Company Registration No. 09750907 (Incorporated in England and Wales)

MAPLETREE UK MANAGEMENT LIMITED ANNUAL REPORT AND AUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020

06/11/2020

COMPANIES HOUSE

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Mapletree UK Management Limited (Registered No: 09750907) - annual report and audited financial statements for the year ended 31 March 2020

Company information

Directors

Mr Wan Kwong Weng

Ms Lee Shiau Fei Ms Wong Poh Chin Mr Chua Tiow Chye

Company number

09750907

Registered offices

Floor 1B, 80 Hammersmith Road

London, W14 8UD

Independent Auditors

PricewaterhouseCoopers LLP

1 Embankment Place

London WC2N 6RH

Strategic report for the year ended 31 March 2020

The Directors present their strategic report for the year ended 31 March 2020.

Principal activities and review of the business

The principal activity of the Company is to provide asset and property management services to its fellow group undertakings.

The Company made a capital contribution of £Nil during the year (2019: £1,365,529 (US\$ 1,800,000)) to its wholly owned subsidiary, Mapletree US Management LLC.

The Company's financial statements show a profit before taxation of £3,039,192 (2019: profit of £1,959,935) and total equity of £6,453,309 (2019: £4,018,692).

The Company earned management service income of £7,804,437 (2019: £5,115,689) against which expenditure totalling £4,765,245 (2019: £3,155,754) have been charged to result in net profit before taxation of £3,039,192 (2019: £1,959,935).

Key performance indicators

The Company is managed by its Directors in accordance with the strategies of its intermediate parent company Mapletree Investments Pte. Ltd. For this reason, the Directors believe that further key performance indicators for the Company are not necessary or appropriate for an understanding of the development, performance or position of the business. These strategies and key performance indicators are discussed in the Company's intermediate parent's group annual report which does not form part of this report.

Principal risks and uncertainties facing the Company

The key business risks and uncertainties affecting the Company are considered to relate to the fact that the Company operates within a highly competitive market place. The Directors of the Company have reviewed the Company's exposure to credit risk, liquidity risk and cash flow risk. These risks and uncertainties are discussed in the Company's intermediate parent's group annual report which does not form part of this report.

Financial risk management

The Company's activities expose it to a number of financial risks including credit risk, cash flow risk and liquidity risk. Further discussion of the financial risk management objectives and policies are discussed in Note 21 of this report.

Future outlook

In the forthcoming year, the Company will continue its growth strategy underpinned by management service agreements secured with fellow subsidiaries with underlying increases in its assets under management.

On behalf of the board.

Ms Wong Poh Chin

Director

Date: 4 November 2020

Report of the Directors

The Directors of Mapletree UK Management Limited (the "Company") present their report and audited financial statements of the Company for the year ended 31 March 2020.

Incorporation

Mapletree UK Management Limited is a private company limited by shares incorporated in England and Wales under the Companies Act 2006. The Company is a subsidiary of Mapletree Management Consultancy Pte. Ltd.

Directors

The Directors of the Company in office during the year and up to the date of the report are as follows:

Mr Wan Kwong Weng Ms Lee Shiau Fei Ms Wong Poh Chin Mr Chua Tiow Chye

None of the Directors are members of the Company or have other interests in the Company.

There have been no changes in the Directors' interests in the share capital of the Company during the year ended 31 March 2020.

Directors' conflict of interests

Each of the Directors has a duty under the Companies Act 2006 to avoid a situation where he or she has, or could have, a direct or indirect interest that conflicts with the interests of the Company. The Company's Articles of Association contains provisions for dealing with conflicts or potential conflicts. The procedures for dealing with conflicts of interests have operated during the year under review.

Directors' indemnities

As permitted by the Company's Articles of Association, qualifying third party indemnity provisions for the benefit of its Directors have been in place throughout the year and up to the date of approval of these financial statements under which the Company has agreed to indemnify the Directors, to the extent permitted by law and by the Articles, against all liability arising in respect of any act or omission in the course of performing their duties.

Results

The results for the financial year are set out on page 10.

Dividends

The Directors have not recommended a dividend in respect of the year ended 31 March 2020 (2019: Nil).

Political donations and political expenditure

The Company made no political donations during the year.

Post balance sheet events

Details of subsequent events can be found in Note 22 on page 32.

Information presented in other sections

Key events during the year up to the date of this report, the future development of the business, risk management, a description of principal risks and uncertainties facing the Company and the financial review are set out in the Strategic Report on page 4.

Report of the Directors (continued)

Financial statements

The Directors have elected to prepare these financial statements under International Financial Reporting Standards (IFRS) as adopted by the European Union.

Going concern

The financial statements for the year from 1 April 2019 to 31 March 2020 have been prepared on a going concern basis. Note 2 sets out the basis upon which the Directors believe that it remains appropriate to prepare the financial statements on a going concern basis.

Disclosure of information to auditors

Each of the persons who is a Director at the date of approval of this report confirms that:

- . As far as he/she is aware, there is no relevant audit information of which the Company's auditors are unaware; and
- He/she has taken all steps that he/she ought to have taken in order to make himself/herself aware of any relevant audit
 information and to establish that the Company's auditors are aware of that information.

This confirmation is given and should be interpreted in accordance with the provisions of s418 of the Companies Act 2006.

Reappointment of external independent auditors

The independent auditors, PricewaterhouseCoopers LLP, are deemed to be reappointed under section 487(2) of the Companies Act 2006.

Registered Office

Floor 1B 80 Hammersmith Road London

On bchalf of the board

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Ms Wong Poh Chin Director

Date: 4 November 2020

STATEMENT OF DIRECTORS' RESPONSIBILITIES IN RESPECT OF THE FINANCIAL STATEMENTS

For the financial year ended 31 March 2020

The Directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulation.

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have prepared the financial statements in accordance with International Financial Reporting Standards (IFRSs) as adopted by the European Union. Under Company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing the financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- state whether applicable IFRSs as adopted by the European Union have been followed, subject to any material departures disclosed and explained in the financial statements;
- · make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will
 continue in business.

The Directors are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006.

