Registered number: 10934348

Charity number: 1174402

CYNTHIA SPENCER HOSPICE CHARITY (A company limited by guarantee)

REPORT AND CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2019

THURSDAY



27/02/2020 COMPANIES HOUSE

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Cynthia Spencer Care, Support, Choice

CYNTHIA SPENCER HOSPICE CHARITY FINANCIAL STATEMENTS PERIOD ENDED 30 SEPTEMBER 2019

CONTENTS		PAGE
Reference and administrative details of the charity, its trustees an	nd advisors	1
Trustees' Report		2
Independent Auditor's Report		8
Consolidated Statement of Financial Activities	. .	11
Consolidated Statement of Position		12
Consolidated Statement of Cashflows		· 13
Notes to the Consolidated Financial Statements		14

CYNTHIA SPENCER HOSPICE CHARITY

REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISORS PERIOD ENDED 30 SEPTEMBER 2019

Company registration number 10934348

Charity number 1174402

Directors & Trustees Pam Nock (Chair)

Peter Hannon (Vice- Chair) Stephen Potter (Treasurer)

Peter Nock Paula Ollive

Roger Wood (resigned 25/02/19)

Russell Douglass Michelle Myers Danielle Soto

Claire Taylor (resigned 19/1/19)

Lady Catherine Morton (resigned 3/02/20)

Registered office Cynthia Spencer Hospice Charity Office

Manfield Health Campus

Kettering Road Northampton NN3 6NP

Auditor Kilby Fox

4 Pavilion Court 600 Pavilion Drive

Northampton Business Park

Northampton Northamptonshire

NN4 7SL

Bankers National Westminster Bank PLC

41 Weston Favell Centre

Northampton NN3 8JZ

The Trustees are pleased to present their annual report together with the consolidated financial statements of the charity and its subsidiary for the year ended 30 September 2019, which are also prepared to meet the requirements for a directors' report and accounts for Companies Act purposes.

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice Applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)(effective 1 January 2015).

Chair's Report

You may be wondering why Cynthia Spencer Hospice Charity needs your support? The simple answer is we would not be able to fund and continue to grow the services provided by Cynthia Spencer Hospice without the support and generosity of our local community. In the next 12 months we need to raise £1,314,000, **that's £3,600 per day**, to continue all the services that Cynthia Spencer Hospice currently provides in Northampton and across Northamptonshire and continue to improve.

Many of you will have been touched by the hospice and sadly many of you will be touched by the hospice in the future, either directly or via friends and family. Our objective is to work towards a world where everyone receives the **Care** and **Support** they need and has the opportunity to take control of the end of their life, giving **Choice**. We are working on a plan to ensure that we are meeting the current and future need for hospice and end of life care.

What do we plan to do?

Working with our clinical provider Northamptonshire Healthcare Foundation Trust (NHFT), NHS Nene Clinical Commissioning Group (CCG) and Cransley Hospice Trust our objectives to improve Care, Support and Choice within Palliative Care are:-

- To support the Hospice and associated services in the community by identifying what services are needed (commissioning) and funding the services alongside the two Clinical Commissioning Groups.
- To continue to grow the services to patients by increasing our fundraising. Our strategy includes increasing the range of patients able to access hospice care and, specifically, to develop the care available to patients in their own homes.
- Expand the Wellbeing Centre to become a specialist countywide centre offering Rehabilitation Specialist Care 5 days a week.
- Commission a End of Life education programme for health and social care providers.
- Commission and design an education program to support Specialist Palliative Care services for patients with a noncancer diagnosis.
- Prepare a plan for the future of Specialist Palliative care to ensure we have the resourses to meet the needs of a
 growing population, non cancer patients and ensure that all facets of the community have access to our services.
- · Be part of the Last Years of Life Board, bringing together all sectors of Palliative Care in Northamptonshire.

Together we can make a difference!

Finally from everyone who has been cared for by the hospice, all their relatives, our clinical team and fundraising team we say a **MASSIVE thank you!** Without the individuals, groups and corporates who have taken on some wonderful challenges, donated both time and money and arranged some amazing events, we would not be able to provide the care and support to those who need it now and those who may need it in the future.

Pam Nock

Chair of Trustees

Hool

Date: 24 February 2020

Our purposes and activities

Our aim is to help Cynthia Spencer Hospice provide **care**, **support** and work towards ensuring that everyone in Northamptonshire has a **choice** at the end of their life.

Cynthia Spencer Hospice Charity supports the care of patients in Cynthia Spencer Hospice and the community who require Specialist Palliative Care. We do this in partnership with the local Clinical Commissioning Groups by commissioning and funding the provision of specialist palliative care to patients. We also support patients in their chosen place of care at the end of life, either in the Hospice or the patients' homes.

The Trustees review the aims, objectives and activities of the charity each year. This report looks at what the charity has achieved and the outcomes of its work in the period.

Our clinical objectives and future plans are:-

Expand the Wellbeing Centre to become a specialist countywide centre offering Rehabilitation Specialist Care.

Our Wellbeing Centre will become a specialist countywide centre offering Rehabilitative Specialist Care five days a week. The rehabilitative approach is based on setting out goals with the patient to achieve, through rehabilitation, enablement, self-management and self-care.

