



BR1

This form should be completed in black.

Return delivered for registration of a branch of
an overseas company
(Pursuant to Schedule 21A, paragraph 1 of the Companies Act 1985)

For official use only	CN FC 12665	BN BR 2227
Corporate name (name in parent state)	MCKINSEY & COMPANY, INC. UNITED KINGDOM	
Business name (If different to corporate name)	-	
Country of Incorporation	DELAWARE, U.S.A.	
Identity of register (If applicable)	THE CORPORATION TRUST COMPANY, 1209 ORANGE ST. WILMINGTON, DELAWARE and registration no. 09381-4X	
Legal form (See note 3)	INCORPORATED WITH LIMITED LIABILITY IN THE STATE OF DELAWARE, U.S.A.	

(See note 5)

Country of Incorporation

Identity of register
(If applicable)

Legal form
(See note 3)

[NB. UK REGISTRATION NO. F12665]

1 See note 2

PART A - COMPANY DETAILS¹

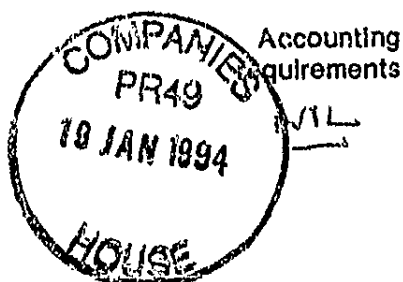
* State whether the company is a credit or financial institution **NO**

* Is the company subject to Section 699A of the Companies Act 1985?
YES ☐ NO ☒

(1) These boxes need not be completed by companies formed in EC member states

Governing law
(See note 4)

STATE OF DELAWARE, U.S.A.



Accounting requirements

Period for which the company is required to prepare accounts by parent law. from _____ to _____

Period allowed for the preparation and public disclosure of accounts for the above period _____ months

(2) This box need NOT be completed by companies from EC member states, OR where the constitutional documents of the company already show this information.

Address of principal place of
business in home country

Objects of company

Issued share capital

_____ Currency _____

Company Secretary(ies)

(See note 10)

Name

*Style/Title _____

Forenames _____

Surname _____

*Honours etc. _____

Previous Forenames _____

Previous surname _____

Address

Post town _____

County/Region _____

Postcode _____

Country _____

*Style/Title _____

Forenames _____

Surname _____

*Honours etc. _____

Previous Forenames _____

Previous surname _____

Address

Post town _____

County/Region _____

Postcode _____

Country _____

Usual residential address must be
given. In the case of a corporation,
give the registered or principal
office address.

* Voluntary details

Company Secretary(ies)

(See note 10)

Name

* Voluntary details

Usual residential address must be
given. In the case of a corporation,
give the registered or principal
office address.

(You may photocopy this page
if required)

FILE COPY



**CERTIFICATE OF REGISTRATION
OF AN OVERSEA COMPANY**

(Establishment of a branch)

Company No. FC012665

Branch No. BR002227

The Registrar of Companies for England and Wales hereby certifies that
MCKINSEY & COMPANY INC UNITED KINGDOM

has this day been registered under Schedule 21A to the Companies
Act 1985 as having established a branch in England and Wales

Given at Companies House, Cardiff, the 24th January 1994

H. G. Peel

For The Registrar Of Companies



C O M P A N I E S H O U S E

Directors

Section 1

Name

* Voluntary details

Address

Usual residential address must be given. In the case of a corporation, give the registered or principal office address.

SCOPE OF AUTHORITY

Give brief particulars of the extent of the powers exercised, (e.g. whether they are limited to powers expressly conferred by the instrument of appointment; or whether they are subject to express limitations.) Where the powers are exercised jointly give the name(s) of the person(s) concerned. You may cross refer to the details of person(s) disclosed elsewhere on the form.

Mark box(es) as applicable

(You may photocopy this page as required)

*Style/Title _____

Forenames _____

Surname _____

*Honours etc. _____

Previous Forenames _____

Previous surname _____

Post town _____

County/Region _____

Postcode _____

Country _____

Date of Birth

--	--	--	--	--

Nationality _____

Business Occupation _____

Other Directorships _____

The extent of the authority to represent the company is :- (give details)

These powers :-

#

☐

May be exercised alone

#

OR

☐

Must be exercised with :-

(Give name(s) of co-authorised person(s))

Directors

(Part 10)

Name

* Voluntary details

Address

Usual residential address must be given. In the case of a corporation, give the registered or principal office address.

SCOPE OF AUTHORITY

Give brief particulars of the extent of the powers exercised. (e.g. whether they are limited to powers expressly conferred by the instrument of appointment; or whether they are subject to express limitations.)

Where the powers are exercised jointly give the name(s) of the person(s) concerned. You may cross refer to the details of person(s) disclosed elsewhere on the form.

Mark box(es) as applicable

(You may photocopy this page as required)

* Style/Title

Forenames

Surname

* Honours etc.