On behalf of the Board

Ms Wong Poh Chin

Director

Date: 4 November 2020

Independent auditors' report to the members of Mapletree UK Management Limited

Report on the audit of the financial statements

Opinion

In our opinion, Mapletree UK Management Limited's financial statements:

- give a true and fair view of the state of the company's affairs as at 31 March 2020 and of its profit and cash flows for the year then ended;
- have been properly prepared in accordance with International Financial Reporting Standards (IFRSs) as adopted by the European Union; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements, included within the Annual Report and Audited Financial Statements (the "Annual Report"), which comprise: the statement of financial position as at 31 March 2020; the statement of comprehensive income, the statement of cash flows, the statement of changes in equity for the year ended 31 March 2020; and the notes to the financial statements, which include a description of the significant accounting policies.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities under ISAs (UK) are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We remained independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, which includes the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
 - the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

However, because not all future events or conditions can be predicted, this statement is not a guarantee as to the company's ability to continue as a going concern.

Reporting on other information

The other information comprises all of the information in the Annual Report other than the financial statements and our auditors' report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or, except to the extent otherwise explicitly stated in this report, any form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify an apparent material inconsistency or material misstatement, we are required to perform procedures to conclude whether there is a material misstatement of the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report based on these responsibilities.

With respect to the Strategic Report and Report of the Directors, we also considered whether the disclosures required by the UK Companies Act 2006 have been included.

Based on the responsibilities described above and our work undertaken in the course of the audit, ISAs (UK) require us also to report certain opinions and matters as described below.

Independent auditors' report to the members of Mapletree UK Management Limited

Report on the audit of the financial statements

Strategic Report and Report of the Directors

In our opinion, based on the work undertaken in the course of the audit, the information given in the Strategic Report and Report of the Directors for the year ended 31 March 2020 is consistent with the financial statements and has been prepared in accordance with applicable legal requirements.

In light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we did not identify any material misstatements in the Strategic Report and Report of the Directors.

Responsibilities for the financial statements and the audit

Responsibilities of the directors for the financial statements

As explained more fully in the Statement of Directors' Responsibilities in respect of the financial statements set out on page 7, the directors are responsible for the preparation of the financial statements in accordance with the applicable framework and for being satisfied that they give a true and fair view. The directors are also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditors' report.

Use of this report

This report, including the opinions, has been prepared for and only for the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

Other required reporting

Companies Act 2006 exception reporting

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- we have not received all the information and explanations we require for our audit; or
- adequate accounting records have not been kept by the company, or returns adequate for our audit have not been received from branches not visited by us; or
- certain disclosures of directors' remuneration specified by law are not made; or
- the financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.

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Ian Benham (Senior Statutory Auditor)
for and on behalf of PricewaterhouseCoopers LLP
Chartered Accountants and Statutory Auditors
London

Date: 4 November 2020

Statement of comprehensive income

For the year ended 31 March 2020

	Note	2020	2019
•		£	£
Revenue	4	7,804,437	5,115,689
Administrative expenses		(4,750,195)	(3,154,196)
Operating Profit		3,054,242	1,961,493
Other income		8,228	-
Interest expense		(23,278)	(1,558)
Profit before tax	5	3,039,192	1,959,935
Income tax expense	7	(604,575)	(377,924)
Profit and total comprehensive income for the financial year		2,434,617	1,582,011

(The notes on pages 14 to 33 form part of these financial statements)

Registered Number: 09750907			<u> </u>
Statement of financial position			
At 31 March 2020			
	<u>Note</u>	<u>2020</u>	<u>2019</u>
Assets		£	£
Non-current assets			
Investment in subsidiary	8	1,365,529	1,365,529
Property, plant and equipment	9a	224,497	228,690
Right-of-use assets	9Ե	3,192,675	-
Trade and other receivables	11	87,503	87,503
Deferred tax	10	45,945	13,698
Total non-current assets		4,916,149	1,695,420
Current assets			
Trade and other receivables	11	3,186,907	738,122
Cash and cash equivalents	12	3,296,681	2,639,171
Total current assets		6,483,588	3,377,293
Total assets		11,399,737	5,072,713
Liabilities			
Non-current liabilities			
Lease liabilities	9b	2,972,490	-
Total non-current liabilities		2,972,490	
Current liabilities			
Trade and other payables	14	1,199,904	851,790
Current tax payable		415,218	202,231
Lease liabilities	9b	358,816	-
Total current liabilities		1,973,938	1,054,021
Total liabilities		4,946,428	1,054,021
Net assets		6,453,309	4,018,692
Equity			
Called up share capital	13	200,002	200,002
Retained carnings		6,253,307	3,818,690
Total equity		6,453,309	4,018,692

These financial statements including the notes on pages 10 to 33 were approved by the Board of Directors on 4 November 2020 and signed on its behalf by:

Ms Wong Poh Chin

Director

(The notes on pages 14 to 33 form part of these financial statements)

Statement of changes in equity

For the year ended 31 March 2020

•	Called up Share Capital	Retained Earnings	Total equity
	£	£	£
Balance as at 1 April 2018	200,002	2,236,679	2,436,681
Profit and total comprehensive income for the year	-	1,582,011	1,582,011
Balance as at 31 March 2019	200,002	3,818,690	4,018,692
Profit and total comprehensive income for the year		2,434,617	2,434,617
Balance as at 31 March 2020	200,002	6,253,307	6,453,309

	·	
Statement of cash flows		•
For the year ended 31 March 2020		
•	2020	2019
	£	£
Cash flows from operating activities		
Profit before taxation	3,039,192	1,959,935
Adjustment for:		
- Depreciation	463,778	118,351
- Net exchange differences	••	1,444
- Interest expense	23,278	1,558
- Increase in trade and other receivables	(2,448,785)	(29,042)
- Increase in trade and other payables	338,610	194,386
Cash generated from operations	1,416,073	2,246,632
Income tax paid	(414,331)	(446,954)
Interest paid	_	(1,558)
Net cash inflow from operating activities	1,001,742	1,798,120
Cash flows from investing activities		
Purchase of property, plant and equipment	(105,800)	(23,128)
Payments for ROU	(96,450)	
Purchase of investment in subsidiary		(1,365,528)
Net cash outflow from investing activities	(202,250)	(1,388,656)
Cash flows from financing activities		
Payments relating to leases	(141,982)	<u> </u>
Net cash outflow from financing activities	(141,982)	•
Net increase in cash and cash equivalents	657,510	409,464
Cash and cash equivalents at the beginning of the year	2,639,171	2,232,905
Exchange losses on cash and cash equivalents	<u>-</u>	(3,198)
Cash and cash equivalents at the end of the year	3,296,681	2,639,171

(The notes on pages 14 to 33 form part of these financial statements)

Notes to the financial statements

1. General information

The Company was incorporated and domiciled in England and Wales as a private company with limited liability under the Companies Act 2006. The registered office is Floor 1B, 80 Hammersmith Road, London W14 8UD, United Kingdom.

