Registered number: 09697816

Q UK ACQUISITION COMPANY LIMITED

ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2018



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COMPANY INFORMATION

Directors C R Glav

C R Glay M D Thompson

C Barker

Registered number 09697816

Registered office 49 Pasture Road

Stapleford Nottingham NG9 8HR

Independent auditors PricewaterhouseCoopers LLP

Chartered Accountants and Statutory Auditors

Cornwall Court 19 Cornwall Street Birmingham

B3 ZDT

STRATEGIC REPORT FOR THE YEAR ENDED 31 DECEMBER 2018

The directors presents their Strategic Report of Q UK Acquisition Company Limited (the "Company") for the year ended 31 December 2018.

Fair review of the business

The Company did not trade externally during the year as it acts solely as an intermediary holding company. The only items affecting profit and loss for the year were the £2m dividend received and £0.34m foreign currency loss (2017: £0.65m foreign currency gain):

Principal risks and uncertainties

The principal risk facing the entity is the potential impairment of the investment within its trading subsidiary. Management address this risk through continuous performance monitoring via operational and financial KPIs and through formal reporting at the subsidiary level. The Company is also exposed to foreign exchange risk as inter-company debt is predominantly denominated in US dollars. Management closely monitors exchange rate fluctuations and will use derivatives when considered appropriate to reduce this risk.

Key performance indicators

Given the straightforward nature of the business the Company's directors are of the opinion that analysis using key performance indicators is not necessary for an understanding of the development, performance or position of the business.

Financial risk management

The Company makes little use of financial instruments and has no operational bank account. Management therefore consider that the Company's exposure to price risk, credit risk, liquidity risk and cash flow risk is not material for the assessment of the assets, liabilities and profit or loss.

This report was approved by the board and signed on its behalf by:

M D Thompson Director

Date: 30 September 2019

DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2018

The directors present their annual report and the audited financial statements of the Company for the year ended 31 December 2018.

Principal activities

The principal activity of the Company continued to be that of a holding company.

Results and dividends

The profit for the financial year amounted to £1,726,211 (2017: £625,222).

Directors

The directors who served during the year and up to the date of signing the financial statements were:

C R Glay M D Thompson C Barker

Future developments

There are no plans to alter the activities of the entity.

Strategic report

The Company has chosen in accordance with Companies Act 2006, s. 414C(11) to set out in the Company's strategic report certain information required by Large and Medium-sized Companies and Groups (Accounts and Reports) Regulations 2008, Sch. 7 to be contained in the directors' report.

Going concern

At the time of approving the financial statements, the directors have a reasonable expectation that the Company has adequate resources, due to ongoing group support, to continue in operational existence for the foreseeable future. Thus the directors continue to adopt the going concern basis of accounting in preparing the financial statements.

DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2018

Directors' responsibilities statement

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period.

In preparing the financial statements, the directors are required to:

- select suitable accounting policies for the Company's financial statements and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable United Kingdom Accounting Standards, comprising FRS 102, have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act 2006.

The directors are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of information to auditors

Each of the persons who are directors at the time when this Directors' Report is approved has confirmed that:

- so far as the director is aware, there is no relevant audit information of which the Company's auditors are unaware; and
- the director has taken all the steps that ought to have been taken as a director in order to be aware of any
 relevant audit information and to establish that the Company's auditors are aware of that information.

Independent auditors

During the year, PricewaterhouseCoopers LLP was appointed as auditors of the Company to fill a casual vacancy.

Under section 487(2) of the Companies Act 2006, PricewaterhouseCoopers LLP will be deemed to have been reappointed as auditors 28 days after these financial statements were sent to members or 28 days after the latest date prescribed for filing the accounts with the registrar, whichever is earlier.

DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2018

This report was approved by the board and signed on its behalf by:

M D Thompson Director

Date: 30 September 2019

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF Q UK ACQUISITION COMPANY LIMITED

Report on the audit of the financial statements

Opinion

In our opinion, Q UK Acquisition Company Limited's financial statements:

- give a true and fair view of the state of the Company's affairs as at 31 December 2018 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", and applicable law); and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements, included within the Annual Report and Financial Statements (the "Annual Report"), which comprise: the Statement of Financial Position as at 31 December 2018, the Statement of Comprehensive Income, and the Statement of Changes in Equity for the year ended 31 December 2018; and the notes to the financial statements, which include a description of the significant accounting policies.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities under ISAs (UK) are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We remained independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, which includes the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Conclusions relating to going concern

ISAs (UK) require us to report to you when:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

We have nothing to report in respect of the above matters.

