Report and Financial Statements

Year ended 31 March 2008

(- 26/09/2008) AC04RBE6

SATURDAY



A59 04/10/2008 COMPANIES HOUSE

137

REPORT AND FINANCIAL STATEMENTS 2008

| CONTENTS | Page |
|-----------------------------------|------|
| Members and professional advisors | 1 |
| Members' report | 2 |
| Independent auditors' report | 4 |
| Profit and loss account | 5 |
| Balance sheet | 6 |
| Cash flow statement | 7 |
| Notes to the financial statements | 8 |

REPORT AND FINANCIAL STATEMENTS 2008

MEMBERS AND PROFESSIONAL ADVISORS

MEMBERS

S R Baker (designated member)

D J Ridyard (designated member)

S L Bishop (designated member)

A Lofaro

A Majumdar

K Devitt

M Vissier

REGISTERED OFFICE

The Connection 198 High Holborn London WCIV 7BD

BANKERS

Royal Bank of Scotland 127-128 High Holborn London WCIV 6PQ

SOLICITORS

Stevens & Bolton LLP The Billings Guildford Surrey GUI 4YD

AUDITORS

Deloitte & Touche LLP Cambridge

MEMBERS' REPORT

The members are pleased to present their annual report and the audited financial statements of the limited liability partnership ("LLP") for the year ended 31 March 2008

PRINCIPAL ACTIVITIES

The principal activity of the LLP during the year was the provision of economic consultancy services

REVIEW OF DEVELOPMENTS

The trading results for the year ended 31 March 2008, and the LLP's financial position at the end of the year are shown in the attached financial statements

DESIGNATED MEMBERS

The designated members who served during the year, are set out in detail on page 1

TRANSACTIONS WITH MEMBERS

The members' policy on drawings is dependent upon the working capital requirements of the firm. A conservative level of monthly drawings is set at the start of the period and further distributions are made once the results for the period and allocation of profit have been finalised.

The balance of profits due to members is paid out once the accounts for the year ended 31 March 2008 are signed, again subject to working capital requirements

STATEMENT OF MEMBERS' RESPONSIBILITIES

The members are responsible for preparing the annual report and the financial statements. The members have prepared the accounts for the limited liability partnership in accordance with United Kingdom Generally Accepted Accounting Practice ('UK GAAP')

The Limited Liability Partnership (LLP) Regulations 2001 made under the Limited Liability Partnerships Act 2000 require the members to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the limited liability partnership at the end of the year and of the profit or loss for the year then ended. In preparing those financial statements, the members are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and estimates that are reasonable and prudent.
- state whether applicable accounting standards have been followed,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the partnership will continue in business

The members are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the limited liability partnership and to enable them to ensure that the financial statements comply with the Limited Liability Partnership Regulations 2001. The members are also responsible for safeguarding the assets of the LLP and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

MEMBERS' REPORT

AUDITORS

In the case of each of the persons who are members of the LLP at the date when this report is approved

- so far as each of the members is aware, there is no relevant audit information (as defined in the Companies Act 1985) of which the LLP's auditors are unaware, and
- each of the members has taken all the steps that they ought to have taken as a members to make themselves aware of any relevant audit information (as defined) and to establish that the LLP's auditors are aware of that information

This confirmation is given and should be interpreted in accordance with the provisions of s234ZA of the Companies Act 1985

Deloitte & Touche LLP have expressed their willingness to continue in office as auditors and a resolution to reappoint them will be proposed at the forthcoming Annual General Meeting

D J Ridyard

Approved by the Members

RML

29 September 2008

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF RBB ECONOMICS LLP

We have audited the financial statements of RBB Economics LLP for the year ended 31 March 2008 which comprise the profit and loss account, the balance sheet, the cash flow statement and the related notes 1 to 18 These financial statements have been prepared under the accounting policies set out therein

This report is made solely to the LLP's members, as a body in accordance with section 235 of the Companies Act 1985, as applicable to limited liability partnerships. Our audit work has been undertaken so that we might state to the LLP's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the LLP and the LLP's members as a body, for our audit work, for this report, or for the opinions we have formed

