Annual Report and Financial Statements

Year Ended

31 December 2019

Company Number 11043864

COMPANIES HOUSE

Contents

	Page
Company Information	-
Group Strategic Report	1 - 4
Directors' Report	5 - 6
Independent Auditors' Report	7 - 9
Consolidated Statement of Comprehensive Income	10
Consolidated Statement of Financial Position	11 - 12
Company Statement of Financial Position	13
Consolidated Statement of Changes in Equity	14
Company Statement of Changes in Equity	15
Consolidated Statement of Cash Flows	16
Notes to the Financial Statements	17 - 36
Company Information	

Directors	V C Beckham D Belhassen S R Fuller E Hanouna A N Magnani O S Shipton R Toledano
Company secretary	Abogado Nominees Limited
Registered number	11043864
Registered office	202 Hammersmith Road London W6 7DN
Independent auditors	BDO LLP Arcadia House Maritime Walk Ocean Village Southampton SO14 3TL

Group Strategic Report For the Year Ended 31 December 2019

Introduction

The directors present their review of the company's financial and strategic performance during the year ended 31 December 2019.

Business review

The principal activities consist of the operation of the "Victoria Beckham" global luxury fashion brand and the "Victoria Beckham Beauty" brand, launched in October 2019.

Total revenues for the company grew 7% to £38.3m (FY18: £35.8m). This was driven by growth in the fashion business's product sales (excluding wholesale eyewear, which was discontinued in Q1 FY19 and replaced by a licensing agreement) and the launch of the beauty business, in which the Group has an 85% majority shareholding. Sales for the beauty business, which was only operational in the final quarter of the year, were in line with the director's expectations.

All channels (D2C online, in-store and wholesale) grew in the fashion business, with the flagship Dover Street store performing strongly and, once again, achieving double-digit revenue growth.

The brand also launched with Farfetch marketplace giving access to a wider global customer base.

Victoria Beckham Beauty launched with four key categories across eye and lip with the intention of introducing Victoria's signature look to the customer with a sustainably focused, clean product. In November 2019, Victoria Beckham Beauty entered into a collaborative partnership with esteemed skincare brand Augustinus Bader, launching two products under this category.

Other highlights include:

- The year saw the appointment of Marie LeBlanc de Reynies as CEO; Marie is implementing a new strategy to drive the company towards profitable growth and streamlined operations.
- The SS20 fashion show was held at the Foreign and Commonwealth Office's Durbar Court on 15th September. According to Media Impact Value metrics, Victoria Beckham was the most influential brand during London Fashion Week.

Outside of the Group's trading there was a restructure its ownership with Beckham Brand Holdings Limited ceasing their majority control on 8 May 2019 as a result of XIX Management UK Limited taking a direct shareholding in Victoria Beckham Holdings Limited. Further information is provided in the attached financial statements in the controlling parties disclosure.

Financial key performance indicators

The group has enhanced governance and the reporting of key performance indicators to ensure optimal business performance, including weekly and monthly reporting of key metrics to the senior leadership team and the board. The Directors monitor the progress on the strategy by reference to the following KPIs:

- Increase in Sales: +7% (2018: 16% decline)
- Reduction In operating costs (excluding Beauty launch costs): 13%. Successful implementation and focus on cost management
- Improvement on Adjusted EBITDA (Fashion Business): The directors are pleased with the adjusted EBITDA (Earnings before interest, tax, depreciation, amortisation, foreign exchange and one off costs) results for the year as losses reduced substantially (£5.9m improvement), from an EBITDA loss of £10.5m (FY18) to £4.6m (FY19). The reduced losses were a result of continued revenue growth, a 500 basis point margin improvement through tighter supply chain management, revenue shifting towards DTC channels and the continued priority of cost control management, which saw a 13% reduction in costs in FY19.

Group Strategic Report (continued) For the Year Ended 31 December 2019

Financial key performance indicators (continued)

Total losses for the year were £16.6m (FY18: £12.5m), largely due to the prelaunch costs of the beauty business. Losses reduced 5% to £11.9m.

Contained within the operating losses are £4.7m of one off costs primarily relating to the ERP implementation in the year.

The Beauty business' EBITDA was negative owing to the fact that the business was only operational from Q4 2019 but started incurring pre-launch costs from Q4 2018.

The Adjusted EBITDA to operating loss bridge for the fashion division (i.e. excluding the new Beauty division which started in the year) is as follows:

÷	FY19 (£000)	FY18 (£000)	Variance (£)	Variance (%)
Fashion excl. one off costs	(4,610)	(10,515)	5,905	56.2%
Fashion one off costs	(4,711)	(943)	(3,769)	(400.1%)
Depreciation, amortisation and foreign				
exchange	(1,608)	(523)	(1,085)	(207.5%)
Interest	(928)	(492)	(435)	(88.2%)
Fashion operating loss	(11,857)	(12,473)	616	5.5%

Events since the end of the year

Since the year end, the COVID-19 pandemic has impacted trading, with stores carrying the company's products subject to varying lockdown restrictions. This led to a substantial closure of the Group's stores during 2020 (late March to end May, November, late December onwards) and a resulting impact on revenues. Over this period the company's ecommerce operations saw positive year-on-year growth.

Management has subsequently conducted an extensive cost-cutting program to enable the company to navigate through this pandemic. The Board is regularly monitoring the impact on the Group, with rolling forecasts being updated as the situation and restrictions evolve. The Group is taking all actions possible to conserve cash: all non-essential expenditure is being deferred and hiring freezes have been implemented for open positions.

The company also benefited from further shareholder cash injections in 2020 of £9,224,532, helping to sustain business operations amidst an unprecedentedly challenging economic backdrop and with part of that injection, in April 2020 the company repaid in full it's HSBC loan facility by way of a repayment totalling £6,125,000.

The fashion business undertook a company-wide restructure in September 2020 to streamline operations and increase efficiencies.

Victoria Beckham Beauty has continued to perform strongly, and the business has seen strong trading in 2020 with Q4 2020 performance up like-for-like by 86% compared to Q4 2019. The brand has been recognised in the industry for both beauty and skincare, and has won twelve awards this year, most notably Vogue's "Best New" beauty brand and Glamour's Beauty Awards in both the US and the UK.