This approach will deliver programs of care on an individual or group basis over a period of 6 to 12 weeks. The programmes to be offered will help patients in the management of breathlessness, fatigue, pain, lymphoedema, exercise and promotion of independence through the use of aids and adaptations.

The Wellbeing Centre will also provide a "One Stop Shop" for patients with palliative neurological conditions such as Motor Neurone Disease and Parkinson's disease. This will enable patients to have access to all members of the multidisciplinary team when attending the Wellbeing Centre.

Our aim with the Wellbeing Centre is to provide an access route into the Specialist Palliative Care service, for a wider spectrum of life limiting illnesses other than just cancer, at an early stage. Providing the patient, and their family, with the skills to live well with a life limiting illness while providing support to create an Advanced Care Plan that will aid the patient at the end of their life.

Commission an End of Life education programme for health and social care providers.

During 2017/18, in conjunction with Cransley Hospice Trust, we provided End of Life training to over 300 GP's. This training provided education on the practical elements of End of Life care, pain relief, but also on how to communicate with patients and families, the services the hospices provide and how and when to refer to the hospice services.

In 2019/20 we will fund a new position within the End of Life Education Team. The aim of increasing the education team is to increase the number of referrals into the palliative care service and also to ensure that the referrals are made at the right time. Reducing the number of emergency admissions into acute hospitals and initial referrals in the patient's last days of life.

Commission and design an education program to support Specialist Palliative Care services for patients with a non-cancer diagnosis.

The need for Specialist Palliative Care services should be based on the care need and not the type of illness. We will therefore contribute to the provision of education of specialist staff in the care of patients with non-cancer conditions.

Commission a project to provide adequate Psychological and Bereavement Care.

Our Specialist Palliative care team provide empathy and compassion for patients with psychological needs and are supported by our Chaplaincy service for bereavement support. Currently the team are unable to meet the needs of patients with complex or acute psychological needs. We have been commissioned to review the need for complex or acute psychological care and provide the appropriate training and staff, and will be funding the appointment of a new Psychologist.

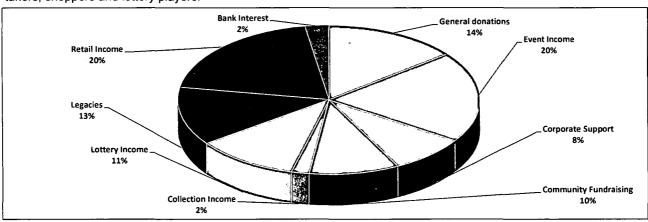
Work with the hospice team to identify areas of the hospice which require updating or expanding to meet future needs.

During the financial year we have worked with the clinical team to improve the facilities within the inpatient unit and the Wellbeing Centre, funding the purchase of new rise and recline chairs for the inpatient unit. We are currently working on improving the inpatient wards, the therapy rooms, the relatives room and the woodland walk. All of the improvements have been based on bringing the outside in, or the inside out.

Financial Review

In this financial period our amazing supporters have raised £1,573,931 (2018: £1,441,699).

This income has been generated by individual donors, corporate donations, event participators, legacies, challenge takers, shoppers and lottery players.



As a result of the amazing community who have access to and work with the hospice, our **Community Fundraising** team have worked with you to generate income amounting to £152,074.

Our Corporate Supporters have rallied together to raise £129,315.

The savvy shoppers in Northamptonshire and the rest of the world due to our Online sales have generated Retail income totalling £310,698.

Our fantastic lottery players have helped us generate Lottery income of £172,967.

In memory and General Fundraising donations amount to £227,463.

We have been incredibly blessed and received **Legacies** of £199,330. We can't express in words to the families what a difference these legacies make and our thanks go out to the families and executors of those who bequeathed us these extremely generous gifts.

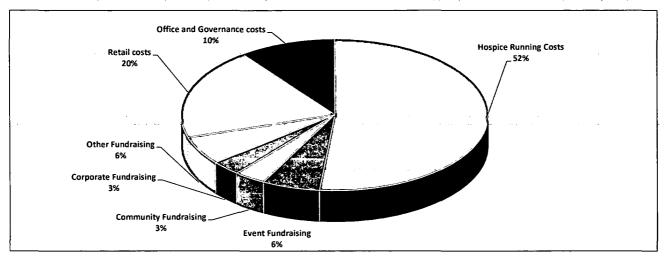
Our **Collections** boxes and street collections supported by the local community and businesses have raised a fantastic £29,971 - proving that every penny really does count!

The **events** we organise continue to generate significant amounts for the charity, Cycle 4 Cynthia £61,077, Colour Run £27,553 and the Tree of Love £19,247. We can't thank you enough for your continued support.

Finally, we are forever amazed by our supporters who take on a personal challenge in memory of a loved one. With challenges including London to Paris Cycle, the London Marathon, 3 Peaks and Skydives generating income of £150,107.

Financial Review (continued) What have we spent the money on

The chart below shows a breakdown of our expenditure. Our total expenditure for the period is £1,778,368.



During the year we have spent £934,286 on hospice running costs. This includes clinical staff costs for services including the Day Hospice and Hospice at Home, the expansion of the woodland walk and refurbishment of the hospice.

