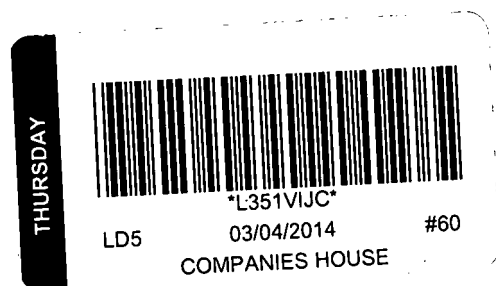


Registered No. OC342754

LOC @ THE CHRISTIE LLP

Report and Accounts

31 December 2013



Registered No. OC342754

**DESIGNATED MEMBERS**

The Christie Clinic LLP  
Vivek Misra

**AUDITORS**

Ernst & Young LLP  
Apex Plaza  
Forbury Road  
Reading  
RG1 1YE

**BANKERS**

Barclays Bank PLC  
St Johns Wood & Swiss Cottage Branch  
PO Box 2764  
London  
NW3 6JD

**REGISTERED OFFICE**

242 Marylebone Road  
London  
NW1 6JL

Registered No. OC342754

## THE MEMBERS' REPORT

The members present their report and accounts for the year ended 31 December 2013.

### PRINCIPAL ACTIVITY AND REVIEW OF THE BUSINESS

The principal activity of LOC @ The Christie LLP is the provision of outpatient medical oncology, chemotherapy infusions, oral chemotherapy and all related blood, pathology and miscellaneous outpatient visit services.

The LLP was incorporated on 20 January 2009 and commenced trading on 1 August 2012.

In the opinion of the members, the state of LOC @ The Christie LLP's affairs at 31 December 2013 is satisfactory.

### POLICY WITH RESPECT TO MEMBERS' DRAWINGS AND SUBSCRIPTIONS AND REPAYMENT OF MEMBERS' CAPITAL

Members are permitted to make drawings once the profit is determined. Drawings cannot exceed a member's profit share. The profit share is determined by the amount of the capital contribution made by the members pro rata over the net profit for the financial period.

New members are required to subscribe a minimum level of capital. Members may increase the amount of their capital contribution if members so agree by members' consent. On retirement, the balance on a member's Capital Account is repaid.

In the event of winding up, other reserves along with members' capital rank after unsecured creditors.

### FUTURE DEVELOPMENTS

There are no plans to change the activities of the partnership.

### EVENTS AFTER THE BALANCE SHEET DATE

No significant events affecting the LLP have occurred since the balance sheet date.

### GOING CONCERN

No material uncertainties that cast significant doubt about the ability of the partnership to continue as a going concern have been identified by the members. On the basis of their assessment of the partnership's financial position, the partnership's members have a reasonable expectation that the partnership will be able to continue in operational existence for the foreseeable future. Therefore they continue to adopt the going concern basis of accounting in preparing the annual financial statements.

### DESIGNATED MEMBERS

The Christie Clinic LLP  
Vivek Misra

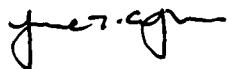
Registered No. OC342754

THE MEMBERS' REPORT (CONTINUED)

**AUDITORS**

Ernst & Young LLP will continue as auditor of the LLP.

Approved by the members on 28 March 2014 and signed on their behalf by:



J Fitzpatrick  
For and on behalf of The Christie Clinic LLP  
28 March 2014



V Misra  
28 March 2014

## MEMBERS' RESPONSIBILITIES STATEMENT

The Limited Liability Partnerships (Accounts and Audit) (Application of Companies Act 2006) Regulations 2008 requires the members to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the LLP and of the profit or loss of the LLP for that year.

The members have elected to prepare financial statements for the LLP in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law).

In preparing those financial statements, the members are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the LLP will continue in business.

Under the Limited Liability Partnerships Regulations 2008, the members are responsible for keeping proper accounting records, which disclose with reasonable accuracy at any time the financial position of the LLP and enable them to ensure that the financial statements comply with the Limited Liability Partnership Regulations. They are also responsible for safeguarding the assets of the LLP and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

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## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF LOC @ THE CHRISTIE LIMITED LIABILITY PARTNERSHIP ('LLP')

We have audited the financial statements of LOC @ The Christie LLP for the year ended 31 December 2013 which comprise the Profit and Loss Account, the Statement of Total Recognised Gains and Losses, the Balance Sheet, the Statement of Cash Flows, the Reconciliation of Members' Interests and the related notes 1 to 13. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 as applied by The Limited Liability Partnerships (Accounts and Audit) (Application of Companies Act 2006) Regulations 2008. Our audit work has been undertaken so that we might state to the members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the members as a body, for our audit work, for this report, or for the opinions we have formed.