Considering the uncertain economic environment of 2020, a measured focus was taken to support the selling channels while reducing and managing expenses. In 2019, the beauty business began selling at retailer Violet Grey, and in 2020 added two new ecommerce partners; Net-a-Porter and Cult Beauty. The brand has experienced steady progress in driving top-line growth, most notably in Q4, and anticipates ending 2020 with minimal losses.

Group Strategic Report (continued) For the Year Ended 31 December 2019

Principal risks and uncertainties

The directors assess the principal risks and uncertainties facing the Group in both the short-term and long-term, these are grouped as liquidity risk, commercial risk, currency risk, trademarks & macroeconomic environment

- Liquidity Risk: Liquidity risk for the Company arises from the management of working capital commitments and meeting its financial obligations as they fall due. The Group's policy is to review cash flow forecasts and projections regularly as well as information regarding cash balances to ensure that it has significant cash to allow it to meet its liabilities as they become due
- **Commercial Risk:** The principal commercial risks in the activities of the Group relate to the ability of the brand to design and market products which attract customers to the Group's websites and to our stores. The Group aims to manage this risk by continuing to strengthen design, product, and marketing propositions
- Currency Risk: The Group is also exposed to currency risk by virtue of the proportion of its business being invoiced in foreign currencies. The Group generates cash in foreign currencies enabling risk management
- **Trademarks:** The Directors recognise the risks associated with not adequately protecting the brand's trademarks. As such, the Group invests strongly in securing and defending intellectual property rights in various product categories and countries
- Uncertain global economic environment: As a result of the COVID-19 pandemic and the economic
 impact particularly felt by retailers, the directors continue to review cash forecasts on a regular basis and
 ensure costs are kept under control. The directors have also kept abreast of Brexit developments and do
 not expect the deal signed in December 2020 to have a significant impact on the Group. The Group will
 continue to look ahead and mitigate further risks as they arise.

Stakeholder Engagement and Section 172(1) of the Companies Act

The Directors are responsible for promoting the long-term success of the Group by creating and maintaining sustainable value for all stakeholders. This responsibility is discharged by the role the Directors play in reviewing and making decisions with regards to the Group's strategy, approval of budgets, organizational changes, and other key policy changes. The Group's key stakeholders include employees, customers, suppliers, shareholders and the communities and environments in which the Group operates. The Board acknowledges its responsibilities under Section 172 of the Companies Act 2006 and below sets out the key considerations that demonstrate how the directors promote the success of the Company and discharge their duties:

a) The likely consequences of any decision in the long term:

The Board meets on a quarterly basis with papers circulated in advance. This enables the directors to fully understand the performance and position of the Company when making decisions of strategic importance. When the Board is approving decisions, the requirements of Section 172 are considered and the potential outcome of the decisions, including the impact on relevant stakeholder groups.

b) The interest of the Group's employees:

The Group relies on the skills, experience, and commitment of our people to meet our business goals. The Board aim to attract and retain high-quality employees, providing them with the right tools, development, and information to be effective in their roles.

Group Strategic Report (continued) For the Year Ended 31 December 2019

Stakeholder Engagement and Section 172(1) of the Companies Act (continued)

- c) The need to foster the Group's business relationships with suppliers, customers, and others
 - Customers: The Group brings high-end design and products to our customers. Feedback gathered through the customer experience is measured and reviewed.
 - o Suppliers: The Group works alongside suppliers to foster close working relationships.
 - Shareholders: The Group engages with investors in the Company giving them a full understanding of the business including the strategy, growth potential and risks in the business as well as the overall performance of the business. Shareholder meetings are regularly conducted by the Chairman and Senior Management of the Company.
- d) The impact of the Group's operations on the community and environment

The Group actively engages with the communities in which the Group and our suppliers operate. The Group works closely with mills, collaborating with them to meet the highest possible standards. The Group's sustainability agenda includes focusing on methods for improving and reducing packaging and using materials which minimise environmental impact.

This report was approved by the board and signed on its behalf.

R Toledano Director

Date: 20 January 2021

Directors' Report For the Year Ended 31 December 2019

The directors present their report and the financial statements for the year ended 31 December 2019.

Results and dividends

The loss for the year, after taxation and minority interests, amounted to £15,884,915 (2018 - £12,485,885).

The directors do not recommend the payment of a dividend.

Going concern and future developments

The Group meets its day to day working capital requirements through equity funding as well as bank facilities. In 2019, VBHL received a further £15.8m from shareholders to finance the working capital and reduce the current HSBC loan facility by £3.9m.

During the 2019 financial year the Group had a long-term bank loan which was subject to certain financial covenants. As a result of various breaches during the financial year, the loan facility has been recognized within current liabilities. In April 2020, the shareholders decided to repay the facility in full and the Group received a further £9.2m from the shareholders to both settle the remaining £6.1m due to HSBC and also to help sustain the business operations amidst an unprecedentedly challenging economic backdrop caused by the global COVID pandemic.

A new CEO was appointed in September 2019 and together with the board and leadership team, has developed a strategic three year plan for the business with specific focus on cost reduction and streamlined operations.

Further information on the going concern position of the group is provided in note 2 of the financial statements.

Matters covered in the strategic report

Details of post balance sheet events, financial risk management and relationships with suppliers are covered in the Strategic Report.

Qualifying third party indemnity provisions

As permitted by the Articles of Association, the Directors have the benefit of an indemnity, which is a qualifying third party indemnity provision by section 234 of the Companies Act 2006. The indemnity was in force throughout the last financial year and is currently in force.

Directors

The directors who served during the year were:

V C Beckham

R C G Dodds (resigned 8 December 2020)

D Belhassen

S R Fuller

E Hanouna

A N Magnani

O S Shipton

R Toledano

Directors' Report (continued) For the Year Ended 31 December 2019

Directors' responsibilities statement

The directors are responsible for preparing the Group Strategic Report, the Directors' Report and the consolidated financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and the Group and of the profit or loss of the Group for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies for the Group's financial statements and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Group will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and the Group and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and the Group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of information to auditors

Each of the persons who are directors at the time when this Directors' Report is approved has confirmed that:

- so far as the director is aware, there is no relevant audit information of which the Company and the Group's auditors are unaware, and
- the director has taken all the steps that ought to have been taken as a director in order to be aware of any
 relevant audit information and to establish that the Company and the Group's auditors are aware of that
 information.