2. Significant accounting policies

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been applied consistently for the years presented, unless otherwise stated.

2.1 Basis of preparation

These financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS) as adopted by the EU and interpretations issued by the IFRS Interpretations Committee (IFRS IC) applicable to companies reporting under IFRS. The financial statements comply with IFRS as issued by the International Accounting Standards Board (IASB), and the requirements of the Companies Law.

These financial statements have been prepared in accordance with applicable accounting standards, under the historical cost convention, modified to include certain financial instruments at fair value. The principal accounting policies applied in the preparation of these financial statements are set out below.

2.2 New and amended standards adopted during the year by the Company

The following standards have been adopted by the Company for the first time for the financial year beginning on 1 April 2019:

· IFRS 16 'Leases'

The company had to change its accounting policies as a result of adopting IFRS 16. The company elected to adopt the new rules retrospectively but recognised the cumulative effect of initially applying the new standard on 1 April 2019. This is disclosed in note 23.

New standards and interpretations not yet effective

A number of new standards and amendments to standards and interpretations have been issued but are not yet effective for the current accounting period. None are expected to have a material impact on the financial statements of the Company. Listed below are the new standards/amendments:

- Amendments to IFRS 3, Business Combinations - effective 1 January 2020.

2.3 Exemption from preparing consolidated financial statements

These financial statements are the separate financial statements of the Company. The Company is exempt from the requirement to prepare consolidated financial statements as the Company is a wholly-owned subsidiary of Temasek Holdings (Private) Limited, a Company incorporated in Singapore, and the results of Mapletree UK Management Limited are included in the IFRS consolidated financial statements of Mapletree Investments Pte. Ltd., which are available at 10 Pasir Panjang Road, #13-01 Mapletree Business City, Singapore 117438.

The Company's accounting policy on investments in subsidiarics is disclosed below.

2.4 Going Concern

The financial statements for the year from 1 April 2019 to 31 March 2020 have been prepared on a going concern basis. The Directors have a reasonable expectation that the Company should be able to continue its operational existence for the foreseeable future. This judgement follows an assessment of the Company's forecast cash flows and the Company's ability to meet its day-to-day working capital requirements.

2.5 Revenue recognition

Revenue recognition in the statement of comprehensive income but not yet invoiced is held on the statement of financial position within 'Trade and other receivables'. Revenue invoiced but not yet recognised in the statement of comprehensive income is held on the statement of financial position within 'Deferred revenue'.

2. Significant accounting policies (continued)

2.5 Revenue recognition (continued)

Revenue is classified as follows:

Revenue from services - property, asset and development management fees.

Revenue from services is recognised in the accounting period in which the service is rendered.

2.6 Interest expense

Interest expense is recognised in the statement of comprehensive income on an accrual basis in the period in which it arises.

2.7 Property, plant and equipment

All property, plant and equipment are stated at cost less accumulated depreciation.

Depreciation of property, plant and equipment is provided to write off the cost, less residual value, on a straight line basis over the useful economic lives as follows:

- Computer equipment 3 years
- Office furniture and fittings 3-5 years
- Right of use assets over the lease term

The residual values, estimated useful lives and depreciation method of plant and equipment are reviewed, and adjusted as appropriate, at each reporting date. The effects of any revision are recognised in profit or loss when the changes arise.

The gain or loss arising on the disposal of an asset is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in income on the transfer of the risks and rewards of ownership.

2.8 Leases - Company is the lessee

(i) At initial recognition

The acting as lessee recognises a right-of-use asset and a lease liability for all leases with a term of more than 12 months, unless the underlying asset is of low value.

The right-of-use asset is measured at it's cost which includes the amount of the initial measurement of the lease liability, any lease payments made at or before the commencement date (less any lease incentives received), any initial direct costs incurred by the Company; and an estimate of costs to be incurred by the lessee in dismantling and removing the underlying asset, restoring the site on which it is located or restoring the underlying asset to the condition required by the terms and conditions of the lease, unless those costs are incurred to produce inventories.

The lease liability is measured at the present value of the lease payments that are not paid at the date of the statement of financial position.

Lease liabilities include the net present value of the fixed payments (including in-substance fixed payments).

Lease payments to be made under reasonably certain extension options are also included in the measurement of the liability. These are used to maximise operational flexibility in terms of managing the investment properties used in the Company's leasing activities.

The lease payments are discounted using the lessee's incremental borrowing rate, being the rate that the individual lessee would have to pay to borrow the funds necessary to obtain an asset of similar value to the right-of-use asset in a similar economic environment with similar terms, security and conditions.

(ii) Subsequent measurement

Right of use assets linked to owner occupied buildings are measured applying the cost model relevant to that specific class of property, plant and equipment as described in note 2.7.

2. Significant accounting policies (continued)

2.8 Leases - Company is the lessec (continued)

(ii) Subsequent measurement (continued)

The lease liability is measured as follows:

- a) increasing the carrying amount to reflect interest on the lease liability;
- b) reducing the carrying amount to reflect the lease payments made; and
- c) remeasuring the carrying amount to reflect any reassessment or lease modifications, or to reflect revised insubstance fixed lease payments.

Lease payments are allocated between principal and finance cost. The finance cost is charged to profit or loss over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period.

2.9 Impairment of non-financial assets

The Company assess annually whether there is any indication that any of its assets have been impaired. If such indication exists, the asset's recoverable amount is estimated and compared to its carrying value. Where it is impossible to estimate the recoverable amount of an individual asset, The Company estimates the recoverable amount of the smallest cash generating unit to which the asset is allocated.

If the recoverable amount of an asset (or cash generating unit) is estimated to be less than its carrying amount, an impairment loss is recognised immediately in profit or loss, unless the asset is carried at a re-valued amount, in which case the impairment loss is recognised as revaluation decrease.

2.10 Financial instruments

Financial assets and financial liabilities are recognised in the Company's statement of financial position when the Company becomes party to the contractual provisions in the instrument.

2.11 Financial assets

All of the Company's financial assets are categorised as 'loans' and receivables' and are classified and measured under the amortised cost model. The classification and measurement of a financial asset is determined by the Company's business model for managing the financial asset. The Company's financial assets are principally from the provision of services and loans and are held to collect contractual cash flows.

Initial recognition

At initial recognition the Company measures financial assets at its fair value plus transaction costs that are directly attributable to the acquisition of the financial asset

Subsequent measurement

Financial assets are subsequently measured at amortised cost using the effective interest rate method, less provision for impairment.

