Registered number: 11703378

# **BREAL CAPITAL (BEAGLE) LIMITED**

**ANNUAL REPORT AND FINANCIAL STATEMENTS** 

FOR THE YEAR ENDED 31 DECEMBER 2021

## **COMPANY INFORMATION**

**Director** M A Welden

Company secretary J Robinson

Registered number 11703378

Registered office 14th Floor

33 Cavendish Square

London W1G 0PW

Independent auditors Simmons Gainsford LLP

Chartered Accountants & Statutory Auditors

14th Floor

33 Cavendish Square

London W1G 0PW

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#### GROUP STRATEGIC REPORT FOR THE YEAR ENDED 31 DECEMBER 2021

#### Introduction

The directors present their strategic report for the period ended 31 December 2021.

The principal activity of the Company during the year was that of a holding company.

The principal activity of the Company's main subsidiary undertaking is disclosed in note 15 to the accounts.

The Company's principal risk relates to the performance of its subsidiary undertaking.

#### **Business review**

Sales in the year were £6m, an increase of 6% on like for like sales in the previous calendar year. This was due to growth with existing customers and the introduction of new customers. The main trading subsidiary continues to invest in plant and machinery to enhance its current capabilities and support the growth.

The Group's commitment to research and development ("R&D") has all been accounted for in the profit and loss, the R&D activity in the year focused on the company's core capabilities using innovative solutions.

#### COVID-19

The Group faced some challenges in the year due to absenteeism arising from Covid rules which impacted on the level of revenue in the year however the main trading subsidiary continued to provide essential support to its customers.

# GROUP STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2021

#### Principal risks and uncertainties

The risks to which the Group is exposed are identified and reviewed by the Board of Directors on a monthly basis. The risk of over-exposure to any significant customers has continued to be managed by adding several customers across a range of platforms and type of work. The Group's shareholder loans and financing facilities are regularly reviewed.

The Group's financial instruments principally comprise of trade debtors, bank loans, trade creditors, cash at bank, asset based financing and shareholder loans. In addition, the company has various other financial assets and liabilities such as trade debtors and trade creditors arising directly from operations. It is, and has been throughout the year under review, the company's policy that no trading in financial instruments shall be undertaken.

The main risk arising from the Group's financial instruments is liquidity, interest and credit risk. The Board reviews and agrees policies for managing each of these risks and they are summarised below. These policies have remained unchanged throughout the period.

#### Liquidity risk

The Group actively manages its working capital requirement to ensure it has sufficient liquid resources to meet the operating needs of the business.

#### Interest risk

The Group's interest rate exposure arises mainly from its interest-bearing borrowings. The Group monitors the financial risk of interest rate movements on a regular basis, and the impact rises would have on profitability while fixed rate borrowings expose the entity to fair value risk. The Group regularly reviews its funding arrangements to ensure they are competitive in the market place.

#### Credit risk

The recipients of all loans are subject to credit verification procedures by the Board. Debtors are reviewed on a regular basis and a provision is made for doubtful debts when necessary.

#### Financial key performance indicators

The Group maintains a tight control over both fixed and variable overheads. In addition therefore to the monthly detailed cost reviews undertaken by Management, the Group monitors it's performance by means of key performance indicators, Turnover and EBITDA are used together with Customer satisfaction index and Cash Flow headroom.

2021 2020

£'000 £'000

Turnover 6.009 5.694

EBITDA pre-exceptional items 432 318

The board considers that the financial results show progress during a pandemic year with the growth in targeted markets achieved.

# GROUP STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2021

This report was approved by the board on 1 October 2022 and signed on its behalf.

## M A Welden

Director

# DIRECTOR'S REPORT FOR THE YEAR ENDED 31 DECEMBER 2021

The director presents his report and the financial statements for the year ended 31 December 2021.

#### Director's responsibilities statement

The director is responsible for preparing the Group strategic report, the Director's report and the consolidated financial statements in accordance with applicable law and regulations.

Company law requires the director to prepare financial statements for each financial year. Under that law the director has elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the director must not approve the financial statements unless he is satisfied that they give a true and fair view of the state of affairs of the Company and the Group and of the profit or loss of the Group for that period.

In preparing these financial statements, the director is required to:

- select suitable accounting policies for the Group's financial statements and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Group will continue in business.

The director is responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and the Group and to enable him to ensure that the financial statements comply with the Companies Act 2006. He is also responsible for safeguarding the assets of the Company and the Group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### Results and dividends

The profit for the year, after taxation and minority interests, amounted to £273,413 (2020 - 55,686).

#### Director

The director who served during the year was:

M A Welden

#### Matters covered in the strategic report

The directors have chosen to disclose information on the following, required by the Companies Act to be included in the Director's Report, within the Strategic Report, found on pages 1 and 2.