Auditors

The auditors, BDO LLP, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

This report was approved by the board and signed on its behalf.

R Toledano Director

Date: 20 January 2021

Independent Auditors' Report to the members of Victoria Beckham Holdings Limited

Opinion

We have audited the financial statements of Victoria Beckham Holdings Limited ("the parent company") and its subsidiaries ("the group") for the year ended 31 December 2019 which comprise the Consolidated Statement of Comprehensive Income, the Consolidated and Company Statements of Financial Position, the Consolidated and Company Statement of Cash Flows, and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the group's and of the parent company's affairs as at 31 December 2019 and of the group's loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Group and the Parent Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Material uncertainty related to going concern

We draw attention to note 2.3 to the financial statements, which indicates that the Group will require continued shareholder support and financing and that no contractual agreements are in place for this funding. As stated in note 2, these events or conditions indicate that a material uncertainty exists that may cast significant doubt on the Group and the Parent Company's ability to continue as a going concern. Our opinion is not modified in respect of this matter.

Other information

The directors are responsible for the other information. The other information comprises the information included in the Annual Report and Financial Statements, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information, including the Directors' Report and the Strategic Report, and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Independent Auditors' Report to the members of Victoria Beckham Holdings Limited (continued)

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and the Directors' Report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report and the Directors' Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the Directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Independent Auditors' Report to the members of Victoria Beckham Holdings Limited (continued)

Use of our report

This report is made solely to the parent company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the parent company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the parent company and the parent company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Arbinder Chatwal (Senior Statutory Auditor) For and on behalf of BDO LLP, Statutory Auditor

Southampton United Kingdom

Date: 21 January 2021

BDO LLP is a limited liability partnership registered in England and Wales (with registered number OC305127).

Consolidated Statement of Comprehensive Income For the Year Ended 31 December 2019

	Note	2019 £	As restated 2018
Turnover	4	38,320,454	35,836,886
Cost of sales		(16,126,070)	(16,835,380)
Gross profit		22,194,384	19,001,506
Distribution costs		(4,156,740)	(3,076,987)
Administrative expenses		(33,676,299)	(27,904,682)
Operating loss	5	(15,638,655)	(11,980,163)
Interest receivable and similar income		3,141	-
Interest payable and expenses	9	(930,741)	(492,571)
Loss before taxation		(16,566,255)	(12,472,734)
Tax on loss	10	(24,935)	(13,151)
Loss for the financial year		(16,591,190)	(12,485,885)
Foreign currency translation differences		129,415	(86,731)
Other comprehensive income for the year		129,415	(86,731)
Total comprehensive income for the year		(16,461,775)	(12,572,616)
Loss for the year attributable to:			
Non-controlling interests		(706,275)	-
Owners of the parent Company		(15,884,915)	(12,485,885)
		(16,591,190)	(12,485,885)
Total comprehensive income for the year attributable to:			
Non-controlling interest		(686,990)	-
Owners of the parent Company		(15,774,785)	(12,572,616)
		(16,461,775)	(12,572,616)

Victoria Beckham Holdings Limited Registered number:11043864

Consolidated Statement of Financial Position As at 31 December 2019

	Note	2019 £	2019 £	2018 £	2018 £
Fixed assets					
Intangible assets	11		3,110,175		2,263,382
Tangible assets	12		3,099,655		3,262,681
			6,209,830		5,526,063
Current assets					
Stocks	14	3,541,719		4,781,588	
Debtors: amounts falling due after more that one year	n 15 .	585,000		585,000	
Debtors: amounts falling due within one year	r 15	13,716,865		9,342,237	
Cash at bank and in hand	23	3,945,447		2,233,483	;
		21,789,031		16,942,308	
Creditors: amounts falling due within one year	16	(27,546,871)		(23,884,205)	
Net current liabilities			(5,757,840)		(6,941,897)
Total assets less current liabilities			451,990		(1,415,834)
Creditors: amounts falling due after more than one year	17		(18,325,561)		· -
Provisions for liabilities					
Deferred taxation	19	(83,417)		(79,379)	
Other provisions .	20	(104,490)		(104,490)	
			(187,907)		(183,869)
Net liabilities			(18,061,478)		(1,599,703)
Capital and reserves					
Called up share capital	21		1,071,797		1,071,797
Share premium account	22		33,472,050		33,472,050
Foreign exchange reserve	22		(61,830)		(171,960)
Profit and loss account	22		(51,856,505)		(35,971,590)
Equity attributable to owners of the parent Company			(17,374,488)		(1,599,703)
Non-controlling interests			(686,990)		-
			(18,061,478)		(1,599,703)

Victoria Beckham Holdings Limited Registered number:11043864

Consolidated Statement of Financial Position (continued) As at 31 December 2019

The financial statements were approved and authorised for issue by the board and were signed on its behalf by:

Director

Date: 20 January 2021

Registered number:11043864

Company Statement of Financial Position As at 31 December 2019

	Note	2019 £	2019 £	2018 £	2018 £
Fixed assets					
Investments	13		38,332,611		38,332,610
Current assets					
Debtors: amounts falling due within one year	15	14,536,798		1	
Creditors: amounts falling due within one year	16	· (1)		(3,788,764)	
Net current assets/(liabilities)			14,536,797		(3,788,763)
Creditors: amounts falling due after more than one year	17		(18,325,561)		-
Net assets			34,543,847		34,543,847
Capital and reserves					
Called up share capital	21		1,071,797		1,071,797
Share premium account	22		33,472,050		33,472,050
			34,543,847		34,543,847

The Company has taken advantage of the exemption allowed under section 408 of the Companies Act 2006 and has not presented its own Statement of Comprehensive Income in these financial statements. The result of the parent company for the year was £Nil (2018 - £Nil).

