# **Emerson International Holding Company Limited**

Annual report and financial statements Registered number 10720489 For the year ended 30 September 2019



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Annual report and financial statements
For the year ended 30 September 2019

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## Strategic report

#### Principal activity and business review

The principal activity of the company is that of a holding company. The subsidiaries of the company are detailed in note 8 of the financial statements.

In October 2018, the company acquired 100% of the issued share capital of HTE Engineering Services Limited, a company registered in Ireland, for consideration of US\$7,956,000.

In December 2018 and September 2019, the company received dividends from Aventics Holding S.a.r.l., a fellow group undertaking, amounting to US\$515,250,000. To the extent that dividend income reduced the carrying value of the investment, these have been treated as a return of capital.

In January 2019, the company acquired 100% of the issued share capital of Klauke UK Limited, an indirect subsidiary undertaking, from Greenlee Communications Limited, a direct subsidiary undertaking, for consideration of US\$26,529,000. At the same time, Greenlee Communications Limited paid a dividend to the company of US\$26,459,000. A further dividend amounting to US\$632,000 was subsequently received by the company from Greenlee Communications Limited. To the extent that dividend income reduced the carrying value of the investment, this has been treated as a return of capital. Subsequently, in January 2019, the company sold its 100% investment in the issued share capital of Greenlee Communications Limited to a third party for consideration of US\$618,000, which resulted in a profit on disposal of US\$Nil.

In March 2019, the company acquired 100% of the issued share capital of Emerson Automation Solutions UK Limited, a company registered in England, for consideration of US\$10,000.

At 30 September 2019, following a review of the carrying value of the investments compared to the recoverable amount, the directors decided to write down the value of investments. The review has resulted in an impairment of US\$27,549,000 (2018: US\$Nil) being charged to the statement of comprehensive income during the year.

#### Events after the balance sheet date

In December 2019, the company sold its minority interest in Emerson Automation Solutions Intelligent Platforms do Brasil Ltda, a company registered in Brazil.

In March 2020, the company capitalised a new Canadian company, called Canada Inc., to enable the company to acquire a 100% holding in Verdant Environmental Technologies Inc., a company registered in Canada, for consideration of US\$99,233,000. Since the acquisition, the two Canadian companies have merged.

On 11 March 2020, the World Health Organisation declared the Coronavirus (COVID – 19) outbreak to be a pandemic in recognition of its spread across the globe, with over 150 countries now affected. Many governments are taking increasingly stringent steps to help contain or delay the spread of the virus. Currently, there is a significant increase in economic uncertainty which is for example evidenced by more volatile assets process and currency exchanges rates.

For the company's 30 September 2019 financial statements, the Coronavirus outbreak and the related impact are considered non-adjusting events. Consequently, there is no impact on the recognition and measurement of assets and liabilities. Due to the uncertainty of the outcome of the current events, there is greater forecasting risk for the Company over its financial position, results of operations or cash flows in the future. The Directors will continue to monitor the impact of the Coronavirus on the activities of the Company.

On 23 July 2020, the company acquired the entire issued share capital of Branson Ultrasonic S.A., from Emerson Electric Co., the immediate parent company at that time for consideration of US\$32,600,000, which was settled by the issue of 32,600,000 ordinary shares of US\$1 in the company.

On 31 July 2020, the company acquired the entire issued share capital of Emerson Process Management Europe GmbH and Emerson Electric Holdings (Switzerland) GmbH, from EMR Holdings Inc., the immediate parent company at that time, for a combined consideration of US\$5,837,300,000, which was settled by the issue of 5,837,300,000 ordinary shares of US\$1 in the company.

On 3 August 2020, the company reduced its share capital by US\$1,034,435,000 by cancelling and extinguishing 1,000,000,000 ordinary shares of US\$1 and cancelling the share premium account of the company. This reduction was then credited to a distributable reserve of the company.

On 18 August 2020, the company proposed and paid a dividend of US\$440,000,000.

## Strategic report (continued)

#### Events after the balance sheet date (continued)

On 21 August 2020, the company acquired the entire issued share capital of Asco Controls AG and Emerson Process Management Holding AG, from Rutherfurd Acquisitions Limited, the immediate parent company at that time, for a combined consideration of US\$500,387,757, which was settled by the issue of 500,387,757 ordinary shares of US\$1 in the company.

On the same date, the company also acquired the entire issued share capital of Digital Appliance Controls (UK) Limited, from Rutherfurd Acquisitions Limited, the immediate parent company at that time, for consideration of US\$515,936,529, which was settled by the issue of 515,936,529 ordinary shares of US\$1 in the company.

#### Future outlook

The directors do not anticipate any change in the nature of the company's business in the immediate future.

#### Principal risks and uncertainties

Risk management is a high priority. Processes are designed to identify, mitigate and manage risk. The board is ultimately responsible for risk management.

The key risk faced by the company is the underperformance of its trading subsidiaries, as the company is largely dependent on future cash flows from these subsidiaries. Should a trading subsidiary not perform to expectation this could potentially affect its ability to pay future dividends, which may result in the need to impair the investments carrying value.

The company's principal financial instrument comprises borrowings from group undertakings to provide finance for its operations. The main risk arising from the company's financial instrument is interest rate risk. The company monitors the level of borrowings from group undertakings and related finance costs recognising that interest rates are subject to fluctuations.

#### Brexit risk

After the referendum on 23 June 2016, the UK left the European Union (EU) on 31 January 2020. There is now a transition period until 31 December 2020 during which the UK and EU aim to negotiate additional arrangements. The current rules on trade, travel, and business for the UK and EU will continue to apply during this transition period.

Through the Emerson Brexit Team, the directors will continue to monitor the potential impact of Brexit on the company and they are developing strategies to manage any impact.

#### Key performance indicators

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No key performance indicators are disclosed for this company as they are managed at the group level.

By order of the Board

M Fernandez

Director

Accurist House 44 Baker Street London W1U 7AL

28th Soplember 2020

## Directors' report

The directors present their annual report and the audited financial statements of the company for the year ended 30 September 2019.

#### Results and dividends

The company's results for the financial year are set out in the statement of comprehensive income on page 9.

Interest receivable from group undertakings for group borrowings was US\$Nil (18 month period ended 30 September 2018: US\$298,000). Interest payable to group undertakings for group borrowings was US\$19,480,000 (18 month period ended 30 September 2018: US\$9,493,000).

