REPORT AND UNAUDITED FINANCIAL **STATEMENTS** FOR THE YEAR ENDED 31 MARCH 2023



06/12/2023 COMPANIES HOUSE

COMPANY INFORMATION

Directors

S Abraham M F Coffin

S J Cummings R P J Green S A McCloskey

Company number

11877944

Registered office

Molteno House

302 Regents Park Road

London N3 2JX

Accountants

RSM UK Tax and Accounting Limited

Chartered Accountants 25 Farringdon Street

London EC4A 4AB United Kingdom

STRATEGIC REPORT FOR THE YEAR ENDED 31 MARCH 2023

The directors present the strategic report for the year ended 31 March 2023.

Fair review of the business

The statement of comprehensive income on page 4 shows a loss of £12.555m (2022: £10.205m). This is principally due to interest payable on loans of £14.587m (2022: £12.088m)

The statement of financial position on page 5 shows net liabilities £41.132m (2022: £28.576m) for the company at the year end.

The only activities of the company during the year related to the payment of interest on its loans and the acquisition of its subsidiaries. The interest payable is at a fixed rate. As such, a review of key performance indicators is not deemed necessary.

Principal risks and uncertainties

Group risks are discussed in the financial statements of the parent company.

On behalf of the board

Sam McCloskoy

S A McCloskey Director

Date: 04/12/23

DIRECTORS' REPORT

FOR THE YEAR ENDED 31 MARCH 2023

The directors present their annual report and financial statements for the year ended 31 March 2023.

Principal activities

The principal activity of the company was to hold the external debt for the group. The principal activity of the group is that of car park management services.

Results and dividends

The results for the year are set out on page 4.

No ordinary dividends were paid. The directors do not recommend payment of a final dividend.

Directors

The directors who held office during the year and up to the date of signature of the financial statements were as follows:

S Abraham

M Ali

(Resigned 31 January 2023)

M F Coffin

S J Cummings

R P J Green

(Appointed 31 January 2023)

S A McCloskey

(Appointed 22 August 2023)

Qualifying third party indemnity provisions

The company has made qualifying third party indemnity provisions for the benefit of its directors during the year. These provisions remain in force at the reporting date.

Strategic report

The company has chosen in accordance with Companies Act 2006, s. 414C(11) to set out in the company's strategic report information required by Large and Medium-sized Companies and Groups (Accounts and Reports) Regulations 2008, Sch. 7 to be contained in the directors' report. It has done so in respect of future developments and exposure to risk.

Going concern

The financial statements have been prepared on a going concern basis. In determining the appropriate basis of preparation of the financial statements, the directors are required to consider whether the Company can continue in operational existence for the foreseeable future. Monthly and quarterly cashflow forecasts have been prepared for the business and these forecasts show the company has access to adequate resources to continue in operational existence for a period of at least 12 months from the date of approving these financial statements. Additionally, the business has successfully refinanced its bank loans of £52.28m (2022: £50.97m) post year end.

On be	half of	the	board
-------	---------	-----	-------

San	ı McCloskoy
S A M Direc	cCloskey tor
Date:	04/12/23

ACCOUNTANT'S REPORT TO THE BOARD OF DIRECTORS OF PROJECT NEPTUNE BIDCO LIMITED ON THE UNAUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2023

In order to assist you to fulfil your duties under the Companies Act 2006 ("the Act"), we prepared for your approval the financial statements of Project Neptune Bidco Limited which comprise the statement of comprehensive income, the statement of financial position, the statement of changes in equity and the related notes in accordance with the financial reporting framework set out therein from the company's accounting records and from information and explanations you have given us.

As a practising member firm of the Institute of Chartered Accountants in England and Wales (ICAEW), we are subject to its ethical and other professional requirements which are detailed at http://www.icaew.com/en/members/regulations-standards-and-guidance.

This report is made solely to the Board of Directors of Project Neptune Bidco Limited, as a body, in accordance with the terms of our engagement letter dated 7 June 2023. Our work has been undertaken solely to prepare for your approval the financial statements of Project Neptune Bidco Limited and state those matters that we have agreed to state to them in accordance with ICAEW Technical Release 07/16 AAF. This report should not therefore be regarded as suitable to be used or relied on by any other party wishing to acquire any rights against RSM UK Tax and Accounting Limited for any purpose or in any context. Any party other than the Board of Directors which obtains access to this report or a copy and chooses to rely on this report (or any part of it) will do so at its own risk. To the fullest extent permitted by law, RSM UK Tax and Accounting Limited will accept no responsibility or liability in respect of this report to any other party and shall not be liable for any loss, damage or expense of whatsoever nature which is caused by any person's reliance on representations in this report.

