Registered	l number:	09900216

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ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019



COMPANY INFORMATION

Directors

M Gislam

J L John

B Spindler (resigned 5 April 2019) L Tielemans (appointed 8 May 2019) M Schutty (appointed 8 May 2019)

Company secretary

Pennsec Limited

Registered number

09900216

Registered office

Klyne Business Aviation Centre

Buck Courtney Crescent

Norwich Norfolk NR6 6JT

Independent auditor

Crowe U.K. LLP St Bride's House

10 Salisbury Square

London EC4Y 8EH

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STRATEGIC REPORT FOR THE YEAR ENDED 31 DECEMBER 2019

Introduction

The Company's principal activity is to provide business-to-business helicopter services, primarily transport of persons and goods, both offshore and onshore, by air without a timetable.

Business review

The Company leases helicopters from the parent undertaking and operates from two sites, Aberdeen and Norwich.

During the year, the Company generated a turnover of £32.6m and had a net profit of £1.1m. The Company's gross profit margin during the year was 41%. At 31 December 2019, the Company was in a net asset position of £0.7m and had a cash balance of £2.1m.

The net profit for the year was expected by directors as the Company invested heavily in development, marketing and operations to support the expected growth in the UK market in the prior year and the company gained an additional large contract in the year. During the year, the Company continued to develop more customer relationships and introduce efficiencies to meaningfully increase profitability in future.

Principal risks and uncertainties

The Company faces a variety of risks in the operation of its business. These risks are actively monitored and managed by the board members of the parent company.

Commercial risk

The Company faces competition in both pricing and market share. This is handled through management of contracts between the Company and its customers. The Company strives to continually enhance its reputation for quality and service.

The Company's customers mainly operate in the oil and gas sector which is exposed to the fluctuations in oil prices. The declining oil price puts pressure on the margins of the Company.

Legal and regulatory risks

The nature of the Company's business expose it to health and safety risks. The risk is managed by having a mandatory employee safety training programme which includes general safe work practices as well as specific instruction on control of hazards unique to each employee's job assignment. This can involve classroom instructions to a group of employees or on-the-job training, in which a single or small number of employees receive personalized instruction from their supervisor. The importance of safety is also reflected in the Company's strategy of maintaining a young fleet of helicopters with the latest safety technologies.

Financial key performance indicators

The directors monitor the performance of the Company by reviewing detailed monthly management reports containing detailed monthly accounts and a number of key financial performance measures. The main KPIs include turnover, gross profit margin, operating costs and flight hours.

STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

Important events after the year end

The COVID-19 outbreak has developed rapidly in 2020, with a significant number of infections. Measures taken by various governments to contain the virus have affected economic activity and the business in various ways:

- Since mid March, we have experienced a reduction of flight hours in our oil and gas business as a result
 of government measures in the different countries where NHV operates, linked to safety rules and social
 distancing. Also the lower oil prices may lead to customers postponing or possibly declining drilling
 campaigns.
 - OPEC+ has decided to limit output by 9.7 million barrels, which is less than the loss of demand due to Corona restrictions. The effect of this cut will stabilize the oil price for now, albeit at a very low level, which will cause the oil companies to reduce expenses drastically, the already announced cuts are showing a 22% cut in average.
- As a consequence of travel restrictions, some staff (pilots, engineers) is not in the capacity to travel to our bases and are therefore unable to perform their duties, which results in lower activities and reduced turnover

We have seen a significant decrease of our revenue since the year end compared to the initial plan and this trend will most likely continue in the next months. This decrease is mostly linked to our Oil & Gas business, but other areas have been impacted negatively as well.

The following measures to mitigate the impact were taken:

- NHV has engaged with his banks and stakeholders in order to secure to have sufficient cash-flow for the next 3-6 months;
- 2. NHV have already been able to identify deferral of payments (VAT payroll taxes) of 1M€ over the group and has applied for government aid while putting employees in temporary/technical unemployment in Norway, Denmark, the UK and Belgium;
- 3. NHV is cutting headquarter costs as much as possible;
- 4. NHV is cutting and/or delaying CAPEX; and
- 5. Some maintenance projects will be delayed.

Depending on the duration of the COVID-19 crisis and continued negative impact on economic activity, the company may experience further negative results, liquidity restraints and incur impairments on its assets in 2020. The exact impact on our activities in the remainder of 2020 and thereafter cannot be predicted.

This report was approved by the board on 27 August 2020 and signed on its behalf.

