

COMPANY REGISTRATION NUMBER: 09266748

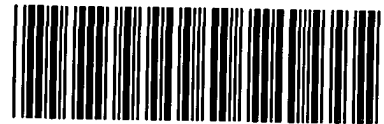
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**365 CARE HOMES LIMITED**

**Unaudited Financial Statements**

**31st March 2022**

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19/08/2023

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COMPANIES HOUSE

**N.S.AMIN & CO.**

Chartered accountants  
334 - 336 Goswell Road,  
London  
EC1V 7RP

# **365 CARE HOMES LIMITED**

## **Financial Statements**

**Year ended 31st March 2022**

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# **365 CARE HOMES LIMITED**

## **Strategic Report**

**Year ended 31st March 2022**

### **Review of the business**

The directors consider that the results for the year and the financial position at the year end is satisfactory.

The company operates care homes for people requiring accommodation together with nursing and personal care. Turnover has increased from the previous year due to an increased registered bed capacity.

The directors recognise the invaluable contribution and sacrifices that the team of staff have made throughout the pandemic and are proud for delivering the uninterrupted high quality care service to the residents throughout very challenging time in the industry due to the pandemic.

During the year the company benefited from the receipt of Covid-19 business support government grants. Going forward the directors are confident to achieve high occupancy and profitability.

### **Principal risks and uncertainties**

The risks associated with the activities performed by the company may be summarised as:

#### **Regulators**

The company's care homes are regulated by the Care Quality Commission and other relevant regulators. Regulators ultimately aim to protect residents and ensure that they receive high levels of care and are treated fairly. This clearly aligns with our strategy to put our residents wellbeing at the front and centre. We have robust and effective processes and controls in place to mitigate risks to protect our residents, to provide a high-quality clinically robust services and ensure that we operate in a sustainable way.

We have an open, honest and transparent relationship with CQC and self-report incidents, work with CQC to ensure we meet regulatory requirements and act promptly to address any issues and concerns identified and raised.

### **Development and performance**

The company's strategy is primarily to maintain its operational activities at the existing levels but also to explore opportunities for growth either through increasing occupancy level in all its care homes and focus more on the provision of care to privately funded residents. It will continue its disciplined approach to fee negotiation and has seen success in its focus on recovering the cost of caring for residents from local authority contracts.

The company is committed to providing high quality facilities and services for the UK's growing ageing population and will continue to invest in its portfolio of care homes.

The company, along with others in the sector, will continue to push for adequate funding in the sector, both in the short term and over the longer term, and for local authorities and other public sector commissioners to pay for the true cost of care.

# 365 CARE HOMES LIMITED

## Strategic Report *(continued)*

Year ended 31st March 2022

### Description of principal risk

The company's activities expose it to a number of operational and financial risks. The principal risks are ascertained to be as follows:-

#### Reputational risk

Provision of poor and inappropriate levels of care would cause severe damage to our reputation and ability to attract new residents. We have built in sophisticated levels of performance monitoring with regular reporting to senior management and the Board of any potential threats.

#### Health and safety

We strongly believe that no serious injury to the residents, their guests, our staff members or anyone else on our premises is acceptable. Everyone in our business has accountability for health and safety and they are given all necessary tools and support, including training, safety equipment and resources to operate safely. Compliance is organised and regularly monitored through a dedicated health and safety team.

#### Employment of staff

Our business relies on the skills and expertise of the staff we employ. The shortage of qualified nursing staff is a potential risk to the company. We have a proactive human resources and recruitment team.

### Key performance indicators

The key financial performance indicators used by the directors to assess the performance of the company are as follows:

	2022 £	2021 £
Turnover	2,842,956	2,293,272
Operating profit	319,815	405,664

This report was approved by the board of directors on 20th July 2023 and signed on behalf of the board by:



Mr T Sarathchandra  
Director



Mrs T Sarathchandra  
Director

Registered office:  
Old Orchard House  
1B Upton Lane  
Littleport,  
Ely  
CB6 1HF

# 365 CARE HOMES LIMITED

## Directors' Report

Year ended 31st March 2022

The directors present their report and the unaudited financial statements of the company for the year ended 31st March 2022.