The financial statements were approved and authorised for issue by the board and were signed on its behalf by:

R foledano Director

Date: 20 January 2021

Consolidated Statement of Changes in Equity For the Year Ended 31 December 2019

	Called up share capital	Share premium account	Foreign exchange reserve	Profit and loss account	Equity attributable to owners of parent Company	Non- controlling interests	Total equity
	£	£	£	£	£.	£	£
At 1 January 2018	1,071,797	33,472,050	(85,229)	(23,485,705)	10,972,913	: -	10,972,913
Loss for the year	, - ·	.	-	(12,485,885)	(12,485,885)	: -	(12,485,885)
Foreign currency translation differences	-	-	(86,731)	-	(86,731)	-	(86,731)
At 1 January 2019	1,071,797	33,472,050	(171,960)	(35,971,590)	(1,599,703)		(1,599,703)
Loss for the year		-	_	(15,884,915)	(15,884,915)	(706,275)	(16,591,190)
Foreign currency translation differences	-	-	110,130	-	110,130	19,285	129,415
At 31 December 2019	1,071,797	33,472,050	(61,830)	(51,856,505)	(17,374,488)	(686,990)	(18,061,478)

Company Statement of Changes in Equity For the Year Ended 31 December 2019

Called up share capital £	Share premium account £	Total equity
1,071,797	33,472,050	34,543,847
-	-	
1,071,797	33,472,050	34,543,847
•	-	-
1,071,797	33,472,050	34,543,847
	share capital £ 1,071,797 - 1,071,797	Called up share capital £ £ 1,071,797 33,472,050

Consolidated Statement of Cash Flows For the Year Ended 31 December 2019

	2019 £	2018 £
Cash flows from operating activities	:	
Loss for the financial year	(16,591,190)	(12,485,885)
Adjustments for:		•
Amortisation of intangible assets	591,360	236,598
Depreciation of tangible assets	814,619	751,877
Net interest expense	927,600	492,571
Taxation charge	24,935	13,151
Decrease in stocks	1,239,869	937
(Increase) in debtors	(4,374,628)	(818,013)
Increase/(decrease) in creditors	2,632,554	(41,008)
Corporation tax (paid)/received	(52,897)	658
Foreign exchange	127,514	(87,447)
Net cash used in operating activities	(14,660,264)	(11,936,561)
Cash flows from investing activities		
Purchase of intangible fixed assets	(1,438,153)	(829,954)
Purchase of tangible fixed assets	(649,692)	(1,470,315)
Interest received	3,141	-
Net cash used in investing activities Cash flows from financing activities	(2,084,704)	(2,300,269)
Repayment of bank loans	(3,875,000)	_
Movement in other bank financing facilities	(678,623)	623,817
New other and convertible loans	23,472,712	-
Interest paid	(454,779)	(492,571)
Net cash generated from financing activities	18,464,310	131,246
Net increase/(decrease) in cash and cash equivalents	1,719,342	(14,105,584)
Cash and cash equivalents at beginning of year	2,226,105	16,331,689
Cash and cash equivalents at the end of year	3,945,447	2,226,105
Cash and cash equivalents at the end of year comprise:		
Cash at bank and in hand	3,945,447	2,233,483
Bank overdrafts	- . ·	(7,378)
	3,945,447	2,226,105

Notes to the Financial Statements For the Year Ended 31 December 2019

1. General information

The principal activity of the company is that of a holding company, and the principal activity of the group is the operation of the "Victoria Beckham" fashion business and related "Victoria Beckham" brand activities.

The company is a private company limited by shares and is registered in England and Wales. The address of the registered office and principal place of business is 202 Hammersmith Road, London, W6 7DN.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention unless otherwise specified within these accounting policies and in accordance with Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and the Republic of Ireland and the Companies Act 2006.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires Group management to exercise judgement in applying the Group's accounting policies (see note 3).

The Company has taken advantage of the exemption allowed under section 408 of the Companies Act 2006 and has not presented its own Statement of Comprehensive Income in these financial statements.

The following principal accounting policies have been applied:

2.2 Basis of consolidation

The consolidated financial statements present the results of the Company and its own subsidiaries ("the Group") as if they form a single entity. Intercompany transactions and balances between group companies are therefore eliminated in full.

The consolidated financial statements incorporate the results of business combinations using the purchase method. In the Statement of Financial Position, the acquiree's identifiable assets, liabilities and contingent liabilities are initially recognised at their fair values at the acquisition date. The results of acquired operations are included in the Consolidated Statement of Comprehensive Income from the date on which control is obtained. They are deconsolidated from the date control ceases.

Notes to the Financial Statements For the Year Ended 31 December 2019

2. Accounting policies (continued)

2.3 Going concern

The Group made a total comprehensive loss in the financial year of £16.4m (2018 - £12.6m) and has been reliant on continued financial support from its shareholders. The Group had net current liabilities of £6.3m (2018 - £7.5m) and net liabilities of £18.0m (2018 - £1.6m) at the year end.

During the 2019 financial year the Group had a long-term bank loan which was subject to certain financial covenants. As a result of various breaches during the current and previous financial year, the loan facility has been recognised within current liabilities. In April 2020, the shareholders decided to repay the facility in full and the Group received a further £9.2m from the shareholders to both settle the remaining £6.1m due to HSBC and help sustain the business operations amidst an unprecedentedly challenging economic backdrop caused by the global COVID pandemic.

As detailed in the Strategic report there were a number of one off costs incurred in the year in respect of the ERP implantation and the launch of the Beauty business. Also since the year end COVID-19 has, like with many businesses, had a significant impact on the Group as existing lockdown restrictions have affected our own store and our wholesale partners. As a result the Group has developed a new strategic plan for the business for the coming three years with specific focus on cost reduction and streamlined operations. The board and shareholders are committed to ensuring the Group has sufficient resources to deliver this strategy.

As part of the Directors' assessment of going concern, management has prepared detailed forecast assessments considering the wider economic impact of COVID-19, the Group's recent performance, and the requirements to implement the new strategic direction. The directors reviewed their forecasts with specific reference to the ability of the business to meet its liabilities as they fall due and have a reasonable expectation that the Group is able to manage its business risks successfully. The forecasts cover the period beyond the twelve months from the date of signing of these accounts and make allowance for reasonably foreseeable impacts of the current economic environment.

Following a detailed consideration of these forecasts the directors have determined that further support will be required from its shareholders to further protect the Group from the impact of the economic uncertainty and also assist in the implementation of the change in strategy. However, there are no contractual agreements for this support. This requirement of further funding indicates that a material uncertainty exists that may cast significant doubt on the Group's and Parent Company's ability to continue as a going concern and therefore its ability to realise it assets and discharge its liabilities in the normal course of business. Despite having no formal confirmation of this continued support the directors have the reasonable expectation that any support will be provided from the shareholders and have accordingly prepared the financial statement on a going concern basis.