### **Respective responsibilities of members and auditors**

As explained more fully in the Members' Responsibilities Statement set out on page 4, the members are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

### **Scope of the audit of the financial statements**

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. It includes an assessment of: whether the accounting policies are appropriate to the LLP's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the designated members; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Members' Report and financial statements to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

### **Opinion**

In our opinion the financial statements:

- give a true and fair view of the state of the Limited Liability Partnership's affairs as at 31 December 2013 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006 as applied by The Limited Liability Partnerships (Accounts and Audit) (Application of Companies Act 2006) Regulations 2008.

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INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF LOC @ THE CHRISTIE  
LIMITED LIABILITY PARTNERSHIP ('LLP') (CONTINUED)

**Opinion on other matter prescribed by the Companies Act 2006**

In our opinion the information given in the Members' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

**Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters where the Companies Act 2006 as applied to limited liability partnerships requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

Ernst & Young LLP

Ian Oliver (Senior statutory auditor)  
for and on behalf of Ernst & Young LLP, Statutory Auditor  
Reading

31 March 2014

**PROFIT AND LOSS ACCOUNT**  
for the year ended 31 December 2013

	<i>Notes</i>	<i>2013</i> <i>£000</i>	<i>2012</i> <i>£000</i>
<b>TURNOVER</b>	2	10,850	3,579
Administrative expenses		<u>(6,337)</u>	<u>(2,220)</u>
<b>OPERATING PROFIT</b>	3	4,513	1,359
<b>PROFIT FOR THE FINANCIAL YEAR BEFORE MEMBERS' REMUNERATION AND PROFIT SHARES</b>		<u>4,513</u>	<u>1,359</u>
Members' remuneration charged as an expense		-	-
<b>PROFIT FOR THE FINANCIAL YEAR AVAILABLE FOR DISCRETIONARY DIVISION AMONG MEMBERS</b>		<u>4,513</u>	<u>1,359</u>

All activities relate to continuing operations.

**STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES**

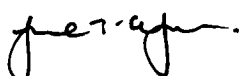
There are no recognised gains or losses other than the profit of £4,513,000 for the year ended 31 December 2013 (2012: £1,359,000).



**BALANCE SHEET**  
as at 31 December 2013

	<i>Notes</i>	<i>2013</i> <i>£000</i>	<i>2012</i> <i>£000</i>
<b>TANGIBLE ASSETS</b>			
Fixed assets	6	80	106
		<u>80</u>	<u>106</u>
<b>CURRENT ASSETS</b>			
Stocks	7	277	206
Debtors	8	2,388	1,542
Cash at bank and in hand		1,730	284
		<u>4,395</u>	<u>2,032</u>
<b>CREDITORS: amounts falling due within one year</b>	9	<u>(359)</u>	<u>(380)</u>
<b>NET CURRENT ASSETS</b>		4,036	1,652
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		<u>4,116</u>	<u>1,758</u>
<b>MEMBERS' OTHER INTERESTS</b>			
Members' capital		399	399
Other reserves		3,717	1,359
<b>MEMBERS' INTERESTS</b>		<u>4,116</u>	<u>1,758</u>

These financial statements were approved by the members on 28 March 2014 and are signed on their behalf by:



J Fitzpatrick  
For and on behalf of The Christie Clinic LLP  
28 March 2014



V Misra  
28 March 2014

STATEMENT OF CASH FLOWS  
for the year ended 31 December 2013

	<i>Notes</i>	<i>2013</i> <i>£000</i>	<i>2012</i> <i>£000</i>
<b>NET CASH INFLOW FROM OPERATING ACTIVITIES</b>	10	3,601	-
<b>FINANCING</b>			
Members' capital introduced		-	284
Payment of distribution to members		(2,155)	-
<b>NET CASH INFLOW FROM FINANCING ACTIVITIES</b>		<u>1,446</u>	<u>284</u>
<b>MOVEMENT IN CASH</b>		<u>1,446</u>	<u>284</u>
<b>RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN NET CASH</b>			
Increase in cash		1,446	284
<b>MOVEMENT IN NET CASH</b>		<u>1,446</u>	<u>284</u>
<b>NET CASH AT 1 JANUARY</b>		284	-
<b>NET CASH AT 31 DECEMBER</b>	10	<u>1,730</u>	<u>284</u>