### Principal activities

The principal activity of the company during the year was to operate a care home. The principal activity of the company is that of owning and running care homes.

### Directors

The directors who served the company during the year were as follows:

Mr I Sarathchandra  
Mrs T Sarathchandra


### Dividends

Particulars of recommended dividends are detailed in note 10 to the financial statements.

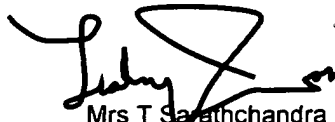
### Future developments

Details of future developments are provided in the Strategic Report.

This report was approved by the board of directors on 20th July 2023 and signed on behalf of the board by:



Mr I Sarathchandra  
Director



Mrs T Sarathchandra  
Director

Registered office:  
Old Orchard House  
1B Upton Lane  
Littleport,  
Ely  
CB6 1HF

# 365 CARE HOMES LIMITED

## Statement of Income and Retained Earnings

Year ended 31st March 2022

	Note	2022 £	2021 £
Turnover	4	2,842,956	2,293,272
Gross profit		<u>2,842,956</u>	<u>2,293,272</u>
Administrative expenses		2,581,440	2,010,297
Other operating income		<u>58,299</u>	<u>122,689</u>
Operating profit	5	319,815	405,664
Interest payable and similar expenses	8	<u>124,089</u>	<u>146,940</u>
Profit before taxation		195,726	258,724
Tax on profit	9	<u>43,404</u>	<u>35,525</u>
Profit for the financial year and total comprehensive income		<u>152,322</u>	<u>223,199</u>
Dividends paid and payable	10	(4,000)	(4,000)
Retained earnings at the start of the year		<u>791,126</u>	<u>571,927</u>
Retained earnings at the end of the year		<u>939,448</u>	<u>791,126</u>

All the activities of the company are from continuing operations.

The notes on pages 8 to 13 form part of these financial statements.

# 365 CARE HOMES LIMITED

## Statement of Financial Position

31st March 2022

	Note	2022 £	2021 £
<b>Fixed assets</b>			
Intangible assets	11	195,064	231,241
Tangible assets	12	<u>2,895,324</u>	<u>2,886,596</u>
		<b>3,090,388</b>	<b>3,117,837</b>
<b>Current assets</b>			
Debtors	13	654,296	594,952
Cash at bank and in hand		<u>17,284</u>	<u>43,873</u>
		<b>671,580</b>	<b>638,825</b>
<b>Creditors: amounts falling due within one year</b>			
Bank loans and overdrafts		245,497	237,429
Trade creditors		29,531	—
Amounts owed to undertakings in which the company has a participating interest		406,610	606,609
Other creditors including taxation and social security	15	<u>326,879</u>	<u>163,784</u>
		<b>1,008,517</b>	<b>1,007,822</b>
<b>Net current liabilities</b>		<b>336,937</b>	<b>368,997</b>
<b>Total assets less current liabilities</b>		<b>2,753,451</b>	<b>2,748,840</b>
<b>Creditors: amounts falling due after more than one year</b>			
Bank loans and overdrafts	16	<u>1,813,803</u>	<u>1,957,514</u>
<b>Net assets</b>		<b>939,648</b>	<b>791,326</b>
<b>Capital and reserves</b>			
Called up share capital	18	200	200
Profit and loss account		<u>939,448</u>	<u>791,126</u>
<b>Shareholders funds</b>		<b>939,648</b>	<b>791,326</b>

For the year ending 31st March 2022 the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

Directors' responsibilities:

- The members have not required the company to obtain an audit of its financial statements for the year in question in accordance with section 476;
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of financial statements.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

The statement of financial position  
continues on the following page.


The notes on pages 8 to 13 form part of these financial statements.