In May 2017 we moved into our new Fundraising and Retail premises in Moulton Park. Prior to this point the charity had received free accommodation at the hospice, funded by the NHS. In 2016 the charity received notification that it would be charged rent for the hospice rooms and following a review of the potential rental costs decided that a move would be financially beneficial. The charity received a £200,000 donation to assist with the initial cost of moving and running costs. To offset the costs of the new building we have opened a shop onsite (planning permission received towards the end of the financial year), set up a successful online sales team (generating £78,551 in sales in it's first full year and £155,263 in this financial year) and are hiring out our meeting rooms. The building has allowed the charity to build better relationships with Corporate Fundraisers via volunteer days and we hope to see a rise in corporate fundraising as a result of this. The cost of the new building is split between Retail costs and Office and Governance costs. The lease on the building is for 10 years with an option to break at 5 years. We have capitalised all the set up costs in relation to the building and are depreciating them on a 5 year basis - the depreciation charge this year is £41,522 (2018: £44,479).

Reserves Policy

In the Trustee's view, the reserves should provide the charity with adequate financial stability and the means for it to meet it's charitable objectives for the foreseeable future.

The Trustees propose to maintain the charity's unrestricted reserves at a level which is at least equivalent to one year's charitable and operational expenditure and have done so having regards to its operational objective and likely funding.

The charity's management committee considers that the general unrestricted reserves (including designated reserves) of £5,262,405 at 30th September 2019 are sufficient to sustain its present operations should income generating activities be curtailed over the forthcoming year.

The charity requires £2,027,500 short term reserves to sustain and improve our support of the Hospice over the next 12 months. Our reserves policy states that the Trustees should perform a risk assessment to identify the additional short term reserves we need to keep for unexpected items such as changes in NHS funding. Our assessment as at 30 September 2019 identified additional short term reserves of £1,270,000. In total we require £3,297,500 short term reserves. The balance of the reserves as at 30 September 2019, £1,964,905 will be invested in line with our investment policy to ensure that the charity generates an appropriate return at an acceptable level of risk.

We will continue to monitor our reserves in line with our reserves policy, in conjunction with cash flow forecasts, and expectations to ensure there will be adequate funds available. The Trustees are exploring opportunities for funding further service development, but this will take time to come to fruition and is dependent on the external service provider.

Investment Policy

In accordance with the charity's constitution, the trustees have the power to invest in such stocks, shares, investments and property as they see fit.

The trustees are mindful of the recommendations of the Charity Commission with regard to the management of investments and have set up a sub group of Trustees to focus on investments. The charity has also developed a formal investment policy and strategy which has been approved by the trustees. No investment is knowingly made directly in tobacco and related products.

Risk Management

The charity's management committee has assessed the major risks to which the charity is exposed. The key risks identified are income generation and compliance (Fundraising Standards and Data Protection). The risks are documented and appropriate systems put in place to mitigate the exposure.

Structure, Governance and Management

Governing Document

Cynthia Spencer Hospice Charity is a charitable company limited by guarantee. The company was incorporated under a Memorandum of Association on 25 August 2017 and is a registered charity, number 1174402. It received charitable status on 29 August 2017. The members of the company are the trustees named on page 1. In the event of the company being wound up, the liability of the members in respect of the guarantee is limited to £1 each.

The charity previously operated as an unincorporated charity which was founded on 20 March 1991. With effect from the 1 October 2017, the assets of the unincorporated charity, registered number 1002926, were transferred to the charitable company.

Appointment of Trustees

The trustees who served during the year are listed on page 1. Trustees are elected by the board of trustees with appointments and reappointments being decided on an annual basis. Trustees have the power to appoint new trustees on an interim basis until the next AGM.

Trustees induction and training

New trustees are interviewed by the Charity Director and two trustees prior to recommendation for appointment, during which time they will have had the vision and strategy of the charity explained to them and receive an Induction Pack. New trustees are provided with a copy of the Charity Commission publications 'Welcome to new Trustees' and 'The Essential Trustee: What you need to know', Code of Conduct and Job Description.

Organisational structure and decision making

The trustees set the strategic agenda and general policy of the charity. The day to day affairs of the charity are managed by the Charity Director, who reports to the chair of trustees. The Charity Director presents comprehensive reports to the trustees at board meetings, which are held monthly.

Within the organisation there are also a number of sub-committees, which are set up to review each aspect of governance in more detail. Each sub-committee is made up of trustees and supported by senior staff. Each committee reports back to the board of trustees.

Related Parties

The Charity is the major controlling party of the Cynthia Spencer Hospice Ventures Limited, a company incorporated in England and Wales. The company's principal activity is to provide trading activities on behalf of the Charity.

