**Report and Financial Statements** 

30 June 2013

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# REPORT AND FINANCIAL STATEMENTS for the year ended 30 June 2013

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# REPORT AND FINANCIAL STATEMENTS for the year ended 30 June 2013

## OFFICERS AND PROFESSIONAL ADVISERS

## **DESIGNATED MEMBERS**

H Bradley

T Cassels

M Kurnatowska

P Rawlinson

### **REGISTERED OFFICE**

100 New Bridge Street London EC4V 6JA

## **BANKERS**

National Westminster Bank plc Aldwych Branch London

## INDEPENDENT AUDITOR

Deloitte LLP London

## REPORT AND FINANCIAL STATEMENTS for the year ended 30 June 2013

### **MEMBERS' REPORT**

The members are pleased to present their report and audited financial statements of the group for the year ended 30 June 2013

### PRINCIPAL ACTIVITY

The principal activity of Baker & McKenzie LLP is the provision of legal services in the United Kingdom to clients in the UK and overseas

#### **GOING CONCERN**

Details regarding the adoption of the going concern basis can be found in the Statement of accounting policies described in note 1 in the financial statements

#### **RESULTS**

The results for the year are set out on page 7. The members regard the results and future prospects to be satisfactory

### **LEGAL STRUCTURE**

Baker & McKenzie LLP, a limited liability partnership registered in England and Wales, was incorporated on 1 February 2005. On 1 October 2010 the employment contracts of all employees of Baker & McKenzie LLP were transferred to Baker & McKenzie Services Limited (which is wholly owned by Baker & McKenzie LLP). From that date Baker & McKenzie Services Limited has provided services to Baker & McKenzie LLP under a service agreement between the two entities. On 1 September 2012, the employment contracts of certain employees of Baker & McKenzie Services Limited were transferred to Baker & McKenzie Services II LLP. From that date Baker & McKenzie Services II LLP has provided services to Baker & McKenzie LLP under a service agreement between the two entities.

#### **DESIGNATED MEMBERS**

The designated members who served during the year, and appointments following the year-end, were as follows

H Bradley (Appointed 1 September 2013)

T Cassels

M Kurnatowska (Appointed 1 September 2013)

P Rawlinson

G Senior (Resigned 1 July 2013)

P Strivens (Resigned 1 September 2013)

### **MEMBERS' DRAWINGS AND CAPITAL POLICY**

The members are remunerated out of the profits of Baker & McKenzie LLP Allocation of profits is made on an accounts year basis, taking account of both the performance of the business as a whole and the individual performance of each member as assessed by a committee of members

Baker & McKenzie LLP's policy on determining the profits to be allocated and distributed to members in respect of a year is based on a cash received and paid basis. During the year the members receive monthly drawings on account of their share of distributable profits, and further distributions are made such that the entire distributable profit is paid to partners within five months of the year end

No retention for member's personal tax is made. Members are responsible for settling their liabilities personally

An individual member's capital requirement is linked to the member's profit share and the number of years of service and the requirements of the business. Capital is repaid to members on resignation or retirement from Baker & McKenzie LLP.

# REPORT AND FINANCIAL STATEMENTS for the year ended 30 June 2013

## **MEMBERS' REPORT**

### **AUDITOR**

Deloitte LLP has expressed their willingness to continue in office as auditor and appropriate arrangements have been put in place for them to be deemed reappointed as auditor in the absence of an Annual Members Meeting

Approved by the Members and signed on their behalf

**Designated Member** 

28 March 2014

P RAWLINSON

Designated Member

28 March 2014

T CASSELS

# REPORT AND FINANCIAL STATEMENTS for the year ended 30 June 2013

## STATEMENT OF MEMBERS' RESPONSIBILITIES

The members are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations

The Limited Liability Partnership Regulations 2001 made under the Limited Liability Partnerships (Accounts & Audit) (Application of Companies Act 2006) Regulations 2008 require the members to prepare financial statements for each financial year. Under that law the members have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). The financial statements are required by law to give a true and fair view of the state of affairs of the firm and of the group and of the profit or loss of the group for that period. In preparing these financial statements, the members are required to

- select suitable accounting policies and then apply them consistently,
- make judgments and estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the firm will continue in business

The members are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the firm and enable them to ensure that the financial statements comply with the Companies Act 2006, as applicable to limited liability partnerships. They are also responsible for safeguarding the assets of the firm and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF BAKER & MCKENZIE LLP

