Consolidated Financial Statements for the period ended 24 September 2017

Registered number: 09316845

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29/06/2018 COMPANIES HOUSE

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COMPANY INFORMATION

DIRECTORS:

Carl Leaver (Chairman)
Mark Jones (Chief Executive Officer)
Andrew Campbell (Chief Financial Officer)
Nitin Ramchandani (Non Executive Director)
Anuraag Malhotra (Non Executive Director)

REGISTERED OFFICE:

35 Rose Street London-

REGISTERED NUMBER:

09316845

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AUDITORS:

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BDO LLP 55 Baker Street London W1U 7EU

CONTENTS		Page
Strategic Report		1 - 2
Directors' Report		3 - 4
Independent Auditor's Report		5 - 6
Consolidated Statement of Comprehensive Income		7
Consolidated Statement of Changes in Equity		8
Company Statement of Changes in Equity	· · · · · · · · · · · · · · · · · · ·	9
Consolidated Balance Sheet		10
Company Balance Sheet		11
Consolidated Statement of Cash Flows		12
Notes to the Financial Statements		13 – 34

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STRATEGIC REPORT

As a Group, Carluccio's uniquely combines the retailing of high quality Italian food with a full-service Italian restaurant in the same location. The Company remains focussed on the casual dining sector.

Changes in Store Portfolio

The Group opened a further four Carluccio's within the UK during the year in review in York, Derby, Solihull & Southampton West Quay. One location was closed during the year for which the lease was assigned to another party. Since the year-end, three further locations have been opened, one in Bracknell, one in the Marriott Hotel near Heathrow and one in the Marriott Hotel in Maida Vale, whilst eight sites have closed.

During the year, the Board took the decision to close both trading sites in the USA from mid-June 2017 as the competitive nature of the US market meant margins were lower than anticipated. The process of dissolving the US company is currently in progress.

Our Franchise partner in Turkey closed two sites whilst two locations in Qatar have opened. Post year end, a new site has opened in Dubai and one site has been closed. At the year end, the Group traded from 103 locations in the UK, 2 in Ireland and 14 franchised locations, a total of 119 locations compared to 118 last year.

Key Performance Indicators

The Board of Directors and senior management receive a wide range of indicators to enable accurate management of progress. Some of the more important ones are discussed below.

Sales Revenue and Growth

The company has had a challenging trading year, in line with the industry, which has resulted in a decline in turnover of 2.1% (2016: +4.3%) to £143.2m (2016: £146.3m).

EBITDA

One of the key measures used by the business to determine the success of its restaurants is earnings before interest, tax, depreciation and amortisation (EBITDA). After removing the impact of £85.4m of non-trading items, adjusted EBITDA measured £4.4m (2016: £11.2m).

The decline in profits was due to a combination of increasing competition and a material increase in costs across most categories. This included the weaker sterling hitting input costs, higher payroll costs from the National Living Wage, rising pension contributions and the introduction of the apprenticeship levy, whilst property costs have also substantially increased, in particular rents & business rates.

Financial Restructuring

Following the trading performance of the Group, the loan notes were materially restructured in the year.

On 31 May 2018 creditors approved plans to enter into a Company Voluntary Arrangement which allows the business to exit up to 34 poor performing sites. It also provides for an additional £10m funds from the current owners to support the recovery plan, which will see substantial re-investment in the remaining estate.

This has been taken into account in a review of the company's holding value of the assets and an impairment of £79.3m has been made, largely against intangible assets but also the book value of the restaurants to reflect these impending closures and reduced trading performance.

Management believe this financial restructuring & increased investment in the core business will secure the long-term future of the business. In parallel, head office costs will materially reduce as central support functions are re-aligned behind the smaller estate.

Principal uncertainties and risks

Economic environment

Following the Brexit vote, economic growth in the UK remains uncertain and therefore discretionary expenditure, including eating out of the home, could be adversely impacted. However, the Directors are able to adjust capital expenditure if necessary, to offset any cash impact from softer trading conditions to maintain positive cash flows.

Interest rate risk

The Group's current financing is through bank facilities to manage working capital, plus loan notes which have redemption dates of 30 September 2022. The Board of the Directors are considering the different options and opportunities available to the Group to ensure subsequent financing meets the full requirements of the Carluccio's brand, nationally and internationally. The Group has access to a loan facility, which is predominately utilised to fund the current turnaround plans of the business.

Foreign Currency

The Group imports a large proportion of its products from Europe, either directly or indirectly through distributors. This means that it is sensitive to movements in the Sterling/Euro exchange rate, which may result in higher food input costs. The Company constantly reviews its supply chain to ensure it minimises the impact of food inflation.

Employees

The Group employs a large number of staff in an industry where turnover can be high, meaning that there is an operational risk of running individual sites if a number of employees leave the business. Carluccio's offers a "best in class" training programme for its employees and monitors employee engagement to remain an attractive employer.

This report was approved by the board of directors on 27 June 2018 and signed on its behalf by:

Andrew Campbell

Director

(registered number 09316845)

DIRECTORS' REPORT

The directors present their report and the consolidated financial statements of C1 2014 Limited ("the Company") for the 52 weeks ended 24 September 2017. The consolidated financial statements incorporate the financial statements of the Company and the entities controlled by the Company (its subsidiaries) made up for the 52 weeks to 24 September 2017.

C1 2014 Limited is a holding company, owning 100% of C1 Acquisitions Limited which in turn owns 100% of Carluccio's Limited, its operating subsidiary. C1 2014 Limited was formed in November 2014 as a result of a share capital restructuring completed in the same month.

RESULTS AND DIVIDENDS

The Statement of Comprehensive Income is set out on page 7 and shows the loss for the financial period

No final dividend has been declared and no interim dividend was paid in either year.

POST BALANCE SHEET EVENTS

Details of post balance sheet events are contained in note 32 to the financial statements.

DIRECTORS

The directors, who served throughout the period unless stated below, were as follows:

Carl Leaver	Chairman
Neil Wickers	Chief Executive Officer (resigned 8 January 2018)
Mark Jones	Chief Executive Officer (appointed 29 January 2018)
Jonathan Blanchard	Chief Financial Officer (resigned 25 September 2017)
Andrew Campbell	Chief Financial Officer (appointed 15 January 2018)
Peter Casey	Chief Operating Officer (appointed 13 July 2017, resigned 30 April 2018)
Sarah Murray	Chief Operating Officer (resigned 13 July 2017)
Nitin Ramchandani	Non-Executive
Anuraag Malhotra	Non-Executive

Directors' Remuneration

No executive director has a notice period in excess of 12 months and no non-executive director has a notice period in excess of 6 months. Details of Directors' Remuneration are contained in note 10 to the financial statements.

All directors are employed under service contracts with the immediate subsidiary company, C1 Acquisitions Limited.

EMPLOYEES

The Group places considerable value on the involvement of its employees and has continued to keep them informed on matters affecting them as employees and on various factors affecting the performance of the group. This is achieved through formal and informal meetings and the company intranet. Employees are consulted regularly on a wide range of matters affecting their current and future interests. The Group's employees are encouraged to participate in and contribute to the success of the Group through incentive schemes.

The Group wholeheartedly supports the principle of Equal Opportunities and does not discriminate between employees or potential employees on the grounds of colour, race, nationality, ethnic or national origin, gender, sexual orientation, religion or similar belief, marital status, age or disability. Consideration is given to all applicants for employment from candidates with disabilities where the requirements of the job can be met. Where reasonable and practicable within existing legislation, all persons and employees that have become disabled have been treated in the same way in matters relating to employment, training, career development and promotion.

FINANCIAL INSTRUMENTS

Details of the use of financial instruments by the Group are contained in note 30 to the financial statements.

INDEMNITY COVER

Third party indemnity cover was in force for the directors throughout the financial period.

DIRECTORS' REPORT (continued)

FUTURE DEVELOPMENTS

The company will continue to act as the management holding company for its subsidiary, C1 Acquisitions Limited. The services performed by the Company are not expected to change substantially in the foreseeable future.

DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the strategic report, the directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the group and company financial statements in accordance with International Financial Reporting Standards (IFRSs) as adopted by the European Union and applicable law. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and company and of the profit or loss of the group for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether International Financial Reporting Standards (IFRSs) as adopted by the European Union have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

AUDITORS

BDO LLP, who were appointed during the prior year, have signified their willingness to continue in office and a resolution to reappoint them will be proposed at the Annual General Meeting.

GOING CONCERN

The Group is loss-making and the Company and Group both report net liabilities, driven by the impairments seen in the current year. However, the loan notes have been restructured and the CVA has ensured the Group can close loss-making sites whilst securing up to £10m additional funding from the Company's ultimate parent company, Landmark Retail Holdings 1 Limited.

As a result of this support and the cash flow forecasts prepared by management, the Board consider that the Group has adequate resources and facilities to continue in operational existence and to meet its liabilities as they fall due for the foreseeable future, and therefore the financial statements contained herein are prepared on a going concern basis.

Liquidity risks are considered in more detail in note 30.