M Gislam Director

DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2019

The directors present their report and the financial statements for the year ended 31 December 2019.

Directors' responsibilities statement

The directors are responsible for preparing the Strategic report, the Directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies for the Company's financial statements and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Results and dividends

The profit for the year, after taxation, amounted to £1,168,679 (2018 - loss £1,458,117).

Directors

The directors who served during the year were:

M Gislam
J L John
B Spindler (resigned 5 April 2019)
L Tielemans (appointed 8 May 2019)
M Schutty (appointed 8 May 2019)

Future developments

Due to the stabilization of oil prices, the Company is expecting to win new contracts from major oil and gas companies. The Company will focus on long term and as well as short term contracts with major oil companies. The Company's main selling point is the cost effective H175 and AW139 aircrafts.

DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

Financial instruments

Financial Risk Management Objectives and Policies

The Company is exposed through its operations to the following financial risks: Credit risk

Cash flow interest rate risk

Foreign exchange risk

In common with all other businesses, the Company is exposed to risks that arise from its use of financial instruments. This note describes the Company's objectives, policies and processes for managing those risks and the methods used to measure them. Further quantitative information in respect of these risks is presented throughout these financial statements.

Principal financial instruments

The principal financial instruments used by the Company, from which financial instrument risk arises, are as follows:

Trade receivables Cash and cash equivalents Trade and other payables Bank loan

The Board members of the parent company have overall responsibility for the determination of the Company's risk management objectives and policies and, whilst retaining ultimate responsibility for them, it has delegated the authority for designing and operating processes that ensure the effective implementation of the objectives and policies to the Company's finance function. The Board receives monthly reports from the Financial Controller through which it reviews the effectiveness of the processes put in place and the appropriateness of the objectives and policies it sets.

The overall objective of the Board is to set policies that seek to reduce risk as far as possible without unduly affecting the Company's competitiveness and flexibility. Further details regarding these policies are set out below.

Credit risk

Credit risk is the risk of financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations. The Company is mainly exposed to credit risk from credit sales. It is the Company's policy to assess the credit risk of new customers before entering contracts.

The Board has established a credit policy under which each new customer is analysed individually for creditworthiness before the Company's standard payment and delivery terms and conditions are offered.

Credit risk also arises from cash and cash equivalents and deposits with banks and financial institutions. The credit risk on cash is limited as cash is placed with substantial financial institutions.

Market risk

Market risk arises from the Company's use of interest bearing and foreign currency financial instruments. It is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in interest rates (interest rate risk) and foreign exchange rates (currency risk).

Cash flow interest rate risk

The Company is exposed to cash flow interest rate risk from long-term borrowings at variable rate. The Company manages its cash-flow interest rate risk by using floating-to-fixed interest rate swaps.

Currency risk

Foreign exchange risk arises when the Company enters into transactions denominated in a currency other than its functional currency. The Company is predominantly exposed to currency risk on purchases made from its

DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

parent company based in Belgium. The risk is mitigated to a certain extent, in that foreign currency bank accounts are maintained and, where possible, a natural hedge will result from buying and selling in the same currency. The Board continually monitor the exposure of the Company.

Disclosure of information to auditor

Each of the persons who are directors at the time when this Directors' report is approved has confirmed that:

- so far as the director is aware, there is no relevant audit information of which the Company's auditor is unaware, and
- the director has taken all the steps that ought to have been taken as a director in order to be aware of any relevant audit information and to establish that the Company's auditor is aware of that information.

Post balance sheet events

Other than those highlighted in strategic report there have been no significant events affecting the Company since the year end.

Auditor

The auditor, Crowe U.K. LLP, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

This report was approved by the board on 27 August 2020 and signed on its behalf.

M Gislam

Director

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF NHV HELICOPTERS LTD

Opinion

We have audited the financial statements of NHV Helicopters Ltd (the 'Company') for the year ended 31 December 2019, which comprise the Statement of comprehensive income, the Statement of financial position, the Statement of changes in equity and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Company's affairs as at 31 December 2019 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Material uncertainty related to going concern

We draw attention to note 2.2 in the financial statements, which indicates that Company had net current liabilities of £6.5m at 31 December 2019 and is reliant on support from its parent undertaking to meet its financial obligations as and when they fall due including not recalling amounts owed within 12 months of the financial statements being signed if the company does not have to repay the liability. As stated in note 2.2, these events or conditions, along with the other matters as set forth in note 2.2, indicate that a material uncertainty exists that may cast significant doubt on the Company's ability to continue as a going concern. Our opinion is not modified in respect of this matter.