We have audited the financial statements of Baker & McKenzie LLP for the year ended 30 June 2013 which comprise the Consolidated Profit and Loss Account, the Consolidated and LLP Balance Sheets, the Consolidated Cash Flow Statement and the related notes 1 to 23 The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

This report is made solely to the limited liability partnership's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 as applied to limited liability partnerships by the Limited Liability Partnerships (Accounts and Audit) (Application of Companies Act 2006) Regulations 2008. Our audit work has been undertaken so that we might state to the limited liability partnership's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the limited liability partnership and the limited liability partnership's members as a body, for our audit work, for this report, or for the opinions we have formed

### Respective responsibilities of members and auditor

As explained more fully in the Members' Responsibilities Statement, the members are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

### Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the group's and the parent limited liability partnership's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the designated members, and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the annual report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

## Opinion on financial statements

In our opinion the financial statements

- give a true and fair view of the state of the group's and of the parent limited liability partnership's affairs as at 30 June 2013 and of the group's profit for the year then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006 as applied to limited liability partnerships

# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF BAKER & MCKENZIE LLP (continued)

## Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 as applied to limited liability partnerships requires us to report to you if, in our opinion

- adequate accounting records have not been kept by the parent limited liability partnership, or returns adequate for our audit have not been received from branches not visited by us, or
- the parent limited liability partnership financial statements are not in agreement with the accounting records and returns, or
- · we have not received all the information and explanations we require for our audit

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Peter Saunders (Senior statutory auditor) for and on behalf of Deloitte LLP Chartered Accountants and Statutory Auditor London

28 March 2014

# CONSOLIDATED PROFIT AND LOSS ACCOUNT Year ended 30 June 2013

	Notes	2013 £000's	2012 £000's
TURNOVER	2	130,394	129,149
Administrative expenses Other operating income		(83,347) 1,134	(87,833) 1,084
OPERATING PROFIT	3	48,181	42,400
Net interest receivable	5	87	80
PROFIT BEFORE TAXATION		48,268	42,480
Taxation	7	(610)	(663)
PROFIT FOR THE FINANCIAL YEAR BEFORE MEMBERS' REMUNERATION AND PROFIT SHARES AVAILABLE FOR DISCRETIONARY DIVISION AMONG MEMBERS	14	47,658	41,817

All results relate to continuing activities

There have been no recognised gains or losses other than the profit for the current and preceding year Accordingly no statement of total recognised gains and losses is presented

# CONSOLIDATED BALANCE SHEET At 30 June 2013

	Notes	2013 £000's	2012 £000's
Fixed Assets Tangible assets	9	4,940	4,589
Current Assets Debtors Amounts due from members Cash at bank and in hand	10 14	65,977 59,227 4,623	62,495 49,511 5,608
		129,827	117,614
Creditors amounts falling due within one year	11	(14,250)	(14,793)
Net Current Assets		115,577	102,821
Total Assets Less Current Liabilities		120,517	107,410
Provisions for liabilities	12	(500)	(375)
Net Assets Attributable to Members		120,017	107,035
Represented by Loans and other debt due to members within one year Members' capital classified as a liability			
under FRS 25	14	10,439	9,244
Equity Other reserves	14	109,578	97,791
Members' Other Interests		120,017	107,035
Total Member Interests Members' other interests Amounts due from members	14 14	120,017 (59,227)	107,035 (49,511)
	14	60,790	57,524

These financial statements of Baker & McKenzie LLP (Registration No OC311297) were approved by the Members on 28 March 2014

Signed on behalf of the Members

Designated Member

P RAWLINSON

Designated Member

T (ASSELLS

# LIMITED LIABILITY PARTNERSHIP BALANCE SHEET At 30 June 2013

	Notes	2013 £000's	2012 £000's
Fixed Assets Tangible assets	9	4,940	4,589
Current Assets Debtors Amounts due from members Cash at bank and in hand	10 15	61,344 58,708 4,385	57,909 49,511 5,535
		124,437	112,955
Creditors amounts falling due within one year	11	(9,704)	(10,154)
Net Current Assets		114,733	102,801
Total Assets Less Current Liabilities		119,673	107,390
Provisions for liabilities	12	(500)	(375)
Net Assets Attributable to Members		119,173	107,015
Represented by Loans and other debt due to members within			
one year Members' capital classified as a liability under FRS 25	15	10,439	9,244
Equity Other reserves	15	108,734	97,771
Members' Other Interests		119,173	107,015
Total Member Interests Members' other interests Amounts due from members	15 15	119,173 (58,708)	107,015 (49,511)
	15	60,465	57,504

