CCURV LLP

MEMBERS' REPORT
AND
FINANCIAL STATEMENTS FOR THE YEAR ENDED
31 DECEMBER 2013



CCURV LLP

REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2013

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DESIGNATED MEMBERS AND ADVISORS

Designated Members

John Laing Projects & Developments (Croydon) Limited The Mayor & Burgesses of The London Borough of Croydon

Partnership Board Representatives

M Baybutt (resigned 16 August 2013)
J Heath (appointed 18 January 2013)
J Kerr (resigned 18 January 2013)

L A McCance

B S Nomafo (appointed 20 May 2014)
J Rouse (resigned 1 March 2013)
A Pearson (appointed 16 August 2013)

R M Simpson

P Spooner (appointed 1 March 2013, resigned 26 November 2013)

S D Yeatman

Company secretary and registered office

M Lewis 1 Kingsway London WC2B 6AN

Auditor

Deloitte LLP

Chartered Accountants and Statutory Auditor

London

Principal bankers

The Royal Bank of Scotland PO Box 39952 2 1/2 Devonshire Square London EC2M 4XJ

STRATEGIC REPORT

The Members present the Strategic Report of CCURV LLP for the year ended 31 December 2013.

GROUP STRUCTURE

CCURV LLP (the 'LLP') is incorporated as a Limited Liability Partnership under the Limited Liability Partnerships Act 2000.

These financial statements are the accounts of CCURV LLP and reflect the results for the year to 31 December 2013. The financial statements consolidate the accounts of CCURV LLP and all its subsidiary undertakings (the 'Group'), drawn up to 31 December each year.

REVIEW OF DEVELOPMENTS

The Limited Liability Partnership (LLP) between London Borough of Croydon and John Laing Projects & Developments (Croydon) Limited continue to take forward the following developments in Croydon.

Taberner House

Significant progress has been made on the Taberner House development in 2013 with a detailed scheme prepared for planning submission in January 2014. The delivery strategy for Taberner House is proposed as two phases, with phase 1 being Private Rented Sector (PRS) residential stock and phase 2 private residential for sale.

College Green

CCURV agreed to return this opportunity to the Council. For the foreseeable future CCURV will have no further involvement in College Green.

Lion Green Road, Coulsdon

Substantial progress has been made on completing the masterplan for Coulsdon and working up proposals for this site. A 50,000 sq. ft gross foodstore has been identified for the site, as well as a 10,000 sq. ft health centre. The planning application was determined in April 2014.

Other Sites

CCURV (Croydon Council Urban Regeneration Vehicle) is looking at numerous other Council owned sites across the borough such as Rees House and Homefield House in order to establish what values and regenerative benefits can be achieved through their delivery.

Davis House LLP

On 31 October Davis House LLP received a total cash injection of £5,000,000 from both John Laing Projects & Developments (Holdings) Limited and Croydon Council. This enabled the Royal Bank of Scotland facility to be repaid in full. In addition, due to the weakening of commercial rental market in Croydon for secondary office assets and the resultant reduction in yields reducing the asset value, the LLP sold Davis House Building to Croydon Council on 1 November 2013.

The property was originally acquired to unlock land to enable the development of Bernard Weatherill House.

Given that Davis House LLP's activities have ceased the intention is to wind down the Davis House Partnership and the Davis House LLP financial statements have not been prepared on a going concern basis. The effect of this is explained in Davis House LLP accounts.

KEY PEFORMANCE INDICATORS

The key performance indicator for the LLP is the progress in the development of Council owned sites and profit made by the Partnership.

PRINCIPAL RISKS AND UNCERTAINTIES

At the start of the Partnership, the LLP negotiated debt facilities with its Members' to ensure that the LLP has sufficient funds to progress with the planned developments.

Approved and signed on behalf of the members

, catur

S Yeatman

Partnership Board Representative London, United Kingdom

24 October 2014

MEMBERS' REPORT

The Members submit their Annual Report on the affairs of the Group, together with the financial statements and auditor's report, for the year ended 31 December 2013.