Trustees' responsibilities in relation to the financial statements

The charity trustees (who are also directors of Cynthia Spencer Hospice Charity for the purposes of company law) are responsible for preparing a trustees' annual report and financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company Law requires the charity trustees to prepare financial statements for each year which give a true and fair view of the state of affairs of the charitable company and the group and of the incoming resources and application of resources, including the income and expenditure, of the charitable group for the period. In preparing the financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping proper records that disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and the group and hence taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Statement as to disclosure to our auditors

In so far as the Trustees are aware at the time of approving our trustees' annual report:

- there is no relevant information, being information needed by the auditor in connection with preparing their report, of which the group's auditors is unaware, and
- the trustees, having made enquiries of fellow directors and the group's auditor that they ought to have individually taken, have each taken all the steps that he/she is obliged to take as a director in order to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

Signed on 24 February 2020 on behalf of the Trustees by:

Pam Nock

Chair of Trustees

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF CYNTHIA SPENCER HOSPICE CHARITY PERIOD ENDED 30 SEPTEMBER 2019

Opinion

We have audited the financial statements of Cynthia Spencer Hospice Charity (the 'parent charitable company') and its subsidiaries (the 'group') for the period ended 30 September 2019 which comprise Statement of Financial Activities, Balance Sheet and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the group's and parent charitable company's affairs as at 30 September 2019, and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
 and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis of Opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and parent charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the group's or parent charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the trustees' annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other Information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF CYNTHIA SPENCER HOSPICE CHARITY PERIOD ENDED 30 SEPTEMBER 2019

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report (incorporating the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the group and parent charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate and sufficient accounting records have not been kept by the parent charitable company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company's financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- · we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 7, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's and parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or the parent charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF CYNTHIA SPENCER HOSPICE CHARITY PERIOD ENDED 30 SEPTEMBER 2019

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Frances Tebbutt ACA FCCA (Senior Statutory Auditor)

For and on behalf of Kilby Fox

4 Pavilion Court 600 Pavilion Drive Northampton Business Park Northampton Northamptonshire NN4 7SL

25/2/2020

CYNTHIA SPENCER HOSPICE CHARITY CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITY PERIOD ENDED 30 SEPTEMBER 2019

·	Notes	Unrestricted funds	Restricted funds	Designated funds	30 September 2019 Total	30 September 2018 Total
t		£	£	£	£	£
Income:						
Donations and legacies Other trading activities	2 3	730,984 795,945	7,169	-	738,153 795,945	757,196 677,166
Income from Investments	4	795,945 39,833	- -	-	39,833	7,337
Total Income		1,566,762	7,169		1,573,931	1,441,699
Expenditure:						
Expenditure on raising funds	5	844,082	-	-	844,082	744,358
Charitable activities	7.	849,330	84,956		934,286	929,099
Total Expenditure		1,693,412	84,956	-	1,778,368	1,673,457
Net income/ (expenditure) before gains and losses on investment		(126,650)	(77,787)	<u>.</u>	(204,437)	(231,758)
Gain/(loss) on fixed investments Gain/(loss) on current investments		30,758 	<u>-</u>	<u>-</u>	30,758 	21,899 (3,419)
Net income/(expenses) before transfers		(95,892)	(77,787)	-	(173,679)	(213,278)
Transfers between funds		213,392	70,751	(284,143)		<u>-</u>
Net income/(expenditure)		117,500	(7,036)	(284,143)	(173,679)	(213,278)
Gains/(losses) on revaluation of fixed asse	ets		•	<u> </u>		-
Net movements in funds in the year		117,500	(7,036)	(284,143)	(173,679)	(213,278)
Reconciliation of funds:						
Total funds brought forward		1,910,000	8,950	3,517,134	5,436,084	5,649,362
Total funds carried forward		2,027,500	1,914	3,232,991	5,262,405	5,436,084

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activity.

CYNTHIA SPENCER HOSPICE CHARITY CONSOLIDATED AND CHARITY STATEMENT OF FINANCIAL POSITION PERIOD ENDED 30 SEPTEMBER 2019

Registered Number: 10934348

		Group 2019	Group 2018	Charity 2019	Charity 2018
	Note	£	£	£	£
NON-CURRENT ASSETS					
Tangible assets	10	274,537	312,444	274,537	312,444
Intangible assets	-11	993	5,883	993	5,883
Investments	12 _	1,251,913	1,229,063	1,251,913_	1,229,063
		1,527,443	1,547,390	1,527,443	1,547,390
CURRENT ASSETS					
Investments	13	•	-	-	-
Stock		13,481	17,017	4,224	6,808
Debtors and prepayments	14	105,676	89,425	133,772	123,360
Cash at bank and in hand		3,833,903	4,009,633	3,804,980	3,969,905
		3,953,060	4,116,075	3,942,976	4,100,073
CREDITORS: Amounts falling due within one year	15	(218,098)	(227,381)	(213,429)	(216,260)
NET CURRENT ASSETS		3,734,962	3,888,694	3,729,547	3,883,813
TOTAL ASSETS LESS CURRENT LIABILITIES	_	5,262,405	5,436,084	5,256,990	5,431,203
NET ASSETS	_	5,262,405	5,436,084	5,256,990	5,431,203
Funds					
Unrestricted funds:					
General fund	16	2,027,500	1,910,000	2,022,085	1,905,119
Designated funds	16 _	3,232,991	3,517,134	3,232,991	3,517,134
		5,260,491	5,427,134	5,255,076	5,422,253
Restricted funds	16	1,914	8,950	1,914	8,950
TOTAL FUNDS	=	5,262,405	5,436,084	5,256,990	5,431,203

The trustees have prepared group accounts in accordance with section 398 of the Companies Act 2006 and section 138 of the Charities Act 2011. These accounts are prepared in accordance with the special provisions of Part 15 of the Companies Act relating to small companies and constitute the annual accounts required by the Companies Act 2006 and are for circulation to the members of the company.