## 365 CARE HOMES LIMITED

### Statement of Financial Position *(continued)*

31st March 2022

These financial statements were approved by the board of directors and authorised for issue on 20th July 2023, and are signed on behalf of the board by:



Mr T Sarathchandra  
Director



Mrs T Sarathchandra  
Director

Company registration number: 09266748

The notes on pages 8 to 13 form part of these financial statements.



# 365 CARE HOMES LIMITED

## Statement of Cash Flows

Year ended 31st March 2022

	Note	2022 £	2021 £
<b>Cash flows from operating activities</b>			
Profit for the financial year		152,322	223,199
<i>Adjustments for:</i>			
Depreciation of tangible assets		145,028	141,644
Amortisation of intangible assets		36,177	36,177
Government grant income		(58,299)	(122,689)
Interest payable and similar expenses		124,089	146,940
Tax on profit		43,404	35,525
<i>Changes in:</i>			
Trade and other debtors		(59,344)	(240,541)
Trade and other creditors		157,199	42,914
Cash generated from operations		540,576	263,169
Interest paid		(124,089)	(146,940)
Tax (paid)/received		(11,977)	1,407
Net cash from operating activities		<u>404,510</u>	<u>117,636</u>
<b>Cash flows from investing activities</b>			
Purchase of tangible assets		(153,756)	(249,573)
Net cash used in investing activities		<u>(153,756)</u>	<u>(249,573)</u>
<b>Cash flows from financing activities</b>			
Proceeds from borrowings		(142,225)	(36,708)
Proceeds from loans from participating interests		(199,999)	46,850
Government grant income		58,299	122,689
Dividends paid		(4,000)	(4,000)
Net cash (used in)/from financing activities		<u>(287,925)</u>	<u>128,831</u>
<b>Net decrease in cash and cash equivalents</b>		<b>(37,171)</b>	<b>(3,106)</b>
<b>Cash and cash equivalents at beginning of year</b>		<b>(39,174)</b>	<b>(36,068)</b>
<b>Cash and cash equivalents at end of year</b>	14	<b><u>(76,345)</u></b>	<b><u>(39,174)</u></b>

The notes on pages 8 to 13 form part of these financial statements.

# **365 CARE HOMES LIMITED**

## **Notes to the Financial Statements**

**Year ended 31st March 2022**

### **1. General information**

The company is a private company limited by shares, registered in England and Wales. The address of the registered office is Old Orchard House, 1B Upton Lane, Littleport,, Ely, CB6 1HF.

### **2. Statement of compliance**

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland'.

### **3. Accounting policies**

#### **Basis of preparation**

The financial statements have been prepared on the historical cost basis, as modified by the revaluation of certain financial assets and liabilities and investment properties measured at fair value through profit or loss.

The financial statements are prepared in sterling, which is the functional currency of the entity.

#### **Judgements and key sources of estimation uncertainty**

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

#### **Revenue recognition**

Turnover is measured at the fair value of the consideration received or receivable and represents amounts receivable for goods supplied and services rendered, stated net of discounts and of Value Added Tax.

#### **Income tax**

The taxation expense represents the aggregate amount of current and deferred tax recognised in the reporting period. Tax is recognised in profit or loss, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, tax is recognised in other comprehensive income or directly in equity, respectively.

Current tax is recognised on taxable profit for the current and past periods. Current tax is measured at the amounts of tax expected to pay or recover using the tax rates and laws that have been enacted or substantively enacted at the reporting date.

#### **Amortisation**

Amortisation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful life of that asset as follows:

Goodwill - 10% straight line

If there is an indication that there has been a significant change in amortisation rate, useful life or residual value of an intangible asset, the amortisation is revised prospectively to reflect the new estimates.

