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Richmond, The American International University in London, Inc.

REPORT AND CONSOLIDATED FINANCIAL STATEMENTS

30th June 2017

Company No: FC8955



#107

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for the year ended 30 June 2017

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Richmond The American International University in London, Inc Management and Advisors

BANKERS

HSBC PLC 67 George Street, Richmond, Surrey, TW9 1HG

JP Morgan Chase Bank N.A. 2 Corporate Drive, Suite 730 Shetton, CT 06484 USA

30th June 2017

Powers Pyles Sutter & Verville PC 1501 M Street NW Seventh Floor Washington, DC, 20005 USA

Penningtons Manches LLP 125 Wood Street, London EC2V 7AW

Eversheds Sutherland (International) LLP 1 Wood Street London EC2V 7WS United Kingdom

REGISTERED AUDITOR

RSM UK Audit LLP Chartered Accountants Registered Auditor 25 High Street Crawley RH10 1BG

REGISTERED OFFICE

The Corporation Trust Company Corporation Trust Centre 1209 Orange Street Wilmington Delaware 19801 United States of America

(US Company Registration No 722450) (UK Company Registration No FC8955)

Trustees Report

The Trustees submit their report and audited financial statements for the year ended 30 June 2017.

The Trustees of the University who served during the year and up to the date of approval of these financial statements were:

Mr Mark Allen Chairman, The Mark Allen Group (Appointed 26 May 2016)

Professor John Annette President, Richmond, the American International University in London Inc.

Ms Ailsa Brookes Senior Vice President, American Institute for Foreign Study Inc.

Director, Walden University. President Emeritus & Professor of Liberal Arts, Dickinson Professor William Durden

Trustee, Sir John Cass's Foundation. Business and Education Consultant, Senior Member of Dr Kevin Everett (Treasurer)

the Valuation Tribunal for England

Mr A. Michael Hoffman (Chairman) Chairman, Hoffman Ventures Limited

Dr Clifford Joseph Barrister at Law

Mr Christopher Leiter Advisor. Managing Director, Wellfleet Partners Limitied (appointed 8 November 2016)

Mr Neil Meadows Managing Director, Meadows Capital Management LLP

Ms Wendy Miller Trustee, Walther Foundation

Or Arthur Navior Higher Education Advisor, Catholic Education Services (appointed 8 November 2016)

Emeritius Professor, Company Director of Gill Nicholls Consulting (appointed 10 March Professor Gillian Nicholls

Dame Mary Richardson Chairman of the English Speaking Union

Richard Resch Higher Education Consultant (appointed 8 November 2016)

Former Chairman, Securities Institute (now Chorteel Institute of Securities and Investment. Mr Graham Ross Russell

Director, Averon Park Ltd. Director, Knowle Park Ltd and Trustee (appointed 8 November

Former Chairman, Education Committee of the IB Board of Governors. Fomer Chief Dr Nicholas Tate (Vice Chairman)

Executive, Qualifications and Curriculum Authority

Sir Cyril Taylor (Chancellor) Chairman, American Institute for Foreign Study Inc.

Former Co-Director of the Univerity of London Institute of Education Centre for Higher Dr Paul Temple

Education Studies (appointed 10 March 2017)

Education Consultant Mr Peter Williams

Shawn Al-Mulla, CBE Chairman and CEO (ICCB Group of Companies). Resigned on 7 February 2017

Raiiv Podar Managing Director, Podar Enterprises (resigned on 7 February 2017)

STATEMENT AS TO DISCLOSURE OF INFORMATION TO THE AUDITOR

The Trustees who were in office on the date of approval of these financial statements have confirmed that, as far as they are aware, there is no relevant audit information of which the auditor is unaware. Each of the Trustees have confirmed that they have taken all the steps that they ought to have taken as Trustees in order to make themselves aware of any relevant audit information and to establish that it has been communicated to the auditor.

CONNECTED CHARITY

The Richmond Foundation (Queen's Road, Richmond, Surrey) is a connected charity of the University, whose principal activity is to further the education of the students of the University by way of donations.

AUDITOR

A resolution to reappoint RSM UK Audit LLP as auditor will be put to the members at the annual general meeting.

Signed on behalf of the Trustees on $\frac{5}{12}$

Richmond The American International University in London, Inc Strategic Report

Principal Activities

The University is an independent US non-profit educational charity with tax exempt status under section 501 (c) (3) of the US Internal Revenue Code.

The University is accredited in the United States by The Middle States Commission on Higher Education and validated in the United Kingdom by the Open University. The University is also quality assured by the UK Quality Assurance Agency.

Review of Business and Future Developments

Richmond The American International University in London Inc. consolidated financial statements reported an operating suplus of £10.5m (2016 - £1.1m deficit). The surplus represents 29% of its total gross income. The income performance for 2016-17 was better than budgeted due to higher than planned under graduate student recruitment, exchange rate gains and a substantial endowment from Sir Cyril Taylor. Tight cost control ensured expenditure remained within budget during the year and the University ended with a short-term cash balance of £1.9m.

In December 2016, Sir Cyril Taylor, a key supporter of Richmond University, made a £10m donation to the Richmond Foundation to ensure the long term financial future of Richmond University. The agreement allowed for £9m to be ring-fenced and invested; the University will draw a cash return each year through an established wealth management company, with the remaining £1m to be spent on strategic priorities over two years.

The £1m endowment has been split with the University entitled to £575k in 2016-17 supporting operational projects to improve the IT infrastructure, the estate, the financial performance of the University and the academic quality assurance team.

Both the IT and estates projects are in two phases. The estates project addressed the main building, George House and Library external works. The IT project addressed issues relating to local storage, resilience, stability and disaster recovery. The balance of £425k will be spent in 2017-18 to support the academic quality assurance team and operational IT and estates projects. Phase 2 of the estates project will focus on George House roof replacement, crittall window repairs and external repair works. Phase 2 of the IT project will focus on core and edge switching.

The total income for the group was £35.7m (2016: £23.7m). Donations increased from £1.5m to £10.6m with tuition fee income increasing from £17.8m to £19.7m due to increased student numbers to 1524 Full Time Equivalents (FTE) (2016:1398 FTE).

The Group hedged its dollar income collections for 2016 and achieved an average purchase rate of \$1.52 = £1 (2015-16: \$1.63 = £1). This was transacted through a non-contractual hedging arrangement arranged via a services agreement with The American Institute for Foreign Study.

Expenditure levels totalled £25.2m (2016: £24.7m) and included £8.8m of staff costs (2016: £8.9m) and £15.4m (2015: £14.8m) of other operating expenses.

At 30 June 2017, the total reserves amounted to £11m (2016: £0.5m) and there was an increase in cash of £1.5m (2016: decrease of £0.1m).

Strategic Report

Key Performance Indicators - University Only

	2016-17	2015-16
Operating Surplus / (Deficit) as a % of Gross Income	3%	-4%
Gross Income (University £k)	26,115	24,042
Current Ratio	0.7	0.6

Public Benefit

The University is an independent US non-profit educational charity and although the university is not a U.K. registered charity, the Trustees confirm that they have complied with the duty in the Charities Act 2011 to have due regard to the Charity Commission's general guidance on public benefit, "Charities and Public Benefit". The University's Trustees ensure that the University delivers services that are valued by its students and the local community by providing services that are accessible to all through our bursary and scholarships. The University awarded 10.2% (2015 – 9.4%) of its total income as scholarships to its students.

The amount that Home / EU students attending a private university can obtain as loans from the UK Government is capped at £6,000. The University offers interest free payment plans to allow students who cannot immediately fund this gap to attend the University.