Other information

The directors are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF NHV HELICOPTERS LTD (CONTINUED)

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic report and the Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic report and the Directors' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic report or the Directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the Directors' responsibilities statement on page 3, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF NHV HELICOPTERS LTD (CONTINUED)

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditor's report.

Use of our report

This report is made solely to the Company's members in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an Auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members for our audit work, for this report, or for the opinions we have formed.

Crowne U.K. LLP

John Glasby (Senior statutory auditor)

for and on behalf of Crowe U.K. LLP

Statutory Auditor

St Bride's House 10 Salisbury Square London

EC4Y 8EH

Date: 7 September 2020

STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER 2019

	Note	2019 £	2018 £
	11010	~	~
Turnover	3	32,655,638	21,607,442
Cost of sales		(19,111,917)	(14,567,258)
Gross profit		13,543,721	7,040,184
Administrative expenses		(12,049,678)	(8,206,884)
Operating profit/(loss)	4	1,494,043	(1,166,700)
Interest payable and expenses	8	(325,364)	(291,417)
Profit/(loss) before tax		1,168,679	(1,458,117)
Profit/(loss) for the financial year		1,168,679	(1,458,117)

There was no other comprehensive income for 2019 (2018:£NIL).

The notes on pages 12 to 23 form part of these financial statements.

NHV HELICOPTERS LTD REGISTERED NUMBER: 09900216

STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2019

	Note		2019 £		2018 £
Fixed assets					٠
Tangible assets	10		9,711,316		10,256,931
			9,711,316		10,256,931
Current assets					
Debtors: amounts falling due within one year	11	5,494,204		4,022,566	
Cash at bank and in hand	12	2,160,837		375,468	
		7,655,041		4,398,034	•
Creditors: amounts falling due within one year	13	(14,179,367)		(16,448,181)	
Net current liabilities			(6,524,326)		(12,050,147)
Total assets less current liabilities			3,186,990		(1,793,216)
Creditors: amounts falling due after more than one year	14		(2,423,132)		(3,611,604)
Net assets/(liabilities)			763,858		(5,404,820)
Capital and reserves					
Called up share capital	17		5,000,000		1
Profit and loss account			(4,236,142)		(5,404,821)
			763,858		(5,404,820)

The financial statements were approved and authorised for issue by the board and were signed on its behalf on 27 August 2020.

M Gislam Director

The notes on pages 12 to 23 form part of these financial statements.

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2019

	Called up share capital £	Profit and loss account	Total equity
At 1 January 2018	1	(3,946,704)	(3,946,703)
Comprehensive income for the year			
Loss for the year	-	(1,458,117)	(1,458,117)
At 1 January 2019	1	(5,404,821)	(5,404,820)
Comprehensive income for the year			
Profit for the year	-	1,168,679	1,168,679
Total comprehensive income for the year	-	1,168,679	1,168,679
Shares issued during the year	4,999,999	-	4,999,999
Total transactions with owners	4,999,999	-	4,999,999
At 31 December 2019	5,000,000	(4,236,142)	763,858

The notes on pages 12 to 23 form part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

1. General information

The Company is a private limited company (limited by shares), which is incorporated and domiciled in England and Wales (registration number: 09900216). The Company was incorporated on 3 December 2015.

The address of the registered office is Klyne Business Aviation Centre, Buck Courtney Crescent, Norwich, Norfolk, United Kingdom, NR6 6JT.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention unless otherwise specified within these accounting policies and in accordance with Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and the Republic of Ireland and the Companies Act 2006.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. The directors do not consider there to be any key sources of estimation and uncertainty when applying the accounting policies except for going concern (see note 2.2).

The Company has taken advantage of the exemption, under FRS 102 paragraph 1.12(b), from preparing a statement of cash flows, on the basis that it is a qualifying entity and its parent company, Noordzee Helikopters Vlaanderen NV, includes the Company's cash flows in its own consolidated financial statements.

The following principal accounting policies have been applied:

2.2 Going concern

The Company had net current liabilities of £6.5m at 31 December 2019.

The COVID-19 outbreak has developed rapidly in 2020. The company has seen a significant decrease to revenue compared to the initial plan and this trend will most likely continue in the upcoming months.