However, because not all future events or conditions can be predicted, this statement is not a guarantee as to the Company's ability to continue as a going concern. For example, the terms on which the United Kingdom may withdraw from the European Union are not clear, and it is difficult to evaluate all of the potential implications on the Company's trade, customers, suppliers and the wider economy.

Reporting on other information

The other information comprises all of the information in the Annual Report other than the financial statements and our auditors' report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or, except to the extent otherwise explicitly stated in this report, any form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify an apparent material inconsistency or material misstatement, we are required to perform procedures to conclude whether there is a material misstatement of the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report based on these responsibilities.

With respect to the Strategic Report and Directors' Report, we also considered whether the disclosures required by the UK Companies Act 2006 have been included.

Based on the responsibilities described above and our work undertaken in the course of the audit, ISAs (UK) require us also

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF Q UK ACQUISITION COMPANY LIMITED (CONTINUED)

to report certain opinions and matters as described below.

Strategic Report and Directors' Report

In our opinion, based on the work undertaken in the course of the audit, the information given in the Strategic Report and Directors' Report for the year ended 31 December 2018 is consistent with the financial statements and has been prepared in accordance with applicable legal requirements.

In light of the knowledge and understanding of the Company and its environment obtained in the course of the audit, we did not identify any material misstatements in the Strategic Report and Directors' Report.

Responsibilities for the financial statements and the audit

Responsibilities of the directors for the financial statements

As explained more fully in the Directors' responsibilities statement set out on page 4, the directors are responsible for the preparation of the financial statements in accordance with the applicable framework and for being satisfied that they give a true and fair view. The directors are also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditors' report.

Use of this report

This report, including the opinions, has been prepared for and only for the Company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF Q UK ACQUISITION COMPANY LIMITED (CONTINUED)

Other required reporting

Companies Act 2006 exception reporting

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- we have not received all the information and explanations we require for our audit; or
- adequate accounting records have not been kept by the Company, or returns adequate for our audit have not been received from branches not visited by us; or
- certain disclosures of directors' remuneration specified by law are not made; or
- the financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.

Matthew Walker (Senior Statutory Auditor)

Willen

for and on behalf of PricewaterhouseCoopers LLP Chartered Accountants and Statutory Auditors

Birmingham

30 September 2019

STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER 2018

	Note	2018 £	2017 * £
Income from investments	6	2,000,000	
Interest receivable and similar income	7	- ·	649,292
Interest payable and similar expenses	8	(338,011)	-
Profit before taxation		1,661,989	649,292
Tax on profit	9	64,222	(24,070)
Profit for the financial year		1,726,211	625,222
			•
Total comprehensive income for the financial year		1,726,211	625,222
		=======================================	

The notes on pages 12 to 18 form part of these financial statements.

Q UK ACQUISITION COMPANY LIMITED REGISTERED NUMBER: 09697816

STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2018

	Note		2018 £		2017 £
Fixed assets					
Investments	10		7,098,745		7,098,745
Current assets	, .	•	$\sqrt{-}$	•	•
Debtors	11	2,064,222	· · · · ·	-	
Creditors: amounts falling due within one year	12	(8,313,493)		(7,975;482)	
Net current liabilities			(6,249,271)		(7,975,482)
Total assets less current liabilities			849,474		(876,737)
Capital and reserves					
Called up share capital			100	:	100
Profit and loss account			849,374		(876,837)
Total shareholders' funds/(deficit)			849,474		(876,737)

The Company's financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements on pages 9 to 18 were approved and authorised for issue by the board and were signed on its behalf by:

M D Thompson

Director

Date: 30 September 2019

The notes on pages 12 to 18 form part of these financial statements.

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2018

	Called up share capital	Profit and loss account	Total shareholders' (deficit)/funds
	£	. £	£
At 1 January 2017	100	(1,502,059)	(1,501,959)
Comprehensive income for the financial year		•	
Profit for the financial year	· -	625,222	625,222
	 .		
Total comprehensive income for the financial year	. =	625,222	625,222
At 31 December 2017 and 1 January 2018	100	(876,837)	(876,737)
Comprehensive income for the financial year	•		
Profit for the financial year		1,726,211	1,726,211
	-	:	
Total comprehensive income for the financial year		1,726,211	1,726,211
At 31 December 2018	100	849,374	849,474

The notes on pages 12 to 18 form part of these financial statements.