- Information on financial instruments, financial risk management and policies and;
- Information regarding future developments of the business.

# DIRECTOR'S REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2021

#### Disclosure of information to auditors

The director at the time when this Director's report is approved has confirmed that:

- so far as he is aware, there is no relevant audit information of which the Company and the Group's auditors are unaware, and
- he has taken all the steps that ought to have been taken as a director in order to be aware of any relevant audit information and to establish that the Company and the Group's auditors are aware of that information.

#### **Auditors**

The auditors, Simmons Gainsford LLP, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

This report was approved by the board on 1 October 2022 and signed on its behalf.

#### M A Welden

Director

#### INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF BREAL CAPITAL (BEAGLE) LIMITED

#### Opinion

We have audited the financial statements of Breal Capital (Beagle) Limited (the 'parent Company') and its subsidiaries (the 'Group') for the year ended 31 December 2021, which comprise the Group Statement of comprehensive income, the Group and Company Balance sheets, the Group Statement of cash flows, the Group and Company Statement of changes in equity and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Group's and of the parent Company's affairs as at 31 December 2021 and of the Group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the director's use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Group's or the parent Company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the director with respect to going concern are described in the relevant sections of this report.

#### INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF BREAL CAPITAL (BEAGLE) LIMITED (CONTINUED)

#### Other information

The other information comprises the information included in the Annual Report other than the financial statements and our Auditors' report thereon. The director is responsible for the other information contained within the Annual Report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Group strategic report and the Director's report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Group strategic report and the Director's report have been prepared in accordance with applicable legal requirements.

#### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Group and the parent Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Group strategic report or the Director's report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent Company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent Company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of director's remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

## Responsibilities of directors

As explained more fully in the Director's responsibilities statement set out on page 4, the director is responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the director determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the director is responsible for assessing the Group's and the parent Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the director either intends to liquidate the Group or the parent Company or to cease operations, or have no realistic alternative but to do so.

#### INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF BREAL CAPITAL (BEAGLE) LIMITED (CONTINUED)

#### Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

In order to identify and assess the risks of material misstatements, including fraud and non-compliance with laws and regulations that could be expected to have a material impact on the financial statements, we have considered:

- the results of our enquiries of management and those charged with governance of their assessment of the risks of fraud and irregularities;
- the nature of the company, including its management structure and control systems, including the opportunity for management to override such controls;
- · management's incentives and opportunities for fraudulent manipulation of the financial statements including the company's remuneration and bonus policies and performance targets; and
- the industry and environment in which it operates.

We also considered UK tax and pension legislation and laws and regulations relating to employment and the preparation and presentation of the financial statements such as the Companies Act 2006.

Based on this understanding we identified the following matters as being of significance to the entity:

- · laws and regulations considered to have a direct effect on the financial statements including UK financial reporting standards, Company Law, tax and pension legislation and distributable profits legislation;
- the timing of the recognition of commercial income;
- compliance with legislation relating to GDPR, health and safety, environmental legislation;
- · management bias in selecting accounting policies and determining estimates;
- inappropriate journal entries;
- · completeness of dividend income; and
- recoverability of debtors.

We communicated the outcomes of these discussions and enquiries, as well as consideration as to where and how fraud may occur in the entity, to all engagement team members.

Audit procedures undertaken in response to the potential risks relating to irregularities (which include fraud and non-compliance with laws and regulations) comprised:

- · enquiries of management and those charged with governance as to whether the entity complies with such laws and regulations;
- enquiries with the same concerning any actual or potential litigation or claims;
- discussion with the same regarding any known or suspected instances of non-compliance with laws and regulation and fraud;
- inspection of relevant legal correspondence;

## INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF BREAL CAPITAL (BEAGLE) LIMITED (CONTINUED)

- assessment of matters reported to management and the result of the subsequent investigation;
- · obtaining an understanding of the relevant controls and testing their operation during the period;
- · obtaining an understanding of the policies and controls over the recognition of income and testing their implementation during the year;
- challenging assumptions made by management in their specific accounting policies and estimates;
- · identifying and testing journal entries, in particular any journal entries posted with unusual account combinations or crediting revenue or cash;
- · assessing the recovery of debtors in the period since the balance sheet date and challenging assumptions made by management regarding the recovery of balances which remain outstanding;
- · agreeing dividends received and paid to documentation and intercompany accounts;
- reviewing the financial statements for compliance with the relevant disclosure requirements;
- performing analytical procedures to identify any unusual or unexpected relationships or unexpected movements in account balances which may be indicative of fraud;
- reviewing the minutes of Board meetings and correspondence with HMRC;
- evaluating the underlying business reasons for any unusual transactions; and
- · considered the implementation of controls during the year.