GOING CONCERN

The LLP and Group has net liabilities as at 31 December 2013 and has a letter of support from its members. The Partnership Board Representatives have considered the use of the going concern basis in the preparation of the financial statements in light of current market conditions and concluded that, with a future pipeline of identified new properties to be developed for the London Borough of Croydon, that the LLP and Group will remain a going concern for the foreseeable future. In reaching this conclusion, the Partnership Board Representatives have specifically considered the LLP's relationship with its members. More information is provided in note 1 of the Financial Statements.

DISCLOSURE OF INFORMATION TO AUDITOR

The Members who held office at the date of approval of this Members' report confirm that, so far as they are aware, there is no relevant audit information of which the Partnership's auditor is unaware, and each Member has taken all the steps that they ought to have taken as a Member to make themselves aware of any relevant audit information and to establish that the partnerships's auditor is aware of that information.

This confirmation is given and should be interpreted in accordance with the provisions of Section 418 of the Companies Act 2006.

PARTNERSHIP BOARD REPRESENTATIVES AND DESIGNATED MEMBERS

The designated members and Partnership Board Representatives, who served during the year are set out on page 1.

AUDITOR

Pursuant to Section 487 of the Companies Act 2006, the auditor will be deemed to be reappointed and Deloitte LLP will therefore continue in office.

MEMBERS' DRAWINGS AND CAPITAL POLICY

The Members' drawings and capital policy is outlined under clause 8 of the Limited Partnership Agreement signed on 28 November 2008.

Members are entitled but not obliged to make additional capital contributions.

No interest shall be paid or is payable by the LLP upon any capital contribution.

No member may make an additional capital contribution unless the other member makes a capital contribution at the same time such that the Members' respective capital contributions bear the same proportions to one another both before and after such contributions are made.

Approved and signed on behalf of the members

S Yeatman

Partnership Board Representative

London, United Kingdom

24 October 2014

MEMBERS' RESPONSIBILITIES STATEMENT

The Members are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

The Limited Liability Partnerships (Accounts & Audit) (Application of Companies Act 2006) Regulations 2008 require the Members to prepare financial statements for each financial year. Under that law the Members have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). The financial statements are required by law to give a true and fair view of the state of affairs of the LLP and of the Group and of the profit or loss of the Group for that period. In preparing these financial statements, the Members are required to:

- · select suitable accounting policies and then apply them consistently;
- · make judgments and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the firm will continue in business; and
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements.

The Members are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the LLP and enable them to ensure that the financial statements comply with the Companies Act 2006, as applicable to limited liability partnerships. They are also responsible for safeguarding the assets of the LLP and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF CCURV LLP

We have audited the financial statements of CCURV LLP for the year ended 31 December 2013 which comprise the Consolidated Profit and Loss Account, the Consolidated and Limited Liability Partnership Balance Sheets, the Consolidated Cash Flow Statement and the related notes 1 to 17. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the Limited Liability Partnership's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 as applied to limited liability partnerships by the Limited Liability Partnerships (Accounts and Audit) (Application of Companies Act 2006) Regulations 2008. Our audit work has been undertaken so that we might state to the limited liability partnership's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the limited liability partnership and the limited liability partnership's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of members and auditor

As explained more fully in the Members' Responsibilities Statement, the Members are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the limited liability partnership's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the designated members; and the overall presentation of the financial statements. In addition, we read all the financial and non-financian information in the annual report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the group's and of the parent limited liability partnership's affairs as at 31 December 2013 and of the group's loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006 as applied to limited liability partnerships.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Strategic Report and Members' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 as applied to limited liability partnerships requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent limited liability partnership, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent limited liability partnership financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Partnership Board Representatives' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Ross Howard (Senior Statutory Auditor) for and on behalf of Deloitte LLP Chartered Accountants and Statutory Auditor London, United Kingdom

October 2014

CONSOLIDATED PROFIT AND LOSS ACCOUNT

FOR THE YEAR ENDED 31 DECEMBER 2013

	Notes	2013 £'000	2012 £'000
Turnover Cost of sales Gross loss	2	213 (1,820) (1,607)	18,105 (18,210) (105)
Discontinued operating income Administrative & operating expenses	3	1,634 (1,479)	1,862 (1,321)
Operating loss from continuing operations Operating profit from discontinued operations Operating (loss) / profit	4	(2,055) 603 (1,452)	(229) 665 436
Stock impairment of discontinued operations Loss on ordinary activities before interest	7	(5,000) (6,452)	(6,398) (5,962)
Net interest receivable / (payable)	6	1	(1,538)
Loss for the financial year before members' remuneration		(6,451)	(7,500)
Loss for the financial year available for discretionary division among members	12	(6,451)	(7,500)

A reconciliation of movements in members' Interests is given in note 12.