These financial statements were approved by the trustees and authorised for issue on 24 February 2020 and are signed on their behalf by:

_ .. .

Pam Nock Charity Chair

CYNTHIA SPENCER HOSPICE CHARITY CONSOLIDATED STATEMENT OF CASH FLOWS PERIOD ENDED 30 SEPTEMBER 2019

		Total funds 30 September 2019	Total funds 30 September 2018
	Notes	£	£
Net cash used in operating activities	19	(219,856)	(100,151)
Cash flows from investing activities Dividend and interest income Purchase of property, plant and equipment Purchase of intangible assets Purchase/ Sale of cash investments		39,833 (3,615) - 7,908 44,126	7,337 (20,326) (2,750) (1,139,000) (1,154,739)
(Decrease)/Increase in cash and cash equivalents in the year		(175,730)	(1,254,890)
Cash and cash equivalent at the beginning of the year	20	4,009,634	5,264,524
Total cash and cash equivalent at the end of the year	20	3,833,904	4,009,634

1. ACCOUNTING POLICIES

(a) Basis of preparation of financial statements

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)(effective 1 January 2015) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Cynthia Spencer Hospice Charity meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant account policy note(s).

(b) Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the members in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the trustees for a particular purpose. The aim of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

(c) Incoming resources

All incoming resources are included within the SOFA when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy. For legacies, entitlement is taken as the earlier of the date on which either: the charity is aware that probate has been granted, the estate has been finalised and notification has been made by the executor(s) to the Trust that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably and the charity has been notified of the executor's intention to make a distribution.

Gifts in kind donated for distribution are included at valuation and recognised as income when they are distributed to the projects. Gifts donated for resale are included as income when they are sold. Donated facilities are included at the value to the charity where this can be quantified and a third party is bearing the cost. No amounts are included in the financial statements for services donated by volunteers.

(d) Resources expended

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with use of the resources. Premises overheads have been allocated on a floor area basis and other overheads have been allocated on the basis of the head count.

Fund-raising costs are those incurred in seeking voluntary contributions and do not include the costs of disseminating information in support of the charitable activities. Support costs are those costs incurred directly in support of expenditure on the objects of the charity and include project management carried out at Headquarters. Management and administration costs are those relating to constitutional and statutory requirements.

Governance costs comprise all costs incurred in the running of the charity.

(e) Tangible Fixed Assets Depreciation

Depreciation is charged so as to write off the cost of assets, other than land and properties under construction over their estimated useful lives, as follows:

Office furniture 3 years straight line IT equipment 3 years straight line Leasehold improvements 3-5 years straight line Shop opening 3 years straight line

(f) Intangible Assets

Amortisation is charged so as to write off the cost of assets over their useful lives, as follows:

Web development costs 3 years straight line

1. ACCOUNTING POLICIES (continued)

(g) Investment properties

Certain of the charity's properties are held for long-term investment and are included in the statement of financial position at the trustees' estimate of open market values. The surplus or deficits on the revaluation of such properties are transferred to reserves. Depreciation is not provided in respect of freehold investment properties.

This policy represents a departure from statutory accounting principles, which require depreciation to be provided on all fixed assets. The Trustees consider that this policy is necessary in order that the financial statements may give a true and fair view because current values and changes in current values are of prime importance rather than the calculation of systematic annual depreciation.

(h) Investments

Assets held for investment purposes are valued at market value at the Statement of Financial Position date where this is materially different from values previously disclosed. Net gains and losses arising on revaluation and disposals during the year are included in the statement of financial activities.

(i) Contributions to Pension Funds

The pension costs charged against profit represent the amount of the contributions payable to the scheme in respect of the accounting period.

2. Income from donations and legacies

			2019	2018
			£	£
	Donations		538,823	497,637
	Legacies		199,330	259,559
	Donated services - Office rent donated		_	_
			738,153	757,196
3.	Income from fundraising			
			2019	2018
			£	£
	Events and fundraising		312,280	281,082
	Retail income		310,698	265,106
	Lottery income		172,967	130,978
			795,945	677,166
4.	Investment Income			
			2019	2018
			£	£
	Bank interest		9,482	4,508
	Dividends received		30,351	2,829
			39,833	7,337
5.	Analysis of expenditure by activity			
			2019	2018
		Note	£	£
	Fundraising direct expenditure		97,002	95,746
	Retail expenditure		324,059	274,423
	Fundraising salaries		206,542	142,952
	Overheads and support costs	6	216,479	231,237
			844,082	744,358