Future Prospects

Richmond, The American International University in London (RAUIL), is committed to a vision for the future to be an international university offering high quality undergraduate and postgraduate education, research excellence and public engagement. This is a commitment to achieve excellence as an international university in London, which is accredited in the USA and the UK with international faculty, staff and students. We take very seriously our commitment to improve the university's learning and teaching, research, student experience, preparation for graduate employability and engagement with local, national and international communities.

We will increase student enrolment and increase external funding in order to have the financial resources to consistently improve the learning and teaching, student experience and estates to achieve our strategic goals.

Richmond will continue to recruit both American and international students and plans to maintain the number of UK students. Due to the recent changes in government funding of the English higher education sector, we find ourselves in a more complex regulatory environment, so our decision to seek UK Taught Degree Awarding Powers (TDAP) has proved to be an important decision. The University meets the requirements of the Teaching Excellence Framework for 2017-18 and will increase our UK/EU fees in line with other UK Higher Education Institutions. The University has agreed a generous package of financial support to ensure those students that meet entry qualification can study at RAUIL. Our distinctive RAIUL offer, including a degree accredited in the USA and validated in the UK means the market is broader than most competitors.

The financial strategy allows for revenue investment in our current infrastructure and includes levels of selffunded capital expenditure across the next three academic years to ensure the student experience is enhanced.

Richmond The American International University in London, Inc Strategic Report

Principal Risks and Uncertainties

The University follows HEFCE guidance on the management of risk. The Richmond Risk Register is prepared by the University Executive and challenged by the Audit Committee of the Trustees at least once a year at its meetings.

The Principal risks currently identified include

- Investment in staffing
- b. Investment in infrastructure
- c. New programme development
- d. The changing regulatory environment
- e. The impact of the UK leaving the EU on UK higher education
- Financial Sustainability

These risks are mitigated through medium and long term planning.

Immediate risks to financial stability were addressed in 2015-16 with the signing of a new short term repayable working capital facility with JP Morgan Chase worth \$3.5m per annum. The University has also secured its long-term license to operate at its site on Richmond Hill and in most of its buildings in Kensington. Major donors have also committed to supporting the University and its students throughout the medium term planning horizon.

In the latest update to its Corporate Strategy, the growth plans at its heart are underpinned by a financial strategy that returns the University to a surplus income and expenditure position this year 2016-17. This enables a stronger balance sheet with improved cash generation.

Key Objectives and Strategic Plan

Our key goals for the period leading up to 2019 are:

- By 2018-19 to have increased FTE student enrolment from all sources, including undergraduate and postgraduate degree students, study abroad and increased retention by 10% over the 4 years from 2014-15.
- 2. To invest in academic staff and academic support to increase taught provision.
- 3. To aim for a rating of 'Gold' in the Teaching Excellence Framework. To deliver this by ensuring a progression and projected completion rate of at least 70% by 2019, an NSS satisfaction rate of at least 85% and a DLHE return of over 85% of students in graduate level employment within one year of graduation.
- To enhance the students' learning experience and to develop the learning environment through strategic investment in library technology and e-learning resources.
- To raise the research profile of the University through revising the 'Research and Professional Engagement Strategy' and to develop and promote research to an international standard by 2019.
- 6. To improve quality assurance through comprehensive assessment, institutional research and quality enhancement to obtain UK Taught Degree Awarding Powers and Designated Status by 2019 and to remain accredited and be in good standing with the Middle States Commission on Higher Education.
- To engage with alumni relations to increase their participation in and support for development activities, and to
 enhance fund raising for the University to support financial sustainability through sustained giving and funding of
 projects. Target to raise £1m annually by 2019.
- Improve the physical environment of the University through ongoing maintenance and repair, refurbish existing buildings and to ensure optimum space utilization to meet the changing needs of students, faculty and staff.
- To build cooperative agreements with the local communities and colleges in Richmond, Kensington and other areas close to the University campuses.
- 10. To establish strategic partnerships with international universities, with key partnerships in the USA, China, Turkey and India to provide exchange programmes for our students as well as offering progression opportunities.

Richmond The American International University in London, Inc Strategic Report

Our regular management information shows evidence of substantial achievement towards meeting our key goals for the University. The strategic plan has been updated as a result and the revised 'Strategic Plan, 2014-2019' was approved by Trustees in September 2016.

Approved by the Trustees and signed on their behalf by:

Professor John Annette

Date: 5/12/2017

Richmond The American International University in London, Inc Statement of Trustees Responsibilities

Statement of Trustees' responsibilities

The Trustees are responsible for preparing the Strategic Report, the Trustees Report and the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice. Company law (Chapter 3 of the overseas companies regulations 2009) requires the Trustees to prepare financial statements for each financial year.

Under that law the Trustees have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law and the 2015 Statement of Recommended Practice Accounts for Further and Higher Education). Under that law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the University and of the surplus or deficit of the University for that period.

Independent auditors report to the trustees of Richmond The American International University in London, inc

NON-STATUTORY INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF RICHMOND, THE AMERICAN INTERNATIONAL UNIVERSITY IN LONDON, INC. Opinion

We have audited the financial statements of Richmond, the American International University in London, Inc. (the 'company') for the year ended 30 June 2017 which comprise the Consolidated Statement of Comprehensive Income and Expenditure, the Consolidated and University Balance Sheets, the Consolidated and University Cash Flow Statements and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law, Chapter 3 of The Overseas Companies Regulations 2009, the Statement of Recommended Practice — Accounting for Further and Higher Education and United Kingdom Accounting Standards, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the company's affairs as at 30 June 2017 and of its profit for the year
- · have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the s404 of the Companies Act 2006 as modified by the 2009/1801 Overseas Companies Regulations.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our non-statutory report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our non-statutory auditor's report thereon. The directors are responsible for the other information. Our non-statutory opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Richmond The American International University in London, Inc Independent auditors report to the trustees of Richmond The American International University in London, inc

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 9, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole

are free from material misstatement, whether due to fraud or error, and to issue a non-statutory auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: http://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

This non-statutory report is made solely to the company's trustees, for their confidential use, as if Chapter 3 of Part 16 of the Companies Act 2006 applied. Our non-statutory audit work has been undertaken so that we might state to the company's trustees those matters we are engaged to state to them in a non-statutory auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's directors, for our non-statutory audit work, for this non-statutory report, or for the opinions we have formed.

RSM UK Audit LLP Chartered Accountants

FIM UK Audit hip

Portland 25 Highstreet Crawley

West Sussex RH10 1BG

Date 11/12/17

Consolidated Statement of Comprehensive Income and Expenditure

Year Ended 30 June 2017

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	N1-4	Year Ended 30		Year Ended 30 June 2016	
	Notes	Consolidated £'000	University £'000	Consolidated £'000	University £'000
Income					
Tuition fees and education contracts	2	19,709	19,709	17,806	17,806
Other income	3	5,102	5,102	4,408	4,405
Investment income	4	299	-	2	2
Donations and endowments	5	10,569	1,304	1,464	1,829
Total income		35,679	26,115	23,680	24,042
Expenditure					
Staff costs	6	8,797	8,797	8,880	8,878
Other operating expenses		15,380	15,525	14,792	14,991
Depreciation	9+10	925	902	1,028	1,006
Interest and other finance costs	7	75	52	45	15
Total expenditure	8	25,177	25,276	24,745	24,890
Total comprehensive income / (loss) for the year		10,502	839	(1,065)	(848
Represented by:					
Endowment comprehensive income for the year Restricted comprehensive income for the year		9,994	•	(221)	(221
Unrestricted comprehensive income for the year		508	839	(844)	(221 (627
Attributable to the University		10,502	839	(1,065)	(848
Attributable to the non-controlling interest		10,302	-	(1,000)	(- 0)
Authorizable to the non-controlling interest		10,502	839	(1,065)	(848
Surplus for the year attributable to:					
Non controlling interest		-	_	_	_
University		10.502	839	(1,065)	(848
a.n. a.a.y				1.,500)	