There is no material difference between the results stated in the consolidated profit and loss account and their historical cost equivalents.

CONSOLIDATED BALANCE SHEET AS AT 31 DECEMBER 2013

	Notes	2013 £'000	2012 £'000
Current assets Stock	7	-	9,000
Debtors - due within one year	8	201	1,220
Cash at bank and in hand		2,473	4,270 14,490
Current liabilities Creditors: amounts falling due within one year	9	(487)	(12,004)
Net current assets		2,187	2,486
Total assets less current liabilities		2,187	2,486
Creditors: amounts falling due after more than one year	9	(8,420)	(19,672)
Net liabilities attributable to members		(6,233)	(17,186)
Represented by:			
Members' other interests			
Members' current account Members' current account	11 11	1 (6,234)	1 (17,187)
Total Members' Interests	12	(6,233)	(17,186)

The financial statements of CCURV LLP, Limited Liability Partnership Registration No OC341025, were approved by the Partnership Board Representatives and authorised for issue on 24October 2014. They were signed on its behalf by:

Partnership Board Representative London, United Kingdom 24 October 2014

LIMITED LIABILITY PARTNERSHIP BALANCE SHEET AS AT 31 DECEMBER 2013

	Notes	2013 £'000	2012 £'000
Current assets			
Debtors - due within one year	8	222	1,098
Cash at bank and in hand		2,416	2,345
		2,638	3,443
Current liabilities			
Creditors: amounts falling due within one year	9	(509)	(948)
Net current assets		2,129	2,495
Total assets less current liabilities		2,129	2,495
Creditors: amounts falling due after more than one year	9	(8,420)	(7,895)
Net liabilities attributable to members		(6,291)	(5,400)
Represented by:			
Members' other interests			
Members' capital account	11	1	1
Members' current account		(6,292)	(5,401)
Total Members' Interests	12	(6,291)	(5,400)

The financial statements of CCURV LLP, Limited Liability Partnership Registration No OC341025, were approved by the Partnership Board Representatives and authorised for issue on October 2014. They were signed on its behalf by:

S Yeatman

Partnership Board Representative

London, United Kingdom

24 October 2014

CONSOLIDATED CASH FLOW STATEMENT			
FOR THE YEAR ENDED 31 DECEMBER 2013	Notes	2013 £'000	2012 £'000
Net cash outflow from operating activities	14	(1,644)	(1,546)
Financing Interest received Interest and other financing costs paid Proceeds from sale of Davis House		5 (637) 4,000	2 (465) -
Net cash inflow/ (outflow) from financing	-	3,368	(463)
	-	1,724	(2,009)
Financing Increase in loan from related party undertakings Repayment of bank loan	9	6,679 (10,200)	2,995 (600)
Net cash (outflow)/ inflow from financing	-	(3,521)	2,395
(Decrease)/ increase in cash in the year	-	(1,797)	386

Notes to the financial statements for the year ended 31 December 2013

1 ACCOUNTING POLICIES

a) Basis of preparation of accounts

The financial statements have been prepared under the historical cost convention and in accordance with applicable accounting standards and the Statement of Recommended Practice 'Accounting by Limited Liability Partnerships'. The particular accounting policies adopted by the Members are described below.

Basis of consolidation

The Group financial statements consolidate the financial statements of the LLP and its subsidiary undertakings drawn up to 31 December each year. The results of subsidiaries acquired or sold are consolidated for the periods from or to the date on which control passed. Acquisitions are accounted for under the acquisition method.

Limited Liability Partnership

The LLP hold investments in subsidiaries, in the event of default of any subsidiary exposure is limited to the extent of the investment made by the LLP. Having reviewed the LLP's investment portfolio including the associated future cash requirements and forecast receipts, the Members are satisfied that they have a reasonable expectation that the LLP will have access to adequate resources to continue in existence for the foreseeable future. Accordingly, they continue to adopt the going concern basis in preparing the financial statements.

The members have also considered the ability of Croydon Council to continue to meet its contractual obligations due to the LLP and do not constitute this to be a material risk.