Impairment

The Company calculates the impairment provision for trade receivables based on the simplified approach within IFRS9 using the forward looking expected credit loss model. Credit loss allowance is based on the 12-month expected credit loss if there is no significant increase in credit risk since initial recognition of the assets. If there is a significant increase in credit risk since initial recognition, lifetime expected credit loss will be calculated and recognised. Note 21 details how the Company determines whether there has been a significant increase in credit risk.

In determining the expected credit losses the Company takes into account any recent payment behaviours and future expectations of likely default events (ie. not making payment on the due date) based on relevant external ratings or historical information about the counterparty and trends in the wider macro-economic environment in which our customers operate.

2. Significant accounting policies (continued)

2.11 Financial assets (continued)

The Company also considers that there is evidence of impairment if any of the following indicators are present:

- Significant financial difficulties of the debtor.
- Probability that the debtor will enter bankruptcy or financial reorganisation.
- Default or delinquency in payments

If in subsequent periods the amount of impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed, to the extent that the carrying value of the asset does not exceed its amortised cost at the reversal date. Any subsequent reversal of an impairment loss is recognised in the statement of profit or loss and other comprehensive income.

Recognition and derecognition

Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or when the financial asset and substantially all the risks and rewards are transferred.

2.12 Cash and cash equivalents

Cash and cash equivalents comprise cash and short-term bank deposits with an original maturity of three months or less.

2.13 Investments in subsidiaries

Investments in subsidiaries are carried at cost less accumulated impairment losses in the Company's statement of financial position. On disposal of investments in subsidiaries, the difference between net disposal proceeds and the carrying amounts of the investment is recognised in profit or loss.

2.14 Financial liabilities and equity

Financial liabilities are classified as 'other financial liabilities'

Trade payables

Trade payables are initially measured at fair value, and are subsequently measured at amortised cost using the effective interest rate method.

The effective interest rate method is a method of calculating the amortised costs of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments through the expected life of the financial liability, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

Cash dividend and non-cash distribution to equity holders

The Company recognises a liability to make cash or non-cash distributions to equity holders when the distribution is authorised and the distribution is no longer at the discretion of the Company. A corresponding amount is recognised directly in equity.

Non-cash distributions are measured at the fair value of the assets to be distributed with fair value re-measurement recognised directly in equity.

Equity

Ordinary shares are classified as equity.

Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.

Taxation

Income tax expense represents the sum of the tax currently payable and deferred tax.

2. Significant accounting policies (continued)

2.14 Financial liabilities and equity (continued)

Taxation (continued)

Current tax

Income tax for the period is based on taxable income for the period. Taxable income differs from profit as reported in the statement of profit or loss and other comprehensive income for the period as there are some items which may never be taxable or deductible for tax and other items which may be deductible or taxable in other periods. Income tax for the period is calculated on the basis of the tax laws enacted or substantively enacted at the end of the reporting period. Current and deferred tax is recognised in profit or loss, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, the tax is also recognised in other comprehensive income or directly in equity, respectively.

Deferred tax

Deferred tax is the tax expected to be payable or recoverable on differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit and is accounted for using the balance sheet liability method.

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised based on tax laws and rates that have been enacted by the period end. Deferred tax is charged or credited in the statement of comprehensive income, except when it relates to items charged or credited in other comprehensive income, in which case the deferred tax is also dealt with in other comprehensive income.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied by the same taxation authority and the Company intends to settle its current tax assets and liabilities on a net basis.

2.15 Provisions

Provisions are recognised when:

- The Company has a present legal or constructive obligation as a result of past events;
- It is probable that an outflow of resources will be required to settle the obligation; and
- The amount has been reliably estimated

Provisions are measured at the present value of the expenditures expected to be required to settle the obligation. It may also be the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation.

Provisions are not recognised for future operating losses.

Provisions will be discounted where the effect of discount is material.

2.16 Share-based compensation

The intermediate parent company, Mapletree Investments Pte. Ltd. ("MIPL") currently operates the following share-based compensation plans: Mapletree PSU Plan and Mapletree RSU Plan (collectively referred to as the "Share-based Compensation Plans").

Share-based compensation benefits are provided to employees of the Company via the Share-based Compensation Plans recharged and operated by MIPL.

The fair value of options granted under the Share-based Compensation Plans is recharged by MIPL and is recognised as an employee benefits expense. The total amount expensed is determined by reference to the fair value of the options granted as calculated in accordance with the Plans, provided certain performance and service conditions are met.

The Executive Resource and Compensation Committee ("ERCC") of MIPL has been designated as the Committee responsible for the administration of the Share-based Compensation Plans.

Notes to the financial statements (continued)

2.16 Share-based compensation (continued)

Information relating to these schemes is set out in note 6.

2.17 Foreign currency transactions

Transactions in foreign currencies are translated to the functional currency. Monetary items denominated in foreign currencies are retranslated at the exchange rates applying at the reponting date. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing at the date when the fair value was determined. Non-monetary items that measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences are recognised in profit or loss in the period in which they arise.

3. Critical accounting judgements and key sources of estimation uncertainty

Estimates and judgements are continually evaluated and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Recoverability of debtors and amounts from fellow group undertakings

The amounts owed by group undertakings are presented at amortised cost. Expected credit loss (ECL) has been considered on the financial assets. The Company makes an estimate of the recoverable value of its amounts owed by group undertakings by assessing the credit risk and probability of default of the borrower. In doing so, the Directors consider the credit score of the borrower and apply sensitivities to the credit rating to assess the impact of any increased probability of default. The ECL amount calculated is immaterial and no amounts have been recognised.

4. Revenue

The Company's revenue comprises:

	2020	2019
	£	£
Property management fees	132,308	73,977
Asset management fees	6,857,283	4,905,904
Development management fees	814,846	135,808
	7,804,437	5,115,689

All revenue was generated within the UK and is attributable to continued operations.

5. Operating profit

The following amounts were expensed during the year:

	2020	2019	
	£	£	
Currency exchange losses - net	1,831	1,444	
Staff costs	3,575,660	2,382,192	
Audit fees	10,586	8,872	
Operating lease payment		141,989	
Depreciation	463,778	118,351	

Notes to the financial statements (continued)

6. Staff costs

	2020	2019
·	£	£
Wages and salaries	3,079,787	2,078,858
Social security costs	318,879	201,616
Other pension costs	90,914	54,891
Share-based compensation expenses	86,080	46,827
	3,575,660	2,382,192

The average monthly number of persons employed by the Company during the financial year was 29 (2019: 22).