On behalf of the Board

Andrew Campbell Director 27 June 2018

(registered number 09316845)

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF C1 2014 LIMITED

Opinion

We have audited the financial statements of C1 2014 Limited ("the Parent Company") and its subsidiaries ("the Group") for the period from 26 September 2016 to 24 September 2017 which comprise the consolidated statement of comprehensive income, the consolidated statement of changes in equity, the company statement of changes in equity, the consolidated balance sheet, the company balance sheet, the consolidated statement of cash flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and International Financial Reporting Standards (IFRSs) as adopted by the European Union and, as regards the Parent Company financial statements, as applied in accordance with the provisions of the Companies Act 2006.

In our opinion:

- the financial statements give a true and fair view of the state of the Group's and of the Parent Company's affairs as at 24 September 2017 and of the Group's loss for the period then ended;
- the Group financial statements have been properly prepared in accordance with IFRSs as adopted by the European Union;
- the Parent Company financial statements have been properly prepared in accordance with IFRSs as adopted by the European Union and as applied in accordance with the provisions of the Companies Act 2006; and
- the financial statements have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Group and the Parent Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Group or the Parent Company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The Directors are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF C1 2014 LIMITED (continued)

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic report and Directors' report for the financial period for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic report and Directors' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Group and the Parent Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic report and Director's report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion;

- adequate accounting records have not been kept by the Parent Company, or returns adequate for our audit have not been received from branches not visited by us; or
- the Parent Company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of Directors

As explained more fully in the Directors responsibilities statement, the Directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Directors are responsible for assessing the Group's and the Parent Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group or the Parent Company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located at the Financial Reporting Council's website at:

https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Mark RA Edwards (Senior statutory auditor)

for and on behalf of BDO LLP, Statutory Auditor, London, United Kingdom

28 June 2018

C1 2014 Limited

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

For the period ended 24 September 2017		52 weeks ended 24 September 2017	52 weeks ended 25 September 2016
	Note	£'000	£'000
Revenue	4	143,223	146,275
Cost of sales		(136,946)	(128,302)
GROSS PROFIT		6,277	17,973
Other operating income	5	-	185
Administrative expenses		(98,175)	(23,453)
EBITDA excluding Non-trading items		4,360	11,184
Depreciation and amortisation		(10,864)	(11,127)
Operating (loss) / profit excluding Non-trading i	tems	(6,504)	57
Non-trading items	11	(85,394)	(5,352)
OPERATING (LOSS)	6	(91,898)	(5,295)
Finance income		1	5
Finance expense	7	(16,320)	(14,680)
LOSS BEFORE TAXATION	_	(108,217)	(19,970)
Income tax credit	8	8,498	2,451
LOSS FOR THE FINANCIAL PERIOD Other comprehensive income to be reclassified the profit and loss in subsequent periods:		(99,719)	(17,519)
Exchange differences from translation of foreign operations	n	130	1,119
TOTAL COMPREHENSIVE LOSS FOR THE PERIOD	_	(99,589)	(16,400)
	_	(00,000)	(13,100)

The notes on pages 13 to 34 form part of these financial statements.

All the above activities relate to continuing operations.

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the period ended 24 September 2017	Share capital	Retained earnings	Currency translation reserve	Merger reserve	Capital Contribution	Total Equity
	£'000	£'000	£'000	£'000	£'000	£'000
At 27 September 2015	13	(34,024)	(273)	1,990	-	(32,294)
Total comprehensive loss for t	he period				:	
Loss for the financial period	·, -	(17,519)	-	-	-	(17,519)
Exchange differences from translation of foreign operations	÷ -	-	1,119	-	• •	1,119
At 25 September 2016	13	(51,543)	846	1,990	-	(48,694)
Total comprehensive loss for t	he period					
Loss for the financial period Exchange differences from	-	(99,719)	-	-	-	(99,719)
translation of foreign operations	-	-	130	-	-	130
· ·	-	(99,719)	130	-	- .	(99,589)
Transactions with owners recorded directly in equity						
Capital Contribution	-	-	-	-	133,480	133,480
At 24 September 2017	13	(151,262)	976	1,990	133,480	(14,803)

The notes on pages 13 to 34 form part of these financial statements.

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C1 2014 Limited

COMPANY STATEMENT OF CHANGES IN EQUITY

For the period ended 24 September 2017	Share capital	Retained earnings	Merger reserve	Total Equity
	£'000	£'000	£'000	£'000
At 27 September 2015	13	(217)	(10)	(214)
Loss for the financial period	-	-	-	
At 25 September 2016	13	(217)	(10)	(214)
Loss for the financial period	-	(140)	-	(140)
At 24 September 2017	13	(357)	(10)	(354)

The notes on pages 13 to 34 form part of these financial statements.

CONSOLIDATED BALANCE SHEET

As at 24 September 2017		2017	2016
	Note	£'000	£'000
NON CURRENT ASSETS			
Goodwill	13	_	30,922
Other intangible assets	14	10,128	38,674
Property, plant and equipment	15	37,306	60,429
Prepaid operating lease charges	16	467	2,202
		47,901	132,227
CURRENT ASSETS			
Inventories	17	1,844	2,079
Corporation tax assets		30	165
Trade and other receivables	18	1,724	3,248
Prepayments		5,084	4,592
Prepaid operating lease charges	16	237	252
Cash and cash equivalents	19	556	2,873
		9,475	13,209
TOTAL ASSETS		57,376	145,436
CURRENT LIABILITIES			
Bank overdraft		280	-
Loans and borrowings	20	6,000	5,000
Trade payables	21	5,744	6,898
Other tax and social security	22	4,715	4,321
Accruals and deferred income	23	10,108	9,037
Provisions	25	1,873	269
		28,720	25,525
NON-CURRENT LIABILITIES			
Loan notes	30	35,671	153,294
Accruals and deferred income	23	6,969	6,494
Deferred tax liabilities	24	-	8,641
Provisions	25	819	176
		43,459	168,605
			. 2
TOTAL LIABILITIES		72,179	194,130
NET LIABILITIES		(14,803)	(48,694)
FOURTY	•		
EQUITY Share capital	26	13	13
Capital Contribution	20	133,480	13
Merger Reserve	31	1,990	1 000
Retained earnings	31	(151,262)	1,990 (51.543)
Currency translation reserve	31	(151,262)	(51,543) 846
Currency translation reserve	31	910	040
TOTAL EQUITY		(14,803)	(48,694)

The notes on pages 13 to 34 form part of these financial statements.

The consolidated financial statements were approved by the Board of directors and authorised for issue on 27 June 2018 and signed on its behalf by:

Andrew Campbell (Director) (registered number 09316845)

COMPANY BALANCE SHEET

As at 24 September 2017	Note	2017 £'000	2016 £'000
NON CURRENT ASSETS Investment in subsidiary Deferred tax assets	12	- - -	- - -
CURRENT ASSETS Trade and other receivables Other tax and social security Cash and cash equivalents		- - - -	
TOTAL ASSETS			
CURRENT LIABILITIES Other tax and social security Related party payables Accruals	10	236 118 354	214
NON-CURRENT LIABILITIES Loan notes			-
TOTAL LIABILITIES		354	214
NET LIABILITIES		(354)	(214)
EQUITY Share capital Share premium account Merger Reserve Retained earnings	26 31 31	13 - (10) (357)	13 - (10) (217)
TOTAL EQUITY		(354)	(214)

The company made a post-tax loss for the year of £140,000 (2016: £nil)

The notes on pages 13 to 34 form part of these financial statements.

The financial statements were approved by the Board of directors and authorised for issue on 27 June 2018 and signed on its behalf by:

Andrew Campbell

(registered number 09316845)

CONSOLIDATED STATEMENT OF CASH FLOWS

For the period ended 24 September 2017		52 weeks ended 24 September 2017		52 weeks ended 25 September 2016
		£'000		£'000
Loss before taxation		(108,217)		(19,970)
Depreciation Amortisation of prepaid operating lease charges Amortisation of intangible assets Net finance costs Movement on onerous lease provision Impairment of property, plant and equipment Impairment of intangible assets Impairment of prepaid operating lease charges Impairment of goodwill Loss / (profit) on disposal of intangible assets Loss / (profit) on disposal of property, plant and	6 6 6 25 11 11 11	7,719 257 2,889 16,319 2,218 20,842 26,000 1,493 30,922 16	***	7,819 264 3,044 14,675 104 5,404 5
equipment Cash flows from operating activities before changes in working capital		3,893 4,351	•	(179) 11,166
Changes in: Inventories Trade and other receivables Prepayments Trade and other payables Cash generated from operating activities before tax		235 1,524 (492) 786 6,404		2,000 (1,493) (406) 3,488
Corporation tax refunded/(paid)		(8)		227
Net cash inflow from operating activities		6,396	÷,	14,982
Cash flows from investing activities Finance income - Proceeds from sale of property, plant and equipment Payments to acquire intangible assets Payments to acquire property, plant and equipment	14	1 29 (358) (9,231)		5 1,049 (480) (14,713)
Net cash used in investing activities		(9,559)		(14,139)
Cash flows from financing activities Finance cost New bank loans drawn Net cash generated/(used in) financing activities	7	(434) 1,000 566	-	(299) - (299)
Net (decrease)/increase in cash and cash equivalents		(2,597)	-	544
Cash and cash equivalents at start of period		2,873		2,329
Cash and cash equivalents at end of period		276	-	2,873
Cash and cash equivalents comprise: Cash and cash equivalents Bank overdraft		556 (280)	-	2,873
Total		276		2,873

The notes on pages 13 to 34 form part of these financial statements.
C1 2014 Limited does not own a bank account, as such there is no requirement for a Company cash flow.

