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**NORCAY LIMITED** 

REPORT AND ACCOUNTS

31 MARCH 2004

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## Registered No. FC. 012185

### **DIRECTORS**

M S Christie I A Ellis G M Reid

#### **SECRETARY**

J N Wild

### INDEPENDENT AUDITORS

Deloitte & Touche LLP 1 City Square Leeds LS1 2AL

## REGISTERED OFFICE

PO Box 309 Cayman International Trust Building Grand Cayman Cayman Islands British West Indies

### **UK OFFICE**

Beverley House St Stephen's Square Hull HU1 3XG

#### **DIRECTORS' REPORT**

The directors present their report and accounts for the year ended 31 March 2004.

#### INCORPORATION AND STATUS

The company is incorporated in the Cayman Islands, British West Indies and is resident and carries on business in Great Britain.

#### PRINCIPAL ACTIVITY

The principal activity of the company is that of an investment holding company.

#### **RESULTS AND DIVIDENDS**

The profit for the year attributable to shareholders amounts to £25,982 (2003 - £700,189) and is dealt with as shown in the profit and loss account. The directors do not recommend the payment of a dividend (2003 - £nil).

#### **DIRECTORS AND THEIR INTERESTS**

The directors of the company who served during the year were those listed on page 1.

According to the register maintained as required by the Companies Act 1985, none of the directors held any beneficial interest in the shares of the company during the year.

M S Christie is a director of the ultimate parent company, Northern Foods plc, in whose accounts his interest in that company's share capital is disclosed. The interests of the other directors in the ordinary shares of 25p each of the ultimate parent company, Northern Foods plc, were as follows:

	At 31 March	At 3l March
	2004	2003
I A Ellis	21,562	13,593
G M Reid	17,159	14,018

The executive options over ordinary shares of Northern Foods plc granted to or exercised by the directors during the year ended 31 March 2004 were as follows:

	Options granted in the year	Options exercised in the year
I A Ellis	40,000	-
G M Reid	40,000	-

At 31 March 2004 the mid-market price of the ordinary shares of Northern Foods plc was 161.0p. During the year the market price ranged between 123.75p and 173.0p.

#### **DIRECTORS' REPORT**

#### STATEMENT OF DIRECTORS' RESPONSIBILITIES

United Kingdom company law requires the directors to prepare accounts for each financial year which give a true and fair view of the state of affairs of the company at the end of the financial year and of the profit or loss of the company for that period. In preparing those accounts, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the accounts; and
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors confirm that the accounts comply with the above requirements.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the accounts comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### **AUDITORS**

Deloitte & Touche LLP have expressed their willingness to continue in office as auditors and a resolution proposing their reappointment will be submitted at the forthcoming Annual General Meeting.

By order of the board.

J N Wild Secretary

10 September 2004

# **INDEPENDENT AUDITORS' REPORT** to the members of Norcay Limited

We have audited the accounts of Norcay Limited for the year ended 31 March 2004 which comprise the Profit and loss account, the Balance sheet, the Statement of total recognised gains and losses and the related notes 1 to 10. These accounts have been prepared under the accounting policies set out therein.

This report is made solely to the company's members, as a body, in accordance with section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

#### Respective responsibilities of directors and auditors

As described in the Statement of Directors' responsibilities, the company's directors are responsible for the preparation of the accounts in accordance with applicable United Kingdom law and accounting standards. Our responsibility is to audit the accounts in accordance with relevant United Kingdom legal and regulatory requirements and auditing standards.

We report to you our opinion as to whether the accounts give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report if, in our opinion, the directors' report is not consistent with the accounts, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the company is not disclosed.

We read the Directors' report for the above year and consider the implications for our report if we become aware of any apparent misstatements.

#### Basis of audit opinion

We conducted our audit in accordance with United Kingdom auditing standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the accounts. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the accounts and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the accounts are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion, we also evaluated the overall adequacy of the presentation of information in the accounts.

#### Opinion

In our opinion the accounts give a true and fair view of the state of the company's affairs as at 31 March 2004 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Deloitte & Touche LLP

Chartered Accountants and Registered Auditors

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Leeds

# PROFIT AND LOSS ACCOUNT for the year ended 31 March 2004

101 the year educa of 1914xen 2004	Notes	2004 £	2003 £
Interest receivable from group undertakings		37,695	1,000,270
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION Taxation on profit on ordinary activities	3	37,695 (11,713)	1,000,270 (300,081)
RETAINED PROFIT FOR THE FINANCIAL YEAR		25,982	700,189

Movements on reserves are set out in note 8.