RECONCILIATION OF MEMBERS' INTERESTS  
for the year ended 31 December 2013

	<i>Members' capital £000</i>	<i>Other reserves £000</i>	<i>Members' interests total £000</i>	<i>Loans and other debts due to members less any amounts due from members in debtors £000</i>	<i>Total £000</i>
Members' interests at 1 January 2013	399	1,359	1,758	-	1,758
Profit for the financial year available for division among members	-	4,513	4,513	-	4,513
Members' interests after profit for the year	399	5,872	6,271	-	6,271
Distribution to members	-	(2,155)	(2,155)	-	(2,155)
Members' interests at 31 December 2013	399	3,717	4,116	-	4,116

NOTES TO THE ACCOUNTS  
at 31 December 2013

**1. ACCOUNTING POLICIES**

The principal accounting policies adopted by the partnership are set out below and are consistent with the previous year.

***Basis of preparation***

The financial statements have been prepared in accordance with applicable United Kingdom accounting standards including the Statement of Recommended Practice, Accounting by Limited Liability Partnerships (the SORP) and under the historical cost convention.

***Going concern***

No material uncertainties that cast significant doubt about the ability of the partnership to continue as a going concern have been identified by the members. On the basis of their assessment of the partnership's financial position, the partnership's members have a reasonable expectation that the partnership will be able to continue in operational existence for the foreseeable future. Therefore they continue to adopt the going concern basis of accounting in preparing the annual financial statements.

***Tangible fixed assets and depreciation***

Tangible fixed assets are stated at cost.

Provision for depreciation is made so as to write off the cost of tangible fixed assets, when in their intended use, on a straight line basis over the expected useful economic lives of the fixed assets concerned. The principal annual rates used for this purpose are:

Equipment, furniture and fittings	–	between 10% and 25%
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The carrying values of tangible fixed assets are reviewed for impairment in periods if events or changes in circumstances indicate the carrying value may not be recoverable.

***Stocks***

Stocks, which consist mainly of drugs and consumable stores, are stated at the lower of invoiced cost and net realisable value. Net realisable value is the price at which stocks can be sold in the normal course of business. Provision is made where necessary for obsolete, slow moving and defective stocks.

***Turnover***

Turnover consists primarily of net healthcare service revenues that are recorded based upon established billing rates less allowances for contractual adjustments. Estimates of contractual allowances under managed healthcare plans are based upon terms specified in the related contractual agreement.

Turnover is recorded during the period the services are provided.

***Leases***

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged against profits on a straight line basis over the period of the lease.

***Pension costs***

The employees of the LLP are members of a group defined contribution scheme in the UK, the HCA International Limited Staff Retirement Benefits Scheme. The assets of the scheme are held separately from those of the LLP. The annual contributions payable are charged to the profit and loss account.

NOTES TO THE ACCOUNTS (CONTINUED)  
at 31 December 2013

**1. ACCOUNTING POLICIES (CONTINUED)**

***Taxation***

The taxation payable on the partnership profits is the personal liability of the members and consequently neither taxation nor related deferred taxation are accounted for in the financial statements.

***Members' participation rights***

Members' participation rights are the rights of a member against the LLP.

Members' participation rights in the earnings or assets of the LLP are analysed between those that are, from the LLP's perspective, either a financial liability or equity. A member's participation right results in a liability unless the right to any payment is discretionary on the part of the LLP.

Amounts subscribed or otherwise contributed by members are classified as equity if the LLP has an unconditional right to refuse payment to members. If the LLP does not have such an unconditional right, such amounts are classified as liabilities.

Where profits are automatically divided as they arise, so the LLP does not have any unconditional right to refuse payment, the amounts arising that are due to members are in the nature of liabilities. They are therefore treated as an expense in the Profit and Loss Account in the relevant year. To the extent that they remain unpaid at the year end, they are shown as a liability in the Balance Sheet.

Conversely, where profits are divided only after a decision by the LLP or its representative, so that the LLP has an unconditional right to refuse payment, such profits are classed as an appropriation of equity rather than as an expense. They are therefore shown as a residual amount available for discretionary division among members in the Profit and Loss Account and are equity appropriations in the Balance Sheet.

Other amounts applied to members, for example remuneration paid under an employment contract and interest on capital balances, are treated in the same way as all other divisions of profits, as described above, according to whether the LLP has, in each case, an unconditional right to refuse payment.

**2. TURNOVER**

The turnover was derived from one principal activity, the provision of cancer treatment within the United Kingdom.