These financial statements of Baker & McKenzie LLP (Registration No OC311297) were approved by the Members on 28 March 2014

Signed on behalf of the Members

Designated Member

P RANUNSON

Designated Member

T CASSELS

# CONSOLIDATED CASH FLOW STATEMENT Year ended 30 June 2013

Notes	2013 £000's	2012 £000's
18	45,402	42,466
19	87	80
19	(697)	(797)
19	(1,385)	(2,410)
19	(44,392)	(40,084)
20,21	(985)	(745)
	18 19 19 19	Notes £000's  18

## NOTES TO THE FINANCIAL STATEMENTS Year ended 30 June 2013

### 1. ACCOUNTING POLICIES

The principal accounting policies are summarised below. These have all been applied consistently throughout the current year and the preceding year.

### Basis of accounting

The financial statements are prepared in accordance with applicable accounting standards and the Statement of Recommended Practice, 'Accounting by Limited Liability Partnerships'. The particular accounting policies adopted by the members are described below

### Accounting convention

The financial statements have been prepared in accordance with the historical cost convention

### Going concern

The members have prepared the financial statements on the going concern basis. The LLP's principal activity and policy on members' drawings and capital is set out in the Members' Report on page 2.

The LLP has considerable financial resources. As a consequence, the members believe that the LLP is well placed to manage its business risks successfully despite the current uncertain economic outlook. On this basis, the members are satisfied that the LLP has adequate resources to continue in operational existence for the foreseeable future.

#### **Basis of Consolidation**

The consolidated financial statements incorporate the financial statements of Baker & McKenzie LLP and all of its subsidiary undertakings, Baker & McKenzie Services Limited and Baker & McKenzie Services II LLP

#### Tangible fixed assets

Tangible fixed assets are stated at cost, net of depreciation and any provision for impairment Depreciation is provided at rates calculated to write off the cost, less estimated residual value, on each asset on a straight line basis over its expected useful life, as follows

Leasehold improvements

10% per annum

Computer equipment Fixtures and fittings

20% - 33 33% per annum 12 5% - 20% per annum

#### Turnovei

Fee income represents amounts receivable, both billed and unbilled, for services provided in the normal course of business net of VAT and disbursements

### Accrued income

Services provided to clients during the year which, at the balance sheet date have not been invoiced, have been recognised as turnover in accordance with Financial Reporting Standard 5 'Reporting the substance of transactions' Application note G Revenue Recognition'

Turnover recognised in this manner is based on assessment of the fair value of the services provided by the balance sheet date as a proportion of the total value of the engagement

#### Members' interests

In accordance with Financial Reporting Standard No 25, Financial Instruments Disclosure and Presentation, members' interests have been presented as follows

- · classification of members' capital as a financial liability, and
- discretionary profit allocations are classified as a division of profits within members' interests

## NOTES TO THE FINANCIAL STATEMENTS Year ended 30 June 2013

### 1. ACCOUNTING POLICIES (CONTINUED)

#### **Taxation**

Members are personally liable for taxation on their share of the profits of the limited liability partnership. Consequently no reserve for taxation is made in the financial statements in respect of members' tax liabilities, and the profits are shown within Members' Interests or as 'Loans and other debts due to members' without any deduction for tax

### Foreign Currencies

Transactions in foreign currencies are recorded at the rate of exchange ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated using the rate of exchange ruling at the balance sheet date, and the gains and losses on translation are included in the profit and loss account.

#### **Provisions**

Provision is made on a case by case basis in respect of the cost of defending claims and, where appropriate, the estimated cost to Baker & McKenzie LLP of settling claims. Separate disclosure is not made of any expected insurance recoveries in respect of claims on the grounds that disclosure might seriously prejudice the position of the firm

#### Leases

Rentals under operating leases are charged on a straight line basis over the lease term, even if the payments are not made on such a basis

#### Pension costs

Baker & McKenzie LLP operates a defined contribution pension scheme for staff. Contributions are charged to the profit and loss account as they become payable in accordance with the rules of the scheme.