Respective responsibilities of members and auditors

The members' responsibilities for preparing the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) are set out in the Statement of Members' Responsibilities

Our responsibility is to audit the financial statements in accordance with relevant United Kingdom legal and regulatory requirements and International Standards on Auditing (UK and Ireland)

We report to you our opinion as to whether the financial statements give a true and fair view in accordance with the relevant financial reporting framework and are properly prepared in accordance with the Companies Act 1985, as applicable to limited liability partnerships. We also report to you if, in our opinion, the LLP has not kept proper accounting records, if we have not received all the information and explanations we require for our audit

We read the members' report for the above year and consider the implications for our report if we become aware of any apparent misstatements

Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the members in the preparation of the financial statements, and of whether the accounting policies are appropriate to the LLP's circumstances consistently applied and adequately disclosed

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion

- the financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the LLP's affair as at 31 March 2008 and of its profit for the year then ended, and
- the financial statements have been properly prepared in accordance with the Companies Act 1985 as applicable to limited liability partnerships

Deloitte & Touche LLP

Chartered Accountants and Registered Auditors Cambridge

United Kingdom

2 October 2008

4

PROFIT AND LOSS ACCOUNT Year ended 31 March 2008

| | Note | 2008 £ | 2007 £ |
|--|------|--------------------------|-------------|
| TURNOVER | 2 | 13,621,325 | 7,679,587 |
| Depreciation Staff costs | 4 | (105,382) (1,718,046) | . , , |
| Other external charges | | (2,987,639) | (1,528,856) |
| Other operating charges | | (895,744) | (540,730) |
| OPERATING PROFIT | 3 | 7,914,514 | 4,753,662 |
| Net interest receivable | 5 | 15,129 | 1,270 |
| PROFIT FOR THE FINANCIAL YEAR BEFORE MEMBERS' REMUNERATION AND PROFIT SHARES | 11 | 7,929,643 | 4,754,932 |
| Members' remuneration charged as an expense | | (7,929,643) | (4,754,932) |
| PROFIT FOR THE FINANCIAL YEAR AVAILABLE FOR DISCRETIONARY DIVISION AMONG MEMBERS | | | |

All results relate to continuing activities

There have been no recognised gains and losses other than the profit for the year and preceding year, accordingly no statement of total recognised gains and losses is presented

BALANCE SHEET 31 March 2008

| | Note | 2008 £ | 2007 £ |
|---|----------|-----------------|----------------|
| FIXED ASSETS | | - | - |
| Fixed ASSETS Fangible assets | 7 | 300,582 | 367,250 |
| Investments | 8 | 163,646 | 163,646 |
| | | 464,228 | 530,896 |
| CURRENT ASSETS | | | |
| Debtors | 9 | 4,995,276 | 4,450,743 |
| Cash at bank and in hand | | 1,512,699 | 679,268 |
| | | 6,507,975 | 5,131 011 |
| CREDITORS amounts falling due | | | |
| within one year | 10 | (2,638,327) | (1,194,561) |
| NET CURRENT ASSETS | | 3,869,648 | 3 935 450 |
| NET ASSETS | | 4,333,876 | 4,466 346 |
| | | | |
| REPRESENTED BY | | | |
| Members' interests | | | |
| Members' capital classified as a liability under FRS 25 | 11 | 25 | 2 |
| Other amounts | 11 11 | 35 4,333,841 | 3 4 466 343 |
| One anothe | 11 | 4,333,841 | 4 400 343 |
| TOTAL MEMBERS' INTERESTS | | 4,333,876 | 4,466 346 |

These financial statements were approved by the Members on 29 September 2008.