All results derive from continuing operations.

# STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES for the year ended 31 March 2004

There are no recognised gains and losses (2003 - £nil) other than the profit for the financial year attributable to the shareholders of the company, as shown above.

# BALANCE SHEET at 31 March 2004

	Notes	2004 £	2003 £
CURRENT ASSETS Debtors	4	23,007,973	22,970,278
CREDITORS: amounts falling due within one year	5	(11,331)	(300,103)
NET CURRENT ASSETS		22,996,642	22,670,175
CREDITORS: amounts falling due after more than one year	6	(862,922)	(562,437)
NET ASSETS		22,133,720	22,107,738
CAPITAL AND RESERVES			
Called up share capital Profit and loss account	7 8	13,567,812 8,565,908	13,567,812 8,539,926
EQUITY SHAREHOLDERS' FUNDS	9	22,133,720	22,107,738

M S Christie Director

10 September 2004

# NOTES TO THE ACCOUNTS at 31 March 2004

#### 1. ACCOUNTING POLICIES

#### Accounting convention

The accounts are prepared under the historical cost convention and in accordance with applicable United Kingdom accounting standards.

The company is exempt from the requirement of FRS1 to present a cash flow statement since it is a wholly owned subsidiary undertaking of Northern Foods plc, in whose accounts a cash flow statement is presented.

#### **Taxation**

4.

Amounts due from group undertakings

Current tax is provided at amounts expected to be paid or recovered using the tax rates and laws that have been enacted or substantially enacted by the balance sheet date.

#### 2. EMOLUMENTS OF DIRECTORS AND AUDITOR'S REMUNERATION

None of the directors received any remuneration from the company during the year (2003 - £nil). In both the current and prior year, auditor's remuneration was borne by another group company.

3.	TAXATION	ON PROFIT	ON ORDINARY	ACTIVITIES

TAXATION ON PROFIT ON ORDINARY ACTIVITIES	2004 £	2003 £
UK Corporation tax at 30% (2003 - 30%) Adjustment to prior years corporation tax	11,309 404	300,081
•	11,713	300,081
The corporation tax charge is higher than the standard UK co differences are explained below:	rporation tax ra 2004 £'000	te of 30%. The  2003 £'000
Profit on ordinary activities before taxation	37,695	1,000,270
Taxation on profit on ordinary activities at the standard UK Corporation tax rate of 30% ( $2003 - 30\%$ )	11,309	300,081
Effects of: Adjustment to tax charge in respect of previous periods	404	-
Corporation tax charge for the year	11,713	300,081
DEBTORS	2004 £	2003 £

23,007,973

22,970,278

# NOTES TO THE ACCOUNTS at 31 March 2004

5.	CREDITORS: amounts falling due within one year		
		2004	2003
		£	£
	Corporation tax	11,309	300,081
	Accruals and deferred income	22	22
		11 221	200 102
		11,331	300,103
6.	<b>CREDITORS:</b> amounts falling due after more than one year	2004	2002
		2004 £	2003 £
		~	~
	Amounts due to group undertakings	862,922	562,437
			======================================
7.	CALLED UP SHARE CAPITAL		
		2004	2003
	A walk and and a	£	£
	Authorised: 30,000,000 ordinary shares of \$1 each	15,655,168	15,655,168
	50,000,000 ordinary shares of the east	=======	============
	Allotted and fully paid:		
	26,000,000 ordinary shares of \$1 each	13,567,812	13,567,812
8.	PROFIT AND LOSS ACCOUNT		
			£
	At 1 April 2003		8,539,926
	Retained profit for the year		25,982
	At 31 March 2004		8,565,908
			=======================================
9.	RECONCILIATION OF MOVEMENTS IN EQUITY SHAR	EHOLDERS' FU	NDS
		2004 £	2003
		£	£
	Profit attributable to equity shareholders	25,982	700,189
	Opening equity shareholders' funds	22,107,738	21,407,549
	Closing equity shareholders' funds	22,133,720	22,107,738
			=======

# NOTES TO THE ACCOUNTS at 31 March 2004

#### 10. ULTIMATE PARENT UNDERTAKING

The parent undertaking of the smallest and largest group of undertakings for which group accounts are drawn up and of which the company is a member is Northern Foods plc, registered in England and Wales. Northern Foods plc is also the immediate and ultimate parent company. Copies of Northern Foods plc's accounts can be obtained from Beverley House, St Stephen's Square, Hull, HU1 3XG.

The company has taken advantage of the exemption in FRS 8 from disclosing transactions with related parties that are part of the Northern Foods plc group.