During the year, the company proposed and paid dividends of US\$Nil (18 month period ended 30 September 2018: US\$40,000,000). On 18 August 2020, the company proposed and paid a dividend of US\$440,000,000.

#### Directors

The directors who held office during the year and to the date of signing the financial statements, are as follows:

L Beutlich

B Bundgaard-Antoine

M Fernandez

D Shaw

J Sperino

K Wippermann

#### Qualifying third party indemnity provisions

A qualifying third party indemnity provision as defined in Section 232(2) of the Companies Act 2006 is in force for the benefit of each of the directors and the company secretary in respect of liabilities incurred as a result of their office, to the extent permitted by law. In respect of those liabilities for which directors may not be indemnified, a director and officers' liability insurance policy was maintained by the Emerson Electric Co. group throughout the financial year.

#### Going concern

Notwithstanding net current liabilities of US\$313,830,000 as at 30 September 2019, a loss for the year then ended of US\$46,585,000, the financial statements have been prepared on a going concern basis, which the directors consider to be appropriate for the following reasons.

The company is part of a wider group business model by which Emerson Electric Co. group companies at times provide and receive services from each other and as needed use group funding and cash pool arrangements.

The directors have not evaluated cash flow forecasts specific to the company for a period of 12 months from the date of approval of these financial statements as the company's cash resources form part of, and are funded by, the group cash pool and the company's cash flows are included in the group cash flow forecasts prepared by the wider Emerson Electric Co. group. These forecasts indicate that, taking account of reasonably possible downsides, the Emerson Electric Co. group and the company will have sufficient funds, including in downside cases, to meet their liabilities as they fall due for the forecast period. Downside scenarios include reduced group cash flows over the forecast period which may arise as a result of the global COVID-19 pandemic.

The company is dependent on Emerson Electric Co. providing additional financial support through group funding and cash pool arrangements during that period. Emerson Electric Co. has indicated its intention to continue to make available such funds as are needed by the company, and that it does not intend to seek repayment of the amounts due at the balance sheet date, for the period covered by the forecasts. As with any company placing reliance on other group entities for financial support, the directors acknowledge that there can be no certainty that this support will continue although, at the date of approval of these financial statements, they have no reason to believe that it will not do so.

The company is reliant upon support from its ultimate parent company, Emerson Electric Co, and a letter of support has been received. Further details in respect of going concern are disclosed in note 1 to the financial statements.

Consequently, the directors are confident that the company will have sufficient funds to continue to meet its liabilities as they fall due for at least twelve months from the date of approval of the financial statements and therefore have prepared the financial statements on a going concern basis.

## Directors' report (continued)

#### Disclosure of information to the auditor

General C

The directors who held office at the date of approval of this directors' report confirm that, so far as they are each aware, there is no relevant audit information of which the company's auditor is unaware, and each director has taken all the steps that they ought to have taken as a director to make themself aware of any relevant audit information and to establish that the company's auditor is aware of that information.

#### Auditor

In accordance with Section 487 of the Companies Act 2006, the auditor will be deemed to be reappointed and KPMG LLP will therefore continue in office.

By order of the Board

M Fernandez

Director

Accurist House 44 Baker Street London WIU 7AL

28th Splember 2020

## Statement of directors' responsibilities in respect of the Strategic report, Directors' report and the financial statements

The directors are responsible for preparing the annual report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law they have elected to prepare the financial statements in accordance with UK Accounting Standards and applicable law (UK Generally Accepted Accounting Practice), including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland.

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that year.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- assess the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and
- use the going concern basis of accounting unless they either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error, and have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the company and to prevent and detect fraud and other irregularities.



KPMG LLP

One Snowhill Snow Hill Queensway Birmingham B4 6GH United Kingdom

## Independent auditor's report to the members of Emerson International Holding Company Limited

#### Opinion

We have audited the financial statements of Emerson International Holding Company Limited ("the company") for the year ended 30 September 2019 which comprise the Statement of comprehensive income, Balance sheet, Statement of changes in equity and related notes, including the accounting policies in note 1.

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 30 September 2019 and of its loss for the year then ended;
- have been properly prepared in accordance with UK accounting standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland*; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities are described below. We have fulfilled our ethical responsibilities under, and are independent of the company in accordance with, UK ethical requirements including the FRC Ethical Standard. We believe that the audit evidence we have obtained is a sufficient and appropriate basis for our opinion.

#### Going concern

The directors have prepared the financial statements on the going concern basis as they do not intend to liquidate the company or to cease its operations, and as they have concluded that the company's financial position means that this is realistic. They have also concluded that there are no material uncertainties that could have cast significant doubt over its ability to continue as a going concern for at least a year from the date of approval of the financial statements ("the going concern period").

We are required to report to you if we have concluded that the use of the going concern basis of accounting is inappropriate or there is an undisclosed material uncertainty that may cast significant doubt over the use of that basis for a period of at least a year from the date of approval of the financial statements. In our evaluation of the directors' conclusions, we considered the inherent risks to the company's business model, and analysed how those risks might affect the company's financial resources or ability to continue operations over the going concern period. We have nothing to report in these respects.

However, as we cannot predict all future events or conditions and as subsequent events may result in outcomes that are inconsistent with judgements that were reasonable at the time they were made, the absence of reference to a material uncertainty in this auditor's report is not a guarantee that the company will continue in operation.

## Independent auditor's report to the members of Emerson International Holding Company Limited (continued)

#### Strategic report and directors' report

The directors are responsible for the strategic report and the directors' report. Our opinion on the financial statements does not cover those reports and we do not express an audit opinion thereon.

Our responsibility is to read the strategic report and the directors' report and, in doing so, consider whether, based on our financial statements audit work, the information therein is materially misstated or inconsistent with the financial statements or our audit knowledge. Based solely on that work:

- we have not identified material misstatements in the strategic report and the directors' report;
- in our opinion the information given in those reports for the financial year is consistent with the financial statements; and
- in our opinion those reports have been prepared in accordance with the Companies Act 2006.

#### Matters on which we are required to report by exception

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

We have nothing to report in these respects.