No instances of material non-compliance were identified. However, the likelihood of detecting irregularities, including fraud, is limited by the inherent difficulty in detecting irregularities, the effectiveness of the entity's controls, and the nature, timing and extent of the audit procedures performed. Irregularities that result from fraud might be inherently more difficult to detect than irregularities that result from error. As explained above, there is an unavoidable risk that material misstatements may not be detected, even though the audit has been planned and performed in accordance with ISAs (UK).

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' report.

#### Use of our report

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

Daryush Farshchi-Heidari (FCA) (Senior statutory auditor) for and on behalf of 
Simmons Gainsford LLP
Chartered Accountants
Statutory Auditors
14th Floor
33 Cavendish Square
London
W1G 0PW

1 October 2022

# CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER 2021

Note	Year ended 31 December 2021 £	Period ended 31 December 2020 £
Turnover 4	6,009,805	5,693,960
Cost of sales	(4,080,069)	(3,547,018)
Gross profit	1,929,736	2,146,942
Administrative expenses	(1,747,507)	(2,081,774)
Exceptional administrative expenses 5	(14,294)	(81,761)
Other operating income 6	116,284	170,431
Operating profit 7	284,219	153,838
Interest payable and expenses 10	(197,492)	(359,231)
Profit/(loss) before taxation	86,727	(205,393)
Tax on profit/(loss) 11	242,139	275,000
Profit for the financial year	328,866	69,607
Unrealised surplus on revaluation of tangible fixed assets	134,676	-
Other comprehensive income for the year	134,676	-
Total comprehensive income for the year	463,542	69,607
Profit for the year attributable to:		
Non-controlling interests	55,453	13,921
Owners of the parent Company	273,413	55,686
	328,866	69,607
Total comprehensive income for the year attributable to:		
Non-controlling interest	82,388	13,921
Owners of the parent Company	381,154	55,686
	463,542	69,607

# BREAL CAPITAL (BEAGLE) LIMITED REGISTERED NUMBER: 11703378

# CONSOLIDATED BALANCE SHEET AS AT 31 DECEMBER 2021

	Note		2021 £		2020 £
Fixed assets					
Intangible assets	13		(309,629)		(464,444)
Tangible assets	14		1,813,261		1,700,657
			1,503,632		1,236,213
Current assets					
Stocks	16	2,629,643		2,256,932	
Debtors: amounts falling due within one year	17	1,818,115		1,591,518	
Cash at bank and in hand	18	164,772		393,076	
		4,612,530	•	4,241,526	
Creditors: amounts falling due within one year	19	(3,342,458)		(2,818,196)	
Net current assets			1,270,072		1,423,330
Total assets less current liabilities			2,773,704		2,659,543
Creditors: amounts falling due after more than one year	20		(1,403,494)		(1,574,784)
Net assets			1,370,210		1,084,759
Capital and reserves					
Called up share capital	23		100		100
Revaluation reserve	24		159,807		52,066
Profit and loss account	24		1,056,163		782,750
Equity attributable to owners of the parent Company			1,216,070		834,916
Non-controlling interests			154,140		249,843
Shareholders' funds			1,370,210		1,084,759

# BREAL CAPITAL (BEAGLE) LIMITED REGISTERED NUMBER: 11703378

# CONSOLIDATED BALANCE SHEET (CONTINUED) AS AT 31 DECEMBER 2021

The financial statements were approved and authorised for issue by the board and were signed on its behalf on 1 October 2022.

## M A Welden

Director

# BREAL CAPITAL (BEAGLE) LIMITED REGISTERED NUMBER: 11703378

# COMPANY BALANCE SHEET AS AT 31 DECEMBER 2021

	Note		2021 £		2020 £
Fixed assets			-		
Investments	15		80		80
			80		80
Current assets					
Debtors: amounts falling due within one year	17	20		20	
	•	20		20	
Total assets less current liabilities			100		100
Net assets			100		100
Capital and reserves					
Called up share capital	23		100		100
			100		100

The Company has taken advantage of the exemption allowed under section 408 of the Companies Act 2006 and has not prepared its own Statement of Comprehensive Income in these financial statement. The profit after tax of the parent company for the period was £Nil (2020: £Nil).

The financial statements were approved and authorised for issue by the board and were signed on its behalf on 1 October 2022.

