Company Registration No. 11877732 (England and Wales)

PROJECT NEPTUNE MIDCO 1 LIMITED

REPORT AND UNAUDITED FINANCIAL STATEMENTS FOR THE PERIOD ENDED 31 MARCH 2020

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COMPANY INFORMATION

Directors

S Abraham

M Ali M Coffin

Company number

11877732

Registered office

Molteno House

302 Regents Park Road

London N3 2JX

Accountants

RSM UK Tax and Accounting Limited

Chartered Accountants 25 Farringdon Street

London EC4A 4AB United Kingdom

STRATEGIC REPORT

FOR THE PERIOD ENDED 31 MARCH 2020

The directors present the strategic report for the period ended 31 March 2020.

Fair review of the business

The company was incorporated on 12 March 2019 and is a wholly owned subsidiary of Project Neptune Topco Limited.

The statement of comprehensive income on page 4 shows a loss of £0.457m. This is due to interest on loans to other group companies.

The statement of financial position on page 5 shows net liabilities of £0.457m for the company at the period end.

The only activities of the company during the year related to the payment of interest on its loans and the acquisition of its subsidiaries. The interest payable is at a fixed rate. As such, a review of key performance indicators is not deemed necessary.

Principal risks and uncertainties

M.Dr.

Group risks are discussed in the financial statements of the parent company.

On behalf of the board

M Ali Director

Date: 17/12/2021

DIRECTORS' REPORT

FOR THE PERIOD ENDED 31 MARCH 2020

The directors present their annual report and financial statements for the period ended 31 March 2020. The company was incorporated on 12 March 2019, and acquired 100% of the share capital of Project Neptune Midco 2 Limited on 22 March 2019.

Principal activities

The principal activity of the company was that of a holding company.

Directors

The directors who held office during the period and up to the date of signature of the financial statements were as follows:

S Abraham

(Appointed 22 March 2019)

M Ali

(Appointed 22 March 2019)

M Coffin

(Appointed 12 March 2019)

Results and dividends

The results for the period are set out on page 4.

No ordinary dividends were paid. The directors do not recommend payment of a final dividend.

Qualifying third party Indemnity provisions

The company has made qualifying third party indemnity provisions for the benefit of its directors during the period. These provisions remain in force at the reporting date.

Going concern

At the time of approving the financial statements, the directors have considered possible negative impacts both directly to the company as well as the potential wider economic effects of the COVID-19 crisis. The directors have reasonable expectation that the company is in a position to meet its liabilities as they fall due over the next 12 months. On this basis, the directors consider that it is appropriate to prepare the financial statements on a going concern basis.

On behalf of the board

M Ali

Director

Date: 17/12/2021

ACCOUNTANT'S REPORT TO THE BOARD OF DIRECTORS OF PROJECT NEPTUNE MIDCO 1 LIMITED ON THE UNAUDITED FINANCIAL STATEMENTS FOR THE PERIOD ENDED 31 MARCH 2020

In order to assist you to fulfil your duties under the Companies Act 2006 ("the Act"), we prepared for your approval the financial statements of Project Neptune Midco 1 Limited which comprise the statement of comprehensive income, the statement of financial position, the statement of changes in equity and the related notes in accordance with the financial reporting framework set out therein from the company's accounting records and from information and explanations you have given us.

As a practising member firm of the Institute of Chartered Accountants in England and Wales (ICAEW), we are subject to its ethical and other professional requirements which are detailed at http://www.icaew.com/en/members/regulations-standards-and-guidance.

This report is made solely to the Board of Directors of Project Neptune Midco 1 Limited, as a body, in accordance with the terms of our engagement letter dated 7 April 2020. Our work has been undertaken solely to prepare for your approval the financial statements of Project Neptune Midco 1 Limited and state those matters that we have agreed to state to them in accordance with ICAEW Technical Release 07/16 AAF. This report should not therefore be regarded as suitable to be used or relied on by any other party wishing to acquire any rights against RSM UK Tax and Accounting Limited for any purpose or in any context. Any party other than the Board of Directors which obtains access to this report or a copy and chooses to rely on this report (or any part of it) will do so at its own risk. To the fullest extent permitted by law, RSM UK Tax and Accounting Limited will accept no responsibility or liability in respect of this report to any other party and shall not be liable for any loss, damage or expense of whatsoever nature which is caused by any person's reliance on representations in this report.