NOTES TO THE FINANCIAL STATEMENTS For the period ended 24 September 2017

1 GENERAL INFORMATION

The financial statements of the Group for the period ended 24 September 2017 were authorised for issue in accordance with a resolution of the directors on 27 June 2018.

C1 2014 Limited is incorporated in the United Kingdom with registration number 09316845. The Company is domiciled in the United Kingdom and has its registered office at 35 Rose Street, London WC2E 9EB.

2 ACCOUNTING POLICIES

Statement of compliance

The financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRSs") and its interpretations adopted by the International Accounting Standards Board ("IASB") and as endorsed by the European Union ("EU").

Basis of preparation

The financial statements have been prepared on a historical cost basis and are presented in sterling, rounded to the nearest thousand, except where indicated otherwise.

The financial statements are prepared to the end of whole week (Sunday) ending within 7 days of 30 September.

Changes in accounting policies

At the date of authorisation of these financial statements, the following new and revised Standards and interpretations have been adopted in the current year. Their adoption has not had any significant impact on the amounts reported in the financial statements.

IAS 12 (Amended) Recognition of Deferred Tax Assets for Unrealised Losses IAS 7 (Amended) Disclosure Initiative

At the date of authorisation of these financial statements, the following Standards and Interpretations which have not been applied in these financial statements were in issue but not yet effective:

IFRS 9 (Revised) Financial Instruments
IFRS 15 (Revised) Revenue from Contracts with Customers
IFRS 16 (Issued) Leases
IFRS 2014 – 2016 Cycle

The Directors do not expect that the adoption of the Standards and Interpretations listed above will have a material impact on the financial statements of the Company in future periods, except as noted below:

IFRS 9 will impact both the measurement and disclosure of financial instruments, but will not impact on the underlying cash flows of the Company.

IFRS 16 will require the group to recognise a liability and right of use asset for the majority of the leases currently treated as operating. This will affect fixed assets, current and non-current liabilities, and the measurement disclosure of expenses associated with the leases (depreciation and interest expense compared to operating lease rentals currently). It is not practicable to provide a reasonable estimate of the effects of the 'adoption of IFRS 16 until a detailed review has been completed, given the complexity of the standard and volume of leases

The significant accounting policies adopted by the Company are as follows:

Going concern

The Company's ultimate parent company, Landmark Retail Holdings 1 Limited, has provided up to £10m additional funding following the Company Voluntary Agreement entered into by Carluccio's Limited on 31 May 2018.

As a result of this support and the cash flow forecasts prepared by management, the Board consider that the Group has adequate resources and facilities to continue in operational existence and to meet its liabilities as they fall due for the foreseeable future, and therefore the financial statements contained herein are prepared on a going concern basis.

NOTES TO THE FINANCIAL STATEMENTS (continued)

2 ACCOUNTING POLICIES (continued)

Company loss for the financial period

The Company has taken advantage of Section 408 of the Companies Act 2006 and has not included its own Statement of comprehensive Income in these financial statements. The Company's loss after tax for the period ended 24 September 2017 was £140,000 (2016: £nil).

Basis of consolidation

The consolidated financial statements incorporate the financial statements of the Group and entities controlled by the Group drawn up to 24 September 2017.

On 27 November 2014 the Group completed a share capital reorganisation which resulted in a new company, C1 2014 Limited acquiring 100% of the share capital of C1 Acquisitions Limited for a mixture of equity and cash as well as a transfer of management loan notes to Landmark Retail Holdings 1 Limited, the ultimate parent company.

Under the requirements of the Companies Act 2006, it would normally be necessary for the Company's consolidated accounts to follow the legal form of the business combination. In such circumstance, the pre-combination results would be those of C1 2014 Limited and its subsidiary undertakings from 27 November 2014. This would portray the combination as an acquisition of C1 Acquisitions Limited by C1 2014 Limited, and would, in the opinion of the Directors, fail to give a true and fair view of the substance of the restructure.

Accordingly, the Directors have adopted merger accounting as the basis of consolidation. The consolidated financial statements incorporate the financial statements of the Company and entities controlled by the Company (its subsidiaries) made up for the 52 weeks to 24 September 2017 and the 52 weeks to 25 September 2016 respectively.

Unlike acquisition accounting, using merger accounting net assets, which includes the issue of shares, are not restated to fair value, and as such any difference arising on consolidation does not represent goodwill but is deducted, or added to, reserves within the 'merger reserve'.

Subsidiaries are consolidated from the date of their acquisition, being the date on which the Group obtains control, and continue to be consolidated until the date that such control ceases. Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. Specifically, the Group controls an investee if, and only if, the Group has:

- Power over the investee
- · Exposure, or rights, to variable returns from its involvement with the investee
- The ability to use its power over the investee to affect its returns

Investment in subsidiary

Investments are initially recognised at cost plus directly attributable transactions costs. The carrying value of the investments are reviewed for impairment when events or changes in circumstances indicate that the carrying amounts may not be recoverable.

Business combinations

Under the requirements of IFRS 3 (revised), 'Business Combinations'; other than noted above all business combinations are accounted for using the acquisition method. The cost of a business combination is the aggregate of the fair values, at the date of exchange, of assets given, liabilities incurred or assumed, equity instruments issued by the acquirer less any costs directly attributable to the business combination.

On acquisition of a subsidiary, the assets, liabilities and contingent liabilities of a subsidiary are measured at their fair value at that date. Any excess of the cost of acquisition over the identifiable net assets acquired is recognised as goodwill. Any deficiency of the cost of acquisition below the fair values of the identifiable net assets acquired (i.e. discount on acquisition) would be credited to the Consolidated Statement of Comprehensive Income in the period of acquisition.

The results of subsidiaries acquired or disposed of during the year are included in the Consolidated Statement of Comprehensive Income from the effective date of acquisition or up to the effective date of disposal.

All intra-group transactions, balances, income and expenses are eliminated on consolidation.

Revenue

Revenue consists of sales to customers and franchise income excluding sales tax.

NOTES TO THE FINANCIAL STATEMENTS (continued)

2 ACCOUNTING POLICIES (continued)

Revenue (continued)

Sales to customers represent amounts received or receivable for goods and services provided in the normal course of business (net of VAT and voluntary gratuities left by customers for the benefit of employees). Revenue is recognised at the point of delivery of goods and services to customers.

Franchise income comprises store opening fees and on-going fees. Store opening fees are negotiated between both parties and the precise terms are specific to each franchise agreement. Store opening fees are payable prior to the opening of each store and are recognised at that time. The first store opening fee is usually higher than subsequent store opening fees reflecting the substantial transfer of value that occurs between the Group and the franchisee prior to the opening of the first store. On-going fees are based on a percentage of franchisee turnover and are recognised throughout the year.

Pre-opening expenses

The Group incurs expenditure on the creation and marketing of new caffes and food shops prior to opening to the public and generating revenue. These costs are expensed in the period incurred.

Income taxes

In accordance with IAS 12, income taxes, current taxes and liabilities are measured at the amount expected to be recovered or paid to the taxation authorities, based on tax rates and legislation that is enacted or substantively enacted at the balance sheet date.

Deferred tax assets and liabilities are recognised where the carrying amount of an asset or liability in the balance sheet differs from its tax base. The balance sheet method is used to calculate the deferred tax, on an undiscounted basis, at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised based on tax rates and legislation that is enacted or substantively enacted at the balance sheet date.

Deferred tax assets are recognised only to the extent that it is probable that there will be sufficient taxable profit available to offset against the deductible temporary differences, carried forward tax credits or losses. Deferred tax is charged or credited directly to the Statement of comprehensive Income unless it relates to items charged or credited to equity in which case it is also accounted for within equity.

Pensions

The Company contributes to defined contribution schemes for qualifying employees. The Company has no exposure to defined benefit pension schemes.

Payments to defined contribution pension schemes are charged as an expense as they fall due.

Goodwill

Goodwill represents the difference between the cost of an acquisition and the fair value of the Group's share of the net identifiable assets and liabilities of the acquired business at the date of acquisition.

Goodwill is recognised as an asset when the cost of acquisition is greater than the fair value of the net identifiable assets and liabilities. The asset is reviewed for impairment at least annually and goodwill is allocated to cash generating units for the purpose of impairment testing at the level of reportable segment. Any impairment would be recognised immediately in the Statement of comprehensive Income and is not subsequently reversed. Goodwill is carried at cost less aggregated impairment losses.

When the fair value of the net assets identified is greater than the cost of acquisition as a result of a bargain purchase, the resulting credit is immediately recognised in the Statement of comprehensive Income.

Other intangible assets

Intangibles acquired separately and through business combinations, i.e. licences and other intangible assets, where material, are included at cost or fair value respectively and amortised over their useful economic lives:

Brands, Franchise contracts and Reacquired rights

Intangible assets acquired in a business combination and recognised separately from goodwill are initially recognised at their fair value at the acquisition costs. Subsequent to initial recognition, intangible assets acquired in a business combination are reported at cost less accumulated amortisation and accumulated impairment losses, on the same basis as intangible assets that are acquired separately.