Richmond The American International University in London, Inc Consolidated and University Balance Sheet

As at 30 June 2017

		As at 30 J	une 2017	As at 30 Ju	une 2016
		Consolidated	University	Consolidated	University
	Notes	£'000	£'000	£'000	£'000
Non-current assets					
Intangible fixed assets	9	5	5	53	53
Tangible fixed assets	10	6,425	3,293	6,914	3,759
Investments	11	9,080			
		15,510	3,298	6,967	3,812
Current assets					
Stock	12	9	9	9	9
Trade and other receivables	13	1,277	2,087	1,040	1,781
Cash at bank and in hand	18	1,929	1,469	1,904	1,896
		3,215	3,565	2,953	3,686
Less: Creditors: amounts falling					
due within one year	14	(4,982)	(4,802)	(6,525)	(6,303)
Net current liabilities		(1,767)	(1,237)	(3,572)	(2,617)
Total assets less current liabilities		13,743	2,061	3,395	1,195
Creditors: amounts falling due after	14	(1,626)	_	(1,807)	-
more than one year					
Provisions					
Pension provisions	16	(1,097)	(1,097)	(1,070)	(1,070)
Total net assets		11,020	964	518	124
Restricted Reserves					
Income and expenditure reserve - restricted reserve	17	9,994	_	_	-
Unrestricted Reserves	.,	,			
Income and expenditure reserve - unrestricted		692	964	184	124
Revaluation reserve		334		334	
		11,020	964	518	124
Non-controlling interest		- 11.020	- 004		124
Total Reserves		11,020	964	518	124

Company Number FC8955

The financial statements were approved by the Governing Body on 5th December 2017 and authorised for issue as well as signed on its behalf on that date by:

John Annette, President and Vice-Chancello

Dr Nicholas Tate, Chair of Trustees

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Richmond The American International University in London, Inc Consolidated and University Cash Flow Year Ended 30 June 2017

	At 30 Jur	ne 2017	As at 30 J	une 2016
	Consolidated	University	Consolidated	University
	£'000	£'000	£'000	£'000
Cash flow from operating activities				
Surplus/ (loss) for the year	10,502	839	(1,065)	(847)
Adjustment for non-cash items				
Depreciation and amortisation	925	902	1,028	1,006
Decrease / (increase) in stock	-		1	1
(Increase) / decrease in debtors	(237)	(307)	149	7
(Decrease) / increase in creditors	42	264	514	680
(Decrease) / increase in pension provision	27	27	96	96
Unrealised gain on investments	(80)	-	-	-
Foreign exchange (gains) / losses	(255)	(255)	121	121
Adjustment for investing or financing activities				
Investment income	(299)	-	(2)	(2)
Interest payable	42	20	45	15
Net cash inflow from operating activities	10,668	1,491	887	1,077
Cash flows from investing activities				
Investment income	299	-	2	2
Payments made to acquire fixed assets	(387)	(387)	(919)	(919)
Payments made to acquire investments	(9,000)	` -	` -	
Net Cash Outflow from Investing Activities	(9,088)	(387)	(917)	(917)
Cash flows from financing activities				
Interest paid	(43)	(20)	(45)	(15)
Net Cash Outflow from Financing Activities	(43)	(20)	(45)	(15)
Increase / (decrease) in cash and cash equivalents in				
the year	1,537	1,083	(75)	145
Cash and cash equivalents at beginning of the year	138	131	334	107
Effect of foreign exchange rate changes	255	255	(121)	(121)
Cash and cash equivalents at the end of the year	1,930	1,469	138	131

Richmond The American International University in London, Inc Consolidated and University Statement of Changes in Reserves Year Ended 30 June 2017

Consolidated	Endowment £'000	Income and expenditure account Restricted £'000	Unrestricted £'000	Revaluation reserve	Total £'000
Balance at 30 June 2015	-	221	1,028	334	1,583
(Deficit) from the income and expenditure statement Release of restricted funds spent in year		- (221)	(1,065) 221		(1,065)
Total comprehensive income for the year		(221)	(844)	-	(1,065)
Balance at 30 June 2016		-	184	334	518
Surplus from the income and expenditure statement	-	9,994	508	-	10,502
Total comprehensive income for the year	-	9,994	508		10,502
Balance at 30 June 2017		9,994	692	334	11,020
University	Inco Endowment £'000	ome and expenditure ac Restricted £'000	count Unrestricted £'000	Revaluation reserve	Total £'000
University Balance at 30 June 2015	Endowment	Restricted	Unrestricted	reserve	
•	Endowment	Restricted £'000	Unrestricted £'000	reserve	£'000
Balance at 30 June 2015 (Deficit) from the income and expenditure statement	Endowment	Restricted £'000	Unrestricted £'000 751 (848)	reserve	£'000 972
Balance at 30 June 2015 (Deficit) from the income and expenditure statement Release of restricted funds spent in year	Endowment	Restricted £'000 221 (221)	Unrestricted £'000 751 (848) 221	reserve	£'000 972 (848)
Balance at 30 June 2015 (Deficit) from the income and expenditure statement Release of restricted funds spent in year Total comprehensive income for the year	Endowment	Restricted £'000 221 (221)	Unrestricted £'000 751 (848) 221 (627)	reserve	£'000 972 (848) - - 848
Balance at 30 June 2015 (Deficit) from the income and expenditure statement Release of restricted funds spent in year Total comprehensive income for the year Balance at 30 June 2016	Endowment	Restricted £'000 221 (221)	Unrestricted £'000 751 (848) 221 (627)	reserve	£'000 972 (848) - 848

Statement of Accounting Policies

For the year ended 30 June 2017

1. Basis of preparation

These financial statements have been prepared in accordance with the Statement of Recommended Practice (SORP): Accounting for Further and Higher Education 2015 and in accordance with FRS 102, The Financial Reporting Standard for the UK and ROI (effective January 2015). The University is a public benefit entity and therefore has applied the relevant public benefit requirement of FRS 102. The financial statements are prepared in accordance with the historical cost convention.

2. Going concern

The financial position of the Group and University, its cash flows, liquidity and borrowings are described in the Financial Statements and accompanying notes

During the year ending 30 June 2017 the subsidiary company Richmond Foundation received a £10m donation from a benefactor, of which £9m is to be used as a restricted endowment, with the income to be taken as unrestricted funds. This endowment is included in the consolidated position of the University. It is considered significant and material to the financial sustainability of the University.

The Trustees and management now have a reasonable expectation that the Group and University has adequate resources to continue in operational existence for the foreseeable future, and for this reason adopt the going concern basis in the preparation of the Group and University's Financial Statements.

3. Basis of consolidation

The consolidated financial statements include the University, the Richmond Foundation and Richmond College Services Limited for the financial year to 30 June 2017. The results of subsidiaries acquired or disposed of during the period are included in the consolidated statement of income and expenditure from the date of acquisition or up to the date of disposal. Intra-group transactions are eliminated on consolidation.

Richmond College Services Limited which is controlled by The Richmond Foundation provides educational support services for the University.

4. Income recognition

Income from the sale of goods or services is credited to the Consolidated Statement of Comprehensive Income and Expenditure when the goods or services are supplied to the external customers or the terms of the contract have been satisfied.