### Directors' responsibilities

As explained more fully in their statement set out on page 5, the directors are responsible for: the preparation of the financial statements and for being satisfied that they give a true and fair view; such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error; assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and using the going concern basis of accounting unless they either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

### Auditor's responsibilities

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue our opinion in an auditor's report. Reasonable assurance is a high level of assurance, but does not guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

A fuller description of our responsibilities is provided on the FRC's website at www.frc.org.uk/auditorsresponsibilities.

## Independent auditor's report to the members of Emerson International Holding Company Limited (continued)

### The purpose of our audit work and to whom we owe our responsibilities

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

John Leech (Senior Statutory Auditor)

for and on behalf of KPMG LLP, Statutory Auditor

Chartered Accountants

One Snowhill

Snowhill Queensway

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Birmingham

B4 6GH

28 September 2020

## Statement of comprehensive income for the year ended 30 September 2019

	Notes	Year ended 30 September 2019 US\$000	18 months ended 30 September 2018 US\$000
Administrative expenses		(136)	(257)
Operating loss		(136)	(257)
Income from shares in subsidiary undertakings	4	604	65,000
Amounts written off investments	8	(27,549)	-
Interest receivable and similar income	2	-	298
Interest payable and similar charges	3	(19,504)	(9,516)
(Loss) / profit before taxation	5	(46,585)	55,525
Tax on (loss) / profit	7	-	-
(Loss) / profit for the financial year / period		(46,585)	55,525
Total comprehensive (expense) / income for the financial year / period		(46,585)	55,525

The company's results are derived from continuing operations.

The notes on pages 12 to 26 are an integral part of these financial statements.

## Balance sheet as at 30 September 2019

	Notes	2019 US\$000	2018 US\$000
Fixed assets Investments	8	317,205	852,551
Current assets Debtors Creditors: Amounts falling due within one year	9 10	(313,830)	25,291 (827,882)
Net current liabilities		(313,830)	(802,591)
Net assets		3,375	49,960
Capital and reserves Called up share capital Share premium account Profit and loss account	11	34,435 (31,060)	34,435 15,525
Shareholder's funds		3,375	49,960

The notes on pages 12 to 26 are an integral part of these financial statements.

These financial statements were approved by the board of directors on its behalf by:

2020 and were signed on

R Bundgaafd Antoine

Director

Registered Number: 10720489

## Statement of changes in equity for the year ended 30 September 2019

	Called up share capital	Share premium account	Profit and loss account	Shareholder's funds	·
	US\$000	US\$000	US\$000	US\$000	,
Balance at 11 April 2017	-	-	-	-	. • <i>•</i>
Total comprehensive income for the financial period	-	• • •	55,525	55,525	
Transactions with owners, recorded directly in equity					nar er sårad. Til
Net proceeds from shares issued	-	34,435	-	34,435	
Dividends paid (see note 12)	-	-	(40,000)	(40,000)	jányaí levenske
Balance at 30 September 2018	· · ·	34,435	15,525	_	i de la Martina de Martin Temporario de Martina Temporario de Martina de Martina Temporario de Martina
Balance at 1 October 2018		34,435	15,525	49,960	the food to
Total comprehensive expense for the financial year	-	- 1 45 fi	(46,585)	(46,585)	e je jem jagor 12
Balance at 30 September 2019		34,435	(31,060)	3,375	e de la estregación en la companyación

The share premium account records the excess of the price paid to acquire ordinary shares in the company.

The notes on pages 12 to 26 are an integral part of these financial statements.

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#### **Notes**

(forming part of the financial statements)

#### 1 Accounting policies

Emerson International Holding Company Limited (the "company") is a private company limited by shares and incorporated, domiciled and registered in England. The registered number is 10720489 and the registered address is 2nd Floor, Accurist House, 44 Baker Street, London, W1U 7AL.

The company is exempt by virtue of Section 401 of the Companies Act 2006 from the requirement to prepare group financial statements. These financial statements present information about the company as an individual undertaking and not about its group.

These financial statements were prepared in accordance with Financial Reporting Standard 102, 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' ("FRS 102") as issued in August 2014. The amendments to FRS 102 issued in July 2015 and effective immediately have been applied. The presentation currency of these financial statements is US dollars. All amounts in the financial statements have been rounded to the nearest US\$1,000.

The company's ultimate parent company, Emerson Electric Co., includes the company in its consolidated financial statements. The consolidated financial statements of Emerson Electric Co. are available to the public and may be obtained from the address shown in note 13. In these financial statements, the company is considered to be a qualifying entity (for the purposes of this FRS) and has applied the exemptions available under FRS 102 in respect of the following disclosures:

- Reconciliation of the number of shares outstanding from the beginning to the end of the period;
- Cash flow statement and related notes; and
- Key management personnel compensation.

As the consolidated financial statements of Emerson Electric Co. include the equivalent disclosures, the company has also taken the exemption under FRS 102 available in respect of the following:

• The disclosures required by FRS 102.11 Basic Financial Instruments.

The accounting policies set out below have, unless otherwise stated, been applied consistently to all periods presented in these financial statements.

Judgements made by the directors, in the application of these accounting policies that have significant effect on the financial statements and estimates with a significant risk of material adjustment in the next year are discussed in note 14.

#### 1.1 Measurement convention

The financial statements are prepared on the going concern basis under the historical cost convention.

## 1.2 Going concern

Notwithstanding net current liabilities of US\$313,830,000 as at 30 September 2019, a loss for the year then ended of US\$46,585,000, the financial statements have been prepared on a going concern basis, which the directors consider to be appropriate for the following reasons.

The company is part of a wider group business model by which Emerson Electric Co. group companies at times provide and receive services from each other and as needed use group funding and cash pool arrangements.

The directors have not evaluated cash flow forecasts specific to the company for a period of 12 months from the date of approval of these financial statements as the company's cash resources form part of, and are funded by, the group cash pool and the company's cash flows are included in the group cash flow forecasts prepared by the wider Emerson Electric Co. group. These forecasts indicate that, taking account of reasonably possible downsides, the Emerson Electric Co. group and the company will have sufficient funds, including in downside cases, to meet their liabilities as they fall due for the forecast period. Downside scenarios include reduced group cash flows over the forecast period which may arise as a result of the global COVID-19 pandemic.