NOTES TO THE FINANCIAL STATEMENTS (continued)

2 ACCOUNTING POLICIES (continued)

Other intangible assets (continued)

The estimated useful lives are as follows:

Brands 25 years
Franchise contracts 9 years
Reacquired rights 14 years

Computer software

Computer software is stated at cost less accumulated amortisation and any impairment loss. Externally acquired or developed software and software licences are capitalised at the cost of bringing the software into use within the business. Computer software is only capitalised when it is separately identifiable and is not bundled with any computer hardware. Software that is bundled with hardware is treated as an integral part of the hardware and classified within property, plant and equipment. Computer software is considered to have a finite economic life of 3 years and is amortised over this period on a straight line basis through the cost of sales line or the administrative expenses line in the Statement of comprehensive Income. The classification is dependent on where the software is used: if in the caffes then amortisation is classified as part of cost of sales, if in the Head Office then as part of administrative expenses.

Trademarks

Where the Group incurs costs that protect the Carluccio's trademark in various territories around the World, such costs are capitalised and amortised over their estimated useful lives. Trademarks are stated at cost less accumulated amortisation and any impairment loss. Trademarks are considered to have a useful life of between 6 and 20 years. The resultant amortisation is included within administrative expenses in the Statement of Comprehensive Income.

The Group does not carry out research and development activities that may lead to the recognition of internally generated intangible assets. The Group's internally generated brands represent commercially valuable intangibles but are not eligible for recognition as assets under IAS 38, 'Intangible Assets'.

<u>Impairment</u>

The Group considers at each balance sheet date whether there is any indication that assets have become impaired. If any such indication exists or when annual impairment testing for an asset is required, the Group makes an estimate of the recoverable amount. If the carrying value of the asset is higher than the recoverable amount (higher of value in use and fair value less costs to sell), a provision for impairment is made and charged to the Statement of comprehensive Income. In subsequent years, a previously recognised impairment provision may be reversed in whole or in part if there has been a change in the estimates used to determine the asset's recoverable amount.

Property, plant and equipment

Property, plant and equipment is stated at cost less accumulated depreciation and any impairment losses. Cost comprises the aggregate amount paid and the fair value of any other consideration given to acquire the asset and includes costs directly attributable to making the asset capable of operating as intended.

Development costs

Costs associated with the development and opening of new Carluccio's restaurants in relation to certain staff, where their time is directly attributable to the development of specific assets have been capitalised.

Depreciation

Depreciation is calculated to write down the costs of assets over their estimated useful economic lives using the straight line method. The estimated useful lives are as follows:

Leasehold improvements 5 to 35 years, according to lease terms

Furniture, fixtures, CCU and computer equipment 3 to 10 years

Development costs in accordance with the lease terms

*Crockery, cutlery and utensils

Depreciation is charged to cost of sales in the Consolidated Statement of Comprehensive Income if the asset is used in the caffes and charged to administrative expenses in the Consolidated Statement of Comprehensive Income if the asset is used in Head Office.

Assets in the course of construction are not depreciated until the asset is ready for use.

The Group considers at each balance sheet date whether there is any indication that assets have become impaired.

NOTES TO THE FINANCIAL STATEMENTS (continued)

2 ACCOUNTING POLICIES (continued)

Property, plant and equipment (continued)

Impairment

If any such indication exists or when annual impairment testing for an asset is required, the Group makes an estimate of the recoverable amount. If the carrying value of the asset is higher than the recoverable amount (higher of value in use and fair value less costs to sell), a provision for impairment is made and charged to the Statement of Comprehensive Income. In subsequent years, a previously recognised impairment provision may be reversed in whole or in part if there has been a change in the estimates used to determine the asset's recoverable amount.

Dividends and non-cash distributions

Dividends and non-cash distributions to holders of equity instruments are recognised in the financial statements when appropriately authorised for payment and no longer at the discretion of the Directors.

Foreign currencies

Monetary assets and liabilities in foreign currencies are translated into Sterling at the rates of exchange ruling at the balance sheet date. Non-monetary items that are measured in terms of historical cost in a foreign currency, are translated using the exchange rates as at the dates of the initial transactions. Transactions in foreign currencies are translated into Sterling at a rate ruling on the date of the transaction unless a contracted rate has been negotiated, in which case that rate is used.

A number of subsidiaries within the Group have a non-sterling functional currency. The financial performance and end position of these financial entities are translated into sterling in the consolidated financial statements. Balance sheet items are translated at the applicable rate at the balance sheet date. Transactions reported in the Statement of comprehensive Income are translated at a rate which equates to an average rate over the year.

The difference that arises from translating the results of foreign subsidiaries at average rates of exchange and their assets and liabilities at closing rates are dealt with in a separate component of equity and disclosed within Other Comprehensive Income.

Leases

Finance Leases

Leases classified as finance leases are those where the terms of the lease transfer substantially all the risks and rewards of ownership to the Group. All other leases are classified as operating leases. After examining its portfolio of property leases, the Group has determined that none of its leases satisfy the criteria for classification as a finance lease and accordingly all property leases have been classified as operating leases.

Operating Leases

Leases other than those classified as finance leases are included as operating leases. The minimum lease payments under the terms of a lease are charged to the Statement of comprehensive Income on a straight line basis over the lease term. To the extent that any turnover based rent is payable, this is recognised when the liability arises.

Lease premiums

Lease premiums are usually paid as consideration to a landlord or an outgoing tenant of a property before the expiry of the lease term on that property. These payments are treated as prepaid operating lease costs and classified as such. These costs are subsequently amortised over the length of the lease term.

Lease incentives

The Group is able to secure lease incentives, such as rent-free periods for example, on certain of its properties by negotiation with the landlord. Lease incentives are deferred and amortised over the full lease term. They are included within current and non-current accruals on the balance sheet.

Onerous Leases

Where unavoidable costs of a lease exceed the economic benefit expected to be received from it, a provision is made for the present value of the obligations under the lease.

Inventories

Inventories are initially recognised at cost and subsequently stated at the lower of cost and net realisable value. Cost is determined on a first in, first out basis. Net realisable value is based on estimated selling price less any further costs expected to be incurred to dispose of the inventory.

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C1 2014 Limited

NOTES TO THE FINANCIAL STATEMENTS (continued)

2 ACCOUNTING POLICIES (continued) .

Financial instruments

Financial assets

Trade and other receivables are initially recognised at fair value and subsequently carried at amortised cost, reduced by any appropriate allowances for irrecoverable amounts.

Cash and cash equivalents comprise cash at bank and in hand and short-term deposits. Short-term deposits are classified as such where the original maturity of the deposit is 3 months or less.

Financial liabilities

The Group's financial liabilities consist of trade and other payables, accruals and loan note instruments. All of which, are initially recognised at fair value and subsequently carried at amortised cost.

The parent company has unsecured loan notes which are listed on the Cayman Island Stock Exchange.

Derivative financial instruments

The Group uses derivative financial instruments to manage its exposure to foreign exchange rate risk, including foreign exchange forward contracts. Further details of derivative financial instruments are disclosed in note 30.

Derivatives are initially recognised at fair value at the date a derivative contract is entered into and are subsequently remeasured to their fair value at each balance sheet date. The resulting gain or loss is recognised in the profit or loss within foreign exchange immediately.

A derivative with a positive fair value is recognised as a financial asset whereas a derivative with a negative fair value is recognised as a financial liability. A derivative is presented as a non-current asset or a non-current liability if the remaining contractual period to maturity, of the instrument is more than 12 months and it is not expected to be realised or settled within 12 months. Other derivatives are presented as current assets or current liabilities.

Non-trading Items

The Group classifies items of income and expenses outside of Administrative Expenses, where the nature of the item is deemed significant in terms of size or nature that separate disclosure would aid the readers understanding of the financial statement. Such items include the impairments of assets and the losses following disposal of stores which are not deemed to be exceptional.

The carrying values of the Company's assets are reviewed at each balance sheet date to determine whether there is any indication of impairment. If any such condition exists, the recoverable amount of the asset is estimated in order to determine the extent, if any, of the impairment loss. An impairment loss is recognised whenever the carrying value of an asset exceeds its recoverable amount and impairment losses are recognised in the Statement of comprehensive income.

3 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

The preparation of financial statements under IFRS requires the directors to make estimates and judgements that affect the application of policies and reported amounts. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations that are believed to be reasonable under the circumstances. Actual results may differ from these estimates and assumptions. The estimates and assumptions that are considered to have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next year are discussed in more detail below.

(a) Accruals

In order to provide for all valid liabilities which exist at the balance sheet date, an estimate is made and accrued for certain costs or expenses which have not been invoiced and therefore the amount of which cannot be known with certainty. Such accruals are based on the best judgement and past experience of the Directors. Delayed billing in some significant expense categories such as utility costs can lead to sizeable levels of accruals. The total value of accruals as at the balance sheet date is set out in note 23.

