

McKINSEY & COMPANY, INC. UNITED KINGDOM

BALANCE SHEET AS OF DECEMBER 31, 1990

Currency: Pounds (£000)

ASSETS

Current Assets

Cash	£ 237
Accounts receivable and work-in-progress	7,328
Other current assets	<u>1,701</u>
	£ 9,266

Fixed Assets

(less reserve for depreciation)	<u>4,654</u>
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Total Assets

£ 13,920

LIABILITIES

Current Liabilities

Accounts payable	£ 872
Payroll taxes payable	777
Intercompany	<u>11,973</u>

Total Current Liabilities

£ 13,622

STOCKHOLDERS' EQUITY

Common stock	£ 1
Retained earnings	<u>297</u>

Total Stockholders' equity

£ 298

For and on behalf of McKinsey & Company, Inc. United Kingdom

MR Sanden

COMPANIES HOUSE  
03 JUN 1992  
Citibank  
£32  
208826.

McKINSEY & COMPANY, INC. UNITED KINGDOM  
PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDING  
DECEMBER 31, 1990

Currency: Pounds (£000)

Revenues		£ 30,868
Expenses		
Compensation and benefits	£ 18,365	
General and administrative	<u>11,567</u>	<u>29,932</u>
Net		£ <u>936</u>

For and on behalf of McKinsey & Company, Inc. United Kingdom

*W. S. Manson*