It is your duty to ensure that Project Neptune Bidco Limited has kept adequate accounting records and to prepare statutory financial statements that give a true and fair view of the assets, liabilities, financial position and loss of Project Neptune Bidco Limited under the Act. You consider that Project Neptune Bidco Limited is exempt from the statutory audit requirement for the year.

We have not been instructed to carry out an audit or a review of the financial statements of Project Neptune Bidco Limited. For this reason, we have not verified the accuracy or completeness of the accounting records or information and explanations you have given to us and we do not, therefore, express any opinion on the statutory financial statements.

RSM UK Tax and Accounting Limited

RSM UK Tax and Accounting Limited Chartered Accountants 25 Farringdon Street London United Kingdom EC4A 4AB

01/12/23

STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 MARCH 2023

		2023	2022
A destate the street of the st	Notes	£ (070.454)	£ (244.554)
Administrative expenses		(273,151)	(211,551)
Interest receivable and similar income	5	2,305,000	2,095,000
Interest payable and similar expenses	6	(14,587,145)	(12,088,351)
Loss before taxation		(12,555,296)	(10,204,902)
Tax on loss	7	-	-
		(40.555.000)	(10.001.000)
Loss for the financial year		(12,555,296)	(10,204,902)

STATEMENT OF FINANCIAL POSITION AS AT 31 MARCH 2023

	2	023	2	022
Notes	£	£	£	£
8		87,355,715		87,355,715
10	25,406,756		23,045,000	
11	(153,894,040)		(138,976,988)	
		(128,487,284)		(115,931,988)
		(41,131,569) ————		(28,576,273)
13		'		1 (28,576,274)
		(41,131,370)		(20,370,274)
		(41,131,569)		(28,576,273)
	8	Notes £ 8 10 25,406,756 11 (153,894,040)	8 87,355,715 10 25,406,756 11 (153,894,040) (128,487,284) (41,131,569) 13 1 (41,131,570)	Notes £ £ £ 8 87,355,715 10 25,406,756 23,045,000 11 (153,894,040) (138,976,988) (41,131,569) (41,131,569) 13 1 (41,131,570)

For the financial year ended 31 March 2023 the company was entitled to exemption from audit under section 479A of the Companies Act 2006 relating to subsidiary companies.

The members have not required the company to obtain an audit of its financial statements for the year in question in accordance with section 476.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

The financial statements were approved by the board of directors and authorised for issue on $\frac{04/12/23}{......}$ and are signed on its behalf by:

Sam McCloskey
S A McCloskey
Director

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 MARCH 2023

	Share capital	Profit and loss reserves	Total
	£	£	£
Balance at 1 April 2021	1	(18,371,372)	(18,371,371)
Year ended 31 March 2022: Loss and total comprehensive income for the year	-	(10,204,902)	(10,204,902)
Balance at 31 March 2022	1	(28,576,274)	(28,576,273)
Year ended 31 March 2023: Loss and total comprehensive income for the year		(12,555,296)	(12,555,296)
Balance at 31 March 2023	1	(41,131,570)	(41,131,569)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2023

1 Accounting policies

Company information

Project Neptune Bidco Limited is a private company limited by shares and is registered and incorporated in England and Wales. The registered office is Molteno House, 302 Regents Park Road, London, N3 2JX.

The company's principal activities and nature of its operations are disclosed in the Directors' Reports.

Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006, including the provisions of the Large and Medium-sized Companies and Group (Accounts and Reports) Regulations 2008.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

This company is a qualifying entity for the purposes of FRS 102, being a member of a group where the parent of that group prepares publicly available consolidated financial statements, including this company, which are intended to give a true and fair view of the assets, liabilities, financial position and profit or loss of the group. The company has therefore taken advantage of exemptions from the following disclosure requirements:

 Section 7 'Statement of Cash Flows' – Presentation of a statement of cash flow and related notes and disclosures.

The company has taken advantage of the exemption under section 400 of the Companies Act 2006 not to prepare consolidated accounts. The financial statements present information about the company as an individual entity and not about its group.

The financial statements of the company are consolidated in the financial statements of Project Neptune Topco Ltd. These consolidated financial statements are available from its registered office, Molteno House, 302 Regents Park Road, London, N3 2JX.

Going concern

The financial statements have been prepared on a going concern basis. In determining the appropriate basis of preparation of the financial statements, the directors are required to consider whether the Company can continue in operational existence for the foreseeable future. Monthly and quarterly cashflow forecasts have been prepared for the business and these forecasts show the company has access to adequate resources to continue in operational existence for a period of at least 12 months from the date of approving these financial statements. Additionally, the business has successfully refinanced its bank loans of £52.28m (2022: £50.97m) post year end.