The LLP has net liabilities as at 31 December 2013 and is reliant on support from its members to be able to meet its liabilities as they fall due.

The LLP's Group forecasts and projections, taking account of reasonably possible changes in counterparty performance, show that the LLP expects to be able to continue to operate.

After making enquiries, the members have a reasonable expectation that the LLP has adequate resources to continue in operational existence for the foreseeable future. This is evidenced by a letter of support from its members, which states their intent to provide the necessary financial support to ensure that the LLP is a going concern for at least twelve months from the date of signing of these financial statements. Accordingly, they continue to adopt the going concern basis in preparing the annual report and accounts.

b) Turnover

Income represents income receivable in the ordinary course of business for services provided and excludes value added tax. Income is entirely derived in the United Kingdom. Pass-through revenue is recognised as costs are incurred.

c) Stocks

Stocks are stated at the lower of cost and net realisable value. Net realisable value is based on estimated selling price, less further costs expected to be incurred to completion and disposal.

d) <u>Taxation</u>

As a partnership, taxable income and chargeable gains and losses are borne by the individual partners and not reflected in the financial statements.

e) Bid Costs

Bid costs are charged to the profit and loss account.

The recovery of bid costs from project companies is recognised in the period of financial close.

f) Bank Borrowings

Interest-bearing bank loans and overdrafts are recorded at the proceeds received, net of direct issue costs. Finance charges, including premiums payable on settlement or redemption and direct issue costs, are accounted for on an accruals basis in the profit or loss account using the effective interest method and are added to the carrying amount of the instrument to the extent that they are not settled in the period in which they arise.

	Notes to the financial statements for the year	ended 31 December 2013 ((continued)
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2 TURNOVER

	Group	Group
	2013	2012
Turnover in the year is analysed as follows:	£.000	£,000
Pass-through revenue	213	18,105
	213	18,105

3 ADMINISTRATIVE & OPERATING EXPENSES

		2013			2012	
	Continuing	Discontinued		Continuing	Discontinued	
	operations	operations	Total	operations	operations	Total
	£'000	£,000	£.000	£'000	£,000	£,000
Administrative & operating expenses	(448)	(1,031)	(1,479)	(124)	(1,197)	(1,321)
ADMINISTRATIVE & OPERATING EXPENSES	(448)	(1,031)	(1,479)	(124)	(1,197)	(1,321)

4 OPERATING (LOSS) / PROFIT

	Group 2013 £'000	Group 2012 £'000
Operating (loss) / profit is stated after charging:		
Fees payable to the LLP's auditors for the audit of the LLP's annual accounts	6	5
Fees payable to the LLP's auditors for the audit of Davis House LLP's annual accounts	6	5
Fees payable to the LLP's auditors for the audit of CCURV (Nominee) Ltd annual accounts	3	3
	15	13
	 -	

In accordance with Section 408 of the Companies Act 2006, no separate profit and loss account has been presented for the LLP. For the year ended 31 December 2013, the LLP reported a loss available for discretionary distribution among members of £857,000 (2012 - loss of £727,970).

5 STAFF NUMBERS

The Group had no employees during the current year (2012 - nil).

6 NET INTEREST RECEIVABLE / (PAYABLE)

	Group 2013 €'000	Group 2012 £'000
Interest receivable and similar income		
Other interest receivable		2
	5	2
Interest payable and similar charges		
Interest payable on bank loans and overdrafts	(438)	(573)
Interest payable to parent undertakings	(829)	(967)
Reversal of prior year interest accrual	1,263	
	(4)	(1,540)
Net interest receivable / (payable)	1	(1,538)

The reversal of prior year interest accrual relates to interest payable of £1,263,000 (2012:nii) to the shareholders, John Laing Projects & Developments (Holdings) Limited and The Mayor & Burgesses of The London Borough of Croydon, in relation to the College Green site. The interest was reversed during the year as the site was removed as a potential site for development.

7	STOCK

Group 2013 £'000 19,728 (4,000) 15,728 (10,728) (5,000) (15,728)

Impairment
At 1 January 2013
Charged to the profit and loss account
At 31 December

Net book value At 31 December 2013 At 31 December 2012

Cost At 1 January 2013 Disposal At 31 December

9,000

The property, Davis House, was disposed by Davis House LLP during the year on 1 November 2013. Davis House LLP impaired the cost of the asset during the year prior to sale by £5,000,000 (2012 - £6,398,000) and subsequently sold the asset for £4,000,000.