## M A Welden

Director

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2021

	capital	evaluation reserve	loss account	Company	ontrolling	Total equity
	£	£	£	£	£	£
At 1 January 2021	100	52,066	782,750	834,916	249,843	1,084,759
Comprehensive income for the year						
Profit for the year	-	-	273,413	273,413	55,453	328,866
Surplus on revaluation of tangible fixed assets	-	107,741	-	107,741	26,935	134,676
Total comprehensive income for the year		107,741	273,413	381,154	82,388	463,542
Dividends paid to non controlling interest	-	-	-	. <b>-</b>	(178,091 )	(178,091 )
Total transactions with owners			-	-	(178,091	(178,091
At 31 December 2021	100	159,807	1,056,163	1,216,070	154,140	1,370,210

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2020

	Called up share capital	evaluation reserve	Profit and loss account	-	ontrolling;	Total equity
	£	£	£	£	£	£
At 1 December 2019	100	76,314	702,816	779,230	406,822	1,186,052
Comprehensive income for the period						
Profit for the period	-	-	55,686	55,686	13,921	69,607
Total comprehensive income for the period	-	-	55,686	55,686	13,921	69,607
Transfer to/from profit and loss account	-	(24,248 )	24,248	-	-	-
Dividends paid to non controlling interest	-	-	-	-	(170,900 )	(170,900 )
Total transactions with owners	-	(24,248 )	24,248	-	(170,900	(170,900
	100	52,066	782,750	834,916	249,843	1,084,759
At 31 December 2020		<u> </u>				

# COMPANY STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2021

	Called up share capital £	Total equity £
At 1 December 2019	100	100
Profit for the period	-	-
Total comprehensive income for the period		
At 1 January 2021	100	100
Profit for the year	-	-
Total comprehensive income for the year		
At 31 December 2021	100	100

# CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2021

	2021 £	2020 £
Cash flows from operating activities		
Profit for the financial period ended	328,866	69,607
Adjustments for:		
Amortisation of intangible assets	(154,815)	(154,815)
Depreciation of tangible assets	287,999	231,134
Interest paid	197,492	358,930
Taxation charge	(242,139)	(275,000)
Increase in stocks	(372,711)	(137,952)
Decrease/(Increase) in debtors	(261,217)	22,533
Increase in creditors	765,839	437,901
Corporation tax received	275,975	150,829
Net cash generated from operating activities	825,289	703,167
Cash flows from investing activities		
Purchase of tangible fixed assets	(265,927)	(89,314)
HP interest paid	(34,067)	(49,318)
Net cash (used in) investing activities	(299,994)	(138,632)
Cash flows from financing activities		
New secured loans	-	700,000
Repayment of other loans	(77,776)	(199,406)
Repayment of/new finance leases	(239,444)	(102,731)
Movements on invoice discounting	(165,870)	(335,165)
Interest paid	(92,418)	(285,556)
Dividends paid to non controlling interests	(178,091)	(170,900)
Net cash (used in) financing activities	(753,599)	(393,758)

# CONSOLIDATED STATEMENT OF CASH FLOWS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2021

	2021	2020
	£	£
	(222.224)	470 777
Net (decrease)/increase in cash and cash equivalents	(228,304)	170,777
Cash and cash equivalents at beginning of year	393,076	222,299
Cash and cash equivalents at the end of year	164,772	393,076
Cash and cash equivalents at the end of year comprise:		
Cash at bank and in hand	164,772	393,076

# CONSOLIDATED ANALYSIS OF NET DEBT FOR THE YEAR ENDED 31 DECEMBER 2021

	At 1 January 2021 £	Cash flows £	Other non-cash changes £	At 31 December 2021 £
Cash at bank and in hand	393,076	(228,304)	-	164,772
Debt due after 1 year	(1,297,903)	155,976	(71,007)	(1,212,934)
Debt due within 1 year	(1,138,934)	88,632	-	(1,050,302)
Finance leases	(528,903)	239,444	-	(289,459)
	(2,572,664)	255,748	(71,007)	(2,387,923)

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

#### 1. General information

The is a private company limited by shares and is incorporated in England and Wales. The registered office address is 14th Floor, 33 Cavendish Square, London, W1G 0PW. The principal trading address of the group is Stony Lane, Christchurch, Dorset, BH23 1EX.

#### 2. Accounting policies

#### 2.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention unless otherwise specified within these accounting policies and in accordance with Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and the Republic of Ireland and the Companies Act 2006.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires Group management to exercise judgement in applying the Group's accounting policies (see note 3).

The Company has taken advantage of the exemption allowed under section 408 of the Companies Act 2006 and has not presented its own Statement of comprehensive income in these financial statements.

The following principal accounting policies have been applied:

#### 2.2 Basis of consolidation

The consolidated financial statements present the results of the Company and its own subsidiaries ("the Group") as if they form a single entity. Intercompany transactions and balances between group companies are therefore eliminated in full.

The consolidated financial statements incorporate the results of business combinations using the purchase method. In the Balance sheet, the acquirees identifiable assets, liabilities and contingent liabilities are initially recognised at their fair values at the acquisition date. The results of acquired operations are included in the Consolidated statement of comprehensive income from the date on which control is obtained. They are deconsolidated from the date control ceases.