NOTES TO THE FINANCIAL STATEMENTS (continued)

3 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (continued)

(b) Useful lives of property, plant and equipment

Property, plant and equipment are depreciated over their estimated useful lives. Useful lives are based on the Directors' estimates of the period that the assets will generate revenue and are periodically reviewed for continued appropriateness. Changes to these estimates can result in significant variations in the carrying value and amounts charged to the Statement of comprehensive Income as depreciation in a particular period. The current rates of depreciation are set out in the accounting policies.

(c) Deferred taxation

The deferred tax liability provided in the accounts is based on temporary differences between the tax written down values of assets and liabilities in the accounts and their carrying values in the accounts and as such, it is dependent on assumptions made in the corporation tax computations. The assumptions on the proportion of certain elements of capital expenditure which will be eligible for tax relief are subjective and the final amounts agreed with HMRC could differ from the provision currently made in the financial statements.

(d) Onerous Leases

Provisions for onerous lease commitments are recognised when: the Group has a present legal or constructive obligation as a result of past events; it is more likely than not that an outflow of economic benefits will be required to settle the obligation; and the amount can be measured reliably.

The Directors provide for onerous obligations under operating leases where the property is closed, vacant or not generating returns in excess of its minimum lease rentals. Provision is made for rent and other property related costs for the period the Directors believe a sub-let or assignment of the lease is not probable.

The estimated timings and amounts of relevant cash flows are determined using the experience of internal and external property experts. Any changes to the estimated method of exiting from the property could lead to significant changes to the level of the provision recorded.

(e) Asset Impairment

Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset is accounted for by changing the amortisation period or method, as appropriate, and are treated as changes in accounting estimates.

Intangible assets with finite lives are amortised over the useful economic life and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation period and the amortisation method are reviewed at least at each financial period end.

Intangible assets with indefinite useful lives are tested for impairment annually in accordance with IAS 36. Impairment exists when the carrying value of an asset exceeds its recoverable amount, which is the higher of its fair value less costs of disposing of the asset. The value in use calculation is based on a discounted cash flow model for which it has been necessary to make a number of assumptions and estimates. These assumptions and estimates cover critical areas such as future cash flows arising from future business performance, and rely in part on past performance providing a good guide to future performance. The recoverable amount is sensitive to the discount rate used for the discounted cash flow model as well as the expected future cash-inflows and the growth rate used for extrapolation purposes. The actual results may differ materially from these assumptions and estimates and therefore the actual impairment loss may be different from that provided for.

The key assumptions used to determine the fair value of intangible assets and goodwill are disclosed and further explained in note 13.

In reviewing tangible assets for impairment in accordance with IAS 36, it has been necessary to make estimates and judgements regarding the future performance and cash flows generated by individual trading units which cannot be known with certainty. Past performance will often be taken as the best available guide to future performance, unless it is known that the circumstances surrounding a particular trading unit have changed. Consideration has been made of revenue growth rates, outcomes of future rent reviews and changes in internal performance among other requirements. Where the circumstances surrounding a particular trading unit have changed or will change in the future then it can be even more difficult to forecast future performance. For these reasons the actual impairment required in the future may differ from the charge made in the financial statements. Details of any impairment charge required in the financial statements are provided in note 11.

NOTES TO THE FINANCIAL STATEMENTS (continued)

4 SEGMENTAL INFORMATION

Revenue is attributable to the principal activity of the Group, which is carried out substantially in the United Kingdom.

The Group operates in one business sector (caffe and food shops) and in substantially one geographical market (the United Kingdom), therefore no segmental information is presented.

5 OTHER OPERATING INCOME

On 1 April 2015, a site closed following a substantial fire and insurance funds of £534,000 were received in respect of business interruption. In the prior year, a further £185,000 relating to business interruption was received and classified within 'Other Income'. No such similar funds have been received in the current year.

6 OPERATING PROFIT

Operating profit is stated after charging/(crediting):

	52 weeks ended 24 September 2017 £'000	52 weeks ended 25 September 2016 £'000
Operating lease rentals for land and buildings – minimum contract amounts	14,136	11,758
Operating lease rentals for land and buildings – turnover based amounts	1,633	2,209
Amortisation of intangible assets	2,889	3,044
Depreciation of property, plant and equipment	7,719	7,819
Amortisation of prepaid operating lease charges	257	264
Net foreign exchange currency differences	11	(90)
Onerous lease provision charge	2,517	240
Loss/(Profit) on disposal of assets	3,909	(179)
Impairment of tangible fixed assets	20,842	5,409
Impairment of prepaid operating lease charges	1,493	-
Impairment of intangible fixed assets	56,922	=

Of the £3,909,000 loss on disposal of assets, £3,329,000 is exceptional, relating to the disposal of assets on the closure of the two US sites (£2,572,000) and one UK site (£95,000), and the disposal of all crockery across the UK and Ireland estate (£662,000). The remaining loss on disposal of assets relates to disposals made in the normal course of business in ongoing trading sites.

The Group paid the following amounts to the company's auditors in respect of the audit of the financial statements and for other services provided to the Group:

Group	52 weeks ended 24 September 2017 £'000	52 weeks ended 25 September 2016 £'000
Audit of the financial statements Audit of subsidiaries	10 <u>85</u>	10 85
Total audit	95	95
Other services	91	78
Total fees	186	173

'Other services' in the current and prior year include tax compliance services and other tax advisory services.

NOTES TO THE FINANCIAL STATEMENTS (continued)

7 FINANCE EXPENSE

	Group	ar Landing and the	52 weeks ended 24 September 2017 £'000	52 weeks ended 25 September 2016 £'000
	Bank interest Loan note interest Unwinding of discount on provisions		434 15,857 29	299 1 4 ,352 29
	Total finance expense		16,320	14,680
8	INCOME TAX CREDIT UK Corporation tax	·	52 weeks ended 24 September 2017 £'000	52 weeks ended 25 September 2016 £'000
	Current tax on profits for the period Adjustment in respect of prior periods	_	142	(7)
	Total current tax		142	(7)
	Deferred tax			
	Current period deferred tax movements Unwinding of deferred tax on acquired intangible Prior period (over)/under provisions	e assets -	(1,747) (6,922) 29	(1,863) (516) (65)
	Total deferred tax	-	(8,640)	(2,444)
	Total credit for the period	<u>-</u>	(8,498)	(2,451)
	The credit for the year can be reconciled to the lo	ss in the Statement	t of comprehensive I	ncome as follows:

٤	52 weeks ended 24 September 2017 £'000	52 weeks ended 25 September 2016 £'000
Loss before taxation	(108,217)	(19,970)
Loss on ordinary activities multiplied by effective rate of corporation tax in the UK of 19.51% (2016: 20%)	(21,113)	(3,994)
Adjustments for the effect of: Expenses not deductible for tax purposes Impact of tax rate change on acquired intangible assets Difference due to change in tax rates Deferred tax not recognised Current tax - adjustment in respect of prior periods Deferred tax - adjustment in respect of prior periods Unrecognised brought forward tax losses utilised Losses eliminated Exchange difference arising on opening/closing amounts of gross temporary differences Difference in foreign tax rates	15,550 (4,938) 839 446 142 29 525 3	2,965 (1,313) (565) 521 8 (80) (27) - (2)
Total credit for the period	(8,498)	(2,451)

NOTES TO THE FINANCIAL STATEMENTS (continued)

8 INCOME TAX CREDIT (continued)

The Finance (No.2) Act 2015 introduced a reduction in the main rate of the corporation tax from 20% to 19% from April 2017 and from 19% to 18% from April 2020, these reductions were substantively enacted on 26 October 2015.

The Finance Act 2016, introduced a further reduction in the main rate of corporation tax to 17% from April 2020. This was substantively enacted on 6 September 2016. Since these reductions have been substantively enacted the deferred tax provision at the balance sheet date has been calculated using 17%.

9 EMPLOYEES

Group Staff costs (including directors) consist of:	52 weeks ended 24 September 2017 £'000	52 weeks ended 25 September 2016 £'000
Wages and salaries Social security costs Other pension costs	52,249 3,876 339 	52,346 3,812 362

The average monthly number of persons, including executive directors, employed by the Group during the period was:

Group	52 weeks ended 24 September 2017 Number	52 weeks ended 25 September 2016 Number
Administration Caffe & Food Shops	83 3,089	95 3,036
	3,172	3,131

10 RELATED PARTY TRANSACTIONS

Related party transactions during the period comprised compensation of directors, regarded as key management personnel, and transactions with the Middle East franchises, which are held by the Landmark Group, the Company's parent group.

Directors	52 weeks ended 24 September 2017 £'000	52 weeks ended 25 September 2016 £'000
Emoluments Contributions to money purchase pension schemes	759 11	1,172 14
	770	1.186

The remuneration of directors disclosed above include the following amounts paid to the highest paid director:

	52 weeks ended 24 September 2017 £'000	52 weeks ended 25 September 2016 £'000
Emoluments Contributions to money purchase pension schemes	283 -	418 -
•	283	418

During the period, 1 directors (2016: 1) accrued benefits under money purchase pension schemes.

NOTES TO THE FINANCIAL STATEMENTS (continued)

10 RELATED PARTY TRANSACTIONS (continued)

Franchised undertakings

During the period ended 24 September 2017, the Group entered into transactions with franchisees owned by the Landmark Group.