# 365 CARE HOMES LIMITED

## Notes to the Financial Statements *(continued)*

Year ended 31st March 2022

### 3. Accounting policies *(continued)*

#### Tangible assets

Tangible assets are initially recorded at cost, and subsequently stated at cost less any accumulated depreciation and impairment losses. Any tangible assets carried at revalued amounts are recorded at the fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

#### Depreciation

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

Fixtures and fittings	- 20% reducing balance
Motor vehicles	- 25% reducing balance
Equipment	- 20% reducing balance

#### Impairment of fixed assets

A review for indicators of impairment is carried out at each reporting date, with the recoverable amount being estimated where such indicators exist. Where the carrying value exceeds the recoverable amount, the asset is impaired accordingly. Prior impairments are also reviewed for possible reversal at each reporting date.

For the purposes of impairment testing, when it is not possible to estimate the recoverable amount of an individual asset, an estimate is made of the recoverable amount of the cash-generating unit to which the asset belongs. The cash-generating unit is the smallest identifiable group of assets that includes the asset and generates cash inflows that largely independent of the cash inflows from other assets or groups of assets.

For impairment testing of goodwill, the goodwill acquired in a business combination is, from the acquisition date, allocated to each of the cash-generating units that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the company are assigned to those units.

#### Government grants

Government grants are recognised at the fair value of the asset received or receivable. Grants are not recognised until there is reasonable assurance that the company will comply with the conditions attaching to them and the grants will be received.

Grants that are receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to the entity with no future related costs are recognised in income in the period in which it becomes receivable.

### 4. Turnover

Turnover arises from:

	2022 £	2021 £
Fees	<u>2,842,955</u>	<u>2,293,272</u>

# 365 CARE HOMES LIMITED

## Notes to the Financial Statements *(continued)*

Year ended 31st March 2022

### 4. Turnover *(continued)*

The whole of the turnover is attributable to the principal activity of the company wholly undertaken in the United Kingdom.

### 5. Operating profit

Operating profit or loss is stated after charging:

	2022	2021
	£	£
Amortisation of intangible assets	36,177	36,177
Depreciation of tangible assets	<u>145,028</u>	<u>141,644</u>

### 6. Staff costs

The average number of persons employed by the company during the year, including the directors, amounted to:

	2022	2021
	No.	No.
Management staff	<u>98</u>	<u>88</u>

The aggregate payroll costs incurred during the year, relating to the above, were:

	2022	2021
	£	£
Wages and salaries	1,668,378	1,157,455
Other pension costs	<u>15,143</u>	<u>8,281</u>
	<u>1,683,521</u>	<u>1,165,736</u>

### 7. Directors' remuneration

The directors' aggregate remuneration in respect of qualifying services was:

	2022	2021
	£	£
Remuneration	<u>51,255</u>	<u>52,906</u>

### 8. Interest payable and similar expenses

	2022	2021
	£	£
Interest on banks loans and overdrafts	<u>124,089</u>	<u>146,940</u>

### 9. Tax on profit

Major components of tax expense

	2022	2021
	£	£
Current tax:		
UK current tax expense	<u>43,404</u>	<u>35,525</u>
Tax on profit	<u>43,404</u>	<u>35,525</u>

# 365 CARE HOMES LIMITED

## Notes to the Financial Statements *(continued)*

### Year ended 31st March 2022

#### 10. Dividends

	2022 £	2021 £
Dividends paid during the year (excluding those for which a liability existed at the end of the prior year )	<u>4,000</u>	<u>4,000</u>

#### 11. Intangible assets

	Goodwill £
<b>Cost</b>	
At 1st April 2021 and 31st March 2022	<u>361,773</u>
<b>Amortisation</b>	
At 1st April 2021	<u>130,532</u>
Charge for the year	<u>36,177</u>
<b>At 31st March 2022</b>	<u>166,709</u>
<b>Carrying amount</b>	
At 31st March 2022	<u>195,064</u>
At 31st March 2021	<u>231,241</u>