The Directors did not receive any emoluments in respect of their services to the Company for the financial year ended 31 March 2020 (2019: Nil)

Mapletree Performance Share Units Plan ("PSU") and Mapletree Restricted Share Units Plan ("RSU")

The Mapletree PSU Plan and the Mapletree RSU Plan (collectively referred to as the "Plans") for employees (including executive Directors) were approved and adopted by the Board of Directors and shareholders of MIPL on 4 November 2009. The first grant of award under the Plans was made in January 2010. The duration of each share plan is 10 years commencing from 4 November 2009.

Under the Plans, awards are granted to eligible participants. Eligible participants of the Plans include selected employees of MIPL, its subsidiaries and associated Companies, including executive Directors.

A Performance Share Unit or Restricted Share Unit granted under the Plans represents a right to receive cash or cash equivalents, fully-paid MIPL Shares, or combinations thereof, as calculated in accordance with the Plans, provided certain performance conditions and service conditions are met.

Under the Mapletree PSU Plan, awards granted to eligible participants vest immediately upon completion of the performance achievement periods. Awards are released once the ERCC is satisfied that the performance conditions have been achieved.

Similarly, under the Mapletree RSU Plan, a portion of the awards granted to eligible participants vest immediately upon completion of the performance achievement periods and the remaining awards will vest only after a further period of service beyond the performance target completion date.

Awards are released once the ERCC is satisfied that the performance conditions have been achieved and the extended period of service beyond the performance target completion date have been fulfilled.

The number of PSU outstanding under the Mapletree PSU Plan at the end of the financial year is summarised below:

	2020	2019
	Units	Units
Beginning of financial year	3,891	-
Initial awards granted	15,159	3,891
End of financial year	19,050	3,891

6. Staff costs (continued)

The final number of units to be released will depend on the achievement of pre-determined targets over a five-year performance period. No units will be released if the threshold targets are not met at the end of the performance period. On the other hand, if superior targets are met, more units than the initial award could be released up to a maximum of 200% of the initial award.

No PSU units was released and cash-settled during the financial year (2019: Nil).

The number of PSU awarded and outstanding of 19,050 (2019: 3,891) are to be cash-settled. The final number of units to be released in respect of 19,050 (2019: 3,891) of outstanding PSU has not been determined.

The number of RSU outstanding under the Mapletree RSU Plan at the end of the financial year is summarised below:

	2020	2019
	Units	Units
Beginning of financial year	29,573	8,499
Initial awards granted	49,010	23,624
Award granted for over-achievement of performance targets	10,880	425
Transfers within MIPL Group	2,911	4
Released	(15,446)	(2,975)
End of financial year	76,928	29,573

The final number of units to be released will depend on the achievement of pre-determined targets over a one-year performance period and the release will be over a vesting period of three years. No units will be released if the threshold targets are not met at the end of the performance period. On the other hand, if superior targets are met, more units than the initial award could be released up to a maximum of 150% of the initial award.

The RSU released during the financial year of 15,446 (2019: 2,975) were cash-settled.

The number of RSU awarded and outstanding of 76,928 (2019: 29,573) are to be eash-settled. Outstanding liability in this respect is £90,305 (2019: £47,727). The final number of units to be released in respect of 49,010 (2019: 23,624) of outstanding RSU has not been determined.

PSU and RSU units that are expected to be cash-settled are measured at their current fair value at the balance sheet date. The fair value is measured based on the share price of SG\$3.37 (2019: SG\$4.69) at the balance sheet date.

7. Income tax expense

2020	2019
£	£
624,012	372,388
(35,850)	(11,667)
588,162	360,721
12,809	3,936
3,604	13,267
604,575	377,924
	£ 624,012 (35,850) 588,162 12,809 3,604

Notes to the financial statements (continued)

7. Income tax expense (continued)

The tax charge for the year can be reconciled to the statement of profit or loss and other comprehensive income as follows:

		2020	2019
		£	£
	Profit before tax	3,039,192	1,959,935
	Tax at the UK tax rate of 19% (2019: 19%)	577,446	372,388
	Tax effect of:		
	Temporary timing differences attributable to property, plant and equipment	-	(11,667)
	Expenses not deductible for tax purposes	10,716	-
	Under provision in prior financial years	16,413	17,203
	Tax charge for the year	604,575	377,924
8.	Investment in subsidiary	•	
		2020	2019
		£	£
	Balance 1 April	1,365,529	•
	Capital contribution - acquisition of Mapletree US Management LLC	<u>·</u>	1,365,529
	Balance 31 March	1,365,529	1,365,529

Details of the subsidiary is as follow:

Name of subsidiary	Principal activity	Country of incorporation/ place of business	Effective	interest held
			2020 %	2019 %
Mapletree US Management LLC	Investment and management services	USA (Delaware)	100	100

Notes to the financial statements (continued)

9(a) Property, plant and equipment

	Computer equipment £	Office furniture and fittings £	Total .
Cost	_	•	_
At 1 April 2018	124,176	356,450	480,626
Additions	21,485	1,643	23,128
At 31 March 2019 and 1 April 2019	145,661	358,093	503,754
Additions	50,128	55,672	105,800
At 31 March 2020	195,789	413,765	609,554
Accumulated depreciation and impairment			
At 1 April 2018	55,885	100,828	156,713
Charge for the year	46,792	71,559	118,351
At 31 March 2019 and 1 April 2019	102,677	172,387	275,064
Charge for the year	36,847	73,146	109,993
At 31 March 2020	139,524	245,533	385,057
Carrying amount			
At 31 March 2019	42,984	185,706	228,690
At 31 March 2020	56,265	168,232	224,497
(b) Right-of-use assets			
	Note		Buildings £
At 1 April 2019	23		324,276
Additions			3,222,184
At 31 March 2020			3,546,460
Accumulated depreciation			
At 1 April 2019			•
Charge for the year			353,785
At 31 March 2020			353,785
Carrying amount			
At 31 March 2020			3,192,675

Interest expense (included in finance cost) is £23,278.

The cash outflow for leases in 2020 were £141,982 in relation to lease payments and £96,450 in relation to direct cost incurred when acquiring a new lease.

Notes to the financial statements (continued) 9(b) Right-of-use assets (continued) Lease liabilities 2020 *1 Apr 2019 £ Current 358,816 Non-current 2,972,490 3,331,306

The Company leases offices which are made for fixed period of 5 years. As a lessee, the Company has elected not to separate lease and non-lease components and instead accounts for these as a single lease component.