Fixed asset investments

Interests in subsidiaries are initially measured at cost and subsequently measured at cost less any accumulated impairment losses. The investments are assessed for impairment at each reporting date and any impairment losses or reversals of impairment losses are recognised immediately in profit or loss.

A subsidiary is an entity controlled by the company. Control is the power to govern the financial and operating policies of the entity so as to obtain benefits from its activities.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

1 Accounting policies (Continued)

Financial instruments

The company has elected to apply the provisions of Section 11 'Basic Financial Instruments' of FRS 102 to all of its financial instruments.

Financial instruments are recognised when the company becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include amounts owed by group undertakings, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the financial asset is measured at the present value of the future receipts discounted at a market rate of interest.

Impairment of financial assets

Financial assets are assessed for indicators of impairment at each reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected. If an asset is impaired, the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised, the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been, had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

Derecognition of financial assets

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire or are settled, or when the company transfers the financial asset and substantially all the risks and rewards of ownership to another entity, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party.

Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

Basic financial liabilities

Basic financial liabilities, including accruals, bank loans and amounts owed to group undertakings, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Derecognition of financial liabilities

Financial liabilities are derecognised when, and only when, the company's contractual obligations are discharged, cancelled, or they expire.

. ________

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

1 Accounting policies (Continued)

Equity instruments

Equity instruments issued by the company are recorded at the fair value of proceeds received, net of transaction costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the company.

Taxation

The tax expense represents the sum of the current tax expense and deferred tax expense. Current tax assets are recognised when tax paid exceeds the tax payable.

Current and deferred tax is charged or credited to profit or loss, except when it relates to items charged or credited to other comprehensive income or equity, when the tax follows the transaction or event it relates to and is also charged or credited to other comprehensive income, or equity.

Current tax assets and current tax liabilities and deferred tax assets and deferred tax liabilities are offset, if and only if, there is a legally enforceable right to set off the amounts and the entity intends either to settle on the net basis or to realise the asset and settle the liability simultaneously.

Current tax is based on taxable profit for the year. Current tax assets and liabilities are measured using tax rates that have been enacted or substantively enacted by the reporting date.

Deferred tax is calculated at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled based on tax rates that have been enacted or substantively enacted by the reporting date.

Deferred tax liabilities are recognised in respect of all timing differences that exist at the reporting date. Timing differences are differences between taxable profits and total comprehensive income that arise from the inclusion of income and expenses in tax assessments in different periods from their recognition in the financial statements. Deferred tax assets are recognised only to the extent that it is probable that they will be recovered by the reversal of deferred tax liabilities or other future taxable profits.

2 Judgements and key sources of estimation uncertainty

In the application of the company's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

Recoverability of group balances

The company has amounts owed by fellow group undertakings. The directors review the amounts owed on an annual basis and assess the recoverability of these balances. The directors exercise their judgement in considering whether they consider the balances to be fully recoverable as at the balance sheet date, and base their judgement on historical experiences and other relevant factors.

Carrying value of investments

The company's investments are held at cost less impairment. At each reporting date management use their experience and forecasts prepared to assess any impairment.

3 Employees

There were no employees other than the directors during the current and prior period.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

4 Directors' remuneration

The directors did not receive any remuneration from the company. Details of the remuneration paid to the directors for their services to the wider group are disclosed in the consolidated financial statements of Project Neptune Topco Limited.

5 Interest receivable and similar income

		2023	2022
	Interest income	£	£
	Interest receivable from group companies	2,305,000	2,095,000
		=======================================	=======================================
6	Interest payable and similar expenses		
		2023	2022
		£	£
	Interest on bank loans	6,484,145	4,706,351
	Interest payable to group undertakings	8,103,000	7,382,000
		14,587,145	12,088,351
			=======================================

7 Taxation

8

The total tax charge for the year included in the income statement can be reconciled to the loss before tax multiplied by the standard rate of tax as follows:

	2023 £	2022 £
Loss before taxation	(12,555,296)	(10,204,902)
Expected tax credit based on the standard rate of corporation tax in the UK of 19.00% (2022: 19.00%)	(2,385,506)	(1,938,931)
Tax effect of expenses that are not deductible in determining taxable profit	714,383	675
Group relief	1,760,439	1,501,125
Deferred tax not recognised	(89,316)	341,836
Short term timing difference	-	95,295
Taxation charge for the year	-	-
Fixed asset investments		
	2023	2022
Notes	£	£
Investments in subsidiaries 9	87,355,715	87,355,715
		==