## 2.3 Going concern

After reviewing the Group's forecast and projections and based on the continued support of the Group's principal lenders, the directors have a reasonable expectation that the Company and Group has adequate resources to continue in operational existence for the foreseeable future. The Company and Group therefore continues to adopt the going concern basis in preparing the financial statements.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

#### 2. Accounting policies (continued)

## 2.4 Foreign currency translation

#### Functional and presentation currency

The Company's functional and presentational currency is GBP.

#### Transactions and balances

Foreign currency transactions are translated into the functional currency using the spot exchange rates at the dates of the transactions.

At each period end foreign currency monetary items are translated using the closing rate. Non-monetary items measured at historical cost are translated using the exchange rate at the date of the transaction and non-monetary items measured at fair value are measured using the exchange rate when fair value was determined.

#### 2.5 Revenue

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured. Revenue is measured as the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes. The following criteria must also be met before revenue is recognised:

## Sale of goods

Revenue from the sale of goods is recognised when all of the following conditions are satisfied:

- the Group has transferred the significant risks and rewards of ownership to the buyer;
- the Group retains neither continuing managerial involvement to the degree usually associated with ownership nor
  effective control over the goods sold;
- the amount of revenue can be measured reliably;
- it is probable that the Group will receive the consideration due under the transaction; and
- the costs incurred or to be incurred in respect of the transaction can be measured reliably.

#### 2.6 Operating leases: the Group as lessee

Rentals paid under operating leases are charged to profit or loss on a straight-line basis over the lease term.

Benefits received and receivable as an incentive to sign an operating lease are recognised on a straight-line basis over the lease term, unless another systematic basis is representative of the time pattern of the lessee's benefit from the use of the leased asset.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

#### 2. Accounting policies (continued)

#### 2.7 Leased assets: the Group as lessee

Assets obtained under hire purchase contracts and finance leases are capitalised as tangible fixed assets. Assets acquired by finance lease are depreciated over the shorter of the lease term and their useful lives. Assets acquired by hire purchase are depreciated over their useful lives. Finance leases are those where substantially all of the benefits and risks of ownership are assumed by the company. Obligations under such agreements are included in creditors net of the finance charge allocated to future periods. The finance element of the rental payment is charged to profit or loss so as to produce a constant periodic rate of charge on the net obligation outstanding in each period.

#### 2.8 Government grants

Grants are accounted under the accruals model as permitted by FRS 102. Grants of a revenue nature are recognised in the Consolidated statement of comprehensive income in the same period as the related expenditure.

## 2.9 Finance costs

Finance costs are charged to profit or loss over the term of the debt using the effective interest method so that the amount charged is at a constant rate on the carrying amount. Issue costs are initially recognised as a reduction in the proceeds of the associated capital instrument.

#### 2.10 Borrowing costs

All borrowing costs are recognised in profit or loss in the year in which they are incurred.

## 2.11 Pensions

## Defined contribution pension plan

The Group operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the Group pays fixed contributions into a separate entity. Once the contributions have been paid the Group has no further payment obligations.

The contributions are recognised as an expense in profit or loss when they fall due. Amounts not paid are shown in accruals as a liability in the Balance sheet. The assets of the plan are held separately from the Group in independently administered funds.

#### 2.12 Taxation

Tax is recognised in profit or loss except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the balance sheet date in the countries where the Company and the Group operate and generate income.

## 2.13 Exceptional items

Exceptional items are transactions that fall within the ordinary activities of the Group but are presented separately due to their size or incidence.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

#### 2. Accounting policies (continued)

#### 2.14 Intangible assets

#### Goodwill

Goodwill represents the difference between amounts paid on the cost of a business combination and the acquirer's interest in the fair value of the Group's share of its identifiable assets and liabilities of the acquiree at the date of acquisition. Subsequent to initial recognition, goodwill is measured at cost less accumulated amortisation and accumulated impairment losses. Goodwill is amortised on a straight line basis to the Consolidated statement of comprehensive income over its useful economic life.

#### 2.15 Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using the straight-line method.

Depreciation is provided on the following basis:

Freehold property - 3%

straight-line

Plant and machinery - 10%

to 25% straight-line

Fixtures and fittings - 10%

straight-line

Other fixed assets - 20%

to 100% straight-line

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in profit or loss.

#### 2.16 Revaluation of tangible fixed assets

Plant and machinery are carried at current year value at fair value at the date of the revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses. Revaluations are undertaken with sufficient regularity to ensure the carrying amount does not differ materially from that which would be determined using fair value at the balance sheet date.

Fair values are determined from market based evidence normally undertaken by professionally qualified valuers.

#### 2.17 Valuation of investments

Investments in subsidiaries are measured at cost less accumulated impairment.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

#### 2. Accounting policies (continued)

#### 2.18 Stocks

Stocks are stated at the lower of cost and net realisable value, being the estimated selling price less costs to complete and sell. Cost is based on the cost of purchase on a standard costing basis. Work in progress and finished goods include labour and attributable overheads

At each balance sheet date, stocks are assessed for impairment. If stock is impaired, the carrying amount is reduced to its selling price less costs to complete and sell. The impairment loss is recognised immediately in profit or loss.

