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THE COMPANIES ACT 2006  
COMPANY LIMITED BY SHARES

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ALIVE & KICKING  
GLOBAL LIMITED  
("the Company")

Company number 11250736

AGREEMENT OF THE MEMBERS

The Company is a subsidiary whose ultimate parent is M&C Saatchi PLC (05114893). We, the undersigned, being the only members for the time being of the Company hereby unanimously agree pursuant to section 479A of the Companies Act 2006, that the Company be exempt from an independent audit in respect to the financial period ending 31 December 2018.

SIGNED by Mickey Kalifa.... )  
for and on behalf of )  
M&C SAATCHI PLC )  
Dated: ..... 13 JUNE 2019

.....  .....

SIGNED by...Mickey Kalifa.... )  
for and on behalf of )  
M&C SAATCHI WORLDWIDE LTD )  
Dated: ..... 13 JUNE 2019

.....  .....

SIGNED by...Mickey Kalifa )  
for and on behalf of )

.....  .....

Dated: ..... 13 JUNE 2019

MONDAY



\*L8F4G3JF\*  
L12 30/09/2019 #46  
COMPANIES HOUSE