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

8 Fixed asset investments (Continued)

Movements in fixed asset investments

MOVEMENTS III IIXEU ASSEL IIIVESUMENTS	Shares in group undertakings £
Cost At 1 April 2022 & 31 March 2023	87,355,715
Carrying amount At 31 March 2023	87,355,715
At 31 March 2022	87,355,715 ======

9 Subsidiaries

Details of the company's subsidiaries at 31 March 2023 are as follows:

Name of undertaking	Registered office	Nature of business	Class of shares held	, •	Held Indirect
Creative Car Park Holdings Limited	1	Holding company	Ordinary	100	+
Creative Car Park Limited	1	Car park management services	Ordinary	-	100
Creative (Contracts) Car Park Limited	1	Dormant	Ordinary	-	100
Civil Enforcement Limited	2	Service provider for issuing PCNs	Ordinary	-	100
Bemrose Mobile Limited	3	Car park management services	Ordinary	-	100

- 1 Athene House Suite Q, 86 The Broadway, London, NW7 3TD
- 2 Horton House, Exchange Flags, Liverpool, Merseyside, L2 3PF
- 3 Molteno House, 302 Regents Park Road, London, N3 2JX

10 Debtors

	2023	2022
Amounts falling due within one year:	£	£
Amounts owed by group undertakings	25,350,000	23,045,000
Prepayments and accrued income	56,756	
	25,406,756	23,045,000

Amounts owed by group undertakings are unsecured, repayable on demand and incur interest at 10% per annum.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

11	Creditors: amounts falling due within one year			
			2023	2022
		Notes	£	£
	Bank loans	12	52,282,000	50,969,000
	Amounts owed to group undertakings		101,612,040	87,995,988
	Accruals and deferred income		-	12,000
			153,894,040	138,976,988

Amounts owed to group undertakings are unsecured, repayable on demand and incur interest at 10% per annum.

12 Borrowings

	2023 £	2022 £
Bank loans	52,282,000	50,969,000
Payable within one year	52,282,000	50,969,000

The bank loan has an effective rate of interest at 6% plus LIBOR plus a PIK Margin of 1.5%. During the year, the banking covenants were renegotiated and reset, with the term of the loan reduced from March 2026 to December 2022. Post year-end, the term of the loan was refinanced to a five-year bank loan for £47m. The loan is secured over all assets held in the Company,

13 Share capital

Ordinary share capital	2023 Number	2022 Number	2023 £	2022 f
Issued and fully paid	TO T	· · · · · · · · · · · · · · · · · · ·	~	_
Ordinary share of £1 each	1	1	1	1

On incorporation, 1 Ordinary share of £1 was issued at par.

The shares have attached to them full voting, dividend and capital distribution (including on wind up) rights; they do not confer any rights of redemption.

14 Reserves

Profit and loss reserves

The profit and loss reserve represents cumulative profit and loss net of distribution to owners.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

15 Financial commitments, guarantees and contingent liabilities

A cross guarantee dated 26 March 2019 exists between Project Neptune Topco Limited, Project Neptune Midco 1 Limited, Project Neptune Midco 2 Limited, Project Neptune Bidco Limited, Creative Car Park Holdings Ltd, Creative Car Park Ltd and Civil Enforcement Ltd in favour of Inflexion Private Equity Partners LLP

Cross guarantees dated 26 March 2019 and 9 December 2021 containing fixed and floating charges and a negative pledge exist between Project Neptune Topco Limited, Project Neptune Midco 1 Limited, Project Neptune Midco 2 Limited, Project Neptune Bidco Limited, Creative Car Park Holdings Ltd, Creative Car Park Ltd and Civil Enforcement Ltd in favour of Wilmington Trust (London) Limited.

In accordance with Section 479C of the Companies Act 2006, Project Neptune Topco Limited, the company's ultimate holding company, has provided a guarantee over the liabilities of the company.

16 Events after the reporting date

The company had a bank loan of £52.3m at the year-end. The term of this loan was due to expire on 31 July 2023. In September 2023, the company refinanced and entered into a new five-year loan for £47m.

17 Ultimate controlling party

The immediate parent company is Project Neptune Midco 2 Limited, a company incorporated in England and Wales. Project Neptune Topco Limited is the parent of the smallest and largest group for which consolidated accounts are prepared. Its registered office address is Molteno House, 302 Regents Park Road, London, N3 2JX.

The ultimate parent company is Inflexion Buyout V Investments LP, an LP incorporated in Guernsey.