Having made relevant and appropriate enquiries, including consideration of the Company's current resources and working capital forecasts, the Directors have a reasonable expectation that, at the time of approving the financial statements, the Company has adequate resources to continue in operational existence for at least the next twelve months.

The Company is reliant on support from its parent undertaking and that undertaking has confirmed that it will continue to support the Company to enable it to meet its financial obligations as and when they fall due, including not recalling amounts owed within 12 months of the financial statements being signed if the company does not have the means to repay the liability. These conditions indicate the existence of a material uncertainty which may cast significant doubt about the Company's ability to continue as a going concern. The accompanying financial statements do not include any adjustments that might be necessary if the Company is unable to continue as a going concern.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

2. Accounting policies (continued)

2.3 Foreign currency translation

Functional and presentation currency

The Company's functional and presentational currency is pounds sterling.

Transactions and balances

Foreign currency transactions are translated into the functional currency using the spot exchange rates at the dates of the transactions.

At each period end foreign currency monetary items are translated using the closing rate. Non-monetary items measured at historical cost are translated using the exchange rate at the date of the transaction and non-monetary items measured at fair value are measured using the exchange rate when fair value was determined.

Foreign exchange gains and losses resulting from the settlement of transactions and from the translation at period-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the Statement of comprehensive income except when deferred in other comprehensive income as qualifying cash flow hedges.

Foreign exchange gains and losses that relate to borrowings and cash and cash equivalents are presented in the Statement of comprehensive income within 'finance income or costs'. All other foreign exchange gains and losses are presented in the Statement of comprehensive income within 'other operating income'.

2.4 Revenue

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured. Revenue is measured as the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes. The following criteria must also be met before revenue is recognised:

Rendering of services

Revenue from a contract to provide services is recognised in the period in which the services are provided in accordance with the stage of completion of the contract when all of the following conditions are satisfied:

- the amount of revenue can be measured reliably;
- it is probable that the Company will receive the consideration due under the contract;
- the stage of completion of the contract at the end of the reporting period can be measured reliably; and
- the costs incurred and the costs to complete the contract can be measured reliably.

2.5 Operating leases: the Company as lessee

Rentals paid under operating leases are charged to the Statement of comprehensive income on a straight line basis over the lease term.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

2. Accounting policies (continued)

2.6 Finance costs

Finance costs are charged to the Statement of comprehensive income over the term of the debt using the effective interest method so that the amount charged is at a constant rate on the carrying amount. Issue costs are initially recognised as a reduction in the proceeds of the associated capital instrument.

2.7 Borrowing costs

All borrowing costs are recognised in the Statement of comprehensive income in the year in which they are incurred.

2.8 Pensions

Defined contribution pension plan

The Company operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the Company pays fixed contributions into a separate entity. Once the contributions have been paid the Company has no further payment obligations.

The contributions are recognised as an expense in the Statement of comprehensive income when they fall due. Amounts not paid are shown in accruals as a liability in the Statement of Financial Position. The assets of the plan are held separately from the Company in independently administered funds.

2.9 Taxation

Tax is recognised in the Statement of comprehensive income, except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the reporting date in the countries where the Company operates and generates income.

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the Statement of financial position date, except that:

- The recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits; and
- Any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met.

Deferred tax balances are not recognised in respect of permanent differences except in respect of business combinations, when deferred tax is recognised on the differences between the fair values of assets acquired and the future tax deductions available for them and the differences between the fair values of liabilities acquired and the amount that will be assessed for tax. Deferred tax is determined using tax rates and laws that have been enacted or substantively enacted by the reporting date.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

2. Accounting policies (continued)

2.10 Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using the straight-line method.

Depreciation is provided on the following basis:

Freehold property - 5% straight line
Plant & machinery - 20% straight line
Motor vehicles - 20% straight line
Fixtures & fittings - 20% straight line

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in the Statement of comprehensive income.

2.11 Debtors

Short term debtors are measured at transaction price, less any impairment. Loans receivable are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method, less any impairment.

2.12 Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

2.13 Creditors

Short term creditors are measured at the transaction price. Other financial liabilities, including bank loans, are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

2.14 Financial instruments

The Company only enters into basic financial instruments transactions that result in the recognition of financial assets and liabilities like trade and other debtors and creditors, loans from banks and other third parties and loans to related parties.