#### 1 Accounting policies (continued)

#### 1.2 Going concern (continued)

The company is dependent on Emerson Electric Co. providing additional financial support through group funding and cash pool arrangements during that period. Emerson Electric Co. has indicated its intention to continue to make available such funds as are needed by the company, and that it does not intend to seek repayment of the amounts due at the balance sheet date, for the period covered by the forecasts. As with any company placing reliance on other group entities for financial support, the directors acknowledge that there can be no certainty that this support will continue although, at the date of approval of these financial statements, they have no reason to believe that it will not do so.

Consequently, the directors are confident that the company will have sufficient funds to continue to meet its liabilities as they fall due for at least twelve months from the date of approval of the financial statements and therefore have prepared the financial statements on a going concern basis.

#### 1.3 Foreign currencies

The financial statements are prepared in US dollars, the presentational and functional currency of the company.

Transactions in foreign currencies are translated to the company's functional currency at the foreign exchange rate ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies at the balance sheet date are retranslated to the functional currency at the foreign exchange rate ruling at that date.

Foreign exchange differences arising on translation are recognised in the profit and loss account.

#### 1.4 Interest receivable and interest payable

Interest receivable and similar income and interest payable and similar charges includes interest receivable or payable on loans from group undertakings and other interest receivable or payable.

Interest income and interest payable are recognised in profit or loss as they accrue, using the effective interest method.

#### 1.5 Taxation

Tax on the profit or loss for the year comprises current and deferred tax. Tax is recognised in the statement of comprehensive income except to the extent that it relates to items recognised directly in equity, in which case it is recognised directly in equity.

Current tax is the expected tax payable or receivable on the taxable income or loss for the year, using tax rates enacted or substantively enacted at the balance sheet date, and any adjustment to tax payable in respect of previous years.

Deferred tax is provided on timing differences which arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in the financial statements. Deferred tax is not recognised on permanent differences arising because certain types of income or expense are non-taxable or are disallowable for tax or because certain tax charges or allowances are greater or smaller than the corresponding income or expense.

Deferred tax is measured at the tax rate that is expected to apply to the reversal of the related difference, using tax rates enacted or substantively enacted at the balance sheet date. Deferred tax balances are not discounted.

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that is it probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

#### 1.6 Basic financial instruments

Investments in subsidiary undertakings

These are separate financial statements of the company. Investments in subsidiaries are carried at cost less impairment.

Other investments

Other investments are stated at cost less impairment.

#### 1 Accounting policies (continued)

#### 1.6 Basic financial instruments (continued)

Interest-bearing borrowings classified as basic financial instruments

Interest-bearing borrowings include amounts owed to fellow group companies and loans to and from fellow group companies.

Interest-bearing borrowings are recognised initially at the present value of future payments discounted at a market rate of interest. Subsequent to initial recognition, interest-bearing borrowings are stated at amortised cost using the effective interest method, less any impairment losses.

#### 1.7 Impairment

The carrying amounts of the company's non-financial assets are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated.

The recoverable amount of an asset is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

An impairment loss is recognised if the carrying amount of an asset exceeds its estimated recoverable amount. Impairment losses are recognised in profit or loss.

An impairment loss is reversed if, and only if, the reasons for the impairment have ceased to apply.

Impairment losses recognised in prior periods are assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

#### 1.8 Distributions to equity holders

Dividends and other distributions to the company's shareholders are recognised as a liability in the financial statements in the period in which the dividends and other distributions are approved by the company's shareholders. These amounts are recognised in the statement of changes in equity.

### 1.9 Related party transactions

The company discloses transactions with related parties which are not wholly owned within the same group. It does not disclose transactions with members of the same group that are wholly owned.

## 2 Interest receivable and similar income

2 Interest receivable and similar income		
	Year ended 30 September	18 months ended 30 September
	•	2018
	2019	
	US\$000	US\$000
Interest receivable on loans to group undertakings	· -	298
		<del></del>
3 Interest payable and similar charges		
	Year ended	18 months ended
	30 September	30 September
	2019	2018
	US\$000	US\$000
Interest payable on loans from group undertakings	19,480	9,493
Other interest payable	24	23
Outer interest payable	24	
	10.504	9,516
	19,504	9,310

## 4 Income from shares in subsidiary undertakings

During the year, the company received dividends from its subsidiary undertakings as follows:

Subsidiary undertaking	Year ended 30 September 2019 US\$000	18 months ended 30 September 2018 US\$000
Greenlee Communications Limited Emerson Electric Nederland B.V.	604 -	65,000
	604	65,000
5 (Loss) / profit before taxation	Year ended 30 September 2019 US\$000	18 months ended 30 September 2018 US\$000
(Loss) / profit before taxation is stated after charging:		
Foreign exchange losses Auditor's remuneration	-	55
- Audit of the company's financial statements		<u>25</u>

## 6 Directors' emoluments and employee information

The directors received or waived no remuneration from the company in respect of qualifying services during the year or previous period.

The company employed no staff during the year or previous period.

## 7 Tax on (loss) / profit

/ Tax on (loss) / profit	Year ended 30 September 2019 US\$000	18 months ended 30 September 2018 US\$000
Current tax UK tax on income for the year / period	-	-

### Factors affecting the tax charge for the current year / period

The tax assessed for the year is higher (18 months ended 30 September 2018: lower) than the effective rate of corporation tax in the UK of 19% (18 months ended 30 September 2018: 19%). The differences are explained below:

	Year ended 30 September 2019 US\$000	18 months ended 30 September 2018 US\$000
(Loss) / profit before taxation	. (46,585)	55,525
Current tax at 19% (18 months ended 30 September 2018: 19%).	(8,851)	10,550
Effects of:		
Expenses not deductible	-	18
Income not taxable	(115)	(12,350)
Effect of group relief	26	1,782
Amounts written off investments	5,234	-
Transfer pricing adjustments	3,706	· -
Total tax charge	-	<del></del>

#### Factors that may affect future tax charges

In the March 2020 Budget, the Government announced that from 1 April 2020 the corporation tax rate would remain at 19% (rather than reducing to 17%, as previously enacted). As the proposal to keep the rate at 19% had not been substantively enacted at the balance sheet date its effects are not included in these financial statements.