Signed on behalf of the Members

Mu

D J Ridyard

Designated Member

CASH FLOW STATEMENT Year ended 31 March 2008

| | | 2008 2007 |
|---|-------|-------------------------|
| | Note | £ £ |
| Net cash inflow from operating activities | 12 | 8,919,577 2,702,061 |
| Returns on investments and servicing of finance | 13 | 15,129 1,270 |
| Capital expenditure and financial investment | 13 | (39,162) (403,248) |
| Transactions with members | 13 | (8,062,113) (1,641,555) |
| Increase in cash | 14,15 | 833,431 658,528 |

NOTES TO THE FINANCIAL STATEMENTS Year ended 31 March 2008

1. ACCOUNTING POLICIES

The financial statements are prepared in accordance with applicable United Kingdom accounting standards and the Statement of Recommended Practice. Accounting by Limited Liability Partnerships. The particular accounting policies are outlined below.

Accounting convention

The financial statements are prepared under the historical cost convention

Group accounts

The LLP and its subsidiary undertakings comprise a medium sized group. The LLP has therefore taken advantage of the exemption provided by section 248 of the Companies Act 1985 not to prepare group accounts.

Taxation

Income tax payable on the LLP's profits is solely the personal liability of the individual members and consequently is not dealt with in these financial statements

Tangible fixed assets

Fixed assets are stated at historical cost less depreciation

Depreciation is provided on all tangible fixed assets at rates calculated to write each asset down to its estimated residual value evenly over its expected useful life, as follows

Fixtures and fittings
Computer equipment

20-25% straight line 20-25% straight line

Investments

Fixed asset investments are stated at cost less provision for impairment

Leased assets

Rental costs under operating leases are charged to profit and loss account in equal annual instalments over the periods of the leases

Foreign exchange

Transactions denominated in foreign currencies are translated into sterling at the rates ruling at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies at the balance sheet date are translated at the rates ruling at that date. Translation differences arising are dealt with in the profit and loss account.

Amounts recoverable under contracts

Services provided to clients during the period, which at the balance sheet date have not been billed to clients, have been recognised as turnover in accordance with Financial Reporting Standard 5 'Reporting the substance of transactions. Application Note G Revenue Recognition' Turnover recognised in this manner is based on an assessment of the fair value of the services provided at the balance sheet date as a proportion of the total value of the engagement. Provision is made against unbilled amounts on those engagements where the right to receive payment is contingent on factors outside the control of the firm

NOTES TO THE FINANCIAL STATEMENTS Year ended 31 March 2008

| 2 | TU | IRN | OV | ER |
|---|----|-----|----|----|
|---|----|-----|----|----|

Turnover represents fee income earned from the provision of economic consultancy services, and is stated net of value added tax

| | 2008 | 2007 |
|--|-------------|------|
| | % | % |
| Geographical analysis of turnover by destination | | |
| | | |
| United Kingdom | 44 | 37 |
| Rest of Europe | 40 | 46 |
| Rest of World | 16 | 17 |
| | | |
| | 100 | 100 |
| | | |

3 OPERATING PROFIT

| | 2008 | 2007 |
|------------------------------------|---------|---------|
| | £ | £ |
| Operating profit is after charging | | |
| Depreciation | | |
| Owned assets | 105,830 | 81,983 |
| Rentals under operating leases | | |
| Other operating leases | 262,584 | 202 235 |
| Auditors' remuneration | 18,000 | 15,000 |
| | | |

4 STAFF COSTS

| | 2008 No | 2007 No |
|--|------------|------------|
| Average number of persons employed (excluding members) | 140 | 110 |
| during the year Consultants | 20 | 19 |
| Support staff | 7 | 6 |
| •• | | |
| | 27 | 25 |
| | £ | £ |
| Employee costs during the year amounted to: | | |
| Wages and salaries | 1,537,184 | 690 903 |
| Social security costs | 180,862 | 83,453 |
| | 1,718,046 | 774,356 |

NOTES TO THE FINANCIAL STATEMENTS Year ended 31 March 2008

5 NET INTEREST RECEIVABLE

| | 2008 £ | 2007 £ |
|--|-------------------|------------------|
| Bank interest receivable Bank interest payable | 23,418 (8,289) | 8,296 (7,026) |
| Saint interest payable | 15,129 | 1,270 |