Fee income is stated gross of any expenditure which is not a discount and credited to the Consolidated Statement of Income and Comprehensive Expenditure over the period in which students are studying. Where the amount of the tuition fee is reduced, by a discount for prompt payment, income receivable is shown net of the discount. Bursaries and scholarships are accounted for gross as expenditure and not deducted from income.

Investment income is credited to the Statement of Income and Expenditure on a receivable basis.

Funds the University receives and disburses as paying agent on behalf of a funding body are excluded from the income and expenditure of the University where the University is exposed to minimal risk or enjoys minimal economic benefit related to the transaction.

Donations and endowments

Non exchange transactions without performance related conditions are donations and endowments. Donations and endowments with donor imposed restrictions are recognised in income when the University is entitled to the funds. Income is retained within the restricted reserve until such time that it is utilised in line with such restrictions at which point the income is released to general reserves through a reserve transfer.

Donations with no restrictions are recognised in income when the University is entitled to the funds.

Investment income and appreciation of endowments is recorded as income in the year in which it arises and as either restricted or unrestricted income according to the terms other restriction applied to the individual endowment fund.

There are four main types of donations and endowments identified within reserves:

- 1. Restricted donations the donor has specified that the donation must be used for a particular objective.
- Unrestricted permanent endowments the donor has specified that the fund is to be permanently invested to generate an income stream for the general benefit of the University.
- Restricted expendable endowments the donor has specified a particular objective other than the purchase or construction of tangible fixed assets, and the University has the power to use the capital.
- Restricted permanent endowments the donor has specified that the fund is to be permanently invested to generate an income stream
 to be applied to a particular objective.

Statement of Accounting Policies (continued)

For the year ended 30 June 2017

5. Accounting for retirement benefits

The two principal pension schemes for the University's staff are the Universities Superannuation Scheme (USS) and the Richmond University Pension Scheme (via Standard Life). The USS scheme is a defined benefit scheme which is externally funded and contracted out of the State Second Pension (S2P). The Richmond University Pension scheme is a money purchase scheme.

The USS is a multi-employer scheme for which it is not possible to identify the assets and liabilities to University at members due to the mutual nature of the scheme and therefore this scheme is accounted for as a defined contribution retirement benefit scheme.

A liability is recorded within provisions for any contractual commitment to fund past deficits within the USS scheme.

Defined Contribution Plan

A defined contribution plan is a post-employment benefit plan under which the company pays fixed contributions into a separate entity and will have no legal or constructive obligation to pay further amounts. Obligations for contributions to defined contribution pension plans are recognised as an expense in the statement of comprehensive income and expenditure in the periods during which services are rendered by employees.

Defined Benefit Plan

Defined benefit plans are post-employment benefit plans other than defined contribution plans. Under defined benefit plans, the University's obligation is to provide the agreed benefits to current and former employees, and actuarial risk (that benefits will cost more or less than expected) and investment risk (that returns on assets set aside to fund the benefits will differ from expectations) are borne, in substance, by the University. The Group should recognise a liability for its obligations under defined benefit plans net of plan assets. This net defined benefit liability is measured as the estimated amount of benefit that employees have earned in return for their service in the current and prior periods, discounted to determine its present value, less the fair value (at bid price) of plan assets. The calculation is performed by a qualified actuary using the projected unit credit method. Where the calculation results in a net asset, recognition of the asset is limited to the extent to which the University is able to recover the surplus either through reduced contributions in the future or through refunds from the plan.

6. Employment benefits

Short term employment benefits such as salaries and compensated absences are recognised as an expense in the year in which the employees render service to the University. Any unused benefits are accrued and measured as the additional amount the University expects to pay as a result of the unused entitlement.

7. Operating leases

Costs in respect of operating leases are charged on a straight-line basis over the lease term. Any lease premiums or incentives are spread over the minimum lease term.

8. Foreign currency

Transactions in foreign currencies are translated to the respective functional currencies of Group entities at the foreign exchange rate set via average forward purchasing rates set each year in advance. Monetary assets and liabilities denominated in foreign currencies at the balance sheet date are translated to the functional currency at the foreign exchange rate ruling at that date. Foreign exchange differences arising on translation are recognised in Surplus or Deficit. Non-monetary assets and liabilities that are measured in terms of historical cost in a foreign currency are translated using the exchange rate at the date of the transaction. Non-monetary assets and liabilities denominated in foreign currencies that are stated at fair value are retranslated to the functional currency at foreign exchange rates ruling at the dates the fair value was determined.

The assets and liabilities of foreign operations, including goodwill and fair value adjustments arising on consolidation, are translated to the Group's presentational currency, GBP, at foreign exchange rates ruling at the balance sheet date. The revenues and expenses of foreign operations are translated at an average rate for the year where this rate approximates to the foreign exchange rates ruling at the dates of the transactions. Exchange differences arising from this translation of foreign operations are reported as an item of Other Comprehensive Income.

Statement of Accounting Policies (continued)

For the year ended 30 June 2017

9. Fixed assets

A - Intangible Fixed Assets

Under FRS102 the group has recognised £1.0m in respect of capitalised software development costs. These have been amortised over 5 years, as this is considered to be the useful life of the asset. This has had no additional impact on the profit and loss as the asset was previously being depreciated as a fixed asset over the same period.

B - Tangible Fixed Assets

Fixed assets are stated at deemed cost less accumulated depreciation and accumulated impairment losses. Certain items of fixed assets that had been revalued to fair value on or prior to the date of transition to FRS 102, are measured on the basis of deemed cost, being the revalued amount at the date of that revaluation.

Where parts of a fixed asset have different useful lives, they are accounted for as separate items of fixed assets.

Land and buildings

Land and buildings costs are measured at deemed cost. On transitioning to FRS102 in June 2016 the University commissioned a valuation by Knight Frank LLP. The property on 23 Queen's Road Richmond has been valued at £3.2m and this value has been used at the transition date, as the market value.

The trustees consider that there has been no material change in value of 23 Queens Road in the year to 30 June 2017.

Costs incurred in relation to land and buildings after initial purchase or construction, and prior to valuation, are capitalised to the extent that they increase the expected future benefits to the University.

Freehold land is not depreciated as it is considered to have an indefinite useful life. Freehold buildings are depreciated on a straight line basis over their expected useful lives less their residual value as follows:

Buildings 50 years

Leasehold land is depreciated over the life of the lease up to a maximum of 50 years.

Leasehold Improvements are depreciated over the lower of lease length and 10 years

No depreciation is charged on assets in the course of construction.

Equipment

Equipment, including computers and software, costing less than £1,000 per individual item is recognised as expenditure. All other equipment is capitalised.

Capitalised equipment is stated at cost and depreciated over its expected useful life less residual value as follows:

Fixtures and Fittings 8 years
Library Books 5 years
Motor Vehicles 4 years

Depreciation methods, useful lives and residual values are reviewed on an ongoing basis.

Borrowing costs

Borrowing costs which are directly attributable to the acquisition, construction or production of a qualifying asset are capitalised.

Statement of Accounting Policies (continued)

For the year ended 30 June 2017

10. Investments

Non current asset investments are held on the Balance Sheet at valuation at 30 June 2017, with any movements recognised in the Statement of Comprehensive Income and Expenditure.

11. Stock

Stock is held at the lower of cost and net realisable value.

12. Cash and cash equivalents

Cash includes cash at bank and in hand.

Cash equivalents are short term, highly liquid investments that are readily convertible to known amounts of cash with insignificant risk of change in value.