### 8 Fixed asset investments

Cont	Other investments US\$000	Shares in subsidiary undertakings US\$000	Total investments US\$000
Cost At beginning of year Additions	63	852,551 34,495	852,551 34,558
Disposals Return of capital	-	(618) (541,737)	(618) (541,737)
At end of year	63	344,691	344,754
Provisions for impairment At beginning of year	·	-	-
Charge for the year		(27,549)	(27,549)
At end of year		(27,549)	(27,549)
Net book value At 30 September 2019	63	317,142	317,205
At 30 September 2018	-	852,551	852,551
Analysed as:			2019 US\$000
Aventics Holding S.a.r.l.			20,355
Emerson Automation Solutions UK Limited Emerson Electric Nederland B.V. Emerson Sice S.R.L.			10 1,000 34,435
HTE Engineering Services Limited Klauke Handelsgesellschaft mbH Klauke Polska Sp z.o.o.			7,956 245 326
Klauke Slovakia s.r.o. Klauke UK Limited			44,077 26,529
Paradigm B.V. Other investments			182,209 63
			317,205

In October 2018, the company acquired 100% of the issued share capital of HTE Engineering Services Limited, a company registered in Ireland, for consideration of US\$7,956,000.

In December 2018 and September 2019, the company received dividends from Aventics Holding S.a.r.l., a fellow group undertaking, amounting to US\$515,250,000. To the extent that dividend income reduced the carrying value of the investment, these have been treated as a return of capital.

#### 8 Fixed asset investments (continued)

In January 2019, the company acquired 100% of the issued share capital of Klauke UK Limited, an indirect subsidiary undertaking, from Greenlee Communications Limited, a direct subsidiary undertaking, for consideration of US\$26,529,000. At the same time, Greenlee Communications Limited paid a dividend to the company of US\$26,459,000. A further dividend amounting to US\$632,000 was subsequently received by the company from Greenlee Communications Limited. To the extent that dividend income reduced the carrying value of the investment, this has been treated as a return of capital. Subsequently in January 2019, the company sold its 100% investment in the issued share capital of Greenlee Communications Limited to a third party for consideration of US\$618,000, which resulted in a profit on disposal of US\$Nil.

In March 2019, the company acquired 100% of the issued share capital of Emerson Automation Solutions UK Limited, a company registered in England, for consideration of US\$10,000.

At 30 September 2019, following a review of the carrying value of the investments compared to the recoverable amount, the directors decided to write down the value of investments. The review has resulted in an impairment of US\$27,549,000 (2018: US\$Nil) being charged to the statement of comprehensive income during the year.

The subsidiary undertakings and proportion of ordinary shares held are as shown below.

#### Directly held:

Subsidiary undertakings	Nature of business	% held	Registered office
Aventics Holding S.a.r.l.	Holding company	100	2C rue Albert Borschette, 1246 Luxembourg
Emerson Automation Solutions UK Limited	Business and domestic software development	100	2nd Floor, Accurist House, 44 Baker Street, London, United Kingdom, W1U 7AL
Emerson Electric Nederland B.V.	Holding company	100	Patrijsweg 140, 2289 EZ Rijswijk, Netherlands
Emerson Sice S.R.L.	Holding company	100	Piazza Filippo Meda n. 5, 20121 Milano, Italy
HTE Engineering Services Limited	Production of heat staking machines	100	Riverside One, Sir John Rogerson's Quay, Dublin 2, Ireland
Klauke Handelsgesellschaft mbH	Sales and business development	100	Ared-Strasse 7-9, 2544 Leobersdorf, Austria
Klauke Polska Sp z.o.o.	Marketing and product support; supply chain and quality; sales and business development; manufacturing	100	09-254 Krolowej, Marysienki Str No. 90, Poland
Klauke Slovakia s.r.o.	Sales and business development; marketing and product support and other general management support services	99.98	Nabrezie Oravy 2711, Dolny Kubin 026 01, Slovakia
Klauke UK Limited	Manufacture of other electrical equipment	100	2 <sup>nd</sup> Floor, Accurist House, 44 Baker Street, London, United Kingdom, W1U 7AL
Paradigm B.V.	Holding company	100	WTC A-Toren, Strawinskylaan 717, 1077 XX Amsterdam, Netherlands

## 8 Fixed asset investments (continued)

Subsidiary undertakings	Nature of business	% held	Registered office
A.P.M. Automation Solutions Ltd.	Manufacture, marketing and sales of level and volume measurement scanners	100	Atidim High Tech Industrial Park, 69710 Tel Aviv, Israel
Aegir Norge Holding AS	Holding company	100	c/o Kjell Haver Regnskapsservice AS, Welhavens vei 5, 4319 Sandnes, Norway
AGI Mexicana S.A. de C.V.	Distribution, marketing and support of computer software for the oil and gas industry	99.99	Avenida Samarkanda no 202 Local 10, Plaza San Diego, Volonia Bonanza, Villahermosa, Tobasco, CP 86030, Mexico
Asco Numatics Sirai S.R.L.	Manufacturing	51.2	Strada per Cernusco, 19, 20060 Bussero, MI, Italy
Aventics India Private Limited	Sales and manufacture of pneumatic products	75	Building No. 02, Plot No. 35, 1st Main, 2nd Phase, Near NTTF Cross, Peenya Industrial Area, Bangalore, Karnataka, 560058, India
Aventics Pneumatics Equipment (Changzhou) Co., Ltd.	Manufacture of pneumatic and automatic transmission system machinery components	100	No. 18, Xin Ya Road, Wujin High Technology Industrial Development Zone, Jiangsu Province, China
Aventics Pneumatics Trading (Shanghai) Co., Ltd.	Wholesale, commission, import and export of pneumatic and automatic transmission and control system and components	100	2002 Unit, Ascendas Plaza, No. 333 Tianyaoqiao Road, Xuhui District, 200030, Shanghai, China
Aventics S.R.L	Wholesale of pneumatic products	51.2	Strada per Cernusco, 19, 20060 Bussero (MI), Italy
Beckman Industrial B.V.	Non-trading company	100	Patrijsweg 140, 2289 EZ Rijswijk, Netherlands
Biffî Italia S.r.l.	Manufacture of valves and relevant accessories	100	Localita Caselle San Pietro, 420, 29017 Fiorenzuola D'Arda (PC), Italy
Branson Ultrasonics B.V.	Wholesale of machines, equipment and supplies for manufacturing and trade	100	Vlierberg 26A, 3755 BS Eemnes, Netherlands
Branson Ultrasuoni S.R.L.	Production, purchase, sale, export, storage, assembly of ultrasonic equipment	100	Via dei Lavatory 25, 20092 Cinisello Balsamo, Milano, Italy
Damcos A/S	Production and sale of hydraulic and electo-hydraulic valve control systems	100	Aaderupvej 41, 4700 Naestved, Denmark
Damcos Holding A/S	Holding company	100	Aaderupvej 41, 4700 Naestved, Denmark
Dixell S.R.L.	Production and marketing of electric and electromechanical equipment	100	Via dell'Industria 27, 32010 Pieve d'Apalgo, Italy
Electrische Apparatenfabriek Capax B.V.	Holding company	100	Postbus 7017, 5605 JA Eindhoven, Netherlands