*Until the 2019 financial year, leases of real estates were classified as operating leases. From 1 April 2019, leases are recognised as a right-of-use asset and a corresponding liability at the date which the leased asset is available for use by the Company. For adjustments recognised on adoption of IFRS 16 on 1 April 2019, refer to note 23.

Assets and liabilities arising from a lease are initially measured on a present value basis. Lease liabilities include the net present value of fixed payments, less any lease incentives receivable.

Lease payments to be made under reasonably certain extension options are also included in the measurement of the liability. The lease payments are discounted using the lessee's incremental borrowing rate is used, being the rate that the individual lessee would have to pay to borrow the funds necessary to obtain an asset of similar value to the right-of-use asset in a similar economic environment with similar terms, security and conditions.

To determine the incremental borrowing rate, the company uses third-party financing received as a starting point, adjusted to reflect changes in the financing conditions since third party financing was received.

Lease payments are allocated between principal and finance cost. The finance cost is charged to profit or loss over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period.

Right-of-use assets are measured at cost comprising the amount of the initial measurement of lease liability and any initial direct costs and restoration costs. The assets are generally depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis.

Payments associated with lease of low-value assets are recognised on a straight-line basis as an expense in profit or loss. Low-value assets comprise small office equipment.

10. Deferred tax

The balance comprises temporary differences attributable to:	2020	2019
	£	£
Property, plant and equipment and lease liabilities	(45,945)	(13,698)
<u>Movements</u>		Property, plant and equipment
		£
At 1 April 2018		(15,298)
Charged/(credited) to profit or loss:		•
- Movement in respect of prior years		13,267
- Movement in respect of current years		(11,667)
At 31 March 2019 and 1 April 2019		(13,698)
Charged/(credited) to profit or loss:		
- Movement in respect of prior years		3,603
- Movement in respect of current years		(35,850)
At 31 March 2020		(45,945)

No	tes to the financial statements (continued	i) .			
11.	Trade and other receivables		Current	Non-current	Total
			2020	2020	2020
			£	£	£
	Amount owed by group undertakings		999,050	2	999,052
	Accrued income from group undertakings		2,137,719	÷	2,137,719
	Prepayments		48,555		48,555
	Other debtors		1,583	87,501	89,084
		=	. 3,186,907	87,503	3,274,410
			Current	Non-current	Total
	•		2019	2019	2019
			£	£	£
	Amount owed by group undertakings		392,080	2	392,082
	Accrued income from group undertakings		244,808	•	244,808
	Prepayments		80,569		80,569
	Other debtors	-	20,665	87,501	108,166
	The fair value approximates the carrying value of t	he assets.	738,122	87,503	825,625
12.	Cash and cash equivalents				
	Cash and cash equivalents consist of cash balances	with banks.			
				2020	2019
				£	£
	Cash balances with banks			3,296,681	2,639,171
13.	Called up share capital				
	The Company has one class of ordinary shares	2020	2019	2020	2019
		Shares	Shares	£	£
	Ordinary shares		3	200,002	200,002
	Reconciliation of the number of shares outstanding	.			
	Numb	er of shares	Par Value	Share premium	Total
	At 1 April 2018	3	£	£ 199,999	£ 200,002
	Shares issued	•	•	-	-
	At 31 March 2019	3	3	199,999	200,002
	Shares issued	, -	•		-
	At 31 March 2020	3	3	199,999	200,002
					

Notes to the financial statements (continued)

13. Called up share capital (continued)

Holders of ordinary shares are entitled to full voting, dividends and capital distribution including on winding up rights. The holders are not entitled to any rights of redemption.

14. Trade and other payables

Trade and other payables due in less than one year:	2020	2019
	£	£
Trade payables	171,337	25,802
Amount owed to group undertakings	•	7,134
Other creditors	53,934	129,154
Accruals and deferred income	884,328	641,973
Accrued share-based compensation expenses (refer note 6)	90,305	47,727
·	1,199,904	851,790

The fair value approximates the carrying value of the liabilities

15. Contingent liabilities

There are no contingent liabilities as at 31 March 2020 (2019: nil) that require adjustments of or disclosure in the financial statements.

16. Operating lease commitments

From 1 April 2019, the Company has recognised right-of-use assets for these leases, except for short-term and low-value leases, see note 9(b) and note 23 for further information. The future minimum lease payments payable under non-cancellable operating leases are as follows:

As a lessee:	2020	2019
	£	£
Future minimum lease payments under non-cancellable operating leases:		
Within one year	•	141,989
Later than 1 year and no later than 5 years	<u> </u>	197,854
	•	339,843

17. Commitments and contingencies

There are no commitments or contingencies that require disclosure in the financial statements.

18. Immediate holding and ultimate holding companies

The smallest and largest undertaking for which the Company is a member and for which group financial statements are prepared is Mapletree Investments Ptc. Ltd. and are available at 10 Pasir Panjang Road, #13-01 Mapletree Business City, Singapore 117438.

The immediate holding company is Mapletree Management Consultancy Pte. Ltd., a company incorporated in Singapore. The intermediate parent undertaking is Mapletree Investments Pte. Ltd., incorporated in Singapore. The ultimate parent undertaking and controlling party is Temasek Holdings (Private) Limited, incorporated in Singapore.

19. Related party transactions

The Company charged asset and property management fees to Oxfordshire Assets Limited, London Crescent Limited, Lancashire Assets Limited, Lincolnshire Assets Limited, Highland Assets Limited and Leicestershire Assets Limited which were injected into a global student accommodation fund, MGSA Private Trust ("MGSA") syndicated on 16 March 2017

Mapletree Trustee Pte. Ltd. as Trustee of MGSA, incorporated in Singapore is the ultimate holding company of Great North Holdings Pte. Ltd.

Mapletree Investments Pte. Ltd. "MIPL", a company incorporated and registered in Singapore has a 32.96% interest in MGSA.

During the year ended 31 March 2020, the Company paid expenses on behalf of MiPL, of £3,131 (2019: £1,183) and MIPL paid expenses on behalf of the Company of £59,596 (2019: £Nil). At the end of the year the amount due from MIPL was £3,131 (2019: due from MIPL was £1,183).

MIPL is the intermediate parent undertaking of Mapletree Real Estate Advisors Pte. Ltd., a company incorporated in Singapore. During the year ended 31 March 2020, the Company paid expenses on behalf of Mapletree Real Estate Advisors Pte. Ltd. of £Nil (2019: £1,766) of which £Nil (2019: £1,766) remains outstanding at the end of the year.

