated profits and losses are included within other reserves.

3. Turnover

The turnover and operating profit for the year was derived from the LLP's principal continuing activity which was carried out wholly in the UK.

4. Other operating income

| | 2019 | 2018 |
|------------------------------------------------------|---------|-------------|
| | £ | £ |
| Other operating income receivable from related party | 783,228 | - |
| | 783,228 | - |
| | | |

| | ES TO THE FINANCIAL STATEMENTS the Year Ended 31 December 2019 | | |
|----|-------------------------------------------------------------------------------------------------------------|------------------|------------------|
| 5. | Operating loss | | |
| | The operating loss is stated after charging: | | |
| | | 2019 £ | 2018 |
| | Exchange differences | 3,171 | £ (41,065) |
| 6. | Auditors' remuneration | | |
| | | 2019 £ | 2018 £ |
| | Fees payable to the LLP's auditor and its associates for the audit of the LLP's annual financial statements | 10,000 | 10,000 |
| | Fees payable to the LLP's auditor and its associates in respect of all other services | 8,875 | 6,250 |
| 7. | Employees Staff costs were as follows: | | |
| | Stall Costs were as follows. | 2019 £ | 2018 £ |
| | Wages and salaries | 580,734 | 200,802 |
| | Social security costs Cost of defined contribution scheme | 67,839 25,734 | 28,287 33,180 |
| | - - | 674,307 | 262,269 |
| | The average monthly number of employees during the period was 5 (2018:3) | | |
| 8. | Information in relation to members | | |
| | | 2019 Number | 2018 Number |
| | The average number of members during the year was | 2 | 4 |

NOTES TO THE FINANCIAL STATEMENTS For the Year Ended 31 December 2019

9. Debtors

| | | 2019 £ | 2018 £ |
|-----|------------------------------------------------|-----------|-----------|
| | Trade debtors | 2,752,022 | 371,262 |
| | Amounts owed by related parties | 57,302 | 293,288 |
| | Other debtors | - | 143,536 |
| | Prepayments and accrued income | 123,630 | 1,482,956 |
| | | 2,932,954 | 2,291,042 |
| 10. | Creditors: Amounts falling due within one year | 2019 £ | 2018 £ |
| | Trade creditors | 33,629 | - |
| | Amounts owed to related parties | 999,089 | 1,377,616 |
| | Other taxation and social security | 200,431 | 28,704 |
| | Other creditors | 14,613 | - |
| | Accruals and deferred income | 63,665 | 24,242 |
| | | 1,311,427 | 1,430,562 |

11. Analysis of Net Debt

| | At 1 January 2019 £ | Arising from cash flows | At 31 December 2019 £ |
|--------------------------------------------------------------------|------------------------------|-------------------------|--------------------------------|
| Cash at bank and in hand | 239,520 | 104,844 | 344,364 |
| Net funds (before members' debt) | 239,520 | 104,844 | 344,364 |
| Loans and other debts due to members Other amounts due to members | - | (865,891) | (865,891) |
| Net debt after loans and other debts due to members | 239,520 | (761,047) | (521,527) |

12. Pension commitments

The entity operated a defined contribution pension scheme. The assets of the scheme are held separately from those of the entity in an independently administered fund. The pension cost charge represents contributions payable by the entity to the fund and amounted to £25,734 (2018: £33,180). Contributions totaling £14,613 (2018: £nil) were payable to the fund at the balance sheet date.

NOTES TO THE FINANCIAL STATEMENTS For the Year Ended 31 December 2019

13. Related party transactions

Included in turnover is £128,102 (2018: £487,862) in relation to amounts charged to related parties, by way of being under common control or significant influence. Included in administrative expenses is £5,274,269 (2018: £3,002,199) in relation to amounts charged by related parties, by way of being under common control or significant influence.

Included in other operating income is £783,228 (2018: £nil) due from a related party, by way of being under common control or significant influence.

Included in debtors at 31 December 2019 is £57,302 (2018: £293,288) due from these entities and £nil (2018: £161,415) included within prepayments and accrued income in relation to transactions with these entities.

Included within creditors at 31 December 2019 is £999,088 (2018: £1,377,616) due from these entities.

14. Post balance sheet events

The first quarter of 2020 has been dominated by the impact of the COVID-19 pandemic which has caused a sharp increase in the volatility of all financial markets and a fundamental shift in all business operations and individuals' daily lives. The designated members are now reliant on their own and their service providers' business continuity plans to continue their operations and to date this has been manageable and is expect to continue in this way.

15. Controlling party

The controlling party is Lord Farmer.