Members of Baker & McKenzie LLP are required to make their own provision for pensions

### Allocation of profits

A member's share in the profit or loss for the year is accounted for as an allocation of profits Unallocated profits and losses are included within 'other reserves'

## NOTES TO THE FINANCIAL STATEMENTS Year ended 30 June 2013

## 2. TURNOVER

Turnover represents fee income earned from the provision of legal services in the United Kingdom, and is stated net of value added tax

## 3. OPERATING PROFIT

		2013 £000's	2012 £000's
	Operating profit is stated after charging:		
	Depreciation	4.024	4.042
	- owned assets Rentals under operating leases	1,034	1,013
	Other operating leases	6,939	6,983
	Auditor's remuneration	<b>50</b>	<b>5</b> 4
	Fees payable to the LLP's auditor for the audit of the LLP's annual accounts	52	51
	Fees payable to the LLP's auditor for other		
	services to the LLP		_
	- The audit of the LLP's subsidiary entities	13 37	8 35
	<ul> <li>Other assurance services</li> <li>Tax compliance for the LLP and its members</li> </ul>	31	30
	and subsidiary entities	266	192
	•		
4.	STAFF COSTS		
		2013 No	2012 No
	Average number of persons employed during the		
	Average number of persons employed during the period excluding members		
	Average number of persons employed during the period excluding members Practice	315	310
	period excluding members	315 289	310 281
	period excluding members Practice		281
	period excluding members Practice		
	period excluding members Practice	604	591
	period excluding members Practice	289 604 2013	281 591 <b>2012</b>
	period excluding members Practice	604	591
	period excluding members Practice	289 604 2013	281 591 <b>2012</b>
	period excluding members Practice Support staff  Employee costs during the period amounted to Wages and salaries	289 604 2013 £000's	281 591 2012 £000's
	period excluding members Practice Support staff  Employee costs during the period amounted to Wages and salaries Redundancy costs	289 604 2013 £000's 40,136 200	281 591 2012 £000's 39,364 839
	period excluding members Practice Support staff  Employee costs during the period amounted to Wages and salaries Redundancy costs Social security costs	289 604 2013 £000's 40,136 200 5,461	281 591 2012 £000's 39,364 839 5,339
	period excluding members Practice Support staff  Employee costs during the period amounted to Wages and salaries Redundancy costs	289 604 2013 £000's 40,136 200 5,461 1,516	281 591 2012 £000's 39,364 839 5,339 1,162
	period excluding members Practice Support staff  Employee costs during the period amounted to Wages and salaries Redundancy costs Social security costs	289 604 2013 £000's 40,136 200 5,461	281 591 2012 £000's 39,364 839 5,339

# NOTES TO THE FINANCIAL STATEMENTS Year ended 30 June 2013

## 5. NET INTEREST RECEIVABLE

	2013 £000's	2012 £000's
Interest receivable Interest payable	90 (3)	81 (1)
	87	80

## 6. MEMBERS' SHARE OF PROFITS

Allocation of profits is made on an accounts year basis, taking account of both the performance of the business as a whole and the individual performance of each member as assessed by a committee of members. All members are required to make their own provision for pensions from their profit shares

The profit attributable to the member with the largest entitlement to profit was £1,348,000 (2012 £854,800)

	2013 No	2012 No
Average number of members during the year	82	82

## 7. TAXATION

	2013 £000's	2012 £000's
Current tax	610	663
Profit before taxation Less Amounts subject to personal tax	48,268 (48,258)	42,480 (42,470)
Profits subject to taxation	10	10
UK corporation tax of 23% (24% to 31 March 2013) Tax effect of - Transfer pricing adjustment	2 605	3 652
- Expenses disallowed for tax purposes Over provision in respect of prior year	5 (2)	8
	610	663

## NOTES TO THE FINANCIAL STATEMENTS Year ended 30 June 2013

## 8 PROFIT ATTRIBUTABLE TO THE LIMITED LIABILITY PARTNERSHIP

The profit for the financial year attributable to the parent undertaking, Baker & McKenzie LLP, was £46,834,000 (2012 £41,807,000)

## 9 TANGIBLE FIXED ASSETS - CONSOLIDATED AND LIMITED LIABILITY PARTNERSHIP

	Leasehold improvements £000's	Fixtures and fittings £000's	Computer equipment £000's	Total £000's
Cost				
At 1 July 2012	14,256	8,477	5,221	27,954
Additions	448	166	771	1,385
Disposals	(230)	(540)	(1,080)	(1,850)
At 30 June 2013	14,474	8,103	4,912	27,489
Accumulated depreciation				
At 1 July 2012	11,655	7,573	4,137	23,365
Charge for the year	331	194	509	1,034
Disposals	(230)	(540)	(1,080)	(1,850)
At 30 June 2013	11,756	7,227	3,566	22,549
Net book value				
At 30 June 2013	2,718	876	1,346	4,940
At 30 June 2012	2,601	904	1,084	4,589