The financial statements do not include any adjustments that would result if the going concern basis of preparation were no longer appropriate.

Notes to the Financial Statements For the Year Ended 31 December 2019

2. Accounting policies (continued)

2.4 Foreign currency translation

Functional and presentation currency

The Company's functional and presentational currency is GBP.

Transactions and balances

Foreign currency transactions are translated into the Group entity's functional currency using the exchange rate prevailing at the date of transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the Consolidated Statement of Comprehensive Income.

2.5 Turnover

Turnover, which is stated excluding VAT and other sales related taxes, is the amount receivable for goods supplied (less returns, trade discounts and allowances), plus royalties and licence fees receivable.

Retail sales, returns and allowances are reflected at the dates of transactions with customers. Wholesale sales are recognised when the significant risks and rewards of ownership have transferred to the customer, with provisions made for expected returns and allowances. Provisions for returns on retail and wholesale sales are calculated based on historical returns levels. Royalties and licence fees receivable from licensees are recognised within turnover when the right to receive the consideration has been earned on the basis of the terms of the relevant royalty or licence agreement.

2.6 Operating leases: the Group as lessee

All leases are treated as operating leases. Their annual rentals are charged to the Statement of Comprehensive Income on a straight-line basis over the term of the lease.

2.7 Finance costs

Finance costs are charged to profit or loss over the term of the debt using the effective interest method so that the amount charged is at a constant rate on the carrying amount. Issue costs are initially recognised as a reduction in the proceeds of the associated capital instrument.

2.8 Borrowing costs

All borrowing costs are recognised in profit or loss in the year in which they are incurred.

2.9 Pensions

Contributions to the Group's defined contribution pension scheme are charged to the Consolidated Statement of Comprehensive Income in the year in which they become payable.

Notes to the Financial Statements For the Year Ended 31 December 2019

2. Accounting policies (continued)

2.10 Current and deferred taxation

The tax expense for the year comprises current and deferred tax. Tax is recognised in profit or loss except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the reporting date in the countries where the Company and the Group operate and generate income.

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the Statement of Financial Position date, except that:

- The recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits; and
- Any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met.

Deferred tax balances are not recognised in respect of permanent differences except in respect of business combinations, when deferred tax is recognised on the differences between the fair values of assets acquired and the future tax deductions available for them and the differences between the fair values of liabilities acquired and the amount that will be assessed for tax. Deferred tax is determined using tax rates and laws that have been enacted or substantively enacted by the reporting date.

2.11 Intangible assets

Intangible assets are initially recognised at cost. After recognition, under the cost model, intangible assets are measured at cost less any accumulated amortisation and any accumulated impairment losses.

All intangible assets are considered to have a finite useful life. If a reliable estimate of the useful life cannot be made, the useful life shall not exceed ten years.

The estimated useful lives range as follows:

Website - 3 years Intellectual property - 10 - 25 years

2.12 Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

The Group adds to the carrying amount of an item of fixed assets the cost of replacing part of such an item when that cost is incurred, if the replacement part is expected to provide incremental future benefits to the Group. The carrying amount of the replaced part is derecognised. Repairs and maintenance are charged to profit or loss during the period in which they are incurred.

Notes to the Financial Statements For the Year Ended 31 December 2019

2. Accounting policies (continued)

2.12 Tangible fixed assets (continued)

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using the straight-line method.

Depreciation is provided on the following basis:

Short-term leasehold property - 10 years

Fixtures and fittings - 3 or 4 years, depending on the expected useful

life of the asset

Computer equipment - 3 years

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in profit or loss.

In determining whether there are indicators of impairment of the Group's tangible assets, factors taken into consideration include the economic viability and expected future financial performance of the asset.

2.13 Valuation of investments

Investments in subsidiaries are measured at cost less accumulated impairment.

2.14 Stocks

Stocks are stated at the lower of cost and net realisable value, being the estimated selling price less costs to complete and sell. Cost is based on the cost of purchase on a weighted average basis. Work in progress and finished goods include labour and attributable overheads.

At each reporting date, stocks are assessed for impairment. If stock is impaired, the carrying amount is reduced to its selling price less costs to complete and sell. The impairment loss is recognised immediately in profit or loss.

2.15 Financial assets

Financial assets, other than investments and derivatives, are initially measured at transaction price (including transaction costs) and subsequently held at cost, less any impairment.

2.16 Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

In the Consolidated Statement of Cash Flows, cash and cash equivalents are shown net of bank overdrafts that are repayable on demand and form an integral part of the Group's cash management.

Notes to the Financial Statements For the Year Ended 31 December 2019

2. Accounting policies (continued)

2.17 Financial liabilities and equity

Financial liabilities and equity are classified according to the substance of the financial instrument's contractual obligations, rather than the financial instrument's legal form. Financial liabilities, excluding convertible debt and derivatives, are initially measured at transaction price (including transaction costs) and subsequently held at amortised cost.

2.18 Provisions for liabilities

Provisions are made where an event has taken place that gives the Group a legal or constructive obligation that probably requires settlement by a transfer of economic benefit, and a reliable estimate can be made of the amount of the obligation.

Provisions are charged as an expense to profit or loss in the year that the Group becomes aware of the obligation, and are measured at the best estimate at the Statement of Financial Position date of the expenditure required to settle the obligation, taking into account relevant risks and uncertainties.

When payments are eventually made, they are charged to the provision carried in the Statement of Financial Position.

2.19 Convertible debt

The proceeds received on issue of the Group's convertible debt are allocated into their liability and equity components and presented separately in the Statement of Financial Position.

The amount initially attributed to the debt component equals the discounted cash flows using a market rate of interest that would be payable on a similar debt instrument that did not include an option to convert.

The difference between the net proceeds of the convertible debt and the amount allocated to the debt component is credited direct to equity and is not subsequently remeasured. On conversion, the debt and equity elements are credited to share capital and share premium as appropriate.

Transaction costs that relate to the issue of the instrument are allocated to the liability and equity components of the instrument in proportion to the allocation of proceeds.