MIPL is the intermediate parent undertaking of Green Park Reading No. 1 LLP, a limited liability partnership incorporated in England and Wales. During the year ended 31 March 2020, the Company paid expenses on behalf of Green Park Reading No. 1 LLP of £8,553 (2019: £5,115), of which £3,649 (2019: £473) remains outstanding at the end of the year.

Great Cities Logistics (Europe) B.V., a company incorporated in The Netherlands is a subsidiary of Pan EU Assets 2 Pte. Ltd. which was injected into the MUSEL Private Trust.

Mapletree Trustee Pte. Ltd. is Trustee of the MUSEL Private Trust, incorporated in Singapore and is the ultimate holding company of Great Cities Logistics (Europe) B.V.

MIPL has a 25% interest in the MUSEL Private Trust. During the year ended 31 March 2020, the Company paid expenses on behalf of Great Cities Logistics (Europe) B.V. of £Nil (2019: £4,465), of which £Nil (2019: £4,465) remains outstanding at the end of the year.

Mapletree Management (Netherlands) B.V., a company incorporated in The Netherlands is a subsidiary of Mapletree Management Consultancy Pte. Ltd. and its intermediate parent undertaking is MIPL. During the year ended 31 March 2020, the Company paid expenses on behalf of Mapletree Management (Netherlands) B.V. of £39,775 (2019: £26,784), of which £9,361 (2019: £26,784) remains outstanding at the end of the year.

Mapletree Management (Poland) Sp. Z.o.o., a company incorporated in Poland is a subsidiary of Mapletree Management (Netherlands) B.V. During the year ended 31 March 2020, the Company paid expenses on behalf of Mapletree Management (Poland) Sp. Z.o.o. of £12,770 (2019: £5,429), of which £4,203 (2019: £5,429) remains outstanding at the end of the year.

Norfolkshire Assets Limited, a company incorporated in England and Wales is a subsidiary of Trent Assets Ptc. Ltd. and its intermediate parent undertaking is MIPL. During the year ended 31 March 2020, the Company paid expenses on behalf of Norfolkshire Assets Limited of £Nil (2019: £1,413), of which £Nil (2019: £1,413) remains outstanding at the end of the year.

Notes to the financial statements (continued)

19. Related party transactions (continued)

Warwick Assets S.a.r.l., a company incorporated in Luxembourg is a subsidiary of GB Luxe Asset S.a.r.l. and its intermediate parent undertaking is MIPL. During the year ended 31 March 2020, the Company paid expenses on behalf of Warwick Assets S.a.r.l of £11,314 (2019: £Nil), of which £11,314 (2019: £Nil) remains outstanding at the end of the year.

Roosevelt Assets Limited, a company incorporated in England and Wales is a subsidiary of Great North Holdings Pte. Ltd. During the year ended 31 March 2020, the Company paid expenses on behalf of Roosevelt Assets Limited of £314,387 (2019: £489,780) of which £159,582 (2019: £7,502) remains outstanding at the end of the year.

The Company also charged asset, property and development management fees to fellow subsidiaries Derry Park Assets (UK) Limited, Glass Wharf JV Limited, Aberdeen IQ Unit Trust, Hardman Investments Unit Trust, Green Park Reading No. 1 LLP and Nova Assets (Dublin) Limited.

During the year, the Company entered into the following trading transaction with related parties:

	Asset Management Fees		•	Property Management Fees		Development Management Fees	
	2020	2019	2020	2019	2020	2019	
	£	£	£	£	£	£	
MGSA	1,757,944	1,609,632	•	13,630	-	-	
Fellow Subsidiaries	5,099,339	3,296,272	132,308	60,347	814,846	135,808	
	6,857,283	4,905,904	132,308	73,977	814,846	135,808	

Amounts owed / accrued from related parties		
2019		
£		
33,433		
)4,439		
37,872		

The Company had expenses paid on behalf of or expenses paid on its behalf during the year and amounts outstanding as follows:

Notes to the financial statements (continued) 19. Related party transactions (continued)

	Expenses paid	on behalf of	Expenses paid	on its behalf	Amounts due related p	, .
•	2020	2019	2020	2019	2020	2019
	£	£	£	£	£	£
Mapletree Investments						
Pte. Ltd	3,131	1,183	59,596	•	3,131	1,183
Mapletree Real Estate						
Advisors Pte. Ltd	•	1,766	-	•	•	1,766
Green Park Reading						
No.1 LLP	8,553	5,115	-	•	3,649	473
Great Cities Logistics						
(Europe) B.V.	-,	4,465	•	-	-	4,465
Mapletree						
Management						
(Netherlands) B.V.	39,775	26,784		-	9,361	26,784
Mapletree	•	,			•	.,
Management (Poland)						
SP. Zoo	12,770	5,429	-	•	4,203	5,429
Norfolkshire Assets	•	•			•	•
Limited	-	1,413	•	-		1,413
2,,,,,,		.,,,,				.,
Warwick Assets S.a.r.l.	11,314	-	-	-	11,314	
Roosevelt Assets	• •				- 3 "	
Limited	314,387	489,780	-	-	159,582	7,502
•	389,930	535,935	59,596		191,240	49,015
-						

20. Capital management

The Company's objectives when managing capital (being eash and eash equivalents and equity) are:

- To safeguard the Company's ability to continue as a going concern, so that it can continue to provide returns for shareholders and benefits for other stakeholders, and
- To provide an adequate return to shareholders by pricing services commensurately with the level of risk.

The Company is not subject to any externally imposed capital requirements. Equity includes all capital and reserves of the Company that are managed as capital.

The Company does not routinely make additional issues of equity capital, other than for the purpose of raising finance for the management of the cost of capital of the Company or to fund significant acquisitions and developments designed to grow in the future.

21. Financial risk management

The Company's activities expose it to a variety of financial risks. Financial risks are risks arising from financial instruments to which the Company is exposed during or at the end of the reporting period. Financial risk comprises market risk (including foreign currency risk, interest rate risk and other price risk), credit risk and liquidity risk. The primary objectives of the financial risk management function are to establish risk limits, and then ensure that exposure to risks stays within these limits

The Company's financial instruments and how they are measured in the Statement of Financial Position is summarised in this section.