6. Analysis and allocation of support costs and overheads

	Support Costs	Governance Costs	2019 Total	2018 Total
	£	£	£	£
Support staff costs	42,118	860	42,978	61,989
External audit fees	-	6,200	6,200	6,350
Professional fees and services	-	6,068	6,068	10,177
Office costs	112,687	_	112,687	100,487
Depreciation and amortisation	46,411		46,411	49,293
Bank charges	2,135	• -	2,135	2,941
•	203,351	13,128	216,479	231,237
Expenditure on Charitable activities				
•	Unrestricted	Restricted	2019	2018
	Expenditure	Expenditure	Total	Total
	£	£	£	£
Medical Equipment Purchases	4,163	-	4,163	7,050
Core Service Funding	542,245	-	542,245	535,600
Charity Enhancement of Hospice Care	302,922	84,956_	387,878	386,449
	849,330	84,956	934,286	929,099
Staff costs, trustees remuneration a	nd expenses and the co	st of key manageme	nt personnel	
			2019	2018
			£	£
Salaries and wages			459,667	395,423
Social security costs			33,603	25,303
Pension costs		-	14,099	11,106
		=	507,369	431,832
The average number of persons emplo	oyed by the charity during	the period was a follo	ws:	
			2019	2018
			£	£
Employees		-	20	18
			20	19

No employees had employee benefits in excess of £60,000 (2018: nil). Pension costs are allocated to activities in proportion to the related staffing costs incurred and are wholly charged to unrestricted funds.

Members (Trustees) received no remuneration (2018 - Nil) and were not reimbursed for any of their expenses in the year (2018 - Nil).

The key management personnel of the charity comprise of the trustees, the Charity Director, Fundraising Manager, Retail Manager, Senior Finance Manager, Strategic Development Manager and Marketing Manager. The total employee benefits of the key management personnel of the Charity were £231,772 (2018: £223,195).

9. Net Income/(Expenditure)

		•		2019	2018
				£	£
Depreciation				41,522	44,479
Amortisation				4,890	4,814
Auditors' remuneratio	n			6,200	6,350

10. TANGIBLE FIXED ASSETS

Group						
	Freehold Land and Buildings	Fixtures & Fittings	Leasehold improvements	Shop costs	IT Equipment	Total
	£	·£	£	£	£	£
COST OR VALUATION At 1 October 2018 Additions Transfer	221,085 - -	21,806 - -	58,636 1,251 -	32,585 2,364 -	32,778 - -	366,890 3,615
Disposals					- .	-
At 30 September 2019	221,085	21,806	59,887	34,949	32,778	370,505
DEPRECIATION At 1 October 2018 Charge for the year On disposals		10,503 7,249	15,048 12,623	15,469 10,724 -	13,426 10,926 -	54,446 41,522 -
At 30 September 2019	•	17,752	27,671	26,193	24,352	95,968
NET BOOK VALUE At 30 September 2019	221,085	4,054	32,216	8,756	8,426	274,537
At 30 September 2018	221,085	11,303	43,588	17,116	19,352	312,444
Charity	Freehold Land and Buildings	Fixtures & Fittings	Leasehold improvements	Shop costs	IT Equipment	Total
	£	£	£	£	£	£
COST OR VALUATION At 1 October 2018 Additions Disposals	221,085 - -	21,806 - -	58,636 1,251 	32,585 2,364	32,778 - -	366,890 3,615
At 30 September 2019	221,085	21,806	59,887	34,949	32,778	370,505
DEPRECIATION At 1 October 2018 Charge for the year On disposals	- - -	10,503 7,249 	15,048 12,623	15,469 10,724 	13,426 10,926 -	54,446 41,522 -
At 30 September 2019	-	17,752	27,671	26,193	24,352	95,968
NET BOOK VALUE At 30 September 2019	221,085	4,054	32,216	8,756	8,426	274,537
At 30 September 2018	221,085	11,303	43,588	17,116	19,352	312,444

11. Intangible assets

12.

Group and charity				
		•		Website costs
COST OR VALUATION				£
COST OR VALUATION At 1 October 2018				14,670
Additions				-
Disposals				
At 30 September 2019				14,670
DEPRECIATION				
At 1 October 2018				8,787
Charge for the year				4,890
On disposals				
At 30 September 2019				13,677
NET BOOK VALUE				
At 30 September 2019				993
At 30 September 2018				5,883
Non-current asset investments				
Won-current asset investments	Gr	oup	Cha	rity
Land	2019	2018	2019	2018
Land E.E. carea Decursion	£ 67.500	£	£	£
Land - 5.5 acres Braunston	67,500	67,500	67,500	67,500

The investment represents land which was received as part of a legacy in 2010. The land has been valued by the Trustees to reflect the market value of the land at the Statement of Financial Position date.

As part of the same legacy the charity also became the beneficiary of a further plot of land and property in Braunston. This is occupied by a life tenant and has not been included in the financial statements. The existing unencumbered value of the land & property is estimated by the Trustees to be negligible.

Grou	up	Charity		
2019	2018	2019	2018	
£	£	£	£	
1,161,563	664	1,161,563	664	
	1,139,000	-	1,139,000	
(7,908)	-	(7,908)	-	
30,758	21,899	30,758	21,899	
1,184,413	1,161,563	1,184,413	1,161,563	
	2019 £ 1,161,563 (7,908) 30,758	£ £ 1,161,563 664 1,139,000 - (7,908) - 30,758 21,899	2019 2018 2019 £ £ £ 1,161,563 664 1,161,563 1,139,000 - - (7,908) - (7,908) 30,758 21,899 30,758	

Listed investments are stated at their mid market value at the Statement of Financial Position date, unless this is not significantly different from that disclosed, where previous value is maintained.