13. Provisions, contingent liabilities and contingent assets

Provisions are recognised in the financial statements when:

- (a) the University has a present obligation (legal or constructive) as a result of a past event;
- (b) it is probable that an outflow of economic benefits will be required to settle the obligation; and
- (c) a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is determined by discounting the expected future cash flows at a pre-tax rate that reflects risks specific to the liability.

14. Taxation

The University is an independent US non-profit educational charity with tax exempt status under section 501 (c) (3) of the US Internal Revenue Code.

The University receives no similar exemption in respect of Value Added Tax. Irrecoverable VAT on inputs is included in the costs of such inputs. Any irrecoverable VAT allocated to fixed assets is included in their cost.

The University's subsidiaries are liable to Corporation Tax in the same way as any other commercial organisation.

15. Reserves

Reserves are classified as restricted or unrestricted. Restricted endowment reserves include balances which, through endowment to the University, are held as a permanently restricted fund which the University must hold in perpetuity.

Other restricted reserves include balances where the donor has designated a specific purpose and therefore the University is restricted in the use of these funds.

Statement of Accounting Policies (continued)

For the year ended 30 June 2017

17 Financial Instruments

The Group has elected to apply the provisions of Section 11 "Basic Financial Instruments".

Financial assets and financial liabilities are recognised when the Group becomes a party to the contractual provisions of the instrument, and are offset only when the Group currently has a legally enforceable right to set off the recognised amounts and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Financial Assets

Investments

Trade investments are equity investments over which the Company has no significant influence, joint control or control and are initially measured at transaction price. The transaction price includes transaction costs, except where trade investments are measured at fair value through profit or loss when transaction costs are expensed to profit or loss as incurred.

Trade investments in non-convertible and non puttable preference shares or non-puttable ordinary shares are measured at fair value through profit or loss

The fair value of trade investments quoted on a recognised stock exchange is the quoted bid price. The fair value of unlisted investments is measured using valuation techniques which include turnover multiple, earnings multiple, net assets or discounted cash flows, as appropriate, based on the nature and circumstances of the investment

Trade debtors

Trade debtors which are receivable within one year and which do not constitute a financing transaction are initially measured at the transaction price. Trade debtors are subsequently measured at amortised cost, being the transaction price less any amounts settled and any impairment losses.

A provision for impairment of trade debtors is established when there is objective evidence that the amounts due will not be collected according to the original terms of the contract. Impairment losses are recognised in the income and expenditure statement for the excess of the carrying value of the trade debtor over the present value of the future cash flows discounted using the original effective interest rate. Subsequent reversals of an impairment loss that objectively relate to an event occurring after the impairment loss was recognised, are recognised immediately in the income and expenditure statement.

Financial Liabilities

Trade Creditors

Trade creditors payable within one year that do not constitute a financing transaction are initially measured at the transaction price and subsequently measured at amortised cost, being the transaction price less any amounts settled.

Where the arrangement with a trade creditor constitutes a financing transaction, the creditor is initially and subsequently measured at the present value of future payments discounted at a market rate of interest for a similar instrument.

Borrowings

Borrowings are initially recognised at the transaction price, including transaction costs, and subsequently measured at amortised cost using the effective interest method. Interest expense is recognised on the basis of the effective interest method and is included in interest payable and other similar charges.

Derecognition of financial assets and liabilities

A financial asset is derecognised only when the contractual rights to cash flows expire or are settled, or substantially all the risks and rewards of ownership are transferred to another party, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirity to an unrelated third party. A financial fiability (or part therof) is derecognised when the obligation specified in the contract is discharged, cancelled or expires.

Notes to the Accounts

for the year ended 30 June 2017

1 Critical accounting estimates and areas of judgement

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions

The Trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below:

In categorising leases as finance leases or operating leases, management makes judgements as to whether significant risks and rewards of ownership have transferred to the Trust as lessee, or the lessee, where the Trust is a lessor.

	Year Ended 30 June 2017		Year Ended 30	June 2016
	Consolidated	University	Consolidated	University
2 Tuition fees and education contracts	£'000	£'000	£'000	£'000
Full-time home and EU students	3,403	3,403	4,780	4,780
Full-time international students	16,261	16,261	12,989	12,989
Part-time students	45	45	37	37
	19,709	19,709	17,806	17,806
3 Other income				
Residences, catering and conferences	3,975	3,976	3,286	3,286
Exchange gains/losses	255	255	-	-
Other income	872	871	1,122	1,119
	5,102	5,102	4,408	4,405
4 Investment income				
Investment income	299		2	2 2
	299	-	2	2
5 Donations and endowments				
Restricted Donations	10,007	7	62	62
Unrestricted donations	562	1,297	1,402	1,767
	10,569	1,304	1,464	1,829

Notes to the Accounts

for the year ended 30 June 2017

£'000 £'000 £'000 7,335 7,335 7,515 694 694 611 611 768 768 754 752			Year End	Year Ended Year Ended			
£'000 £'000 £'000 7,335 7,335 7,515 694 694 611 611 768 768 754 752			30 June 2	2017	30 June 2016		
7,335 7,335 7,515 7,515 694 694 611 611 768 768 754 752			Consolidated	University	Consolidated	University	
694 694 611 611 768 768 754 752			£'000	£'000	£.000	£'000	
694 694 611 611 768 768 754 752	6 Staff cost	ts					
<u>768</u>	Salaries		7,335	7,335	7,515	7,515	
	Social s	ecurity costs	694	694	611	611	
8,797 8,797 8,880 8,878	Other pe	ension costs	768	768	754	752	
	Total		8,797	8,797	8,880	<u>8,8</u> 78	
arning in excess of £100,000, excluding employer's pensior	Other pe Total	ension costs	768 8,797	768 8,797	754 8,880	sior	
	contribution		an being stan curring in oxosoo (
					2017		
2017 2016					No.	No.	

Of Hibatoris	2017 No.	2016 No.
£140,000 to £149,999	-	1
£150,000 to £159,999	1	-
£210,000 to £219,999		
	2	-
	2017	2016
Average staff numbers by major category :	No.	No.
Academic	83	99
	co	0.2

Key management personnel

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the University which is the Executive. Staff costs includes compensation paid to key management personnel.

	Year Ended 30 June 2017 £'000	Year Ended 30 June 2016 £'000
Key management personnel compensation	899	899

Notes to the Accounts for the year ended 30 June 2017

6 Staff costs (continued)

Trustees of the University

The University Board members are the trustees for charitable law purposes. Due to the nature of the University's operations and the compositions of the Board being drawn from local public and private sector organisations, there may be transactions that take place with organisations in which a member of the Council may have an interest. All transactions involving organisations in which a member of the Board may have an interest, including those identified below, are conducted at arms length and in accordance with the University's Financial Regulations and usual procurement procedures. Any such transactions are disclosed in the related party note.

No Board member has received any remuneration/waived payments from the group during the year (2016 - none)

The total expenses paid to or on behalf of Board members was £3,955 for two board members (2016 - £846 - one board member). This represents travel and subsistence expenses incurred in attending Board, Committee meetings and Charity events in their official capacity.