8 DEBTORS

Gro	oup	LL	.P
2013	2012	2013	2012
£'000	£,000	£,000	£,000
•	244	-	-
81	963	109	1,098
20	•	13	-
100	•	100	-
<u> </u>	13		-
201	1,220	222	1,098
	2013 £'000 81 20 100	2013 2012 £'000 £'000 - 244 81 963 20 - 100 - 13	£'000 £'000 £'000 - 244 81 963 109 20 - 13 100 - 100 - 13

9 CREDITORS

CREDITORS				
	Group		LLP	
	2013	2012	2013	2012
	£.000	£,000	£'000	£.000
Amounts falling due within one year				
Amounts owed to fellow member undertakings	124	762	153	762
Trade creditors	259	453	257	69
Other taxation and social security		68	-	3
Bank loan	-	10,200		_
Accruals and deferred income	104	521	99	114
	487	12,004	509	948
Amounts falling due after more than one year Amounts owed to fellow member undertakings	8,420 8,420	19,672 19,672	8,420 8,420	7,895 7,895
	2013 £'000	2012 £'000	2013 £'000	2012 £'000
Analysis of debt: Debt can be analysed as falling due:	£ 000		2 300	£ 000
In one year or less, on demand	•	10,200	•	•
Between two and five years	8,420	19,672	8,420	7,895
	8,420	29,872	8,420	7,895

LOANS

The whole of the Council A Loan of £24,428,417 was deemed advanced at commercial close. The John Laing Projects and Developments (Croydon) Limited A loan is only drawn down in accordance with demands made by CCURV LLP as set out in the Members' Agreement unless agreed by both Members in writing. Interest is only payable on that portion of the Council A Loan that has not been matched by drawdown of the John Laing Projects and Developments (Croydon) Limited A Loan.

In 2013 John Laing Projects & Developments (Croydon) Limited (JLPDC) issued £2,008,000 A Loan notes to the partnership. Loan repayments of £8,409,458 paid in the current and preceding accounting periods leave an outstanding balance of £7,354,866 as at 31st December 2013.

Interest is charged on the JLPDC A Loan attributable to Barclay Road Annex at 0.05% per annum. Interest is charged on the remaining loan balance at 4.75% per annum. Council A Loan interest payable is accrued on a quarterly basis and the interest is credited to a separate account. At 31st December 2013 total accrued interest was £1,064,640 (2012 - £2,218,857), which is lower than the prior year due to College Green site being removed from the project resulting in a reversal of accrued interest.

Related party undertaking's loans have been waived in full on 31 December 2013 and all obligations to pay accrued or future interest, resulting in a £17,404,000 credit to Members' account as a capital contribution.

On 31 October Davis House LLP received a total cash injection of £5,000,000 from both Members of CCURV LLP. This enabled the Royal Bank of Scotland facility to be repaid in full.

MEMBERS' INTERESTS

EMBERS INTERESTS	Gro	oup	LI	LP
	2013	2012	2013	2012
	£.000	£,000	£,000	£,000
Members' capital account	1	1	1	1
Members' current account	(6,234)	(17,187)	(6,292)	(5,401)
	(6,233)	(17,186)	(6,291)	(5,400)

12 RECONCILIATION OF MOVEMENTS IN TOTAL MEMBERS' INTERESTS

	Group		LLP	
	2013 £'000	2012 £'000	2013 £'000	2012 £'000
Loss for the financial year available for discretionary division among	(0.454)	(7.500)	(004)	(700)
members Members' capital contribution	(6,451) 17,404	(7,500) -	(891) -	(728)
Net addition/ (reduction) in total members' interests	10,953	(7,500)	(891)	(728)
Opening Total Members' Interests	(17,186)	(9,686)	(5,400)	(4,672)
Closing Total Members' Interests	(6,233)	(17,186)	(6,291)	(5,400)

The indirect shareholders of Davis House LLP, John Laing Projects & Developments (Holdings) Limited and The Mayor & Burgesses of The London Borough of Croydon, have both legally waived the loan balances as at 31 December 2013. This has been shown as a Members' capital contribution of £17,404,000 (2012: nll).