1. General information

The Company is a private company limited by shares incorporated in England and Wales. The registered office is 49 Pasture Road, Stapleford, Nottingham, NG9 8HR.

The principal activity of the Company continued to be that of a holding company.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared on going concern basis, under the historical cost convention and in accordance with Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and the Republic of Ireland and the Companies Act 2006.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise judgement in applying the Company's accounting policies (see note 3).

The financial statements are prepared in sterling, which is the functional currency of the Company. Monetary amounts in these financial statements are rounded to the nearest £.

The following principal accounting policies have been applied consistently throughout the year:

2.2 Financial reporting standard 102 - reduced disclosure exemptions

The Company has taken advantage of the following disclosure exemptions in preparing these financial statements, as permitted by the FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland":

- the requirements of Section 7 Statement of Cash Flows;
- the requirements of Section 3 Financial Statement Presentation paragraph 3.17(d);
- the requirements of Section 11 Financial Instruments paragraphs 11.41(b), 11.41(c), 11.41(e), 11.41(f), 11.42, 11.44 to 11.45, 11.47, 11.48(a)(iii), 11.48(a)(iv), 11.48(b) and 11.48(c);
- the requirements of Section 12 Other Financial Instruments paragraphs 12.26 to 12.27, 12.29(a), 12.29(b) and 12.29A;
- the requirements of Section 33 Related Party Disclosures paragraph 33.7.

This information is included in the consolidated financial statements of Q Holdco Limited as at 31 December 2018 and these financial statements may be obtained from 35 Great St Helen's, London, United kingdom, EC3A 6AP.

2.3 Exemption from preparing consolidated financial statements

The Company, and the Group headed by it, qualify as small as set out in section 383 of the Companies Act 2006 and the parent and Group are considered eligible for the exemption to prepare consolidated accounts.

2.4 Going concern

At the time of approving the financial statements, the directors have a reasonable expectation that the Company has adequate resources, due to ongoing group support, to continue in operational existence for the foreseeable future. Thus the directors continue to adopt the going concern basis of accounting in preparing the financial statements.

2. Accounting policies (continued)

2.5 Foreign currency translation

Functional and presentation currency

The Company's functional and presentational currency is GBP.

Transactions and balances

Transactions in currencies other than the functional currency (foreign currency) are initially recorded at the exchange rate prevailing on the date of the transaction.

Monetary assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the reporting date. Non-monetary assets and liabilities denominated in foreign currencies are translated at the rate ruling at the date or the transaction, or, if the asset or liability is measured at fair value, the rate when that fair value was determined.

All translation differences are taken to profit or loss, except to the extent that they relate to gains or losses on non-monetary items recognised in other comprehensive income, when the related translation gain or loss is also recognised in other comprehensive income.

2.6 Current taxation

The tax expense represents the sum of the current tax expense. Current tax assets are recognised when tax paid exceeds the tax payable.

Current tax is charged or credited to profit or loss, except when it relates to items charged or credited to other comprehensive income or equity, when the tax follows the transaction or event it relates to and is also charged or credited to other comprehensive income, or equity.

Current tax assets and current tax liabilities are offset, if and only if, there is a legally enforceable right to set off the amounts and the entity intends either to settle on the net basis or to realise the asset and settle the liability simultaneously.

Current tax is based on taxable profit for the year. Current tax assets and liabilities are measured using tax rates that have been enacted or substantively enacted by the reporting period

2.7 Investments

Interests in subsidiaries are initially measured at cost and subsequently measured at cost less any accumulated impairment losses. The investments are assessed for impairment at each reporting date and any impairment losses or reversals of impairment losses are recognised immediately in Statement of Comprehensive Income.

2.8 Debtors

Short term debtors are measured at transaction price, less any impairment.

2.9 Creditors

Short term creditors are measured at the transaction price. Other financial liabilities are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

2. Accounting policies (continued)

2.10 Financial instruments

The Company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised when the Company becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include trade and other debtors, amounts owed by group undertakings and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the financial asset is measured at the present value of the future receipts discounted at a market rate of interest.