	Year Ended 30 June 2017		Year Ended 30 June 2016	
	Consolidated £'000	University £'000	Consolidated £'000	University £'000
7 Interest and other finance costs				
Loan interest	43	20	45	15
Interest on pension scheme	32	32	-	
·	75	52	45	15

	Year Ended 30 .	Year Ended 30 June 2017		Year Ended 30 June 2016	
	Consolidated	University	Consolidated	University	
	£'000	£'000	£'000	£'000	
8 Analysis of total expenditure by activity					
Academic and related expenditure	13,968	13,940	13,151	13,151	
Administration and central services	5,087	5,064	5,936	5,881	
Premises (including service concession cost)	3,635	3,784	3,352	3,551	
Residences, catering and conferences	2,488	2,488	2,306	2,307	
•	25,178	25,276	24,745	24,890	
Administration and central services expenses include:					
External auditors remuneration in respect of audit services	55	55	66	62	
External auditors remuneration in respect of non-audit services	7	7	7	7	
Operating lease rentals:					
Land and buildings	1,210	1,410	1,409	1,409	
Equipment	145	145	126	126	

Richmond The American International University in London, Inc Notes to the Accounts

for the	year	ended	30 June	2017

9	Intangible assets						
Comp	outer Software	Consolidated £'000	University £'000				
Cost							
	At 1 July 2016	990	990				
	At 30 June 2017	990	990				
Amor	tisation						
	At 1 July 2016	937	937				
	Charge for the year	48	48				
	At 30 June 2017	985	985				
Net b	ook value						
	At 30 June 2017	5_	5				
	At 30 June 2016	53	53				
10	Fixed Assets						
				Fixtures,			
		Freehold Land	Leasehold	Fittings and			
Cons	olidated	and Buildings	Improvements	Equipment	Motor Vehicles	Library Books	Total
		£'000	£.000	000°£	£'000	£'000	£'000
Cost							
	At 1 July 2016	3,200	7,308	3,056	33	398	13,995
	Additions	-	210	177	-	-	387
	Disposals			(2,072)	(17)		(2,089)
	At 30 June 2017	3,200	7,518	1,161	16	398	12,293
Denre	eciation						
_ op	At 1 July 2016	45	4,266	2.420	33	316	7.080
	Charge for the year	23	574	198	_	82	877
	Disposals		-	(2,072)	(17)	-	(2,089)
	At 30 June 2017	68	4,840	546	16	398	5,868
Not b	ook value						
1101 2	At 30 June 2017	3,132	2,678	615			6,425
	At 30 June 2016	3,156	3,041	636		82	6,914
Unive	ersity						
Cost							
	At 1 July 2016	-	7,308	3,056	33	398	10,794
	Additions	-	210	177	-	~	387
	Disposals	<u></u> _		(2,072)	(17)		(2,089)
	At 30 June 2017	<u>-</u>	7,518	1,161	16	398	9,092
Depre	eciation						
	At 1 July 2016	•	4,266	2,420	33	316	7,034
	Charge for the year	~	574	198	-	82	854
	Disposals			(2,072)	(17)		(2,089)
	At 30 June 2017		4,840	546	16_	398	5,800
Net b	ook value						
	At 30 June 2017		2,678	615			3,293
	At 1 July 2016	-	3,041	636		82	3,759

The Market value of the land and building at 30 June 2014 was £3,2m and taken as deemed cost as per FRS102 transition arrangements.

Notes to the Accounts

for the year ended 30 June 2017

11	Investments				
		Year Ended 30 Jun Consolidated £'000	e 2017 University £'000	Year Ended 30 J Consolidated £'000	une 2016 University £'000
	Stocks and shares	9,080		_	-
		9,080			
	The stocks and shares were valued at mid market	price at 30 June 2017			
12	Stock				
-		Year Ended 30 Consolidated £'000	June 2017 University £'000	Year Ended 3 Consolidated £'000	30 June 2016 University £'000
	General consumables	99	9	9	9
13	Trade and other receivables				
		Year Ended 30 Consolidated £'000	June 2017 University £'000	Year Ended Consolidated £'000	30 June 2016 University £'000
	Amounts falling due within one year:				
	Trade receivables	34	34	96	96
	Other receivables	690	549	193	193
	Prepayments and accrued income	553	604	712	712
	Amounts due from associate entities		900	39	780
		1,277	2,087	1,040	1,781
14	Creditors : amounts falling due within one year				
		Year Ended 30	June 2017	Year Ended	30 June 2016
		Consolidated	University	Consolidated	University
		£'000	£'000	£'000	£'000
	Bank overdraft	-	-	(1,766)	(1,765)
	Bank Loan	(176)	- (225)	(169)	-
	Trade payables	(109)	(285)	(327)	(327)
	Social security and other taxation payable Accruals and deferred income (Incl Holiday pay)	(179) (4,518)	(178) (4,339)	(187) (4,076)	(187) (4,024)
		(4,982)	(4,802)	(6,525)	(6,303)
	Deferred income				
	Included within accruals and deferred income are the for performance related conditions have been met.	ollowing items of income	e which have been	deferred until spec	ific
		Year Ended 30	June 2017	Year Ended	30 June 2016
		Consolidated	University	Consolidated	University
		£,000	£'000	£'000	£'000
	Summer School Fees paid in advance	(425)	(425)	(105)	(105)
		(425)	(425)	(105)	(105)

Notes to the Accounts for the year ended 30 June 2017

•	Creditors : amounts falling due after more than	Year Ended 30	June 2017	Year Ended 3	10 June 2016
		Consolidated £'000	University £'000	Consolidated £'000	University £'000
	Secured loans	(1,626)	-	(1,807)	-
		(1,626)		(1,807)	
	Analysis of secured and unsecured loans:				
	Due within one year or on demand (Note 12)	(176)	-	(169)	-
	Due between one and two years	(178)	-	(171)	-
	Due between two and five years	(735)	-	(530)	-
	Due in five years or more	(713)	-	(1,106)	-
	Due after more than one year	(1,626)	-	(1,807)	
	Total secured and unsecured loans	(1,802)		(1,976)	
	Secured loans repayable by 2027	(1,802) (1,802)	-	(1,976) (1,976)	
	Included in secured loans are the following:				
	Lender	Amount £'000	Term	Interest rate	Borrower
	AIB	(1,802)	2027	1.20%	Richmond Foundation
	Total	(1,802)			

The loan is secured on the property at 23 Queens Road, Richmond

15 Financial Assets and liabilities

	Year Ended	30 June 2017	Year Ended 30 June 2016		
	Consolidated £'000	University £'000	Consolidated £'000	University £'000	
Financial assets:					
Debt instruments measured at amortised cost	2,653	2,953	2,232	2,964	
Total	2,653	2,953	2,232	2,964	
Financial liabilities:					
Measured at amortised cost	(3,852)	(5,474)	(9,297)	(7,268)	
Total	(3,852)	(5,474)	(9,297)	(7,268)	

Notes to the Accounts

for the year ended 30 June 2017

16 Provisions for liabilities

Consolidated	Obligation to fund deficit on USS Pension £'000	Total Pensions Provisions £'000
As at 1 July 2016	(1,070)	(1,070)
Additions in 2016/17	(27)	(27)
At 30 June 2017	(1,097)	(1,097)
University	Obligation to fund deficit on USS Pension £'000	Total Pensions Provisions £'000
As at 1 July 2016	(1,070)	(1,070)
Additions in 2016/17	(27)	(27)
As at 30 June 2017	(1,097)	(1,097)

Unwinding of discount is included in additional provisions in line with FRS 102.

Pension enhancement

The assumptions for calculating the provision for pension enhancements on termination under FRS 102, are as follows:

	<u>Consolidated</u>	
Discount rate	1.85%	(2016 - 2.99%)
Inflation	2.65% - 3.99%	(2016 - 1.00%)

The inflation rate varies on a year by year basis. It is based on governments latest consumer prices index estimates.

USS deficit

The obligation to fund the past deficit on the Universities Superannuation Scheme (USS) arises from the contractual obligation with the pension scheme for total payments relating to benefits arising from past performance. Management have assessed future employees within the USS scheme and salary payment over the period of the contracted obligation in assessing the value of this provision.