	Group		Charity		
	2019	2018	2019	2018	
	£	£	£	£	
Total Non-Current Asset Investments	1,251,913	1,229,063	1,251,913	1,229,063	

13. Current Asset Investments

	Group	1	Charity	
	2019	2018	2019	2018
	£	£	£	£
Valuation and net book amount at 1 October 2018	-	142,085	-	142,085
Additions	-	-	-	
Disposals	-	(138,666)	-	(138,666)
Unrealised gain/(loss)		(3,419)	-	(3,419)
Valuation on at 30 September 2019	-	-	-	-

Current Asset Investments represented unit trusts and were all invested in the CAF Fixed Interest Fund. Listed unit trusts are stated at their mid market value at the Statement of Financial Position date.

14. DEBTORS

	Group		Charity	
	2019	2018	2019	2018
	£	£	£	£
Trade debtors	-	-	-	-
Intercompany Account	-	-	-	-
Other debtors	8,255	53,349	36,350	87,284
Prepayments and accrued income	97,421	36,076	97,422	36,076
	105,676	89,425	133,772	123,360
				

15. CREDITORS - Amounts falling due within one year

	Group		Charity	
	2019	2018	2019	2018
	£	£	£	£
Trade creditors	160,950	156,602	156,281	145,481
Other taxation and social security	10,971	10,947	10,971	10,947
Other creditors	16,952	19,513	16,952	19,513
Accruals	29,225_	40,319	29,225	40,319
	218,098	227,381	213,429	216,260

16. Statement of Funds

Statement of Funds						
Group - 2019						
	At 1st	Incoming	Outgoing	Other gains/	Transfer	At 30th
	October 2018	Resources	Resources	(losses)	between	September
					funds	2019
• •	£	£	£	£	£	£
Unrestricted Funds	_	-		_	-	_
General Fund	1,830,573	1,526,273	(1,686,119)	30,758	248,541	1,950,026
Subsidiary Undertaking	79,427	40,489	(7,293)	· -	(35,149)	77,474
,	1,910,000	1,566,762	(1,693,412)	30,758	213,392	2,027,500
Designated Fund - Hospice Support	3,517,134	-	-	-	(284,143)	3,232,991
Total Unrestricted funds	5,427,134	1,566,762	(1,693,412)	30,758	(70,751)	5,260,491
Restricted reserves		<u> </u>				
Hospice at home		6,955	(65,481)	_	58,526	
Dreams' appeal	38	14	(1,001)	_	949	_
CNS Nurses Fund	668	-	(1,001)	_	-	668
Woodland Walk	-	200	(11,476)	_	11,276	-
End of Life Care	8,244	-	(6,998)	_		1,246
Total restricted funds	8,950	7,169	(84,956)		70,751	1,914
		4.570.004	-			
Total Funds	5,436,084	1,573,931	(1,778,368)	30,758		5,262,405
Group - 2018						
	At 1st July	Incoming	Outgoing	Other gains/	Transfer	At 30th
	2017	Resources	Resources	(losses)	between	September
					funds	2018
	£	£	£	£	£	£
Unrestricted Funds						
General Fund	2,168,226	1,381,271	(1,554,804)	18,480	(182,600)	1,830,573
Subsidiary Undertaking	61,774	48,219	(5,371)		25,195	79,427
,	2,230,000	1,429,490	(1,560,175)	18,480	(207,795)	1,910,000
Designated Fund - Hospice Support	3,405,525				111,609	3,517,134
Total Unrestricted funds	5,635,525	1,429,490	(1,560,175)	18,480	(96,186)	5,427,134
Restricted reserves						
Hospice at home		9,516	(81,133)	-	71,617	-
Dreams' appeal	661	135	(758)	-	· -	38
CNS Nurses Fund	_	668	-	-	-	668
Woodland Walk	•	1,890	(26,459)	-	24,569	
End of Life Care	13,176_		(4,932)			8,244
Total restricted funds	13,837	12,208	(113,282)		96,186	8,950
Total Funds	5,649,362	1,441,698	(1,673,457)	18,480	•	5,436,084
	-,,					

General Fund

The General Fund represents the free funds to support the hospice for the next 12 months, which are not designated for particular purposes and provide certainty that we can meet our obligations.

Designated Fund - Hospice Support

The Fund has been designated by the members for the general support of the hospice to enhance the services provided. £1,000,000 is designated for the potential relocation of the Wellbeing service. £500,000 is designated for the operational costs of the expansion of the Wellbeing service (facilities costs) and £500,000 for the staff costs, both for the next 5 years. The remainder of the designated fund is held to enhance the bereavement services, our educational program and continue to enhance our community services.

Hospice at Home - restricted fund

This fund supports patients and family at home.

Dreams' Appeal Fund - restricted fund

This fund provides surprise outings and treats for patients, as requested by the nursing staff at the hospice. The "surprises" are arranged by the staff; the Charity manages the funds on their behalf.

End of Life Care - restricted fund

This is monies held on behalf of the End of Life Care Team, based at the Hospice, for their training, equipment and supplies for patients.

Woodland Walk - restricted fund

This fund supports the expansion of the woodland walk to provide full access to patients and families.

CNS Nurses Fund - restricted fund

This fund supports the services provided by the CNS Nurses.