2.20 Prior year reclassification

Certain disclosures in the Consolidated Statement of Comprehensive Income have been re-analysed. Cost of sales, distribution costs and administrative expenses have been restated in the prior year. This has decreased cost of sales by £5,880,447, increased distribution costs by £2,827,489 and increased administrative expenses by £3,052,958. There has been no effect on loss for the year or net liabilities. This relates to the re-analysis of costs in the business in line with the current year split.

Notes to the Financial Statements For the Year Ended 31 December 2019

3. Judgements in applying accounting policies and key sources of estimation uncertainty

In applying the Group's accounting policies, the directors are required to make judgements, estimates and assumptions in determining the carrying value of assets and liabilities. The directors' judgement, estimates and assumptions are based on the best and most reliable evidence available at the time when the decisions are made and are based on historical experience and other factors that are considered to be applicable. Due to the inherent sensitivity involved in making judgements, estimates and assumptions, the actual results and outcomes may differ.

The estimates and underlying assumptions are reviewed on an ongoing basis. Any revisions to accounting estimates are recognised prospectively.

In assessing whether there have been any indicators of impairment to assets, the directors consider both external and internal sources of information such as market conditions and experience of recoverability and establishes a provision for receivables that are estimated not to be recoverable.

Recoverability of receivables

The Group establishes a provision for receivables that are estimated not to be recoverable or recoupable. When assessing recoverability the directors consider factors such as the ageing of the receivables, past experience of recoverability, and the credit profile of the debtor. When assessing if licensee balances are recoupable the directors consider factors such as the current and likely future sales performance.

Recoverability of the Company's investments

Judgement is applied by management when determining whether there are indicators of impairment of the Company's investments. Factors taken into consideration in reaching such a decision include the financial position, economic viability and future financial performance of the entity to which the investment relates.

Determining residual values and useful economic lives of property, plant and equipment

The Group depreciates tangible assets over their estimated useful lives. The estimation of the useful lives of assets is based on historic performance as well as expectations about future use and therefore requires estimates and assumptions to be applied by management. The actual lives of these assets can vary depending on a variety of factors, including technological innovation, product life cycles and maintenance programmes.

Judgement is applied by management when determining the residual values for tangible fixed assets. When determining the residual value, management aim to assess the amount that the Group would currently obtain for the disposal of the asset, if it were already of the condition expected at the end of its useful economic life.

Provisions against slow moving inventory

The Group establishes a provision for slow moving inventory. When determining the provision, the directors consider factors such as the amount of the inventory holding and subsequent sales.

Provisions

Provision is made for dilapidations. These provisions require management's best estimate of the costs that will be incurred based contractual requirements.

Notes to the Financial Statements For the Year Ended 31 December 2019

4. Turnover

The whole of the turnover is attributable to the worldwide exploitation of the Victoria Beckham brand.

The directors do not consider any one part of the worldwide market to be significantly different from any other. Full segmental information has not been disclosed as permitted by Statutory Instrument 2008/410 as in the opinion of the directors such disclosure would be commercially sensitive.

5. Operating loss

The operating loss is stated after charging/(crediting):

		2019 £	2018 £
	Depreciation of tangible fixed assets	814,619	751,877
	Amortisation of intangible assets	591,360	236,598
	Exchange differences	201,809	(466,476)
	Operating lease rentals	1,891,230	2,047,777
	Defined contribution pension cost	110,887	102,416
6.	Auditors' remuneration		
		2019 £	2018 £
	Fees payable to the Group's auditor for the audit of the Group's annual financial statements	11,000	10,500
	Fees payable to the Group's auditor in respect of:		
	The audit of its subsidiaries	72,000	44,000
	Taxation compliance services	10,250	12,750
	Other services relating to taxation	22,038	-
	All other services	14,000	30,000
		118,288	86,750

Notes to the Financial Statements For the Year Ended 31 December 2019

7.	Employees		
	The Company does not have any employees (2018 - none).		
	Staff costs, including directors' remuneration, were as follows:		
		Group 2019 £	Group 2018 £
	Wages and salaries	8,862,547	8,500,560
	Social security costs	785,035	1,118,708
	Cost of defined contribution scheme	110,887	102,416
		9,758,469	9,721,684
	The average monthly number of employees, including the directors, during the	e year was as f	ollows:
		2019 No.	2018 No.
	Employees	141	150
8.	Directors' remuneration	2019 £	2018
	Directors' emoluments	761,667	£ 735,000
	Directors emoluments		735,000
	The highest paid director received remuneration of £641,667 (2018 - £700,00	0).	
	The value of the company's contributions paid to a defined contribution pens highest paid director amounted to £Nil (2018 - £Nil).	ion scheme in r	espect of the
9.	Interest payable and similar expenses		
		2019 £	2018 £
	Bank loan interest	454,777	492,571
	Other loan interest	475,964	-
		930,741	492,571

Notes to the Financial Statements For the Year Ended 31 December 2019

	For the Year Ended 31 December 2019		
10.	Taxation		
		2019 £	2018 £
	Corporation tax		
	Adjustments in respect of previous periods	20,897	32,000
	Total current tax	20,897	32,000
	Deferred tax		
	Origination and reversal of timing differences	2,923	(18,884)
	Adjustments in respect of previous periods	1,115	35
	Total deferred tax	4,038	(18,849)
	Taxation on loss on ordinary activities	24,935	13,151
	Factors affecting tax charge for the year		
	The tax assessed for the year is higher than (2018 - higher than) the standard the UK of 19% (2018 - 19%). The differences are explained below:	dard rate of cor	poration tax in
		2019 £	2018 £
	Loss on ordinary activities before tax	(16,566,255)	(12,472,734)
	Loss on ordinary activities multiplied by standard rate of corporation tax in	(0.447.500)	(0.000.040)

	2019 £	2018 £
Loss on ordinary activities before tax	(16,566,255)	(12,472,734)
Loss on ordinary activities multiplied by standard rate of corporation tax in the UK of 19% (2018 - 19%) Effects of:	(3,147,589)	(2,369,819)
Expenses not deductible for tax purposes	28,500	93,765
Fixed asset differences	104,137	84,261
Adjustments to tax charge in respect of prior periods	22,012	32,035
Losses carried forward	3,017,875	2,172,909
Total tax charge for the year	24,935	13,151

Factors that may affect future tax charges

The Group has losses available for use in future periods amounting to £21,462,309 (2018 - £12,246,655).