13 TRANSACTIONS WITH RELATED PARTIES

There were related party transactions between the LLP and the following parties:

There were related party transactions between the LLP and the following parties.		
	2013	2012
	€.000	£,000
Members' contributions	2,500	
The Mayor & Burgesses of The London Borough of Croydon John Laing plc	2,500	-
Control of the Contro	-•	
Payments	400	040
John Laing Projects and Developments Ltd Laing Investment Management Services Ltd	123	943 14
Laing interstation management Services Liu John Laing plc	- -	22
The Mayor & Burgesses of The London Borough of Croydon	66	46
	189	1,025
Receipts		
John Laing Projects and Developments Ltd	6	23
The Mayor & Burgesses of The London Borough of Croydon	349	9,307
	355	9,330
Details of payments made to John Laing plc and subsidiaries are as follows:		
John Laing Projects and Developments Ltd - Management and secondment fees	123	943
Laing Investment Management Services Ltd - Recruitment Advertising Fees & Consultancy	•	14
John Laing plc - Loan Guarantee Fees	<u> </u>	22
David of the second of the sec	123	979
Details of payments made to The Mayor & Burgesses of The London Borough of Croydon are as follows:		
Planning applications	35	-
Rates	31	44
Planning Advice	66	<u>2</u> 46
		46
Details of receipts from John Laing plc and subsidiaries are as follows:		
John Laing Projects and Developments Ltd - Pass-through costs recovered	6	23
	6	23
Details of a scient for The Mayor 9 Durance of the London Popular of Capada and a follows		
Details of receipts from The Mayor & Burgesses of the London Borough of Croydon are as follows:		
Pass-through costs recovered	35	8,064
Rental Income	283	590
Development Management Fees		486
Service Charges	31 349	9,307
		3,507
Loan receipts from John Laing Projects and Developments (Croydon) Ltd	1,678	5,766
Balance payable at 31 December :		
	7,355	7,985
John Laing Projects and Developments (Croydon) Ltd John Laing Project & Developments (Holdings) Limited	7,305	7,983 5.844
John Laing plc - Loan Guarantee Fees	-	17
John Laing Project & Developments Limited	90	745
Laing Investment Management Services Ltd	34	
The Mayor & Burgesses of The London Borough of Croydon	7,479	5,844 20,434
		20,707
Balance receivable at 31 December :		
John Laing Projects and Developments Ltd	6	5
The Mayor & Burgesses of The London Borough of Croydon	78	958
	84	963

14 RECONCILIATION OF OPERATING (LOSS) / PROFIT TO NET CASH INFLOW FROM OPERATING ACTIVITIES

	2013 £'000	2012 £'000
Operating (loss) / profit	(1,452)	436
Decrease / (increase) in debtors	1,053	(986)
Decrease in creditors	(1,245)	(866)
Other non cash movements		(130)
Net cash outflow from operating activities	(1,644)	(1,546)

15 RECONCILIATION OF MOVEMENT IN NET DEBT

	At 1 January 2013 £'000	Cash flow £'000	Other non-cash changes £'000	At 31 December 2013 £'000
Increase in cash in hand and at bank	4,270	(1,797)	-	2,473
Debt due within one year	(10,200)	10,200		•
Debt due after one year	(19,672)	(6,679)	17,931	(8,420)
Net debt	(25,602)	1,724	17,931	(5,947)

16 CASH FLOW TO NET DEBT

	2013 £'000
Decrease in cash in hand and at bank Cash outflow from decrease in debt	(1,797) 3,521
Other non cash movements Decrease in net debt	
Net debt at 1 January 2013 Net debt at 31 December 2013	(25,602) (5,947)

17 ULTIMATE MEMBER UNDERTAKING

In accordance with the Project Development & Management Agreement, the partnership is managed by John Laing Projects & Developments Limited. The LLP's members are John Laing Projects & Developments (Croydon) Limited (50%), a company incorporated in Great Britain and The Mayor & Burgesses of The London Borough of Croydon (50%), a local authority in Great Britain. Copies of John Laing Projects & Developments (Croydon) Limited's accounts are available from Companies House, Crown Way, Cardiff, CF14 3UZ.