Impairment of financial assets

Financial assets are assessed for indicators of impairment at each reporting end date. Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected. If an asset is impaired, the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised, the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been, had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the Company after deducting all of its liabilities.

Basic financial liabilities

Basic financial liabilities, including trade and other creditors and amounts due to group undertakings, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest.

Equity instruments

Equity instruments issued by the Company are recorded at the fair value of proceeds received, net of direct issue costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the Company.

3. Judgements in applying accounting policies and key sources of estimation uncertainty

In the application of the Company's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

Critical judgements

The following judgements have had the most significant effect on amounts recognised in the financial statements.

Impairment of investments

Interests in subsidiaries are initially measured at cost and subsequently measured at cost less any accumulated impairment losses. Management judgement is required to make an assessment as to whether there is any indication of impairment.

4. Auditors' remuneration

Audit fees have been borne by the Company's subsidiary, Silicone-Altimex Limited.

5. Employees

The average monthly number of employees, including the directors, during the year was as follows:

				2018	2017
,				Number	Number
	Average Number of employees			3	3
6.	Income from investments				•
				2018 £	2017 £
	Dividends received from unlisted	investments	•	2,000,000	-
		·. · · · · · · · · · · · · · · · · · ·			
7.	Interest receivable and similar i	ncome			
*:				2018 £	2017 £
	Exchange gain on inter-company	balances			649,292

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

8. Interest payable and similar expenses

		2018 £	2017 £
	Exchange loss on inter-company balances	338,011	-
9. .	Tax on profit	, <u>, , , , , , , , , , , , , , , , , , </u>	· ·
		2018 £	2017 £
	Corporation tax		
	Current tax on profits for the financial year	(64,222)	24,070
**	Total current tax	(64,222)	24,070
•	Factors affecting tax charge for the year	•	

The tax assessed for the year is lower than (2017: lower than) the standard rate of corporation tax in the UK of 19.00% (2017: 19.25%). The differences are explained below:

	2018 £	2017 £
Profit before taxation	1,661,989	649,292
Profit before taxation multiplied by standard rate of corporation tax in the UK of19.00% (2017: 19.25%) Effects of:	315,778	124,989
Non-taxable income	(380,000)	·. -
Changes in unrecognised deferred tax assets	_	(89,119)
Effect of change in corporation tax rates	•	(11,800)
Total tax charge for the year	(64,222)	24,070

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

9. Tax on profit (continued)

Factors that may affect future tax charges

Changes to the UK corporation tax rates were substantively enacted as part of Finance Bill 2016 (on 7 September 2016). These include reductions to the main rate to reduce the rate to 17% from 1 April 2020. Deferred taxes at the Balance Sheet date have been measured using these enacted tax rates and reflected in these financial statements.

10. Investments

			· ·	Investments in subsidiary companies
Cost	• •			£
At 1 January 2018 Additions			:	7,098,745 -
At 31 December 2018	•	•		7,098,745
•				

Subsidiary undertaking

The following was a subsidiary undertaking of the Company:

Name	Registered office	Principal activity	Class of shares	Holding
Silicone-Altimex Limited	49 Pasture Road, Stapleford, Nottingham,	Manufacture of silicone rubber products.	Ordinary	100%
	NG9 8HR.	rabber products.	•	

11. Debtors

2018 £	2017 £
2,000,000	-
64,222	· -
2,064,222	· -
	£ 2,000,000 64,222

12. Creditors: amounts falling due within one year

	2018 £	2017 £
Amounts owed to group undertakings	8,313,493	7,951,412
Corporation tax	•.	24,070
	 . 	
	8,313,493	7,975,482

Amounts due to group undertakings are unsecured, interest free, have no fixed date of repayment and are repayable on demand.

13. Called up share capital

			2018	2017
		* *	£	£
Allotted, called up and fully paid				
100 (2017: 100) Ordinary shares of £1.00 each	• •		100	100

14. Ultimate parent undertaking and controlling party

The Company's immediate parent company is Q Holding Company, a company incorporated in the state of Delaware, USA.

The ultimate parent company is Q Holdco Limited, a company incorporated in England and Wales.

Q Holdco Limited is the smallest and largest company for which consolidated accounts including Q UK Acquisition Company Limited are prepared. The consolidated accounts of Q Holdco Limited are available from Companies House.