#### 2.19 Debtors

Short-term debtors are measured at transaction price, less any impairment. Loans receivable are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method, less any impairment.

#### 2.20 Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours.

In the Consolidated statement of cash flows, cash and cash equivalents are shown net of bank overdrafts that are repayable on demand and form an integral part of the Group's cash management.

## 2.21 Creditors

Short-term creditors are measured at the transaction price. Other financial liabilities, including bank loans, are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

#### 2.22 Financial instruments

The Group only enters into basic financial instrument transactions that result in the recognition of financial assets and liabilities like trade and other debtors and creditors, loans from banks and other third parties, loans to related parties and investments in ordinary shares.

Financial assets that are measured at cost and amortised cost are assessed at the end of each reporting period for objective evidence of impairment. If objective evidence of impairment is found, an impairment loss is recognised in the Consolidated statement of comprehensive income.

Financial assets and liabilities are offset and the net amount reported in the Balance sheet when there is an enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

#### 3. Judgements in applying accounting policies and key sources of estimation uncertainty

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The Group makes estimates and assumptions concerning the future. Actual results may differ from these estimates. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

#### Stock provision

Management has implemented specific provisions against slow-moving inventories based on their experience of the Group's stock holding and the period of time that an inventory line has not moved. The provision is offset against the stock balance.

## Tangible fixed assets

Tangible fixed assets, other than plant and machinery, are depreciated over their useful lives taking into account residual values, where appropriate. The actual lives of the assets and residual values are assessed annually and may vary depending on a number of factors. In re-assessing asset lives, factors such as technological innovation, product life cycles and maintenance programmes are taken into account. Residual value assessments consider issues such as future market conditions, the remaining life of the asset and projected disposal values.

Plant and machinery are held on a depreciated valuation basis, which is assessed by management at each balance sheet date with reference to recent professional valuations.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

#### 4. Turnover

5.

An analysis of turnover by class of business is as follows:

Metallics Composites	Year ended 31 December 2021 £ 5,330,953 678,852	Period ended 31 December 2020 £ 4,332,771 1,361,189
	6,009,805	5,693,960
Analysis of turnover by country of destination:		
	Year ended 31 December 2021 £	Period ended 31 December 2020 £
United Kingdom	5,558,808	4,408,500
Rest of Europe	88,275	19,365
Rest of the world	362,722	1,266,095
	6,009,805	5,693,960
Exceptional items		
	Year ended 31 December 2021 £	Period ended 31 December 2020 £
Staff redundancy and settlement costs	14,294	81,761

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

6.	Other operating income		
		Year ended 31 December 2021 £	Period ended 31 December 2020 £
	Government grants receivable	116,284	170,431
7.	Operating profit		
	The operating profit is stated after charging/(crediting):		
		Year ended 31 December 2021 £	Period ended 31 December 2020 £
	Research & development charged as an expense	1,311,595	1,321,201
	Exchange differences	11,117	10,322
	Other operating lease rentals	257,068	207,671
	Depreciation	287,999	237,335
	Amortisation of goodwill	(154,815)	(154,815)
8.	Auditors' remuneration		
		Year ended 31 December 2021 £	Period ended 31 December 2020 £
	Fees payable to the Group's auditor and its associates for the audit of the Group's annual		

financial statements

20,000

20,509

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

## 9. Employees

Staff costs, including director's remuneration, were as follows:

	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
	<del>-</del>	-	-	_
Wages and salaries	2,723,073	2,700,409	-	-
Social security costs	242,644	265,201	-	-
Cost of defined contribution scheme	68,506	77,206	-	-
	3,034,223	3,042,816		

The average monthly number of employees, including the director, during the year was as follows:

	Group Year ended 31 December 2021 No.	Group Period ended 31 December 2020 No.	Company Year ended 31 December 2021 No.	Company Period ended 31 December 2020 No.
Directors	1	1	-	1
Sales, administrative and distribution	8	14	-	-
Manufacturing	69	63	-	-
	78	78	0	1

Key management personnel remuneration during the year was £100,901 (2020: £99,417).