## 8 Fixed asset investments (continued)

Subsidiary undertakings	Nature of business	% held	Registered office
El-O-Matic B.V.	Manufacturing and sales for El-O-	100	Asveldweg 11, 7556 BR Hengelo,
El-O-Matic India Private Limited	Matic actuators  Manufacture, process, import, export, buy, sell, stock/deal pneumatic rotary actuators	40	Netherlands Delphi B. Wing, 601-603, 6th Floor, Central Avenue, Hiranandani Business Park, Powai, 400 076 Mumbai, India
El-O-Matic Valve Actuators (F.E.) Pte. Ltd.	Manufacturing and sales of El-O- Matic actuators	100	No 9 Gul Road #01-02, 629361 Singapore
Emerson Automation Solutions Final Control Italia S.r.l.	Design and manufacture of valves and relevant accessories	100	Via Piacenza, 29018 Lugagnano Val D'Arda, Italy
Emerson Automation Solutions Final Control Netherlands B.V.	Manufacture and trading of valves and accessories	100	Mijkenbroek 22, 4824 AB Breda, Netherlands
Emerson Climate Technologies Retail Solutions Europe S.R.L.	Installation, maintenance and repair of air conditioning, heating, refrigeration and sanitary systems and energy conservation systems	100	16/B, via Ramazzotti, 21047 Saronno (VA), Italy
Emerson Climate Technologies, s.r.o.	Manufacture of non-domestic cooling and ventilation equipment	100	K Vápence 1633/14, 69201 Mikulov, Czech Republic
Emerson Electric Company Lanka (Private) Limited	Non-trading company	100	218 Desaram Place , Colombo-10, Sri Lanka
Emerson LLC	Multi-divisional site	100	4th floor, 53-5 Dubininskaya Street, 115054 Moscow, Russian Federation
Emerson Network Power DHC B.V.	Manufacture and trading of valves and accessories	100	Patrijsweg 140, 2289 EZ Rijswijk, Netherlands
Emerson Process Management (South Africa) (Proprietary) Ltd.	Sales ·	100	24 Angus Crescent, Longmeadow Business Estate East, Modderfontein Ext 5, 1609, South Africa
Emerson Process Management (Vietnam) Co., Ltd.	Technical consultancy, installation, repair and maintenance services for measuring devices	100	Suite 601, 6th Floor, Alpha Tower, 151 Nguyen Dinh Chieu, Ho Chi Minh City, Vietnam
Emerson Process Management B.V.	Manufacture of instruments for measuring, testing, navigation and control	100	Patrijsweg 140, 2289 EZ Rijswijk, Netherlands
Emerson Process Management Flow B.V.	Manufacturing company	100	Neonstraat 1, 6718WX Ede Gld, Netherlands
Emerson Process Management Marine Solutions Korea Co., Ltd.	Production of valve remote control products. Wholesale and retail trade of tank management products and	100	223, Jangpyeong-ro, Saha-gu, Busan, 49439, Republic of Korea
Emerson Process Management Marine Systems (Shanghai) Co., Ltd.	systems Supply of valve remote control systems, tank monitoring equipment and complete marine tank management solutions	100	T3-7, 128 Long Gui Road, JingQiao Export Process Zone (South), Shanghai, 201201, China

## 8 Fixed asset investments (continued)

Subsidiary undertakings	Nature of business	% held	Registered office
Emerson Process Management Nigeria Limited	Real-time flow measurement and instrumentation services to oil and gas companies	96.15	12 Oyinkan Abayomi Drive, Ikoyi, Lagos, Nigeria
Emerson Process Management S.R.L.	Manufacturing	100	Piazza Filippo Meda n. 5, 20121 Milano, Italy
Emerson S.R.L.	Multi-divisional manufacturing site	99.99	Str. Emerson nr. 4, Parcul Industrial Tetarom II, 400641 Cluj-Napoca, Romania
Emrsn Hldg B.V.	Holding company	100	Patrijsweg 140, 2289 EZ Rijswijk, Netherlands
Fusite B.V.	Development and production of applications in the compressor, sensor, battery and automative industry	100	Konigweg 16, 7602 CX Almelo, Netherlands
Mecman Japan Ltd	Import and sales of hydraulic and pneumatic components	40	3-1-1, Yoshinodai, Kawagoe-shi, Saitama, Japan
O.M.T. Officina Meccanica Tartarini S.r.l.	Design, construction, supply, and installation of equipment and plants for the exploitation of gas	100	1, Via P. Fabbri, 40033 Castel Maggiore, Italy
Paradigm (UK) Holding Limited	Holding company	100	Dukes Court Building C 3rd Floor, Duke Street, Woking, Surrey, England, GU21 5BH
Paradigm France S.A.	Distribution, marketing and support of computer software for the oil and gas industry	99.99	78 Avenue du XXeme Corps, 54000 Nancy, France
Paradigm Geophysical (India) Private Limited	Distribution, marketing and support of computer software for the oil and gas industry	99.997	Rupa Solitaire, Office No. 614, 6th Floor, B-Wing, Sector-1, Millenium Business Park, MH 400701 Mumbai, India
Paradigm Geophysical (KL) Sdn. Bhd.	Distribution, marketing and support of computer software for the oil and gas industry	70	10th Floor, Menara Hap Seng, No 1 & 3, Jalan P. Ramlee, 50250 Kuala Lumpur, Malaysia
Paradigm Geophysical (Nigeria) Limited	Distribution, marketing and support of computer software for the oil and gas industry	100	No. 1 Perchstone & Graeys Close, Remi Olowude, Lekki Epe Express Way, Lagos, Nigeria
Paradigm Geophysical (U.K.) Limited	Distribution, marketing and support of computer software for the oil and	100	Dukes Court Building C 3rd Floor, Duke Street, Woking, Surrey, England, GU21
Paradigm Geophysical B.V.	gas industry Distribution, marketing and support of computer software for the oil and gas industry	100	5BH WTC A-Toren, Strawinskylaan 717, 1077 XX Amsterdam, Netherlands
Paradigm Geophysical de Venezuela C.A.	Distribution, marketing and support of computer software for the oil and gas industry	100	Av. San Felipe, Calle Los Granados, Edif. Cachamaure, La Castellana, PH-B, Bolivarian Republic of Venezuela