Debt instruments (other than those wholly repayable or receivable within one year), including loans and other accounts receivable and payable, are initially measured at present value of the future cash flows and subsequently at amortised cost using the effective interest method. Debt instruments that are payable or receivable within one year, typically trade debtors and creditors, are measured, initially

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

2. Accounting policies (continued)

2.14 Financial instruments (continued)

and subsequently, at the undiscounted amount of the cash or other consideration expected to be paid or received. However, if the arrangements of a short-term instrument constitute a financing transaction, like the payment of a trade debt deferred beyond normal business terms or in case of an out-right short-term loan that is not at market rate, the financial asset or liability is measured, initially at the present value of future cash flows discounted at a market rate of interest for a similar debt instrument and subsequently at amortised cost, unless it qualifies as a loan from a director in the case of a small company, or a public benefit entity concessionary loan.

Financial assets that are measured at cost and amortised cost are assessed at the end of each reporting period for objective evidence of impairment. If objective evidence of impairment is found, an impairment loss is recognised in the Statement of comprehensive income.

3. Turnover

Analysis of turnover by country of destination:

	2019 £	2018 £
United Kingdom	30,975,844	21,166,645
Rest of Europe	1,679,793	440,797
	32,655,637	21,607,442
		<u></u>

4. Operating loss

The operating loss is stated after charging:

	2019 £	2018 £
Depreciation of owned assets	657,840	661,732
Fees payable to the Company's auditor for the audit of the Company's annual financial statements	16,640	16,000
Exchange differences	(799,491)	200,494
Other operating lease rentals	6,671,103	6,176,159
Defined contribution pension cost	266,583	153,013

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

5.	Auditor's remuneration		
		2019 £	2018 £
	Fees payable to the Company's auditor for the audit of the Company's annual financial statements	16,640	16,000
	Fees payable to the Company's auditor in respect of:		
	All other services	4,700	5,400
6.	Employees		
	Staff costs, including directors' remuneration, were as follows:		
		2019 £	2018 £
	Wages and salaries	5,763,754	3,851,437
	Social security costs	613,595	428,480
	Cost of defined contribution scheme	266,583	153,013
		6,643,932	4,432,930
	The average monthly number of employees, including the directors, during	the year was as f	ollows:
		2019	2018
		No.	No.
	Employee	104	66
7.	Directors' remuneration		
۲.	Directors remuneration		
		2019 £	2018 £
	Directors' emoluments	86,339	61,803
	Social security costs	10,000	2,595
	Cost of defined contribution scheme	3,913	783
	Compensation for loss of office as employee	-	56,161
		100,252	121,342

During the year retirement benefits were accruing to 2 directors (2018 - 2) in respect of defined contribution pension schemes.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

8.	Interest payable		
		2019 £	2018 £
	Bank loan interest payable	84,715	80,984
	Loans from group undertakings	233,540	207,016
	Other interest payable	7,109	3,417
		325,364	291,417
			
9.	Taxation		
		2019 £	2018 £
	Total current tax		
	Deferred tax		
	Total deferred tax	•	
	Taxation on profit on ordinary activities		
	Factors affecting tax charge for the year		,
	The tax assessed for the year is lower than (2018 - lower than) the standard UK of 19% (2018 - 19.25%). The differences are explained below:	rate of corpora	tion tax in the
		2019 £	2018 £
	Profit/(loss) on ordinary activities before tax	1,168,679	(1,458,117)
	Profit/(loss) on ordinary activities multiplied by standard rate of corporation tax in the UK of 19% (2018 - 19.25%)	222,049	(280,688)
	Effects of:		
	Expenses not deductible for tax purposes	113,086	115,659
	Unrelieved tax losses carried forward	(335,135)	165,029
	Total tax charge for the year		

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

9. Taxation (continued)

Factors that may affect future tax charges

There were no tax charges in the period. There are tax losses available to carry forward amounting to approximately £2.6m (2018: £4.3m). A deferred tax asset on losses is not recognised in the accounts due to the uncertainty of future profits against which they will be utilised.