Notes to the Financial Statements For the Year Ended 31 December 2019

11. Intangible assets

Group

	Intellectual property £	Website £	Total £
Cost			
At 1 January 2019	1,717,254	1,539,043	3,256,297
Additions	345,874	1,092,279	1,438,153
At 31 December 2019	2,063,128	2,631,322	4,694,450
Amortisation			
At 1 January 2019	80,131	912,784	992,915
Provided for the year	102,024	489,336	591,360
At 31 December 2019	182,155	1,402,120	1,584,275
Net book value			
At 31 December 2019	1,880,973	1,229,202	3,110,175
At 31 December 2018	1,637,123	626,259	2,263,382

Notes to the Financial Statements For the Year Ended 31 December 2019

12. Tangible fixed assets

Group

	Short-term leasehold property £	Fixtures and fittings	Computer equipment £	Total £
Cost or valuation				
At 1 January 2019	4,727,216	1,441,969	688,499	6,857,684
Additions	17,161	548,134	84,397	649,692
Disposals	(189,482)	(22,145)	-	(211,627)
Reclassifications	11,985	(77,523)	(6,359)	(71,897)
Exchange adjustments	(2,920)	(104)	-	(3,024)
At 31 December 2019	4,563,960	1,890,331	766,537	7,220,828
Depreciation				
At 1 January 2019	1,689,292	1,360,661	545,050	3,595,003
Provided for the year	548,089	202,974	63,556	814,619
Disposals	(189,482)	(22,145)	-	(211,627)
Reclassifications	71,087	(142,409)	(575)	(71,897)
Exchange adjustments	(2,572)	(2,353)	· -	(4,925)
At 31 December 2019	2,116,414	1,396,728	608,031	4,121,173
Net book value				
At 31 December 2019	2,447,546	493,603	158,506	3,099,655
At 31 December 2018	3,037,924	81,308	143,449	3,262,681

Notes to the Financial Statements For the Year Ended 31 December 2019

13. Fixed asset investments

Company

			in subsidiary companies
Cost or valuation At 1 January 2019 Additions			38,332,610 1
At 31 December 2019			38,332,611

Direct subsidiary undertakings

The following were direct subsidiary undertakings of the Company:

Name	Principal activity	Class of shares	Holding
Victoria Beckham Limited *	Victoria Beckham fashion and brand business	Ordinary	100%
Victoria Beckham Beauty UK Limited *	Holding company	Ordinary	100%

Indirect subsidiary undertakings

The following were indirect subsidiary undertakings of the Company:

Name	Principal activity	Class of shares	Holding
Victoria Beckham Inc. **	Fashion e-commerce	Ordinary	100%
Beckham Retail Limited *	Dormant	Ordinary	100%
VB Beauty (US) LLC ***	Beauty e-commerce	Ordinary	85%

The registered address of the subsidiary undertakings are:

^{* 202} Hammersmith Road, London, W6 7DN

^{** 2711} Canterville Road, Suite 400, Wilmington, DE 19808, County of New Castle, USA

^{*** 251} Little Falls Drive, Wilmington, DE 19808, County of New Castle, USA

Notes to the Financial Statements For the Year Ended 31 December 2019

	Group 2019 £	Group 2018 £
Work in progress	671,943	508,197
Finished goods and goods for resale	2,869,776	4,273,391
	3,541,719	4,781,588

The difference between purchase price or production cost of stocks and their replacement cost is not material.

15. Debtors

	Group 2019 £	Group 2018 £	Company 2019 £	Company 2018 £
Due after more than one year				
Other debtors	585,000	585,000	-	· -
	Group 2019 £	Group 2018 £	Company 2019 £	Company 2018 £
Due within one year				
Trade debtors	11,700,995	6,740,184	-	-
Amounts owed by group undertakings	•	315,055	14,536,798	1
Other debtors	341,553	1,502,277	-	-
Prepayments and accrued income	1,674,317	784,721	-	-
	13,716,865	9,342,237	14,536,798	1

The debtors due after more than one year relate to rent deposits.

Notes to the Financial Statements For the Year Ended 31 December 2019

16. Creditors: Amounts falling due within one year

	Group 2019 £	Group 2018 £	Company 2019 £	Company 2018 £
Convertible loans	7,623,113	-	-	-
Bank overdrafts	-	7,378	-	-
Bank loans	8,332,563	12,886,186	-	-
Trade creditors	7,291,442	1,187,496	-	-
Amounts owed to group undertakings	-	2,289,922	1	3,788,764
Amounts owed to related parties	202,757	-	•	-
Corporation tax	-	32,000	<u> -</u>	-
Other taxation and social security	266,463	352,652	-	
Other creditors	103,299	262,642	-	_
Accruals and deferred income	3,727,234	6,865,929	-	-
	27,546,871	23,884,205	1	3,788,764

The bank loans are secured by fixed and floating charges over all the assets of the company, a secured cash deposit which, at 31 December 2019, amounted to £4,000,000 (2018 - £4,000,000) provided by sister company, DB Ventures Limited, and a cross guarantee and debenture as detailed in note 24.

Further details of the convertible loans are provided in note 18.

17. Creditors: Amounts falling due after more than one year

	Group 2019 £	Group 2018 £	Company 2019 £	Company 2018 £
Convertible loans	4,256,159	-	4,256,159	-
Other loans	14,069,402	-	14,069,402	-
	18,325,561	-	18,325,561	. - :

Further information in respect of these loans are included in note 18.

Notes to the Financial Statements For the Year Ended 31 December 2019

18. Loans

Analysis of the maturity of loans is given below:

	Group 2019 £	Group 2018 £	Company 2019 £	Company 2018 £
Amounts falling due within one year				
Bank loans	8,332,563	12,886,186	-	-
Convertible loans	7,623,113	-	-	-
	15,955,676	12,886,186	-	-
Amounts falling due 2-5 years				
Other loans	14,069,402	· _	14,069,402	<u>.</u> .
Convertible loans	4,256,159	•	4,256,159	<u>.</u>
	18,325,561	-	18,325,561	-
	34,281,237	12,886,186	18,325,561	

Details of the security in respect of the bank loans is provided in note 16.

The earliest date of repayment of the other loans is 1 January 2024. These loans attract interest at 7.5% on the principal balance.