Middle East

On 21 July 2008, the Company granted a franchise to Landmark Food Limited, a subsidiary of the Landmark Group, one of the largest retail conglomerates in the Middle East. The agreement is for an initial ten year period with the possibility of a further ten year extension. The development rights are for seven countries in the Middle East. The first Carluccio's opened in March 2009 in Dubai. As at year end there are ten sites (2016: ten sites) operating in Dubai and three sites (2016: one site) operating in Qatar. During the period ended 24 September 2017 two sites opened in Qatar.

Turkey

On 27 September 2011, the Company granted a franchise agreement to Carluccio's Gida Ve Restoran Isletmeciligi San. Ve Tic. Ltd. Sti, a company incorporated in Turkey and a subsidiary of the Landmark Group. The agreement is for an initial ten year period with the possibility of a further ten year extension. During the period ended 24 September 2017 two sites were closed and no additional sites were opened. As at year end there is one site (2016: three sites) operating in Turkey.

Amounts recharged to the Landmark group and balances at the period end are as follows:

	52 weeks ended 24 September 2017 £'000	52 weeks ended 25 September 2016 £'000
Sales commission Opening fees Recharged costs	1,081 20 28	878 - 69
	1,129	947

Of these transactions, £199,000 remains outstanding at the year end (2016: £113,000).

Subsidiary

The Company has entered into transactions with Carluccio's Limited, the wholly owned subsidiary of the Company's immediate subsidiary C1 Acquisitions Limited. Transactions entered into and balances at the period end are as follows:

	52 weeks ended 24 September 2017 £'000	52 weeks ended 25 September 2016 £'000
Recharged costs	22	214
	22	214

As at the year end, £236,000 was owed to Carluccio's Limited from C1 2014 Limited (2016: £214,000).

Ultimate parent undertaking

On 27 November 2014 the Group completed a share capital reorganisation which resulted in the formation of a new holding company, C1 2014 Limited, acquiring 100% of the share capital of C1 Acquisitions Limited for a share for a mixture of equity and cash as well as a transfer of management loan notes to Landmark Retail Holdings 1 Limited, the ultimate parent company.

NOTES TO THE FINANCIAL STATEMENTS (continued)

10 RELATED PARTY TRANSACTIONS (continued)

Ultimate parent undertaking (continued)

During the period ended 25 September 2011, the Company issued loan notes to the value of £83,512,000 to its ultimate parent undertaking. These loan notes accrued interest at 10%, which was compounded quarterly. During the current period these loan notes were restated via a waiver to a principal value of £500,000 plus accrued interest of £44,600,000. The restated instrument accrues no interest until 30 September 2021, thereafter 6% compounding annually until maturity at 30 September 2022. At the period end the outstanding balance, including accrued interest, on the loan notes was £45,100,000 (2016: £153,294,000), and the fair value of the loan at the year end, £35,671,000, was calculated on a discount rate of 6%. The resulting credit arising from the reduction in principal and interest on the loan notes has been treated as a capital contribution amounting to £133,480,000.

Transactions with related parties are made at normal market prices.

11 NON-TRADING ITEMS - CHARGED TO ADMINISTRATIVE EXPENSES

Group	2017 £'000	2016 £'000
Lease premium and fixed asset impairment	(22,335)	(5,409)
Intangible impairment	(56,922)	-
Profit/(loss) on disposal of tangible assets	(3,329)	297
Brand review costs	(291)	-
Provision for onerous leases	(2,517)	(240)
	(85,394)	(5,352)

Investment and fixed asset impairment

In accordance with IAS36 Impairment of Assets, the Group has carried out a review of the carrying values of plant, property and equipment, taking into consideration the current trading performance and anticipated future cashflows discounted at a post-tax rate of 9% in order to assess whether there is any indication of impairment. Assets are carried at their recoverable amount which is the higher of fair value less costs to sell or their economic use in the business. When a trading units recent performance and anticipated cashflows would suggest that it may have no economic value in use to the business, it has been valued at net realisable value based on the Directors' experience of the commercial property market and their view of its likely value on disposal. The directors have also taken account of the proposals for each unit within the CVA.

As a result of the above process, a provision for impairment of £22,335,000 (2016: £5,409,000) has been made against the book value of several properties. Of the current year impairment provision, £1,493,000 (2016: £nil) has been provided against non-current prepaid operating lease charges.

Intangible Impairment

Management have performed the annual impairment review of goodwill as required by IAS 36 and have concluded that a full impairment of goodwill is required in the current year, and a partial provision against brand value. Further details are given in notes 13 and 14.

Profit/(Loss) on disposal of property, plant & equipment

During the period, the Group took the decision to close both trading sites in the USA, this generated a loss on disposal of £2,572,000. Additionally, one site closed in the UK (2016: two), this was previously impaired, the total loss on disposal, net of the impairment provision reversal, was £95,000. All crockery across the entire UK and Irish estate was replaced during the year, this generated a loss on disposal of £662,000.

Brand review costs

These relate to a substantial one-off project reviewing the future strategies of the business.

Provision for onerous leases

At the balance sheet date there are twenty-six (2016: two) onerous leases. The £2,517,000 charge in the current year relates to twenty-five sites occupied at the period end, for which the unavoidable costs of the lease exceed the economic benefit expected to be received from it.

In the prior year, a provision of £170,000 was made against a site closed in the current period. The lease has been surrendered so no onerous lease remains.

NOTES TO THE FINANCIAL STATEMENTS (continued)

12 INVESTMENTS

The Company has an investment in the following subsidiary undertakings:

Name	lame Incorporated in		Principal activities	Registered Office
C1 Acquisitions Limited	UK	100	Italian caffes & foodshops	35 Rose Street, London, WC2E 9EB

C1 Acquisitions Limited directly owns all the issued ordinary shares of Carluccio's Limited. Unless otherwise stated Carluccio's Limited directly owns all the issued ordinary shares of the following:

Name	Incorporated in	Principal activities	Registered Office
Carluccio's Limited	UK	Italian caffes & foodshops	35 Rose Street, London, WC2E 9EB
Carluccio's Ireland Limited	Ireland	Italian caffes & foodshops	The Boathouse, 3 rd Floor, Bishop Street, Dublin 8
Carluccio's USA Limited	UK	Management of investment in USA and general partner in USA GP	35 Rose Street, London, WC2E 9EB
Carluccio's USA Incorporated *	USA	Managing partner in USA GP	7241 Hanover Parkway, Suite C, Greenbelt, MD 20770
Carluccio's USA GP *	USA	Italian caffes & foodshops in USA	7241 Hanover Parkway, Suite C, Greenbelt, MD 20770

^{*} Owned by Carluccio's USA Limited

13 GOODWILL

√ .	÷	£'000
Cost and net book value at 27 September 2015 and 25 September 2016		30,922
Provided during the year	٠.	(30,922)
Net book value at 24 September 2017		

Goodwill arose on the purchase of Carluccio's Limited by C1 Acquisition Limited in 2010. Under IAS 36 the resulting goodwill is required to be subject to an annual impairment test

Impairment of goodwill

For the purposes of the annual impairment review, the recoverable amount has been estimated on the Value In Use ("VIU") basis. The Group estimates the VIU of its subsidiary using a discounted cash flow model ("DCF"), which discounts management's expected cash flows over a 5 year period using a post-tax discount rate of 9% (2016: 9%). Cash flows beyond the five year period are extrapolated using the average growth rate of 1% (2016: 2%). Management recognise that the leisure market growth rates fluctuate both above and below this rate in the short-term.

The VIU calculations have not included the benefits arising from any future asset enhancement expenditure, as this is not permitted by IAS 36. The VIU calculations, therefore, exclude any benefits anticipated from future asset enhancing refurbishments, together with the related capital expenditure.

Management have performed the annual impairment review of goodwill as required by IAS 36 and have concluded that a full impairment of goodwill is required in the current year.

NOTES TO THE FINANCIAL STATEMENTS (continued)

14 OTHER INTANGIBLE ASSETS

Group	Bran £'00	Contracts	Reacquired Rights £'000	Trademarks	Computer software £'000	Total £'000
COST	2.00	0 · £000	2.000	£ 000	2.000	2 000
At 27 September 2015	47,47	1 3,761	466	65	2,391	54,154
Additions Disposals Foreign exchange At 25 September 2016	47,47	 1 3,761	- - - 466	5 - - 70	502 (521) 15 2,387	507 (521) 15 54,155
Additions Disposals Foreign exchange At 24 September 2017	47,47	 1 3,761	- - - 466	- - - 70	358 (52) 7 2,700	358 (52) 7 54,468
AMORTISATION						
At 27 September 2015	9,46	2 2,081	66	21	1,355	12,985
Charge for the period Disposals Impairment Foreign exchange At 25 September 2016	1,89.	 	25 - - - - - 91	7 - - - 28	704 (505) 5 (48) 1,511	3,044 (505) 5 (48) 15,481
Charge for the period Disposals Impairment Foreign exchange At 24 September 2017	1,89 ² 26,000 39,24	 0 - 	33 - - - 124	7 - - - - 35	541 (36) - 6 2,022	2,889 (36) 26,000 6 44,340
NET BOOK VALUES					:,	
At 24 September 2017	8,22	5 848	342	35	. 678	10,128
At 25 September 2016	36,11	7 1,264	375	42	876	38,674
At 27 September 2015	38,009	9 1,680	400	44	1,036	41,169

Brand and franchise contract intangible assets have been recognised on acquisition of Carluccio's Limited, in line with IFRS 3. On 24 October 2013 the Group completed the purchase of 100% of the share capital of Carluccio's Ireland Limited. As part of the transaction, the Irish franchise agreement was cancelled and thus deemed disposed of. The disposal of the franchise contracts resulted in the addition of reacquired rights, in line with IFRS 3.