10. Tangible fixed assets

	Freehold property £	Plant & machinery £	Motor vehicles £	Fixtures & fittings £	Total £
Cost or valuation					
At 1 January 2019	12,471,869	149,132	25,533	28,024	12,674,558
Additions	86,385	12,235	-	13,605	112,225
At 31 December 2019	12,558,254	161,367	25,533	41,629	12,786,783
Depreciation					
At 1 January 2019	2,254,320	135,787	6,382	21,138	2,417,627
Charge for the year on owned assets	634,414	11,880	5,107	6,439	657,840
At 31 December 2019	2,888,734	147,667	11,489	27,577	3,075,467
Net book value					
At 31 December 2019	9,669,520	13,700	14,044	14,052	9,711,316
At 31 December 2018	10,217,549	13,345	19,151	6,886	10,256,931

The net book value of land and buildings may be further analysed as follows:

	2019 £	2018 £
Freehold	9,669,520	10,217,549
	9,669,520	10,217,549

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

11.	Debtors		
		2019 £	2018 £
	Trade debtors	3,986,338	3,097,511
	Amounts owed by group undertakings	826,828	311,827
	Other debtors	382,528	319,716
	Prepayments and accrued income	298,510	293,512
		5,494,204	4,022,566
12.	Cash and cash equivalents		
		2019 £	2018 £
	Cash at bank	2,160,837	375,468
		2,160,837	375,468
13.	Creditors: Amounts falling due within one year		
		2019 £	2018 £
	Bank loans	335,256	2,637,035
	Trade creditors	1,089,225	967,635
	Amounts owed to group undertakings	11,927,039	12,302,615
	Other taxation and social security	189,511	130,501
	Other creditors	318,264	216,767
	Accruals and deferred income	320,072	193,628
		14,179,367	16,448,181

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

14.	Creditors: Amounts falling due after more than one year		
		2019 £	2018 £
	Bank loan	1,257,212	-
	Amounts owed to group undertakings	1,165,920	3,611,604
	- -	2,423,132	3,611,604
15.	Loans		
	Analysis of the maturity of loans is given below:		
		2019 £	2018 £
	Amounts falling due within one year		
	Bank loan	335,256	2,637,035
	- -	335,256	2,637,035
	Amounts falling due 2-5 years		
	Bank loan	1,257,212	-
	- -	1,257,212	-
	-	1,592,468	2,637,035

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

Financial instruments		
	2019	2018
	£	£
Financial assets		
Cash and cash equivalents	2,160,837	375,468
Financial assets that are debt instruments measured at amortised cost	4,936,352	3,367,552
	7,097,189	3,743,020
	Financial assets Cash and cash equivalents	Financial assets Cash and cash equivalents Financial assets that are debt instruments measured at amortised cost 4,936,352

Financial liabilities

Financial liabilities measured at amortised cost

(16,602,498) (19,926,983)

Financial assets that are debt instruments measured at amortised cost comprise of trade debtors and other debtors excluding VAT repayment.

Financial liabilities measured at amortised cost comprise of trade creditors, other creditors, accruals, amounts owed to group companies and loans.

17. Share capital

•	2019	2018
	£	£
Allotted, called up and fully paid		
5,000,000 (2018 - Ordinary shares of £1.00 each	5,000,000	1

On 13 December 2019, the company issued 4,999,999 shares at £1 to NHV NV in settlement of certain inter company balances and creditors

18. Pension commitments

The Company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the Company in an independently administered fund. The pension cost charge represents contributions payable by the company to the fund and amounts to £76,282.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

19. Commitments under operating leases

At 31 December 2019 the Company had future minimum lease payments under non-cancellable operating leases as follows:

	2019	2018
	£	£
Not later than 1 year	320,182	346,441
Later than 1 year and not later than 5 years	682,399	826,557
Later than 5 years	5,152,508	5,288,100
Land and buildings	6,155,089	6,461,098

In respect of the above operating lease, Aberdeen International Airport Limited held a charge over the freehold property of the Company during the period to 31 December 2019.

	2019 £	2018 £
Not later than 1 year	7,480,212	6,667,530
Later than 1 year and not later than 5 years	24,424,622	17,496,508
Later than 5 years	-	2,392,001
Helicopters	31,904,834	26,556,039

20. Related party transactions

The Company has taken advantage of the exemption in Financial Reporting Standard 102 Section 33.1A "Related Party Disclosures" not to disclose transactions with other members of the group on the grounds that it is a wholly owned subsidiary included within the consolidated financial statements prepared by the parent company.

21. Ultimate parent undertaking and Controlling party

The director regards Noordzee Helikopters Vlaanderen NV, a company registered in Belgium, as the immediate parent company. The Company's results are included within the consolidated accounts of Noordzee Helikopters Vlaanderen NV which is the largest and smallest company into which the results are consolidated. Copies of the consolidated accounts can be obtained from the National Bank of Belgium, Boulevard de Berlaimont 14, 1000 Brussels.

The ultimate controlling party is AXA LBO Fund V core FCPR, registered in France.