6. MEMBERS' SHARE OF PROFITS

Profits are shared among the members in accordance with agreed profit sharing arrangements. Members are required to make their own provision for pensions from their profit shares.

| | £ | £ |
|---|---|---|
| Average number of members during the year | 7 | 3 |

Profit attributable to the member with the largest entitlement to profit was £2,871,903 (2007 - £1,673,882)

7 TANGIBLE FIXED ASSETS

| | Fixtures and fittings | Computer equipment | Total |
|--------------------------|-----------------------------|--------------------|---------|
| Cont | £ | £ | £ |
| Cost | 222.222 | 150.000 | 400 604 |
| At 1 April 2007 | 328,335 | 152,266 | 480,601 |
| Additions | 12,433 | 26,729 | 39,162 |
| At 31 March 2008 | 340,768 | 178,995 | 519,763 |
| Accumulated depreciation | | | |
| At 1 April 2007 | 71,474 | 41,877 | 113,351 |
| Charge for the year | 68,813 | 37,017 | 105,830 |
| At 31 March 2008 | 140,287 | 78,894 | 219,181 |
| Net book value | | | |
| At 31 March 2008 | 200,481 | 100,101 | 300,582 |
| At 31 March 2007 | 256,861 | 110,389 | 367,250 |
| | | | |

NOTES TO THE FINANCIAL STATEMENTS Year ended 31 March 2008

8 INVESTMENTS

RBB Belgium N V

RBB Netherlands B V

| | | | 1. |
|-------------------------------------|---|-----------|----------|
| Cost Additions and at 31 March 2008 | 3 | | 163,646 |
| Net book value At 31 March 2008 | | | 163,646 |
| The company holds more than 2 | 10% of the share capital of the following | companies | <u> </u> |
| Company | Country of registration or | Shares h | eld |
| | incorporation | Class | % |
| Subsidiary undertakings | | | |

The aggregate amount of capital and reserves and the results of these undertakings for the last relevant financial year were as follows

Belgium

Holland

| | Capital | Profit |
|---------------------|-----------------------|---------|
| | and | for the |
| | reserves | year |
| | $oldsymbol{\epsilon}$ | € |
| RBB Belgium N V | 601,878 | 120,278 |
| RBB Netherlands B V | 601,541 | 498,247 |
| | | |

The capital and reserves and profit for the year shown above is information extracted from unaudited management accounts of those entities for the year ended 31 March 2008

9 DEBTORS

| | 2008 | 2007 |
|--|-----------|-----------|
| | £ | £ |
| Due within one year | | |
| Trade debtors | 2,090,631 | 2,429 854 |
| Amounts receivable from related undertakings | - | 474 998 |
| Amounts recoverable under contracts | 2 423,758 | 1,093,261 |
| Other debtors | 336,126 | 204,652 |
| Prepayments | 144,761 | 247 978 |
| | 4,995,276 | 4,450,743 |
| | | |

Other debtors includes amounts due after more than one year of £156,395 (2007 - £156,395)

100

100

Ordinary

Ordinary

NOTES TO THE FINANCIAL STATEMENTS Year ended 31 March 2008

10. CREDITORS AMOUNTS FALLING DUE WITHIN ONE YEAR

| 2007 |
|-----------|
| £ |
| 174,036 |
| 229,760 |
| 200,812 |
| 6,781 |
| 583,172 |
| 1,194,561 |
| |

11. TOTAL MEMBERS' INTERESTS

| | Members' interests | | |
|--|--------------------|-------------------|-------------|
| | Members' | Profits to | |
| | capital £ | be divided £ | Total £ |
| | | | |
| At 1 April 2007 | 3 | 4,466,343 | 4,466,346 |
| Profit for the year available for division among | | | |
| members | - | 7,929,643 | 7,929,643 |
| Distributions to members | • | (8,062,145) | (8,062,145) |
| Capital introduced | 32 | - | 32 |
| | | | |
| At 31 March 2008 | 35 | 4,333,841 | 4,333,876 |
| | | | |