Trademarks additions in the prior year relate to payments made to licence the use of the Carluccio's brand. Computer software intangible assets held by Carluccio's Ireland at the point of acquisition by the Carluccio's Limited have been recorded at book value, which approximates fair value at that point. Additions in the prior year relate to the purchase of business intelligence software and a bespoke logistics platform, current year additions relate to the installation of new point of sale software.

As part of the impairment review of goodwill (see note 13), brand intangibles assets were deemed impaired by £26m in the year.

NOTES TO THE FINANCIAL STATEMENTS (continued)

15 PROPERTY, PLANT AND EQUIPMENT

Group	Leasehold Improvements £'000	Furniture, fixtures, CCU and computer equipment £'000	Assets in the course of construction £'000	Total £'000
COST				
At 27 September 2015	55,066	26,595	1,000	82,661
Additions Disposals Reclassification Foreign exchange At 25 September 2016	7,740 (1,013) 393 764 62,950	5,442 (7,991) 112 121 24,279	1,919 (66) (505) 20 2,368	15,101 (9,070) - 905 89,597
Additions Disposals Reclassification Foreign exchange At 24 September 2017	3,451 (5,667) 1,069 182 61,985	5,323 (4,550) 939 59 26,050	423 (3) (2,008) - 780	9,197 (10,220) - 241 88,815
DEPRECIATION				
At 27 September 2015	11,795	12,087	-	23,882
Charge for the period Disposals Impairment Reclassification Foreign exchange At 25 September 2016	3,532 (568) 5,131 45 132 20,067	4,287 (7,589) 273 (45) 88 9,101		7,819 (8,157) 5,404 - 220 29,168
Charge for the period Disposals Impairment Foreign exchange At 24 September 2017	3,547 (3,083) 14,791 87 35,409	4,172 (3,244) 6,051 20 16,100	- - - - - -	7,719 (6,327) 20,842 107 51,509
NET BOOK VALUE			42	
At 24 September 2017	26,576	9,950	780	37,306
At 25 September 2016	42,883	15,178	2,368	60,429
At 27 September 2015	43,271	14,508	1,000	58,779

Included within Leasehold Improvements additions are £93,000 (2016: £447,000) of capitalised salary costs

Fixed Asset Impairment

As discussed in Note 11, in accordance with IAS 36 the Company has carried out its impairment review of the carrying value of property, plant and equipment, taking into account the current trading performance and anticipated future cashflows discounted at a 9% post-tax rate for individual cash generating units (locations). The directors have also taken account of the proposals for each unit within the CVA. For a number of locations, the recent performance and anticipated future cash flows indicated that they had a value in use to the business below their carrying value and accordingly, the directors have written down the assets to their fair value. The carrying value for these locations has been written down by £20,842,000 (2016: £5,404,000). This reflects the value of the equipment that cannot be transferred and used in other locations.

NOTES TO THE FINANCIAL STATEMENTS (continued)

16 PREPAID OPERATING LEASE CHARGES

Group	2017 £'000	2016 £'000
Held within non-current assets Held within current assets	4 67 23 7	2,202 252
neid within Current assets	704	2.454

Prepaid operating lease charges represent lease premiums paid for the acquisition of prime sites, which are charged to the cost of sales line of the Statement of comprehensive Income over the period of the lease.

In the current year, a provision of £1,493,000 has been made against non-current prepaid operating lease charges, see note 11 for details.

17 INVENTORIES

Group	2017 £'000	2016 £'000
Raw materials Finished goods and goods for resale	638 1,206	502 1,577
	1,844	2,079

In the Directors' opinion, there is no material difference between the replacement cost of the inventories and the amounts stated above.

The group expensed inventory of £37,493,000 (2016: £36,771,000) in the Statement of comprehensive Income in the period.

18 TRADE AND OTHER RECEIVABLES

Group	2017 £'000	2016 £'000
Trade receivables	585	1,336
Related party receivables	246	160
Other receivables	893	1,752
Discourage Control of the Control of	1,724	3,248

All amounts are expected to be received within one year. Other receivables include payments made in respect of stores which have yet to open.

19 CASH AND SHORT TERM DEPOSITS

Group	2017 £'000	2016 £'000
Cash at bank and on hand	556	2,873
•	556	2,873

20 LOANS AND BORROWINGS

The Group has in place a four year £8,000,000 revolving loan facility (2016: £8,000,000). The facility is available until July 2020. Drawings will have 2.5% over LIBOR (London InterBank Offering Rate) p.a. interest rates applied to them. The facility is multi-currency.

As at the end of the period, the Group had drawn £6,000,000 (2016: £5,000,000) on the loan facility.

NOTES TO THE FINANCIAL STATEMENTS (continued)

21 TRADE PAYABLES

Group	2017 £'000	2016 £'000
Trade payables	5,744	6,898
	5,744	6,898
All amounts fall due for payment within one year.		
22 OTHER TAXES AND SOCIAL SECURITY	*** ***	
Group	2017 £'000	2016 £'000
Value Added Tax Payroll taxes	3,738 977	3,233 1,088
	4,715	4,321
All amounts fall due for payment within one year.		
23 ACCRUALS AND DEFERRED INCOME		
Group	2017 £'000	2016 £'000
Held within current liabilities: Accruals Deferred rent	9,753 355	8,896 141
	10,108	9,037
Held within non-current liabilities: Deferred rent	6,969 6,969	6,494 6,494
Total accruals and deferred income	17,077	15,531
24 DEFERRED TAX	×.	
Group	.2017 £'000	2016 £'000
At the start of the period	8,641	11,085
Credit to statement of comprehensive income (see note 8)	(8,641)	(2,444)
At the end of the period		8,641
The deferred tax liability can be analysed as follows:		
Depreciation in excess of capital allowances Other timing differences Deferred tax on intangible assets	- - -	1,736 (18) 6,923
		8,641

In the current period, an asset of £1,096,000 (2016: £340,000) of unrecognised deferred tax exists as it is not expected to be recovered in the foreseeable future.

NOTES TO THE FINANCIAL STATEMENTS (continued)

25 PROVISIONS

Group	2017 £'000	2016 £'000
Balance at the beginning of the year	445	312
Utilised in period Provided in the period Unwinding of discount rate	(299) 2,517 29	(136) 240 29
Balance at the end of the year	2,692	445
Current Non-current	1,873 819 2,692	269 176 445

Provision for onerous leases

Provisions for onerous leases in part represent onerous commitments on operating leases for properties currently vacant or closed. Provision is made for rent and related property costs for the period the Directors estimate the property would not be sub-let, or until an assignment of the lease is made. At year end there is one (2016: two) onerous lease on vacant sites.

Additionally twenty-five sites which were occupied at the period end, for which the unavoidable costs of the lease exceed the economic benefit expected to be received from it, have been allocated provisions.

In the period, management evaluated the assumptions surrounding the anticipated costs and related items in respect of the onerous lease provision. This has resulted in an increase of £2,517,000 being provided in the period (2016: increase of £240,000). The movement in the current year has been taken within non-trading items (see note 11).

The amount and timing of the cash outflows relating to onerous leases are subject to variations. In estimating the amount and timing of cashflows, the Directors utilise the skills and experience of both internal and external property specialists, and are satisfied that the resulting estimated provision is appropriate. Onerous lease provisions have been discounted at a risk free post-tax rate of 1% where more than one year of committed costs have been provided.

26 SHARE CAPITAL

N _a	Authorised, allòtted, called up and full paid			
2	2017 Number	2017 1s	2016 Number	2016
	('000)	£'000	(000)	£'000
'A' Ordinary shares of 0.01p each	1,000	10	1,000	10
'B' Ordinary shares of 0.01p each	260	3	260	3
'C' Ordinary shares of 0.0001p each	534_	0_	534	0
	1,794	13	1,794	13
Movements in share capital				
		Numbe	er	
		('00	00)	£'000
At 27 September 2015		1,7	'94	13
Issued on exercise of shares			-	-
At 25 September 2016		1,7	94	13
At 24 September 2017		1,7	94	13

NOTES TO THE FINANCIAL STATEMENTS (continued)

27 CAPITAL COMMITMENTS

Group	2017 £'000	2016 £'000
Capital commitments contracted but not provided for		
in the financial statements:	669	1,233

Unprovided capital commitments relate to the construction costs of sites scheduled to open after the period end and of sites with committed refurbishments.