It is your duty to ensure that Project Neptune Midco 1 Limited has kept adequate accounting records and to prepare statutory financial statements that give a true and fair view of the assets, liabilities, financial position and loss of Project Neptune Midco 1 Limited under the Act. You consider that Project Neptune Midco 1 Limited is exempt from the statutory audit requirement for the period.

We have not been instructed to carry out an audit or a review of the financial statements of Project Neptune Midco 1 Limited. For this reason, we have not verified the accuracy or completeness of the accounting records or information and explanations you have given to us and we do not, therefore, express any opinion on the statutory financial statements.

RSM UK Tax and Accounting Limited

RSM UK Tax and Accounting Limited Chartered Accountants 25 Farringdon Street London United Kingdom EC4A 4AB

20 December 2021

STATEMENT OF COMPREHENSIVE INCOME FOR THE PERIOD ENDED 31 MARCH 2020

| Administrative expenses | Notes | Period ended 31 March 2020 £ (27,550) |
|--|--------|--|
| Interest receivable and similar income Interest payable and similar expenses | 4 5 | 6,100,915 (6,530,001) |
| Loss before taxation | | (456,636) |
| Tax on loss | 6 | - |
| Loss for the financial period | | (456,636) |

STATEMENT OF FINANCIAL POSITION AS AT 31 MARCH 2020

| | Notes | 20 £ |)20 £ |
|---|-------|-------------|--------------|
| Fixed assets | | | |
| Investments | 7 | | 1 |
| Current assets | | | |
| Debtors | 9 | 67,110,000 | |
| Creditors: amounts falling due within one year | 10 | (1,067,550) | |
| Net current assets | | | 66,042,450 |
| Total assets less current liabilities | | | 66,042,451 |
| Creditors: amounts falling due after more than one year | 11 | | (66,499,086) |
| Net liabilities | | | (456,635) |
| Capital and reserves | | | |
| Called up share capital | 13 | | 1 |
| Profit and loss reserves | 14 | | (456,636) |
| Total equity | | | (456,635) |

For the financial period ended 31 March 2020 the company was entitled to exemption from audit under section 479A of the Companies Act 2006 relating to subsidiary companies.

The members have not required the company to obtain an audit of its financial statements for the period in question in accordance with section 476.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

M Ali Director

STATEMENT OF CHANGES IN EQUITY FOR THE PERIOD ENDED 31 MARCH 2020

| | | Share capital | Profit and loss reserves | Totai | |
|--|-------|------------------|--------------------------|-----------|--|
| | Notes | £ | £ | £ | |
| Period ended 31 March 2020: | | | | | |
| Loss and total comprehensive income for the period | | - | (456,636) | (456,636) | |
| Issue of share capital | 13 | 1 | - | 1 | |
| | | | | | |
| Balance at 31 March 2020 | | 1 | (456,636) | (456,635) | |
| | | | ==== | | |

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 31 MARCH 2020

1 Accounting policies

Company information

Project Neptune Midco 1 Limited is a private company limited by shares and is registered and incorporated in England and Wales. The registered office is Molteno House, 302 Regents Park Road, London, N3 2JX.

The company's principal activities and nature of its operations are disclosed in the Directors' Report.

Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006, including the provisions of the Large and Medium-sized Companies and Group (Accounts and Reports) Regulations 2008.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

This company is a qualifying entity for the purposes of FRS 102, being a member of a group where the parent of that group prepares publicly available consolidated financial statements, including this company, which are intended to give a true and fair view of the assets, liabilities, financial position and profit or loss of the group. The company has therefore taken advantage of exemptions from the following disclosure requirements:

- Section 7 'Statement of Cash Flows' Presentation of a statement of cash flow and related notes and disclosures;
- Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instrument Issues' —
 Carrying amounts, interest income/expense and net gains/losses for each category of financial
 instrument; basis of determining fair values; details of collateral, loan defaults or breaches, details
 of hedges, hedging fair value changes recognised in profit or loss and in other comprehensive
 income

The company has taken advantage of the exemption under section 400 of the Companies Act 2006 not to prepare consolidated accounts. The financial statements present information about the company as an individual entity and not about its group.

The financial statements of the company are consolidated in the financial statements of Project Neptune Topco Ltd. These consolidated financial statements are available from its registered office, Molteno House, 302 Regents Park Road, London, N3 2JX.

Reporting period

The company was incorporated on 12 March 2019. As a result, the financial statements cover the period from 12 March 2019 to 31 March 2020.