12. NET CASH INFLOW FROM OPERATING ACTIVITIES

| | 2008 £ | 2007 £ |
|---|-----------|-------------|
| Operating profit | 7,914,514 | 4,753,662 |
| Depreciation | 105,830 | 81,983 |
| Increase in debtors | (544,533) | (2,222,899) |
| Increase in creditors | 1,443,766 | 89,315 |
| Net cash inflow from operating activities | 8 919,577 | 2,702,061 |

NOTES TO THE FINANCIAL STATEMENTS Year ended 31 March 2008

13. ANALYSIS OF CASH FLOWS

| 13. | ANALYSIS OF CASH FLOWS | | | | | |
|-----|---|-------------------------|----------------|----------------------------|---------------------------------|--------------------------------|
| | | | | | 2008 £ | 2007 £ |
| | Returns on investments and service | s of finance | | | | |
| | Investment received | | | | 23,418 | 8,296 |
| | Interest paid | | | | (8,289) | (7,026) |
| | | | | | 15,129 | 1,270 |
| | Capital expenditure and financial is | nvertment | | | | |
| | Payments to acquire tangible fixed as | | | | (39,162) | (239,602) |
| | Payments to acquire investments | 3003 | | | (35,102) | (163,646) |
| | | | | | (39,162) | (403,248) |
| | Transaction with members | | | | | |
| | Payments to members | | | | (8,062,145) | (1,641,555) |
| | Capital introduced by members | | | | 32 | • |
| | | | | | (8,062,113) | (1,641,555) |
| 14. | ANALYSIS OF CHANGES IN NE | T FUNDS At 1 April 2006 | Cash flow £ | At I April 2007 £ | Cash flow £ | At 31 March 2008 £ |
| | Cash at bank and in hand | 20,740 | 658 528 | 679,268 | 833,431 | 1 512 699 |
| 15 | Increase in cash in the year Net funds at 1 April | SH FŁOW TO N | MOVEMENT | IN NET FUI | 2008 £ 833,431 679,268 | 2007 £ 658,528 20,740 |
| | Net funds at 31 March | | | | 1,512,699 | 679,268 |

NOTES TO THE FINANCIAL STATEMENTS Year ended 31 March 2008

16 OBLIGATIONS UNDER OPERATING LEASES

At 31 March 2008 the Limited Liability Partnership had annual commitments under non-cancellable operating leases

| | Land ar | Land and buildings | |
|---------------------|---------|--------------------|--|
| | 2008 | 2007 | |
| | £ | £ | |
| Leases which expire | | | |
| After five years | 205,506 | 205 506 | |
| | | | |

17 TRANSACTIONS WITH RELATED PARTIES

During the year, the Limited Liability Partnership traded with RBB Netherlands B V and RBB Belgium N V, companies in which the members are also directors and shareholders, as follows

| | 2008 | | 2007 | |
|---------------------|---------|-----------|-----------|-----------|
| | Sales | Purchases | Sales | Purchases |
| | £ | £ | £ | £ |
| RBB Netherlands B V | 183,784 | 189,762 | 353,119 | 165,329 |
| RBB Belgium N V | 624,572 | 171,738 | 648,480 | 228,155 |
| | 808,356 | 361,500 | 1,001,599 | 393,484 |

The amounts due to and from related undertakings are below

| | 2008 | | 2007 | |
|---------------------|--------|-----------|---------|-------------|
| | Debtor | Creditor | Debtor | Creditor |
| | £ | £ | £ | £ |
| RBB Limited | • | - | 236,258 | - |
| RBB Netherlands B V | - | 456,224 | 238,740 | - |
| RBB Belgium N V | - | 768,522 | - | 229,760 |
| | | | | |
| | - | 1,224,746 | 474,998 | 229,760 |
| | | | | |

18 CONTROLLING PARTY

In the opinion of the members there is no controlling party as defined by Financial Reporting Standard 8 "Related party disclosures"