28 FUTURE COMMITMENTS UNDER OPERATING LEASES

The total future rental payments outstanding under non-cancellable operating leases as at 24 September 2017 are set out below:

Group	Land and buildings		
·	2017	2016	
	£'000	£'000	
Within 1 year	13,867	12,530	
Within 2 to 5 years	53.397	50,097	
After 5 years	123,437	120,608	
	190,701	183,235	

Leases for land and buildings are subject to rent reviews. Rent agreements on 52 sites (2016: 49) includes an element of contingent or turnover related rent. This is excluded from the commitments above as the Group is not committed to these payments at the balance sheet date.

Following the cessation of trade in the US, the Group no longer has commitments in respect of letters of credit to the US based landlords as both leases were surrendered during the period (2016: \$627,186).

29 PENSIONS

The Group makes contributions to personal pension plans of directors. Carluccio's Limited makes pension contributions on behalf of all employees that have chosen not to opt out of pension contributions under the new autoenrolment pension legislation. The Company also makes contributions towards a number of personal pension plans that are defined contribution schemes. The assets of these schemes are held separately from those of the Company in independently administered funds. The Group pension charge for the period was £339,000 (2016: £362,000). There were £81,000 of contributions outstanding at the period end (2016: £108,000) which are included in 'Accruals and deferred income'.

30 FINANCIAL INSTRUMENTS AND FINANCIAL RISKS

The Group is exposed to certain risks arising from its use of financial instruments. IFRS 7 requires that the Group provides the following disclosures on its financial assets and liabilities as set out on the following pages.

The Group's financial assets and liabilities are shown on the face of the balance sheet and in the table below.

Group	2017	2016
The state of the s	£'000	£'000
Financial assets – loans and receivables: current Trade and other receivables Cash and cash equivalents	1,724 556	3,248 2,873
	2,280	6,121
Financial liabilities		
Bank overdraft	280	-
Bank loans and borrowings	6,000	5,000
Trade payables - Current	5,744	6,898
Accruals- Current	9,753	8,896
Loan notes* - Non-current	35,671	153,294
	57,448	174,088

NOTES TO THE FINANCIAL STATEMENTS (continued)

30 FINANCIAL INSTRUMENTS AND FINANCIAL RISKS (continued)

* Unsecured loan notes, accruing interest at 10% compounding quarterly were issued 12 October 2010 amended 27 November 2014 and fell due for repayment 12 October 2017. On 22 September 2017 these loan notes were restructured to a nominal value of £45,100,000, including £44,600,000 of unpaid interest (2016: £68,193,000). The restated instrument accrues no interest until 30 September 2021, thereafter 6% compounding annually until maturity at 30 September 2022. These loan notes comprise the entirety of the Company's non-current liabilities. Loan notes in issue are subject to interest at fixed rates and therefore not subject to movements in market interest rates.

In the opinion of the Directors there is no material difference between the book value and the fair value of any of the financial instruments. Derivative financial instruments where held are measured at fair value and are categorised within level 1 of the fair value hierarchy.

The Group has some exposure to credit risk, interest rate risk, liquidity risk and currency risk. There has been no material change to the financial instruments used within the business during the period and therefore no material changes to the risk management policies put in place by the Board.

The Board has overall responsibility for the determination of the Group's risk management objectives and policies. Whilst acknowledging this responsibility, it has delegated the authority and day to day responsibility for designing and operating systems and controls which meet these risk management objectives to the finance and administration function. The Board regularly reviews the effectiveness of these processes in meeting its objectives and considers any necessary changes in response to changes within the business or the environment in which it operates.

Credit risk

Credit risk arises when a failure by counterparties to discharge their obligations could reduce the amount of future cash inflows from financial assets held at the balance sheet date. The Group's maximum exposure to credit risk by type of financial asset equals the carrying value of financial assets shown in 2017 and 2016.

Group	2017 £'000	2016 £'000
Trade and other receivables are due:		
Current	1,466	2,588
`Within 30-60 days	204	507
Within 61-90 days	6	128
91 days and over	48	25
N.	1,724	3,248

All receivables are non-derivative financial assets with fixed or determined payments that are not quoted in an active market. In practice, the Group has limited exposure to credit risk as the receivables in the balance sheet are predominantly receivable from established customers or landlords. These relationships are monitored closely and given the ongoing nature of trading with such counterparties, the risk of default is considered to be low. As a result, there are no material debts which are past due, and no provision for doubtful debts has been made in the financial statements.

Group policy is that cash collected at its locations is banked on a regular and frequent basis to ensure that security risks are minimised and that cash resources are utilised efficiently. Cash is deposited with UK-based financial institutions, in funds that are readily converted into known amounts of cash and the credit risk on such assets is considered to be low.

Interest rate risk

Interest rate risk is the risk that the value of financial assets will fluctuate due to changes in market interest rates. The Group's income and operating cash flows and the value of its financial assets are largely independent of changes in market interest rates. Surplus funds are invested in short-term secured accounts such that the Group is not unduly exposed to market interest rate fluctuations.

Interest income received on such deposits in the period amounted to £1,000 (2016: £5,000) and represented <0.01% (2016: 0.02%) of loss before taxation adjusted for interest receivable. A two percentage point movement in market interest rates would not have had a material impact on profits in either the current or comparative periods.

The loan facility incurs interest at a fixed rate over libor, so is subject to movements in market interest rates. Loan notes in issue are subject to interest at fixed rates and therefore not subject to movements in market interest rates.

NOTES TO THE FINANCIAL STATEMENTS (continued)

30 FINANCIAL INSTRUMENTS AND FINANCIAL RISKS (continued)

Liquidity risk

Liquidity risk arises from the Group's management of working capital, including cash and cash equivalents and fixed term deposits. The Board's policy is to manage its working capital flows such that it will always have sufficient cash to allow it to meet its liabilities as and when they become due.

Detailed budgeted cashflow forecasts are prepared for the Board setting out anticipated working capital flows together with future obligations from capital projects in progress and the resulting impact on its cash balances.

The Group has entered into an £8,000,000 revolving loan facility (2016: £8,000,000). The facility is available until July 2020. Drawings will have variable interest rates applied to them linked to the relevant LIBOR (London InterBank Offering Rate). The facility is multi-currency.

As at the end of the period, the Group had drawn £6,000,000 (2016: £5,000,000) on the loan facility. In addition the Group has access to an overdraft facility of £5,000,000 (2016: £5,000,000).

Group	2017 £'000	2016 £'000
Trade payables and accruals are due for settlement:	2 2 2 2 2	,
Current	11,227	9,061
Within 30-60 days	4,085	6,561
Within 61-90 days	147	135
91 days and over	35,709	153,331
	51,168	169,088

Currency risk

The Group sources some of its products directly from Italy and is therefore exposed to this risk and the risk of fluctuations in the rate of exchange between the Euro and the Pound Sterling.

The directors have considered this risk and have chosen at times to mitigate the associated currency risk by buying contracts for Euros in the forward foreign exchange markets at confirmed exchange rates. Contracts can vary in length from several days to 6 months. The fair value of the forward exchange contract outstanding at the end of the period of £nil (2016: £nil). The fair value of the Derivative financial instruments has been charged to the Statement of comprehensive income within Other Comprehensive Income.

The following table demonstrates the sensitivity to reasonable possible change in the Sterling against the Euro exchange rate with all other variables held constant, of the Group's profit before tax (due to foreign exchange translation of monetary assets and liabilities):

	2017 £'000	2016 £'000
Change in Sterling vs. Euro rate:		
+10%	1	3
-10%	(1)	(3)

Capital

The Group considers its capital to comprise its ordinary share capital and accumulated retained earnings.

The primary objective of the Group is to maximise the return for equity shareholders through a combination of capital growth and equity distributions. In order to achieve its objectives in this area, the Group seeks to maintain a capital structure appropriate to its size, strategy for growth and underlying business risks.

NOTES TO THE FINANCIAL STATEMENTS (continued)

31 RESERVES

The nature and purpose of each reserve is explained below:

Share capital - represents the nominal value of shares in issue.

Retained earnings – the cumulative income and expenses recognised in the Statement of comprehensive Income together with cumulative items, other than proceeds of share issues, recognised in equity.

Currency translation reserve - records exchange differences arising from the translation of the financial statements of foreign subsidiaries.

Capital contribution – represents the value of loan notes, principal and accumulated interest, that was in excess of the restated fair value

Merger reserve – records any difference between the share capital and premium in the previous group and the nominal value of share capital issued in accordance with merger accounting as a result of the group restructure.

32 POST BALANCE SHEET EVENTS

On 17 November 2017, the unsecured loan notes were restated to £38,140,000, by waiving £6,960,000 of accrued interest.

On 31 May 2018 creditors approved company plans to enter into a Company Voluntary Arrangement which allows the business to exit up to 34 poor performing sites. It also provides for an additional £10m funds from the current owners to support the recovery plan, which will see substantial re-investment in the remaining estate, of which £5m has been received to date by way of issue of £5m 8% unsecured loan notes.

33 ULTIMATE PARENT UNDERTAKING AND CONTROLLING PARTY

The Group and Company's immediate parent undertaking is Landmark Investments Sarl., a company incorporated in Luxembourg.

The directors consider the ultimate parent undertaking and controlling party to be Landmark Retail Holdings 1 Limited, a company incorporated in the British Virgin Islands.

The parent undertaking of the smallest and largest groups of which the company is a member and for which group accounts are prepared is Landmark Retail Holdings 1 Limited.