17 Restricted Reserves

Notes to the Accounts for the year ended 30 June 2017

Reserves with restrictions are as follows:	Consolid	ated	Univers	itv
	2017 Total £'000	2016 Total £'000	2017 Total £'000	2016 Total £'000
Balances at 1 July 2016	-	221	-	221
Donations Expenditure	10,007 (13)	- (221)	7 (7)	(221)
Total restricted comprehensive income/ (expenditure) for the year	9,994	(221)	-	(221)
As at 30 June 2017	9,994			
	2017 Total	2016 Total		
Analysis of other restricted funds / donations by type of purpose:	£'000	£'000		
General	9,994	221		
	9,994	221		
18 Cash and cash equivalents	At 1st July	Cash	At 30th	

Cash and Cash equivalents	At 1st July 2016	Cash Flows	At 30th June 2017
Consolidated	£'000	£'000	£'000
Cash	1,904	25	1,929
Bank overdraft	(1,766)	1,766	-
Cash and cash equivalents	138	1,791	1,929
	At 1st July	Cash	At 30th
	2016	Flows	June 2017
University	£,000	£'000	£'000
Cash	1,896	(427)	1,469
Bank overdraft	(1,765)	1 <u>,7</u> 65	
Cash and cash equivalents	131	1.338	1.469

Notes to the Accounts

for the year ended 30 June 2017

19 Lease obligations

Total rentals payable under operating leases:			Univer	sity		
	Land and Buildings £'000	30 June 2017 Other leases £'000	Total £'000	Land and Buildings £'000	30 June 2016 Other leases £'000	Total £'000
Future minimum lease payments due: Not later than 1 year Later than 1 year and not later than 5 years Later than 5 years Total lease payments due	1,349 2,348 1,410 5,107	120 129 - 249	1,469 2,477 1,410 5,356	1,409 3,189 1,436 6,034	126 138 - 264	1,535 3,327 1,436 6,298
Total rentals payable under operating leases:			Consolid	dated		
	Land and Buildings £'000	30 June 2017 Other leases £'000	Total £'000	Land and Buildings £'000	30 June 2016 Other leases £'000	Total £'000
Future minimum lease payments due: Not later than 1 year	1,149	120	1,269	1,409	126	1,535

1,677

3,356

249

410

3,189

1,436

6,034

3,327

1,436

6,298

264

1,548

3,107

410

20 Subsidiary undertakings

Total lease payments due

Later than 5 years

Later than 1 year and not later than 5 years

The accounts have been consolidated with the following charitable organisation:

Name The Richmond Foundation Charity Registration Number 288205

	Year Ended 30 June 2017 £'000	Year Ended 30 June 2016 £'000
Opening funds	394	612
Add:		
Donation income	10,000	302
Other income	451	202
Less:		
Charitable expenditure	(787)	(722)
Closing funds	10,058	394

The Richmond Foundation is a registered charity that provides educational educational support services to the University. The reason for consolidation is that the Richmond Foundation is administered by or on behalf of the University and have been established for the special purposes for raising funds for Richmond The American University in London. It has thus been included as a subsidiary undertaking in these consolidated financial statements, because it has been classified as a "Connected Charitable Institution".

The Foundation makes periodic donations to Richmond, The American University in London Inc. All the costs directly attributable to fund raising are borne by the University.

Richmond, The American University in London Inc leases a residential building acquired by the Foundation on a 20 year lease on commercial terms and at a rent of £200k per annum (2016 - £200k), that will enable the Foundation to repay the mortgage secured on the property.

Included within debtors is £900k (2016 £740k) due from Richmond Foundation in respect of a donation.

Notes to the Accounts

for the year ended 30 June 2017

21 Pension Schemes

Different categories of staff were eligible to join one of two different schemes:

- · Universities' Superannuation Scheme (USS)
- · Standard Life Defined contributions (Group pension).

The main scheme, being USS is a defined-benefit scheme contracted out of the State Second Pension (S2P) the assets of which are held in separate trustee administered funds.

The other scheme is a money purchase scheme contracted into the State Second Pension (S2P), which covers non-academic staff who elected not to transfer to USS. The following payments were made during the year:

	Year Ended	Year Ended
	30 June 2017	30 June 2016
	£'000	£,000
USS	916	954
Other pension schemes	156	176
	1,072	1,130

(i) The Universities Superannuation Scheme

The Universities' Superannuation Scheme (USS) is the main scheme covering most academic and academic-related staff, which provides benefits based on final pensionable salary. The assets of the scheme are held in a separate fund administered by the trustee, Universities Superannuation Limited.

Because of the mutual nature of the scheme, the scheme's assets are not hypothecated to individual Universities and a scheme-wide contribution rate is set. The University is therefore exposed to actuarial risks associated with other Universites' employees and is unable to identify its share of the underlying assets and liabilities of the scheme on a consistent and reasonable basis and therefore, as required by FRS 102(28), accounts for the scheme as if it were a defined contribution scheme.

As a result, the amount charged to the income and expenditure account represents the contributions payable to the scheme in

The University participates in the Universities Superannuation Scheme (USS), a defined benefit scheme which is contracted out of the State Second Pension (S2P). The assets of the scheme are held in a separate fund administrated by the trustee, Universities Superannuation Scheme Limited.

The appointment of directors to the board of the trustee is determined by the Company's Articles of Association. Four of the directors are appointed by Universities UK; they are appointed by the University and College Union, of whom at least one must be a USS pensioner member, with a minimum of three and a maximum of five being independent directors appointed by the board. Under the scheme trust deed and rules, the employer contribution rate is determined by the trustee, acting on actuarial advice.

The latest triennial actuarial valuation of the scheme was at 31 March 2014. This was the second valuation for USS under the scheme-specific funding regime introduced by the Pensions Act 2004, which requires schemes to adopt a statutory funding objective, which is to have sufficient and appropriate assets to cover their technical provisions. The next triennial valuation of the scheme will be as at 31 March 2017 for completion by the statutory deadline of 30 June 2018.

Notes to the Accounts

for the year ended 30 June 2017

21 Pension Schemes (continued)

The triennial valuation was carried out using the projected unit method. The assumptions which have the most significant effect on the result of the valuation are those relating to the rate of return on investments (i.e. the valuation rate of interest), the rates of increase in salary and pensions and the assumed rates of mortality. The financial assumptions were derived from market yields prevailing at the valuation date.

To calculate the technical provisions, it was assumed that the valuation rate of interest would be 3.6% per annum, salary increases would be 4.0% per annum (plus an additional allowance for increases in salaries due to age and promotion reflecting historic scheme experience, with a further cautionary reserve on top for past service liabilities) and pensions would increase by 2.2% per annum thereafter.

Standard mortality tables were used as follows:

98% of SAPS S1NA "light" YOB unadjusted for males and 99% of SAPS S1NA "light" YOB with a -1 year adjustment for females

Use of these mortality tables reasonably reflects the actual USS experience but also provides an element of conservatism to allow for further improvements in mortality rates. The assumptions concerning life expectancy on retirement at age 65 as follows:

Life expectancy for a male aged 65 now	24.2
Life expectancy at 65 for a male aged 45 now	26.2
Life expectancy for a female aged 65 now	26.3
Life expectancy at 65 for a female aged 45 now	28.6

At the valuation date the value of the assets of the scheme was £41.6bn and the value of the scheme's technical provisions was £46.9bn indicating a deficit of £5.3bn. The assets therefore were sufficient to cover 89% of the benefits which had accrued to members after allowing for expected future increases in earnings.