## 10. Interest payable and similar expenses

	Year ended 31 December	Period ended 31 December
	2021	2020
	£	£
Bank interest payable	91,050	-
Other loan interest payable	72,375	73,674
Finance leases and hire purchase contracts	34,067	49,318
Other interest payable	-	236,239
	197,492	359,231

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

#### 11. Taxation

	Year ended 31 December 2021 £	Period ended 31 December 2020 £
Corporation tax		
Current tax on profits for the year	(242,139)	(275,000)
Taxation on loss on ordinary activities	(242,139)	(275,000)

## Factors affecting tax charge for the year/period

The tax assessed for the year/period is lower than (2020 - lower than) the standard rate of corporation tax in the UK of 19% (2020 - 19%). The differences are explained below:

	Year ended 31 December 2021 £	Period ended 31 December 2020 £
Profit/(loss) on ordinary activities before tax	86,727	(205,393)
Profit/(loss) on ordinary activities multiplied by standard rate of corporation tax in the UK of 19% (2020 - 19%)	16,478	(39,025)
Effects of:		
Non-tax deductible amortisation of goodwill and impairment	(29,415)	(29,415)
Expenses not deductible for tax purposes, other than goodwill amortisation and impairment	39,387	47,210
Capital allowances for year/period in excess of depreciation	(19,771)	(13,080)
Utilisation of R&D tax credits	(242,139)	(275,974)
Additional deduction from R&D expenditure	(323,964)	(326,337)
Surrender of tax losses for R&D tax credit refund	317,285	361,621
Total tax charge for the year/period	(242,139)	(275,000)

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

#### 11. Taxation (continued)

## Factors that may affect future tax charges

The Group has estimated losses of £3.8m (2020: £3.8m) to carry forward against future profits. These losses in part are offset against the Group's deferred tax liability arising from accelerated capital allowances. The balance of any losses available to offset against future trading profits are estimated at £2.3m (2020: £2.4m). No deferred tax asset has been recognised in respect of the losses arising due to the uncertainty as to when the asset will be recovered.

On 3 March 2021, the Government announced an increase in the rate of corporation tax to 25% from 1 April 2023 on all profits when they exceed £250,000 and this change in rate was enacted on 10 June 2021. Subsequent to the year end, the Government has indicated that the rise will not occur and the Corporation Tax will remain at 19% for all Companies.

#### 12. Dividends

	2021 £	2020 £
Dividends paid	178,091	170,900

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

## 13. Intangible assets

## **Group and Company**

	Goodwill £
Cost	
At 1 January 2021	(774,074)
At 31 December 2021	(774,074)
Amortisation	
At 1 January 2021	(309,630)
Charge for the year on owned assets	(154,815)
At 31 December 2021	(464,445)
Net book value	
At 31 December 2021	(309,629)
At 31 December 2020	(464,444)

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

## 14. Tangible fixed assets

## Group

	Plant and machinery	Fixtures and fittings	Computer equipment	Other fixed assets	Total
	£	£	£	£	£
Cost or valuation					
At 1 January 2021	1,659,487	43,415	132,809	58,640	1,894,351
Additions	127,146	97,308	19,604	21,869	265,927
Revaluations	(425,013)	<del>-</del>	-	-	(425,013)
At 31 December 2021	1,361,620	140,723	152,413	80,509	1,735,265
Depreciation					
At 1 January 2021	106,058	12,413	40,540	34,683	193,694
Charge for the year on owned assets	238,821	9,968	27,320	11,890	287,999
On revalued assets	(559,689)	-	-	-	(559,689)
At 31 December 2021	(214,810)	22,381	67,860	46,573	(77,996)
Net book value					
At 31 December 2021	1,576,430	118,342	84,553	33,936	1,813,261
At 31 December 2020	1,553,429	31,002	92,269	23,957	1,700,657

The main subsidiary undertaking's plant and machinery was subject to a revaluation of £1,406,610 on 3 May 2022 by Hilco Appraisal Limited, professional valuation specialists. The directors consider this valuation to be appropriate, at the balance sheet date. The historical cost of the plant and machinery is £2,100,854 (2020: £2,070,722) and accumulated depreciation is £1,091,159 (2020: £920,329).

The net book value of assets held under finance leases or hire purchase contracts, included above, are as follows:

	2021 £	2020 £
Plant and machinery	822,000	768,469
Other fixed assets	6,970	12,198
	828,970	780,667

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

## 15. Fixed asset investments

## Company

	Investments in subsidiary companies
	£
Cost	
At 1 January 2021	80
At 31 December 2021	80

## Subsidiary undertakings

The following were subsidiary undertakings of the Company:

Name	Principal activity	Class of shares	Holding
Beagle Group Limited	Holding company		80
B 1 T 1 1 0 1 1 1 1 1		Ordinary	%
Beagle Technology Group Limited*	Manufacturing of aerospace metallic and composite assemblies and components.	Ordinary	80 %
Qbic Technologies Limited**	Software development and engineering design activities.	Ordinary	80 %
BTG Design Services Limited**	Dormant		80
		Ordinary	%
Beagle Aerospace Limited**	Dormant	Ordinary	80 %
Beagle Composites Limited**	Dormant	Ordinary	80
		Ordinary	%
Manky Dog Limited**	Dormant		80
Beagle MRO Limited**	Dormant	Ordinary	% 80
Beagle MINO Limited	Domiant	Ordinary	%
Beagle Precision Limited**	Dormant	- · · · · · · · · · · · · · · ·	80
		Ordinary	%
Beagle Treatments Limited**	Dormant	Ondin	80
Beagle Aircraft Limited**	Dormant	Ordinary	% 80
<del></del>	_ 5	Ordinary	%

<sup>\*</sup>shares held via Beagle Group Limited

All of the above companies are registered in England and Wales, and all have the same registered office address at Stony Lane, Christchurch, Dorset, BH23 1EX.