## 8 Fixed asset investments (continued)

Subsidiary undertakings	Nature of business	% held	Registered office
Paradigm Geophysical do Brasil Ltda.	Distribution, marketing and support of computer software for the oil and gas industry	99.9	Avenida Rio Branco 178, 17th Floor, Rm 1701, Centro, CEP 20040-002 Rio De Janeiro, Brazil
Paradigm Geophysical Italy S.R.L.	Distribution, marketing and support of computer software for the oil and gas industry	100	Via Dell'Anunciata, Milano, Italy
Paradigm Geophysical Limited	Distribution, marketing and support of computer software for the oil and gas industry	100	Gav-Yam Center No. 3, 9 Shenkar Street, 46120 Herzliya, Israel
Paradigm Geophysical LLC	Distribution, marketing and support of computer software for the oil and gas industry	100	Building 20, 6 Leninskiy Prospect, 119049 Moscow, Russian Federation
Paradigm Geophysical Pty Ltd	Distribution, marketing and support of computer software for the oil and gas industry	100	Level 1 225 St. Georges Tce, Perth 6000, Australia
Paradigm Geophysical S.A.	Distribution, marketing and support of computer software for the oil and gas industry	96.8	Av. Carlos Pellegrini 713, 9th Floor, Buenos Aires, CA1009ABO, Argentina
Paradigm Geophysical Sdn. Bhd.	Distribution, marketing and support of computer software for the oil and gas industry	100	10th Floor, Menara Hap Seng, No 1 & 3, Jalan P. Ramlee, 50250 Kuala Lumpur, Malaysia
Paradigm Geophysical Spain S.L.	Distribution, marketing and support of computer software for the oil and gas industry	100	Calle Claudio Coello No. 124, 28006 Madrid, Spain
Paradigm Geoservices Canada Ltd.	Distribution, marketing and support of computer software for the oil and gas industry	100	Blake, Cassels and Graydon LLP, 855 - 2 Street SW, Suite 3500, Calgary AB T2P 4J8, Canada
Paradigm Geotechnology (Egypt) S.A.E.	Distribution, marketing and support of computer software for the oil and gas industry	100	Apartment No.2 - first floor, Shell Building, corner of 206/254 Degla St, Maadi, Cairo, Egypt
Paradigm Kazakhstan LLP	Distribution, marketing and support of computer software for the oil and gas industry	100	Business Centre Bereket, Auezov st. 14A, 050026 Almaty, Kazakhstan
Paradigm Middle East FZ-LLC	Distribution, marketing and support of computer software for the oil and gas industry	100	Office No. 101, Floor 1, Building 2, First Floor, P.O. Box 500148, Dubai, United Arab Emirates
Paradigm Technology (Beijing) Co., Ltd.	Distribution, marketing and support of computer software for the oil and gas industry	100	No. 6 Xin Yan South Rd., Suite 1802. Capital Mansino, Chao Yang District, 100004 Beijing, China
PT. Paradigm Geophysical Indonesia	Distribution, marketing and support of computer software for the oil and gas industry	99	Sampoerna Strategic Square, North Tower, Level 19, Jl.Jend, Sudirman Kav. 45-46, 12930 Jakarta, Indonesia
Roxar AS	Measurement technologies and software solutions for upstream oil and gas and other process industries	100	Gamle Forusvei 17, P.O. Box 112, 4065 Stavanger, Norway

## 8 Fixed asset investments (continued)

Subsidiary undertakings	Nature of business	% held	Registered office
Roxar de Venezuela C.A.	Dormant	100	Torre Banco Lara, Piso 11, Oficina "D", Avda. Principal con Ira Transversal, Urbanizacion La Castellana, Aptdo. del Este 60128, 1060 Caracas, Bolivarian Republic of Venezuela
Roxar Flow Measurement AS	Products and solutions for advances measuring systems, production management, software solutions, project engineering, operations supervision and support to the oil and gas industry	100	Gamle Forusvei 17, P.O. Box 112, 4065 Stavanger, Norway
Roxar Flow Measurement Sdn Bhd	Development, production and sale of products and services related to exploitation of oil and gas and related industries	100	Suite 2-4, Level 2-4, Level 2, Tower Block, Menara Milenium, Pusat Bandar Damansara, 50490 Kuala Lumpur, Malaysia
Roxar Maximum Reservoir Performance W.L.L.	Sale and service of hardware	100	The Wind Tower, 7 <sup>th</sup> Floor, Office No. 71, Building No. 403, Road 1705, Block 317, Manama, Bahrain
Roxar Saudi Co.	Production of equipment for measurement control and test of flow of liquids	99	No. 17, Block 10, Al Khaldiya 2, Opp SAFCO Housing Gate, Dammam Khobar Highway, Dammam, Saudi Arabia
Roxar Services AS	Development, production and sale of products and services related to exploitation of oil and gas and related industries	100	Gamle Forusvei 17, P.O. Box 112, 4065 Stavanger, Norway
Roxar Services OOO	Service company	51	Leninskiy prospect 6, Building 20, 119991 Moscow, Russian Federation
Roxar Software Solutions AS	Development of software consultancy and sale of software to the oil and gas industry	100	Gamle Forusvei 17, P.O. Box 112, 4065 Stavanger, Norway
Roxar Technologies AS	Development, production and sale of products and services related to production of oil and gas industries	100	Gamle Forusvei 17, P.O. Box 112, 4065 Stavanger, Norway
Roxar Vietnam Company Ltd.	Producing, developing, designing, programming, maintaining computer software	100	Ground Floor 2B, Saigon Software Park, 123 Truong Dinh Street, Ward 7, Ho Chi Minh City, Vietnam
System Plast International B.V.	Wholesale of internal transport equipment	100	Patrijsweg 140, 2289 EZ Rijswijk, Netherlands
Therm-O-Disc Europe B.V.	Wholesale of measuring and control equipment	100	Gulberg 33, 5674 TE Nuenen, Netherlands
Vulsub Italia S.r.l.	Design, production, export, import, sale, marketing, distribution and installation of fluid control equipment, actuators and related control systems	80	Via Victor Pisani 20, 20124 Milano, Italy

#### 9 Debtors

	2019 US\$000	2018 US\$000
Loan to fellow group company Other debtors	 -	25,221 70
		25,291
		======

On 29 June 2018, the company entered into an unsecured loan agreement with EMR Holdings, Inc., a fellow group company, which comprised of a US\$26,000,000 credit facility. Interest was charged at 3 month USD LIBOR plus 1.0% and the loan was repayable on demand. At 30 September 2019, the balance on the loan was US\$Nil (principal: US\$Nil, accrued interest US\$Nil) (2018: US\$25,221,000 (principal: US\$25,184,000; accrued interest: US\$37,000)).