As part of this valuation, the trustees have determined, after consultation with the employers, a recovery plan to pay off the shortfall by 31 March 2031. The next formal triennial actuarial valuation is as at 31 March 2017. If experience up to that date is in line with the assumptions made for this current actuarial valuation and contributions are paid at the determined rates or amounts, the shortfall at 31 March 2014 is estimated contributions are paid at the determined rates or amounts, the shortfall at 31 March 2017 is estimated to be £8.5 billion, equivalent to a funding level of 85%. The contribution rate will be reviewed as part of each valuation and may be reviewed more frequently.

The technical provisions relate essentially to the past service liabilities and funding levels, but it is also necessary to assess the ongoing cost of newly accruing benefits. The cost of future accrual was calculated using the same assumptions as those used to calculate the technical provisions but the allowance for promotional salary increases was not as high.

Analysis has shown significant variable levels of growth over and above general pay increases in recent years, and the salary growth assumption built into the cost of future accrual is based on more stable, historic, salary experience. However, when calculating the past service liabilities of the scheme, a cautionary reserve has been included, in addition, on account of the variability mentioned above.

Notes to the Accounts for the year ended 30 June 2017

21 Pension Schemes (continued)

As at the valuation date the scheme was still a fully Final Salary Scheme for future accruals and the prevailing employer contribution rate was 18% of salaries. This was increased in November 2016 from 16%.

At present no policy is in place for USS charging for operating the plan.

Following UK government legislation, from 2011 statutory pension increases or revaluations are based on the Consumer Prices Index measure of price inflation. Historically these increases had been based on the Retail Prices Index measure of price inflation. Since the valuation effective date there have been a number of changes to the benefits provided by the scheme although these became effective from October 2011. These include:

New Entrants

Other than specific, limited circumstances, new entrants are now provided benefits on a Career Revalued Benefits (CRB) basis rather than a Final Salary (FS) basis.

Normal Pension Age

The normal pension age was increased for future service and new entrants, to age 65.

Flexible Retirement

Flexible retirement options were introduced.

Members contributions

Contributions were 8.00% (2016 - 7.5% pa) and 6.5% pa for FS Section members and CRB Section members respectively.

Cost Sharing

If the total contribution level exceeds 23.5% of Salaries per annum, the employers will pay 65% of the excess over 1% and members would pay the remaining 35% to the fund as additional contributions.

Pension increase cap

For service derived after 30 September 2011, USS will match increases in official pensions for the first 10%. If official pensions increase by more than 5% then USS will pay half of the difference up to a maximum increase of 10%.

Notes to the Accounts

for the year ended 30 June 2017

21 Pension Schemes (continued)

The scheme-wide contribution rate required for future service benefits alone at the date of the valuation was 16% of pensionable salaries (until October 2016) and the trustee company, on the advice of the actuary. It was increased to 18% in November 2016. The previous increase in the University contribution rate salaries was 1 October 2011.

The actuary has estimated that the funding level as at 31 March 2014 under the scheme specific funding regime had fallen to 89% (a deficit of circa £5.3 billion). Over the past twelve months, the funding level has improved from 82%, as at 31 March 2015 to 85%. This estimate is based on the funding level at 31 March 2014, adjusted to reflect the fund's actual investment performance over the last year and changes in market conditions (market conditions affect both the valuation rate of interest and also the inflation assumption which in turn impacts on the salary and pension increase assumptions). The next formal valuation is at 31st March 2017 and this will incorporate updated assumptions agreed by the trustee company.

With effect from 1 October 2011, new joiners to the scheme join the new revalued benefits section rather than the existing final salary section.

Surpluses or deficits which arise at future valuations may impact on the University's future contribution commitment. A deficit may require additional funding in the form of higher contribution requirements, where a surplus could, perhaps, be used to similarly reduce contribution requirements.

The sensitivities regarding the principal assumptions used to measure the scheme liabilities on a technical provisions basis as at the date of the last triennial valuation are set out below:

Assumption	Change in Assumption	Impact on scheme	
Investment return	Decrease by 0.25%	Increase by £1.6 billion	
The gap between Retail Price Index and Consumer Price Index	Decrease by 0.25%	Increase by £1 billion	
Rate of salary growth	Increase by 0.25%	Increase by £0.6 billion	
Members live loner than assumed	1 year longer	Increase by 0.8 billion	
Equity markets in isolation	Fall by 25%	Increase by £4.6 billion	

USS is a "last man standing" scheme so that in the event of the insolvency of any of the participating employers in USS, the amount of any pension funding shortfall (which cannot otherwise be recovered) in respect of that employer will be spread across the remaining participant employers and reflected in the next actuarial valuation of the scheme.

The trustee believes that, over the long-term, equity investment and investment in selected alternative asset classes will provide superior returns to other investment classes. The management structure and targets set are designed to give the fund a major exposure to equities through portfolios that are diversified both geographically and by sector. The trustee recognises that it would be possible to select investments producing income flows broadly similar to the estimated liability cash flows. However, in order to meet the long-term funding objective within a level of contributions that it considers the employers would be willing to make, the trustee has agreed to take on a degree of investment risks relative to the liabilities. This taking of investment risk seeks to target a greater return than the matching relative to the liabilities. This taking of investment risk seeks to target a greater return that the matching assets would provide whilst maintaining a prudent approach to meeting the funds' liabilities. Before deciding to take investment risk relative to the liabilities, the trustee receives advice from its internal investment team, its investment consultant and the scheme actuary, and considers the views of the employers.

The positive cash flow of the scheme means that it is not necessary to realise investments to meet liabilities. The trustee believes that this, together with the ongoing flow of new entrants into the scheme and the strength of covenant of the employers, enables it to take a long-term view of its investments. Short-term volatility of returns can be tolerated and need not feed through directly to the contribution rate. However, the trustee is mindful of the difficult economic climate that exists for defined benefits pension schemes currently, and the need to be clear about the responses that are available should the deficits persist and a revised recovery plan become necessary following the next valuation to compile a formal financial management plan, which will bring together the various funding strands of covenant strength, investment strategy and funding assumptions, in line with the latest guidance from the Pensions Regulator.

The total pension cost for the University was £1.1m (2016 £1.1m). The contribution rate payable by the University at 30 June 2017 was 18% of pensionable salaries. During the financial year recorded within other Comprehensive Income higher employer contributions to the pension scheme as they included the contributions that would previously have been paid by employees.

Notes to the Accounts

for the year ended 30 June 2017

22 Related Party Transactions

The University had the following transactions with the American Institute For Foreign Study, Inc. (AIFS) a connected party in the year.

	2017 £'000	2016 £'000
Amounts Paid to AIFS Inc. Amounts received from AIFS Inc.	1,305 2,615	4,098 2,903

Included within other receivables is £32K owed by AIFS to the university (2016: £39k owed by AIFS to the university). Two of the Trustees of Richmond University are officers of AIFS. Any debts between the entities are unsecured and there are no unusual terms or conditions applicable

The Richmond Foundation is a connected UK registered charity of the University. The Foundation makes periodic donations to the University. During the University year these donations amounted to £1,000k (2016: £666k). The University paid £200k (2016: £200k) rent to The Foundation during the year. Included within debtors is £900k owed to the University (2016: £740k owed to the University).

With the exception of A Cole-Stutz, all the trustees of The Richmond Foundation are trustees of the University.

Richmond College Services Limited which is controlled by The Richmond Foundation provides educational support services for the University. £1,635 balance was owing to the University at the end of the year (2015: £Nil owed to the University).