As at 31 March 2020

	Amortised cost	Total
	£	£
Financial assets		
Trade and other receivables	3,225,855	3,225,855
Cash and cash equivalents	3,296,681	3,296,681
Financial liabilities		
Trade and other payables	(1,145,986)	(1,145,986)
Lease liabilities	(3,331,306)	(3,331,306)
	2,045,244	2,045,244
As at 31 March 2019		<u> </u>
	Amortised cost	Total
	. £	£
Financial assets		
Trade and other receivables	745,056	745,056
Cash and cash equivalents	2,639,171	2,639,171
Financial liabilities		
Trade and other payables	(683,438)	(683,438)
•	2,700,789	2,700,789

Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Company's objective is to minimise potential loss resulting from default of counterparty.

Credit risk arises from the Company's cash and cash equivalents and trade and other receivables. The extent of the Company's credit exposure is represented by the carrying value of financial assets.

Credit risk in respect of cash is mitigated as cash and cash equivalents are only held with reputable institutions.

Receivables are deemed to be fully recoverable and are monitored on a periodic basis. All of the Company's receivables are neither past due nor impaired.

Notes to the financial statements (continued)

21. Financial risk management (continued)

The Company's credit risk exposure in relation to receivables under IFRS 9 as at 31 March 2020 is set out as follows:

	2020	2019
	£	£
Trade and other receivables	•	
Related parties	3,136,771	636,890
Other third parties	89,084	108,166
	3,225,855	745,056

The Company has procedures in place to assess whether to enter into transactions with third parties, including credit checks.

The Company has determined that there has been no significant increase in credit risk. Indicators of an increase in credit risk include slowing payments of debtors, financial difficulty of customers and wider macro-economic environment.

There is no credit loss allowance on the Company's financial assets at amortised cost as at 31 March 2020.

Liquidity risk

Liquidity risk is the risk that the Company will encounter difficulty in raising funds to meet its cash commitments as they fall due. Liquidity risk may result from either the inability to sell financial assets quickly at their fair values; or from a counterparty defaulting on repayment of a contractual obligation; or from the inability to generate eash inflows as anticipated.

The Company's objective is to maintain a balance between continuity of funding and flexibility through use of bank deposits. The Company's liquidity risk is managed by the Directors by monitoring, on a quarterly basis, the maturity of financial liabilities.

The following are the remaining contractual maturities at the end of the reporting period of financial liabilities. The amounts disclosed in the table are the contractual undiscounted cash flows and include interest.

As at 31 March 2020	Less than 12 months	More than 12 months	Total
	£	£	£
Financial liabilities			
Trade and other payables	(1,145,986)	•	(1,145,986)
Lease liabilities	(358,816)	(2,972,490)	(3,331,306)
	(1,504,802)	(2,972,490)	(4,477,292)
As at 31 March 2019	Less than 12 months	More than 12 months	Total
	£	£	£
Financial liabilities			
Trade and other payables	(683,438)	:	(683,438)
Lease liabilities	•	•	•
	(683,438)		(683,438)

21. Financial risk management (continued)

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. The Company does not have interest bearing assets and liabilities and is therefore not exposed to market risk

Foreign exchange risk

The Company performs transactions with related parties in a foreign currency which is translated to Pounds Sterling ("£"), which is the Company's functional and presentation currency. Translation gains and losses are recognised in the profit or loss in which they arise. The foreign currency transactions do not have a material impact to the Company.

Interest rate risk

Interest rate risk is the risk that the value of a financial instrument or cash flows associated with the instrument will fluctuate due to changes in market interest rates. The Company does not have any interest-bearing financial assets and liabilities and is therefore not exposed to interest rate risk.

Trade and other receivables and trade and other payables are interest free and have settlement dates within one year,

Other price risk

The Company does not have any investment portfolios or financial instruments that are subject to price risk.

22. Post-balance sheet events

Subsequent to the outbreak of the Coronavirus Disease 2019 ("COVID-19 outbreak") in early 2020, a series of measures to curb the COVID-19 outbreak have been and continues to be implemented in the country. The Company is closely monitoring the development of the COVID-19 outbreak and its related impact on the Company's businesses. As at the date of these financial statements, the Company is not aware of any material impact on the financial statements arising from the COVID-19 outbreak.

23. Changes in accounting policies

This note explains the impact of the adoption of IFRS 16, 'Leases', on the Company's financial statements. The Company has adopted IFRS 16, 'Leases' retrospectively from 1 April 2019, but has not restated comparatives for the 31 March 2019 reporting period, as permitted under the specific transition provisions in the standard. The reclassifications and the adjustments arising from the new leasing rules are therefore recognised on 1 April 2019. The new accounting policies are disclosed in note 9(b).

On adoption of IFRS 16, the Company recognised lease liabilities in relation to leases which had previously been classified as 'operating leases' under the principles of IAS 17, 'Leases'. These liabilities were measured at the present value of the remaining lease payments, discounted using the lessee's incremental borrowing rate as of 1 April 2019. The weighted average lessee's incremental borrowing rate applied to the lease liabilities on 1 April 2019 was 1.78%.

(i) Practical expedients applied

In applying IFRS 16 for the first time, the Company has used the following practical expedients permitted by the standard:

- applying a single discount rate to a portfolio of leases with reasonably similar characteristics;
- excluding initial direct costs for the measurement of the right-of-use asset at the date of initial application; and
- using hindsight in determining the lease term where the contract contains options to extend of terminate the lease.

The Company has also elected not to reassess whether a contract is, or contains a lease at the date of initial application. Instead, for contracts entered into before the transition date the company relied on its assessment made applying IAS 17 and Interpretation 4 Determining whether an Arrangement contains a Lease.

Notes to the financial statements (continued)

23. Changes in accounting policies (continued)

(ii) Measurement of lease liabilities

	2019
	£
Operating lease commitments disclosed as at 31 March 2019	339,843
Discounted using the lessee's incremental borrowing rate of 1.782% at the date of initial application	(15,567)
Lease liability recognised as at 1 April 2019	324,276
Of which are:	
Current lease liabilities	137,327
Non-current lease liabilities	186,949
	324,276

(iii) Measurement of right-of-use assets

The right-of-use assets were measured at the amount equal to the lease liability relating to that lease recognised in the balance sheet as at 1 April 2019.

(iv) Adjustments recognised in the balance sheet on 1 April 2019

The change in accounting policy affected the following items in the balance sheet on 1 April 2019:

- right-of-use assets increase by £324,276
- lease liabilities increase by £324,276

The net impact on retained earnings on 1 April 2019 was NIL and there was no deferred tax impact on adoption.