Going concern

At the time of approving the financial statements, the directors have considered possible negative impacts both directly to the company as well as the potential wider economic effects of the COVID-19 crisis. The Directors anticipate that there will be no significant impact to the company. The directors have reasonable expectation that the company is in a position to meet its liabilities as they fall due over the next 12 months. On this basis, the directors consider that it is appropriate to prepare the financial statements on a going concern basis.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE PERIOD ENDED 31 MARCH 2020

1 Accounting policies (Continued)

Fixed asset investments

Interests in subsidiaries are initially measured at cost and subsequently measured at cost less any accumulated impairment losses. The investments are assessed for impairment at each reporting date and any impairment losses or reversals of impairment losses are recognised immediately in profit or loss.

A subsidiary is an entity controlled by the company. Control is the power to govern the financial and operating policies of the entity so as to obtain benefits from its activities.

Financial instruments

The company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised when the company becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include amounts owed by group undertakings, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the financial asset is measured at the present value of the future receipts discounted at a market rate of interest.

Impairment of financial assets

Financial assets are assessed for indicators of impairment at each reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected. If an asset is impaired, the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised, the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been, had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

Derecognition of financial assets

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire or are settled, or when the company transfers the financial asset and substantially all the risks and rewards of ownership to another entity, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party.

Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE PERIOD ENDED 31 MARCH 2020

1 Accounting policies (Continued)

Basic financial liabilities

Basic financial liabilities, including toan notes and accrued interest and loans from fellow group companies, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Derecognition of financial liabilities

Financial liabilities are derecognised when, and only when, the company's contractual obligations are discharged, cancelled, or they expire.

Equity instruments

Equity instruments issued by the company are recorded at the fair value of proceeds received, net of transaction costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the company.

Taxation

The tax expense represents the sum of the current tax expense and deferred tax expense. Current tax assets are recognised when tax paid exceeds the tax payable.

Current and deferred tax is charged or credited to profit or loss, except when it relates to items charged or credited to other comprehensive income or equity, when the tax follows the transaction or event it relates to and is also charged or credited to other comprehensive income, or equity.

Current tax assets and current tax liabilities and deferred tax assets and deferred tax liabilities are offset, if and only if, there is a legally enforceable right to set off the amounts and the entity intends either to settle on the net basis or to realise the asset and settle the liability simultaneously.

Current tax is based on taxable profit for the year. Current tax assets and liabilities are measured using tax rates that have been enacted or substantively enacted by the reporting date.

Deferred tax is calculated at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled based on tax rates that have been enacted or substantively enacted by the reporting date.

Deferred tax liabilities are recognised in respect of all timing differences that exist at the reporting date. Timing differences are differences between taxable profits and total comprehensive income that arise from the inclusion of income and expenses in tax assessments in different periods from their recognition in the financial statements. Deferred tax assets are recognised only to the extent that it is probable that they will be recovered by the reversal of deferred tax liabilities or other future taxable profits.

Deferred tax is recognised on income and expenses from subsidiaries, associates, branches and interests in jointly controlled entities, that will be assessed to or allow for tax in a future period except where the company is able to control the reversal of the timing difference and it is probable that the timing difference will not reverse in the foreseeable future.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE PERIOD ENDED 31 MARCH 2020

Judgements and key sources of estimation uncertainty

In the application of the company's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

Recoverability of group balances

The company has amounts owed by fellow group undertakings. The directors review the amounts owed on an annual basis and assess the recoverability of these balances. The directors exercise their judgement in considering whether they consider the balances to be fully recoverable as at the balance sheet date, and base their judgement on historical experiences and other relevant factors.

Employees

There were no employees other than the directors during the period.

| 4 | Interest receivable and similar income | | |
|---|--|---|-------------|
| | | | 2020 |
| | | | £ |
| | Interest income | | |
| | Interest receivable from group companies | | 6,100,915 |
| | | | |
| 5 | Interest payable and similar expenses | | |
| | | | 2020 |
| | | | £ |
| | Interest on loan notes | | 6,435,000 |
| | Interest payable to group undertakings | 1 | 95,001 |
| | | | 6,530,001 |

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE PERIOD ENDED 31 MARCH 2020