## 10. DEBTORS

	Consolidated		Limited Liability Partnership	
	2013 £000's	2012 £000's	2013 £000's	2012 £000's
Due within one year:				
Trade debtors Amounts recoverable from clients in respect of	22,627	23,097	22,627	23,097
unbilled work performed Amounts due from group undertakings	14,559 -	16,221 -	14,559 568	16,221 3,297
Amounts due from other member firms of the Baker & McKenzie global organisation	23,436	17,844	19,061	10,471
Other debtors	1,753	1,890	1,526	1,672
Prepayments	3,602	3,443	3,003	3,151
	65,977	62,495	61,344	57,909
Prepayments		<del></del> _	<del></del>	<del></del>

## NOTES TO THE FINANCIAL STATEMENTS Year ended 30 June 2013

## 11. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

Cons	olidated	Limited Li Partners	
2013 £000's	2012 £000's	2013 £000's	2012 £000's
6,909	8,031	6,349	7,876
301	388	-	-
2,047	1,779	448	225
3,391	3,192	1,166	652
-	-	156	-
1,447	1,401	1,447	1,401
155	2	138	-
14,250	14,793	9,704	10,154
	2013 £000's 6,909 301 2,047 3,391 - 1,447	£000's £000's  6,909 8,031 301 388 2,047 1,779 3,391 3,192	Consolidated         Partners           2013         2012         2013           £000's         £000's         £000's           6,909         8,031         6,349           301         388         -           2,047         1,779         448           3,391         3,192         1,166           -         -         156           1,447         1,401         1,447           155         2         138

### 12. PROVISIONS FOR LIABILITIES

## Consolidated and Limited Liability Partnership

	1 July 2012 £000's	Utilised in the current year £000's	Charged in the current year £000's	30 June 2013 £000's
Client claim provisions	375	-	125	500
			<del></del>	

Client claim provisions are the estimated cost of defending and concluding client claims. No separate disclosure is made of the cost of claims covered by insurance, as to do so could seriously prejudice Baker & McKenzie LLP

## 13. PRINCIPAL GROUP INVESTMENTS

Baker & McKenzie LLP has an investment in Baker & McKenzie Services Limited at a value of £4

	Country of incorporation	Principal activity	Holding	%
Baker & McKenzie Services Limited Subsidiary undertaking	UK	Provision of support services	Ordinary Shares	100

## NOTES TO THE FINANCIAL STATEMENTS Year ended 30 June 2013

### 14 TOTAL MEMBERS' INTERESTS - CONSOLIDATED

	Members' capital £000's	Other reserves £000's	Total £000's	Amounts due from members £000's	Total members' interests £000's
At 1 July 2012 Profit for the financial year available for discretionary division among members	9,244	97,791 47,658	107,035 47,658	(49,511) - 	57,524 47,658
Members' interests after profit for the year	9,244	145,449	154,693	(49,511)	105,182
Allocated profits	-	(35,871)	(35,871)	35,871	-
Capital introduced	1,611	-	1,611	-	1 611
Repayments of capital	(723)	-	(723)	-	(723)
Exchange movement on translation of members' capital	307	-	307	-	307
Drawings		-		(45,587)	(45,587)
At 30 June 2013	10,439	109,578	120,017	(59,227)	60,790

### 15. TOTAL MEMBERS' INTERESTS - LIMITED LIABILITY PARTNERSHIP

	Members' capital £000's	Other reserves £000's	Total £000's	Amounts due from members £000's	Total members' interests £000's
At 1 July 2012 Profit for the financial year available for	9,244	97,771	107,015	(49,511)	57,504
discretionary division among members		46,834	46,834	-	46,834
Members' interests after profit for the year	9,244	144,605	153,849	(49,511)	104,338
Allocated profits	_	(35,871)	(35,871)	35,871	•
Capital introduced	1,611	-	1,611	-	1,611
Repayments of capital	(723)	-	(723)	-	(723)
Exchange movement on translation of members' capital	307	-	307	-	307
Drawings	<u></u>			(45,068)	(45,068)
At 30 June 2013	10,439	108,734	119,173	(58,708)	60,465