16. Statement of Funds (continued)

Charity - 2019	At 1st	Incoming	Outgoing	Other gains/	Transfer	At 30th
	October 2018	Resources	Resources	(losses)	between funds	September 2019
•	£	£	£	£	£	£
Unrestricted Funds						
General Fund	1,905,119	1,515,464	(1,642,648)	30,758	213,392	2,022,085
Designated Fund - Hospice Support	3,517,134	 -	<u></u>		(284,143)	3,232,991
Total Unrestricted funds	5,422,253	1,515,464	(1,642,648)	30,758	(70,751)	5,255,076
Restricted reserves			_		-	
Hospice at home	•	6,955	(65,481)		58,526	_
Dreams' appeal	38	14	(1,001)	_	949	_
CNS Nurses Fund	668			-	•	668
Woodland Walk	-	200	(11,476)	-	11,276	_
End of Life Care	8,244		(6,998)			1,246
Total restricted funds	8,950	7,169	(84,956)	-	70,751	1,914
Total Funds	5,431,203	1,522,633	(1,727,604)	30,758	-	5,256,990
Charity - 2018						
	At 1st July 2017	Incoming Resources	Outgoing Resources	Other gains/ (losses)	Transfer between funds	At 30th September 2018
	£	£	£	£	£	£
Unrestricted Funds	_	_				
General Fund	2,227,771	1,374,765	(1,508,102)	18,480	(207,795)	1,905,119
Designated Fund - Hospice Support	3,405,525		-		111,609	3,517,134
Total Unrestricted funds	5,633,296	1,374,765	(1,508,102)	18,480	(96,186)	5,422,253
Restricted reserves						
Hospice at home	_	9,516	(81,133)	-	71,617	-
Dreams' appeal	661	135	(758)	-	-	38
CNS Nurses Fund	-	668	-	-	-	668
Woodland Walk	-	1,890	(26,459)	-	24,569	-
End of Life Care	13,176_		(4,932)		•	8,244
Total restricted funds	13,837	12,208	(113,282)	-	96,186	8,950
Total Funds	5,647,133	1,386,973	(1,621,384)	18,480		5,431,203

17. Analysis of Net Assets between funds

	2019	General Funds	Designated Funds	Restricted Funds	Total Funds
		£	£	£	2019 £
		_			
	Fixed assets	-	1,527,443	-	1,527,443
	Current assets	2,245,598	1,705,548	1,914	3,953,060
	Current liabilities	(218,098)			(218,098)
		2,027,500	3,232,991	1,914	5,262,405
	2018	General Funds	Designated Funds	Restricted Funds	Total Funds
		£	£	£	£
	Fixed assets	_	1,547,390	_	1,547,390
	Current assets	2,137,381	1,969,744	8,950	4,116,075
	Current liabilities	(227,381)	-	-	(227,381)
		1,910,000	3,517,134	8,950	5,436,084
18.	Commitments				
				2019	2018
	Group			_	
	No lates they are used			£ 91,818	£ 79,165
	No later than one year Later than one year and not later than five years			295,324	79,165 280,511
	Later than five years			163,333	233,333
	Edici tildii iive yearo				
				550,475	593,009
	Charity			2019	2018
				£	£
	No later than one year			91,818	26,000
	Later than one year and not later than five years			295,324	111,333
	Later than five years			163,333_	93,333
				550,475	230,666

19.	Reconciliation of net movements in funds to net cash flow from operating activities		
		2019	2018
		£	£
	Net movement in funds	(173,679)	(213,278)
	Deduct dividend and interest income from investments	(39,833)	(7,337)
	Deduct gain on investments	(30,758)	(21,899)
	Increase in stock	3,536	(5,143)
	(Increase)/ Decrease in debtors	(16,251)	(56,705)
	Increase/ (decrease) in creditors	(9,283)	154,917
	Add depreciation	41,522	44,479
	Add amortisation	4,890	4,814
	Revaluation surplus	<u> </u>	
		(219,856)	(100,151)
20.	Analysis of cash and cash equivalents		
	•	2019	2018
		£	£
	Cash at bank and in hand	3,833,903	4,009,633
	Unexpended investment cash		
		3,833,903	4,009,633

21. Activities to generate funds: Trading subsidiary

The charity controls Cynthia Spencer Hospice Ventures Limited which is incorporated in England and Wales. The subsidiary is a trading company that transfers its taxable profit to the charity by a Gift Aid Declaration. A summary of the trading results is shown below. The principal activity of the company during the year was providing trading activities on behalf of Cynthia Spencer Hospice Charity, a charity registered in the UK.

	2019	2018
Profit and Loss Account	£	£
Turnover Cost of sales	51,298 (6,667)	54,726 (5,371)
Gross Profit Administration expenses	44,631 (44,097)	49,355 (46,703)
Operating profit Foreign exchange loss Interest paid on loan Amount gift aided to charity	534 - - -	2,652 - - -
Profit/ (loss) for the year	534	2,652
Balance sheet	2019 £	2018 £
Fixed assets	•	-
Current liabilities	42,696 (37,281)	55,248 (50,367)
	5,415	4,881
Represent by		
Revaluation reserve Profit and loss account	- 5,415	- 4,881
· · · · · · · · · · · · · · · · · · ·	5,415	4,881