**3. OPERATING PROFIT**

Operating profit is stated after charging the following:

	2013	2012
	£000	£000
Operating leases - buildings	153	64
Hire of plant and machinery	2	-
Depreciation of owned fixed assets	26	9

The auditors of the partnership are also the auditors of HCA International Limited and are remunerated in respect of their services to the partnership by HCA International Limited. The audit fee for the partnership was £5,500 (2012: £4,000).

NOTES TO THE ACCOUNTS (CONTINUED)  
at 31 December 2013

4. STAFF COSTS

The average number of persons employed by the partnership during the year was 5 (2012: 5).

Employment costs of all employees comprised:

	2013 £000	2012 £000
Wages and salaries	220	73
Social security costs	22	8
Other pension costs	1	-
	<u>243</u>	<u>81</u>

5. INFORMATION IN RELATION TO MEMBERS

	2013 £000	2012 £000
Average number of members during the year	<u>18</u>	<u>9</u>
Profit (including remuneration) attributable to the member with the largest entitlement to profits	<u>3,922</u>	<u>1,181</u>

6. TANGIBLE FIXED ASSETS

	<i>Equipment, furniture &amp; fittings</i> £000	<i>Total</i> £000
<b>Cost</b>		
At 1 January 2013	<u>144</u>	<u>144</u>
At 31 December 2013	<u>144</u>	<u>144</u>
<b>Depreciation</b>		
At 1 January 2013	38	38
Charge for the year	<u>26</u>	<u>26</u>
At 31 December 2013	<u>64</u>	<u>64</u>
<b>Net book value</b>		
At 31 December 2013	<u>80</u>	<u>80</u>
At 31 December 2012	<u>106</u>	<u>106</u>

7. STOCKS

	2013 £000	2012 £000
Drugs and consumables	<u>277</u>	<u>206</u>

NOTES TO THE ACCOUNTS (CONTINUED)  
at 31 December 2013

8. DEBTORS

	2013	2012
	£000	£000
Trade debtors	1,110	838
Amounts owed from group company	519	-
Prepayments and accrued income	759	704
	<u>2,388</u>	<u>1,542</u>

9. CREDITORS: amounts falling due within one year

	2013	2012
	£000	£000
Trade creditors	87	27
Amounts owed to group company	-	195
Accruals and deferred income	272	158
	<u>359</u>	<u>380</u>

10. NOTES TO THE STATEMENT OF CASH FLOWS

(a) Reconciliation of operating profit to net cash inflow from operating activities

	2013	2012
	£000	£000
Operating profit	4,513	1,359
Add back: depreciation	26	9
Increase in stocks	(71)	(206)
Increase in debtors	(846)	(1,542)
(Decrease) / increase in creditors	(21)	380
Net cash inflow from operating activities	<u>3,601</u>	<u>-</u>

(b) Analysis of net cash

	At 1 January 2013 £000	Cash flow £000	At 31 December 2013 £000
Cash at bank and in hand	284	1,446	1,730
	<u>284</u>	<u>1,446</u>	<u>1,730</u>

NOTES TO THE ACCOUNTS (CONTINUED)  
at 31 December 2013

**11. PENSION COMMITMENTS**

The partnership participates in a group defined contribution scheme in the UK, the HCA International Limited Staff Retirement Benefits Scheme. The pension cost for the year was £1,000 (2012: £nil). There were no outstanding contributions at 31 December 2013 relating to former employees (2012: £nil).

**12. RELATED PARTY TRANSACTIONS**

During the period, the partnership entered into transactions, in the ordinary course of business as below:

<i>Related Party</i>	<i>Transaction</i>	<i>2013 £000</i>	<i>2012 £000</i>
The Christie Clinic LLP	Fixed asset transfers from The Christie Clinic LLP	-	115
The Christie Clinic LLP	Management fee payable to The Christie Clinic LLP	(54)	(18)
HCA International Limited	Management fee payable to HCA International Limited	(326)	(107)

<i>Related Party</i>	<i>Closing balance at year end</i>	<i>2013 £000</i>	<i>2012 £000</i>
HCA International Limited	Amounts owed from / (to) HCA International Limited	519	(195)

**13. OBLIGATIONS UNDER LEASES**

Annual commitments under non-cancellable operating leases are as follows:

	<i>Land &amp; Buildings 2013 £000</i>	<i>Land &amp; Buildings 2012 £000</i>
Operating leases which expire:		
Within one year	115	-
Between two and five years	-	149
	<u>115</u>	<u>149</u>