<sup>\*\*</sup> shares held via Beagle Technology Group Limited

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

16.	Stocks				
				Group 2021	Group 2020
				£	£
	Raw materials and consumables			1,513,736	1,574,892
	Work in progress			703,629	219,043
	Finished goods and goods for resale			412,278	462,997
				2,629,643	2,256,932
17.	Debtors				
		Group 2021	Group 2020	Company 2021	Company 2020
		£	£	£	£
	Trade debtors	1,371,418	1,143,949	-	-
	Amounts owed by group undertakings	784	-	1	1
	Other debtors	1,173	19	19	19
	Prepayments and accrued income	204,361	172,551	-	-
	Tax recoverable	240,379	274,999	-	-
		1,818,115	1,591,518	20	20
40					
18.	Cash and cash equivalents				
				Group	Group
				2021	2020
				£	£
	Cash at bank and in hand			164,772	393,076

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

## 19. Creditors: Amounts falling due within one year

	Group	Group
	2021 £	2020 £
Bank loans	155,556	77,356
Trade creditors	632,101	576,579
Amounts owed to group undertakings	17,173	-
Corporation tax	45	-
Other taxation and social security	775,031	699,911
Obligations under finance lease and hire purchase contracts	98,899	252,022
Proceeds of factored debts	894,746	1,061,578
Other creditors	34,524	45,056
Accruals and deferred income	734,383	105,694
	3,342,458	2,818,196

Credit facilities, other loans and loans within other creditors are secured by way of fixed and floating charges over the assets of the company, totalling £1,050,302 (2020: £1,137,972).

Finance lease and hire purchase creditors are secured against the assets to which they relate.

## 20. Creditors: Amounts falling due after more than one year

	Group 2021	2020
	£	£
Bank loans	466,668	622,644
Net obligations under finance leases and hire purchase contracts	190,560	276,881
Other creditors	746,266	675,259
	1,403,494	1,574,784

Credit facilities, other loans and loans within other creditors are secured by way of fixed and floating charges over the assets of the company, totalling £1,212,934 (2020: £1,297,903).

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

## 21. Loans

		Group	Group
		2021 £	2020 £
	Amounts falling due within one year	_	_
	Bank loans	155,556	77,356
	Amounts falling due 2-5 years		
	Bank loans	466,668	622,644
		622,224	700,000
22.	Hire purchase and finance leases		
	Minimum lease payments under hire purchase fall due as follows:		
		Group 2021 £	Group 2020 £
	Within one year	98,899	252,022
	Between 1-5 years	190,560	276,881
		289,459	528,903
23.	Share capital		
		2021	2020
	Allotted, called up and fully paid	£	£
	100 (2020 - 100) Ordinary shares of £1.00 each	100	100

There is a single class of ordinary shares. There are no restrictions on distribution of dividends and the repayment of capital.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

#### 24. Reserves

#### Revaluation reserve

Being cumulative gains on tangible fixed assets held at valuation.

#### Profit and loss account

Being cumulative profits and losses from activities, together with any capital contributions.

#### 25. Pension commitments

The Group operates a defined contributions pension scheme. The assets of the scheme are held separately from those of the Group in an independently administered fund. The pension cost charge represents contributions payable by the Group to the fund and amounted to £68,506 (2020 - £69,792). Contributions totalling £14,916 (2020 - £12,324) were payable to the fund at the balance sheet date and are included in creditors.

## 26. Commitments under operating leases

At 31 December 2021 the Group and the Company had future minimum lease payments due under non-cancellable operating leases for each of the following periods:

	Group 2021 £	Group 2020 £
Not later than 1 year Later than 1 year and not later than 5 years	305,000 1,067,500	103,363
	1,372,500	103,363

## 27. Related party transactions

At the balance sheet date, included in creditors due in more than one year was an amount of £746,266 (2020: £675,259) due from shareholders of the Group and entities in which directors of the Group have a material interest.

Interest on the above loans was charged at 10% per annum and the charge for the year was £72,375 (2020: £64,419) and remains unpaid at the balance sheet date.

This document was delivered using electronic communications and authenticated in accordance with the registrar's rules relating to electronic form, authentication and manner of delivery under section 1072 of the Companies Act 2006.