#### 12. Tangible assets

	Land and buildings £	Fixtures and fittings £	Motor vehicles £	Equipment £	Land £	Total £
<b>Cost</b>						
At 1 Apr 2021	2,106,539	448,464	25,694	522,469	218,000	3,321,166
Additions	–	54,314	23,684	75,758	–	153,756
<b>At 31 Mar 2022</b>	<u>2,106,539</u>	<u>502,778</u>	<u>49,378</u>	<u>598,227</u>	<u>218,000</u>	<u>3,474,922</u>
<b>Depreciation</b>						
At 1 Apr 2021	–	231,923	12,144	190,503	–	434,570
Charge for the year	–	65,099	9,308	70,621	–	145,028
<b>At 31 Mar 2022</b>	<u>–</u>	<u>297,022</u>	<u>21,452</u>	<u>261,124</u>	<u>–</u>	<u>579,598</u>
<b>Carrying amount</b>						
At 31 Mar 2022	<u>2,106,539</u>	<u>205,756</u>	<u>27,926</u>	<u>337,103</u>	<u>218,000</u>	<u>2,895,324</u>
At 31 Mar 2021	<u>2,106,539</u>	<u>216,541</u>	<u>13,550</u>	<u>331,966</u>	<u>218,000</u>	<u>2,886,596</u>

# 365 CARE HOMES LIMITED

## Notes to the Financial Statements *(continued)*

Year ended 31st March 2022

### 13. Debtors

	2022	2021
	£	£
Trade debtors	179,711	–
Amounts owed by undertakings in which the company has a participating interest	406,610	–
Other debtors	67,975	594,952
	<u>654,296</u>	<u>594,952</u>

### 14. Cash and cash equivalents

Cash and cash equivalents comprise the following:

	2022	2021
	£	£
Cash at bank and in hand	17,284	43,873
Bank overdrafts	(93,629)	(83,047)
	<u>(76,345)</u>	<u>(39,174)</u>

### 15. Other creditors including taxation and social security falling due within one year

	2022	2021
	£	£
Corporation tax	112,720	81,293
Social security and other taxes	129,897	63,851
Director loan accounts	4,000	–
Wages control account	70,453	–
Other creditors	9,809	18,640
	<u>326,879</u>	<u>163,784</u>

### 16. Creditors: amounts falling due after more than one year

Included within creditors: amounts falling due after more than one year is an amount of £1,813,803 (2021: £1,957,514) in respect of liabilities payable or repayable otherwise than by instalments which fall due for payment after more than five years from the reporting date.

### 17. Government grants

The amounts recognised in the financial statements for government grants are as follows:

	2022	2021
	£	£
Recognised in other operating income:		
Government grants recognised directly in income	58,299	122,689

# 365 CARE HOMES LIMITED

## Notes to the Financial Statements *(continued)*

Year ended 31st March 2022

### 18. Called up share capital

Issued, called up and fully paid

	2022		2021	
	No.	£	No.	£
Ordinary shares of £1 each	<u>200</u>	<u>200</u>	<u>200</u>	<u>200</u>

### 19. Analysis of changes in net debt

	At 1 Apr 2021	Cash flows	At 31 Mar 2022
	£	£	£
Cash at bank and in hand	43,873	(26,589)	17,284
Bank overdrafts	(83,047)	(10,582)	(93,629)
Debt due within one year	(760,991)	198,513	(562,478)
Debt due after one year	<u>(1,957,514)</u>	<u>143,711</u>	<u>(1,813,803)</u>
	<u>(2,757,679)</u>	<u>305,053</u>	<u>(2,452,626)</u>

### 20. Related party transactions

The company was under the control of the managing director, Mr I Sarathchandra throughout the current and previous year. The note 7 and 10 of the financial statements show the amount of remuneration and dividends paid to the directors and the shareholders of the company during the current and previous year.

No other transactions with related parties were undertaken such as are required to be disclosed under Financial Reporting Standard 8.

**365 CARE HOMES LIMITED**

**Management Information**

**Year ended 31st March 2022**

**The following pages do not form part of the financial statements.**