The convertible loan due in within one year does not attract interest and became capable of being converted on 1 September 2019. The terms of the conversion and a wider equity raise are under discussion which would impact the number of shares to be issued. This loan relates to Victoria Beckham Beauty UK Limited.

The convertible loans due in 2-5 years attract interest at 7.5% and cannot be converted until 1 January 2024. The conversion relates to the parent company's Preference shares.

Notes to the Financial Statements For the Year Ended 31 December 2019

19.	Deferred taxation		
	Group		
		2019 £	2018 £
		. ~	- · · · · · · · · · · · · · · · · ·
	At beginning of year	79,379	98,228
	Charged/(credited) to profit or loss	4,038	(18,849)
	At end of year	83,417	79,379
	The provision for deferred taxation is made up as follows:		
		Group 2019 £	Group 2018 £
	Accelerated capital allowances	85,886	81,112
	Short term timing differences	(2,469)	(1,733)
	Chort term timing differences		(1,700)
		83,417 	79,379
20.	Provisions		
	Group		
			Dilapidation provision £
	At 1 January 2010 and 21 December 2010		104,490
	At 1 January 2019 and 31 December 2019		104,430

A dilapidations provision has been recognised in respect of the estimated cost of returning the Group's retail store to its original state at the end of the lease term.

Notes to the Financial Statements For the Year Ended 31 December 2019

2019	2018
£	£
,573	771,565
,661	-
,331	-
200	200
20	20
12	12
,000	300,000
)0	20

On 8 May 2019 75,999,200 A Ordinary shares were transferred into 50,666,134 A1 Ordinary shares and 25,333,066 A2 Ordinary shares. All these classes of share have a nominal value of £0.01 each.

1,071,797

1,071,797

The A Ordinary shares, A1 Ordinary shares, A2 Ordinary shares and Preference shares have attached to them full voting and dividend rights and certain capital distribution rights. They do not confer rights of redemption.

The B, C and D Ordinary shares have attached to them certain distribution rights. They do not confer any voting rights, rights to dividends or income or of redemption.

22. Reserves

Share premium account

Share premium represents amounts subscribed for share capital in excess of nominal value less related costs of shares issued.

Foreign exchange reserve

On consolidation, the results of overseas operations are translated into sterling at rates approximating to those ruling when the transaction took place. All assets and liabilities of overseas operations are translated at the rate ruling at the reporting date. Exchange differences arising on translating the opening net assets at opening rate and the results of overseas operations at actual rate are recognised in other comprehensive income.

Profit and loss account

Profit and loss account represents cumulative profits or losses net of dividends paid and other adjustments.

Notes to the Financial Statements For the Year Ended 31 December 2019

23. Analysis of net debt

	At 1 January 2019 £	Cash flows £	Other non- cash changes £	At 31 December 2019 £
Cash at bank and in hand	2,233,483	1,711,964	. ,.	3,945,447
Bank overdrafts	(7,378)	7,378	· - ·	-
Bank loans	(12,886,186)	4,553,623	-	(8,332,563)
Other loans	-	(13,701,849)	(367,553)	(14,069,402)
Convertible loans	-	(11,770,863)	(108,409)	(11,879,272)
	(10,660,081)	(19,199,747)	(475,962)	(30,335,790)

The other non-cash changes relate to accrued interest on the other loans and convertible loans.

24. Contingent liabilities

Victoria Beckham Limited has given a debenture and charges to its bankers to secure its own banking arrangements. It has also entered into a cross guarantee dated 9 December 2014, along with group companies Beckham Brand Holdings Limited and DB Ventures Limited. At the balance sheet date, the indebtedness under this arrangement amounted to £8,334,521 (2018 - £12,976,186).

25. Pension commitments

The total pension costs for the Group was £110,887 (2018 - £102,416). Accrued pension costs at 31 December 2019 amounted to £26,485 (2018 - £23,173).

26. Commitments under operating leases

At 31 December 2019 the Group had future minimum lease payments due under non-cancellable operating leases for each of the following periods:

	Group 2019 £	Group 2018 £
Not later than 1 year	1,438,307	1,438,307
Later than 1 year and not later than 5 years	5,298,000	5,298,000
Later than 5 years	1,505,689	2,943,996
	8,241,996	9,680,303

Notes to the Financial Statements For the Year Ended 31 December 2019

27. Related party transactions

The company has taken advantage of the exemptions conferred by FRS 102 Section 33 Paragraph 33.1A not to disclose transactions with its wholly owned subsidiaries.

During the year the Group was advanced amounts totalling £23,472,712 (2018 - £Nil) by certain related parties in the form of other loans and convertible loans. These related parties are related by virtue of their interest in the share capital of the Group. Interest of £475,962 (2018 - £Nil) was charged on these loans in the year. At the year end the amounts owed to these related parties in respect of these balances totalled £25,948,674 (2018 - £Nil).

At the year end a further £287,851 (2018 - £2,436,684) was owed to related parties and £53,495 (2018 - £Nil) was owed by related parties. These related parties are related due to being under common control or through their interest in the Group's share capital. Of the amounts owed to related parties £2,000,000 was converted into other loans and is included in the disclosure above.

28. Post balance sheet events

In February 2020 the Group faced the emergence of COVID-19 and the impact of the subsequent lockdowns on business operations. This is a non-adjusting post balance sheet event and has had no impact on the assets or the liabilities reported at year end. The pandemic has impacted trading, with stores carrying the Group's products subject to varying lockdown restrictions. Over this period the Group's e-commerce operations however saw positive year-on-year growth.

Since the year end, the shareholders have provided £9,224,532 by way of shareholder loans, helping to sustain business operations amidst an unprecedentedly challenging economic backdrop. The additional funding also meant that in April 2020 the company repaid its HSBC loan facility by way of a repayment totalling £6,125,000.

The fashion also business undertook a company-wide restructure in September 2020 to streamline operations and increase efficiencies.

29. Controlling party

Until 8 May 2019 the immediate and ultimate parent company was Beckham Brand Holdings Limited, a company registered in England and Wales. From this date the company ceased to be the ultimate controlling party.

At the balance sheet date the controlling parties are Victoria Beckham, Beckham Brand Holdings Limited, XIX Management UK Limited and London Investment S.A.R.L with no one party having a controlling interest.