6 Taxation

The total tax charge for the period included in the income statement can be reconciled to the loss before tax multiplied by the standard rate of tax as follows:

| | | 2020 £ |
|---|---|---------------------|
| | Loss before taxation | (456,636) ====== |
| | Expected tax credit based on the standard rate of corporation tax in the UK of 19.00% | (86,761) |
| | Tax effect of expenses that are not deductible in determining taxable profit | 665,122 |
| | Group relief | (1,135,889) |
| | Deferred tax not recognised | 557,528 |
| | Taxation charge for the period | - |
| | | |
| 7 | Fixed asset investments | |
| | | 2020 |
| | Notes | £ |
| | Investments in subsidiaries 8 | 1 |
| | Movements in fixed asset investments | |
| | | Shares in |
| | | group |
| | | undertakings £ |
| | Cost or valuation | - |
| | At 12 March 2019 | - |
| | Additions | 1 |
| | At 31 March 2020 | 1 |
| | Carrying amount | |
| | At 31 March 2020 | 1 |
| | | |

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE PERIOD ENDED 31 MARCH 2020

8 Subsidiaries

Details of the company's subsidiaries at 31 March 2020 are as follows:

| Name of undertaking | Registered | Nature of business | Class of | % Held | |
|--|------------|---------------------------------|-------------|--------|----------|
| • | office | | shares held | Direct | Indirect |
| Project Neptune Midco 2 Limited | 1 | Holding company | Ordinary | 100 | - |
| Project Neptune Bidco Limited | 1 | Holding company | Ordinary | - | 100 |
| Creative Car Park Holdings Limited | 2 | Holding company | Ordinary | - | 100 |
| Creative Car Park Limited | 2 | Car park management services | Ordinary | - | 100 |
| Creative (Contracts) Car Park Limited | 2 | Business support services | Ordinary | - | 100 |
| Civil Enforcement Limited | 3 | Business support services | Ordinary | - | 100 |

On 22 September 2020, the following subsidiaries were dissolved:

- Creative Car Park Bidco Limited (company registration number 11074716)
- Creative Technologies and Systems Limited (company registration number 07630354)
- Star Park Management Limited (company registration number 08651610)
- Creative Parking Limited (company registration number 07630345)
- Park Solve Limited (company registration number 06651420)
- Star Park Management No.2 Limited (company registration number 08067629)
- Versatile Parking Limited (company registration number 08034721)
- These subsidiaries were all dormant, and therefore there was no profit/loss on disposal.
- 1 Molteno House, 302 Regents Park Road, London, N3 2JX
- 2 Athene House Suite Q, 86 The Broadway, London, NW7 3TD
- 3 Horton House, Exchange Flags, Liverpool, Merseyside, L2 3PF

9 Debtors

Amounts falling due within one year:

2020 £

Amounts owed by group undertakings

67,110,000

Amounts owed by group undertakings are unsecured, repayable on demand and incur interest at 10% per annum.

10 Creditors: amounts falling due within one year

2020

£

Amounts owed to group undertakings

1,067,550

Amounts owed to group undertakings are unsecured, repayable on demand and incur interest at 10% per annum.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE PERIOD ENDED 31 MARCH 2020

| 11 | Creditors: amounts falling due after more than one year | | |
|----|--|-----------------|-----------------|
| | | Notes | 2020 £ |
| | Other borrowings | 12 | 66,499,086 |
| 12 | Borrowings | | 2020 £ |
| | Other loans | | 66,499,086 |
| | Payable after one year | | 66,499,086 = |
| | During the period, the company issued 41,847,508 10% secured investor loar 10% secured management loan notes 2027. The loan notes are secured by over all assets of the company. Interest is payable on the loan notes at a rate notes are due for redemption in March 2027. | a fixed and flo | ating charge |
| 13 | Share capital | | 2020 £ |
| | Ordinary share capital Issued and fully paid 1 Ordinary share of £1 each | | 1 |
| | I Ordinary Share Of ET Each | | 1 |

On incorporation, 1 Ordinary share of £1 was issued at par.

The shares have attached to them full voting, dividend and capital distribution (including on wind up) rights; they do not confer any rights of redemption.

14 Reserves

Profit and loss reserves

The profit and loss reserve represents cumulative profit and loss net of distribution to owners.

15 Financial commitments, guarantees and contingent liabilities

In accordance with Section 479C of the Companies Act 2006, Project Neptune Topco Limited has provided a guarantee over the liabilities of the company.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE PERIOD ENDED 31 MARCH 2020

16 Ultimate controlling party

The immediate parent company is Project Neptune Topco Limited, a company incorporated in England and Wales. Project Neptune Topco Limited is the parent of the smallest and largest group for which consolidated accounts are prepared. Its registered office address is Molteno House, 302 Regents Park Road, London, N3 2JX.

The ultimate parent entity is Inflexion Buyout V Investments LP, an LP incorporated in Guernsey.