Previous Forenames

Previous surname

Post town

County/Region

Postcode

Country

Date of Birth

--	--	--	--	--

Nationality

Business Occupation

Other Directorships

The extent of the authority to represent the company is :- (give details)

These powers :-

☐ May be exercised alone

OR

☐ Must be exercised with :-

(Give name(s) of co-authorised person(s))

Constitution of company

(See notes 6 to 9)

#Mark box(es)
as applicable

(See note 9)

- # ☐ A certified copy of the instrument constituting or defining the constitution of the company
AND
☐ * A certified translation
*is/are delivered for registration

* Delete as applicable

AND/OR

A certified copy of the constitutional documents and latest accounts of the company, together with a certified translation of them if they are not in the English language, must accompany this form.

- # ☐ A copy of the latest accounts of the company
AND
☐ A certified translation
*is/are delivered for registration

AND/OR

The company may rely on constitutional and accounting documents previously filed in respect of another branch registered in the United Kingdom.

- # The
☐ Constitutional documents (*and certified translations)
AND/OR
☐ The latest accounts (*and certified translations)
of the company were previously delivered on the registration of the branch of the company at :-
Cardiff ☐ Edinburgh ☐ Belfast ☐
Registration no.

AND/OR

The company may also rely on particulars about the company previously filed in respect of another branch in that part of Great Britain, provided that any alterations have been notified to the Registrar.

- ☐ the particulars about the company were previously delivered in respect of a branch of the company registered at THIS registry.

Registration no.

AND/OR

The company may also rely on constitutional documents and particulars about the company officers previously filed in respect of a former Place of Business of that company, provided that any alterations have been notified to the Registrar.

- ☒ The
Constitutional documents (*and certified translation)
AND/OR
☒ Particulars of the current directors and secretary(s)
were previously delivered in respect of a place of business of the company registered at THIS registry.

Registration no.

F12655

NOTE :- In all cases, the registration number of the branch or place of business relied upon must be given.

PART B - BRANCH DETAILS

Persons authorised to represent the company or accept service of process.

Give details of all persons who are authorised to represent the company as permanent representatives of the company in respect of the business of the branch. Give details also of all persons resident in Great Britain, who are authorised to accept service or process on the company's behalf.

* Delete as appropriate

SCOPE OF AUTHORITY

(This part does not apply to a person only authorised to accept service on behalf of the company)

Give brief particulars of the extent of the powers exercised. (e.g. whether they are limited to powers expressly conferred by the instrument of appointment; or whether they are subject to express limitations.) Where the powers are exercised, jointly give the name(s) of the person(s) concerned. You may cross refer to the details of person(s) disclosed elsewhere on the form.

Mark box(es) as appropriate

*Style/Title	<u>MR.</u>		
Forenames	<u>JOHN PAUL</u>		
Surname	<u>RICHARDS</u>		
Address	<u>1 JERMYN STREET</u>		
Post town	<u>LONDON</u>		
County/Region		Postcode	<u>SW1Y 4UH</u>
Is # <input checked="" type="checkbox"/>	Authorised to accept service of process on the company's behalf		
*AND/			
Is # <input type="checkbox"/>	Authorised to represent the company in relation to that business		
The extent of the authority to represent the company is :- (give details)			
These powers :-			
# <input type="checkbox"/>	May be exercised alone		
OR			
# <input type="checkbox"/>	Must be exercised with :-		
	(Give name(s) of co-authorised person(s))		

Persons authorised to represent the company or accept service of process.

Give details of all persons who are authorised to represent the company as permanent representatives of the company in respect of the business of the branch. Give details also of all persons resident in Great Britain, who are authorised to accept service or process on the company's behalf.

* Delete as appropriate

SCOPE OF AUTHORITY

(This part does not apply to a person only authorised to accept service on behalf of the company)

Give brief particulars of the extent of the powers exercised. (e.g. whether they are limited to powers expressly conferred by the instrument of appointment; or whether they are subject to express limitations.) Where the powers are exercised, jointly give the name(s) of the person(s) concerned. You may cross refer to the details of person(s) disclosed elsewhere on the form.

Mark box(es) as appropriate)

(You may photocopy this page as required)

* Style/Title MR.

Forenames NORMAN

Surname SANSON

Address 1 JERMYN STREET

Post town LONDON

County/Region _____ Postcode SW1Y 4UH

Is # ☐ Authorised to accept service of process on the company's behalf

* AND/OR

Is # ☒ Authorised to represent the company in relation to that business

The extent of the authority to represent the company is :- (give details)

UNLIMITED

These powers :-

☒ May be exercised alone

OR

☐ Must be exercised with :-

(Give name(s) of co-authorised person(s))

Address of branch

(See note 11)

Address 1 JERMYN STREET

Post town LONDON

County\Region _____ Postcode SW1Y 4UH

Branch Details

(See note 12)

Date branch opened 01 07 82

Business carried on at branch Management Consultancy

SIGNATURE

Signed J R Peat
(*Director / Secretary / Permanent representative)

Date 28/6/93

This form contains continuation sheets.

To whom should Companies House direct any enquiries about the information on this form?

Name J. R. PEAT

Address 1 JERMYN STREET
LONDON

Postcode SW1Y 4UH

Telephone 071-873-5766 Extension -

When completed, this form together with any enclosures should be delivered to the Registrar of Companies at
for branches established in England and Wales for branches established in Scotland

Companies House
Crown Way
Cardiff
CF4 3UZ

Companies House
100 - 102 George Street
Edinburgh
EN2 3DJ