#### 10 Creditors: Amounts falling due within one year

·	2019 US\$000	2018 US\$000
Amounts owed to fellow group companies	656	1,281
Loan from fellow group company	313,061	826,479
Accruals and deferred income	113	122
	313,830	827,882

On 4 December 2017, the company entered into an unsecured loan agreement with Emerson USD Finance Company Limited, a fellow group company, which comprised a US\$925,000,000 credit facility. Interest is charged at 3 month USD LIBOR plus 1.0% and the loan is repayable on demand. At 30 September 2019, the balance on the loan was US\$313,061,000 (principal: US\$312,474,000; accrued interest: US\$587,000) (2018: US\$826,479,000 (principal: US\$825,247,000; accrued interest: US\$1,232,000)).

#### 11 Called up share capital

	2019	2018
	US\$000	US\$000
Allotted, called up and fully paid		
2 ordinary shares of US\$1 each	-	-

There is a single class of ordinary shares. There are no restrictions on the distribution of dividends and the repayment of capital.

#### 12 Dividends

	Year ended 30 September 2019 US\$000	18 months ended 30 September 2018 US\$000
Ordinary shares Dividends paid	-	40,000

During the year, dividends of US\$Nil (US\$Nil per ordinary share) (18 months ended 30 September 2018: US\$40,000,000 (US\$20,000,000 per ordinary share) were paid.

#### 13 Immediate parent company and ultimate parent company

At 30 September 2019, the company's immediate and ultimate parent company and controlling party was Emerson Electric Co., a company incorporated in the United States of America.

On 28 July 2020, the immediate parent company became EMR Holdings Inc., a company incorporated in the United States of America. On 3 August 2020, the immediate parent company became EMR Worldwide Inc., a company incorporated in the United States of America. On 19 August 2020, the immediate parent company became Rutherfurd Acquisitions Limited, a company incorporated in England. The ultimate parent company and controlling party remained unchanged.

Copies of the annual financial statements of the ultimate parent company are available from Emerson Electric Co., 8000 West Florissant Avenue, PO Box 4100, St Louis, Missouri 63136, United States of America.

#### 14 Critical accounting estimates and judgements

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

- (a) Critical judgements in applying the company's accounting policies
- At 30 September 2019, the company did not make any critical judgements in applying its accounting policies.
- (b) Critical accounting estimates and assumptions

The company makes estimates and assumptions concerning the future. The resulting estimates will, by definition seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are addressed below.

#### Fixed asset investments

The company reviews the carrying value of fixed asset investments and any associated impairment provision required. The company calculates any impairment based on the value in use represented by the subsidiary undertaking. See note 8 for the carrying value of the fixed asset investments.

#### 15 Events after the balance sheet date

In December 2019, the company sold its minority interest in Emerson Automation Solutions Intelligent Platforms do Brasil Ltda, a company registered in Brazil.

In March 2020, the company capitalised a new Canadian company, called Canada Inc., to enable the company to acquire a 100% holding in Verdant Environmental Technologies Inc., a company registered in Canada, for consideration of US\$99,233,000. Since the acquisition, the two Canadian companies have merged.

On 11 March 2020, the World Health Organisation declared the Coronavirus (COVID - 19) outbreak to be a pandemic in recognition of its spread across the globe, with over 150 countries now affected. Many governments are taking increasingly stringent steps to help contain or delay the spread of the virus. Currently, there is a significant increase in economic uncertainty which is for example evidenced by more volatile assets process and currency exchanges rates.

#### 15 Events after the balance sheet date (continued)

For the company's 30 September 2019 financial statements, the Coronavirus outbreak and the related impact are considered non-adjusting events. Consequently, there is no impact on the recognition and measurement of assets and liabilities. Due to the uncertainty of the outcome of the current events, there is greater forecasting risk for the Company over its financial position, results of operations or cash flows in the future. The Directors will continue to monitor the impact of the Coronavirus on the activities of the Company.

On 23 July 2020, the company acquired the entire issued share capital of Branson Ultrasonic S.A., from Emerson Electric Co., the immediate parent company at that time for consideration of US\$32,600,000, which was settled by the issue of 32,600,000 ordinary shares of US\$1 in the company.

On 31 July 2020, the company acquired the entire issued share capital of Emerson Process Management Europe GmbH and Emerson Electric Holdings (Switzerland) GmbH, from EMR Holdings Inc., the immediate parent company at that time, for a combined consideration of US\$5,837,300,000, which was settled by the issue of 5,837,300,000 ordinary shares of US\$1 in the company.

On 3 August 2020, the company reduced its share capital by US\$1,034,435,000 by cancelling and extinguishing 1,000,000,000 ordinary shares of US\$1 and cancelling the share premium account of the company. This reduction was then credited to a distributable reserve of the company.

On 18 August 2020, the company proposed and paid a dividend of US\$440,000,000.

On 21 August 2020, the company acquired the entire issued share capital of Asco Controls AG and Emerson Process Management Holding AG, from Rutherfurd Acquisitions Limited, the immediate parent company at that time, for a combined consideration of US\$500,387,757, which was settled by the issue of 500,387,757 ordinary shares of US\$1 in the company.

On the same date, the company also acquired the entire issued share capital of Digital Appliance Controls (UK) Limited, from Rutherfurd Acquisitions Limited, the immediate parent company at that time, for consideration of US\$515,936,529, which was settled by the issue of 515,936,529 ordinary shares of US\$1 in the company.