Baker & McKenzie LLP's policy on determining the profits to be allocated and distributed to members in respect of a year is based on a cash received and paid basis

Allocation of profits is made on an accounts year basis, taking account of both the performance of the business as a whole and the individual performance of each member as assessed by a committee of members

Members' other interests rank after unsecured creditors. Loans and other debts due to members rank pari passu with unsecured creditors in the event of winding up

## NOTES TO THE FINANCIAL STATEMENTS Year ended 30 June 2013

## 16 OBLIGATIONS UNDER OPERATING LEASES

Annual commitments under non-cancellable operating leases are as follows

	Fixtures and Fittings		Land and Buildings	
	2013 £000's	2012 £000's	2013 £000's	2012 £000's
Leases which expire				
Less than two years	-	132	-	_
Between two and five vears	-	-	-	-
After five years	-	-	6,807	6,807

## 17. PENSIONS

The limited liability partnership operates a defined contribution pension scheme

The assets of the scheme are held separately from those of the limited liability partnership in an independently administered fund. The pension cost charge represents contributions payable by the limited liability partnership to the fund and amounted to £1,516,000 (2012 £1,162,000)

Amounts due as at 30 June 2013 £129,000 (2012 £121,000)

### 18 NET CASH INFLOW FROM OPERATING ACTIVITIES

	2013 £000's	2012 £000's
Operating profit	48,181	42,400
Depreciation	1,034	1,013
(Increase)/decrease in debtors	(3,482)	430
Decrease in creditors	(456)	(1,377)
Increase in provisions	125	
Net cash inflow from operating activities	45,402	42,466

## NOTES TO THE FINANCIAL STATEMENTS Year ended 30 June 2013

## 19. ANALYSIS OF CASH FLOWS

			2013 £000's	2012 £000's
	Returns on investment and servicing of finance			
	Interest received		90	81
	Interest paid		(3)	(1)
		_	87	80
	Taxation			
	UK Corporation tax paid		(697)	(797)
	Capital expenditure and financial investment Payments to acquire tangible fixed assets		(1,385)	(2,410)
	Transactions with members	=		
	Payments to members		(45,587)	(41,359)
	Capital introduced by members		1,611	871
	Capital repaid to members		(723)	-
	Repayment of loans to members		-	196
	Exchange movement on translation of members' capital	_	307	208
		_	(44,392)	(40,084)
20.	ANALYSIS OF CHANGES IN NET FUNDS			
		1 July 2012 £000's	Cash flow £000's	30 June 2013 £000's
	Cash at bank and in hand	5,608	(985)	4,623
	Total	5,608	(985)	4,623
21.	RECONCILIATION OF NET CASH FLOW TO MOVEMEN	NT IN NET FUND:	S	
			2013 £000's	2012 £000's
	Decrease in cash in the year		(985)	(745)
	Change in net funds resulting from cash flows	-	(985)	(745)
	Net funds at start of year		5,608	6,353
	Net funds at end of year	<del>-</del>	4,623	5,608
		-		

## NOTES TO THE FINANCIAL STATEMENTS Year ended 30 June 2013

### 22. TRANSACTIONS WITH RELATED PARTIES

Baker & McKenzie LLP is a member firm of Baker & McKenzie International, a Swiss Verein. In the opinion of the members Baker & McKenzie LLP is not related with any other member firm of Baker & McKenzie International as defined for the purposes of FRS 8 'Related Party Disclosures'.

Baker & McKenzie LLP has relied upon the exemption given in FRS 8 'Related Party Disclosures' not to disclose transactions between itself and its subsidiary undertakings

#### 23. CONTINGENT LIABILITIES

Baker & McKenzie International BV ("BMIBV") is the primary financing vehicle for Baker & McKenzie International, a Swiss Verein, and its member firms, including Baker & McKenzie LLP Each member firm of the Verein has entered into arrangements with BMIBV pursuant to which such entity may borrow funds from BMIBV

In order to obtain the funds to make loans to the member firms, BMIBV has entered into an arrangement to obtain loans from certain banks

As part of the arrangements between BMIBV and the banks, Baker & McKenzie LLP has entered into guarantee arrangements with the Banks pursuant to which it has guaranteed a portion of the bank loans equal to its then outstanding loans from BMIBV

At 30 June 2013 and 30 June 2012 the obligations of Baker & McKenzie LLP under these does not exceed that amount already recognised as payable to BMIBV