Compar	ny Registration No. 09101549 (England and Wales)
HILCLARE LIMITED (FORMERLY K INFRASTRUCTURE	
FINANCIAL STAT	
FOR THE YEAR ENDED	O 31 MAY 2021
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COMPANY INFORMATION

Director S A C Lawlor (Appointed 4 March 2022)

Company number 09101549

Registered office Unit 1 Calder Trading Estate

370 Bradford Road

Brighouse HD6 4DJ

Auditor Lopian Gross Barnett & Co

1st Floor, Cloister House

Riverside New Bailey Street Manchester M3 5FS

CONTENTS

	Page
Balance sheet	1
Notes to the financial statements	2 - 10

BALANCE SHEET

AS AT 31 MAY 2021

		202	1	20:	20
	Notes	£	£	£	£
Fixed assets					
Intangible assets			167,023		155,367
Tangible assets	5		42,644		171,040
Current assets					
Stocks		666,173		1,419,850	
Debtors	6	1,525,389		1,199,259	
Cash at bank and in hand		344,670		36,307	
		2,536,232		2,655,416	
Creditors: amounts falling due within one					
year	7	(1,948,824)		(8,588,670)	
Net current assets/(liabilities)			587,408		(5,933,254)
Total assets less current liabilities			797,075		(5,606,847)
Creditors: amounts falling due after more	•				(40.507)
than one year	8		-		(12,597)
Provisions for liabilities			(5,839)		(19,245)
Net assets/(liabilities)			791,236		(5,638,689)
Capital and reserves					
Called up share capital	10		10		10
Profit and loss reserves			791,226		(5,638,699)
Total equity			791,236		(5,638,689)

The director of the company has elected not to include a copy of the profit and loss account within the financial statements.

These financial statements have been prepared and delivered in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the board of directors and authorised for issue on 11 May 2022 and are signed on its behalf by:

S A C Lawlor

Director

Company Registration No. 09101549

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MAY 2021

1 Accounting policies

Company information

Hilclare Limited is a private company limited by shares incorporated in England and Wales. The registered office is Unit 1 Calder Trading Estate, 370 Bradford Road, Brighouse, HD6 4DJ.

1.1 Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006 as applicable to companies subject to the small companies regime. The disclosure requirements of section 1A of FRS 102 have been applied other than where additional disclosure is required to show a true and fair view.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary a mounts in these financial statements are rounded to the nearest \pounds .

The financial statements have been prepared under the historical cost convention, [modified to include the revaluation of freehold properties and to include investment properties and certain financial instruments at fair value]. The principal accounting policies adopted are set out below.

1.2 Going concern

The company was privately acquired post year end. Given the positive balance sheet, the director believes the company is a going concern for a period of 12 months after sign-off date.

1.3 Turnover

Turnover is recognised at the fair value of the consideration received or receivable for goods and services provided in the normal course of business, and is shown net of VAT and other sales related taxes. The fair value of consideration takes into account trade discounts, settlement discounts and volume rebates.

Revenue from the sale of goods is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer (usually on dispatch of the goods), the amount of revenue can be measured reliably, it is probable that the economic benefits associated with the transaction will flow to the entity and the costs incurred or to be incurred in respect of the transaction can be measured reliably.

Revenue from contracts for the provision of professional services is recognised by reference to the stage of completion when the stage of completion, costs incurred and costs to complete can be estimated reliably. The stage of completion is calculated by comparing costs incurred, mainly in relation to contractual hourly staff rates and materials, as a proportion of total costs. Where the outcome cannot be estimated reliably, revenue is recognised only to the extent of the expenses recognised that it is probable will be recovered.

1.4 Research and development expenditure

Research expenditure is written off against profits in the year in which it is incurred. Identifiable development expenditure is capitalised to the extent that the technical, commercial and financial feasibility can be demonstrated.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MAY 2021

1 Accounting policies

(Continued)

1.5 Intangible fixed assets - goodwill

Goodwill represents the excess of the cost of acquisition of unincorporated businesses over the fair value of net assets acquired. It is initially recognised as an asset at cost and is subsequently measured at cost less accumulated amortisation and accumulated impairment losses. Goodwill is considered to have a finite useful life and is amortised on a systematic basis over its expected life, which is estimated at 5-10 years, which the directors feel best reflects the estimation of useful life.

For the purposes of impairment testing, goodwill is allocated to the cash-generating units expected to benefit from the acquisition. Cash-generating units to which goodwill has been allocated are tested for impairment at least annually, or more frequently when there is an indication that the unit may be impaired. If the recoverable amount of the cash-generating unit is less than the carrying amount of the unit, the impairment loss is allocated first to reduce the carrying amount of any goodwill allocated to the unit and then to the other assets of the unit pro-rata on the basis of the carrying amount of each asset in the unit.

1.6 Intangible fixed assets other than goodwill

Intangible assets acquired separately from a business are recognised at cost and are subsequently measured at cost less accumulated amortisation and accumulated impairment losses.

Intangible assets acquired on business combinations are recognised separately from goodwill at the acquisition date where it is probable that the expected future economic benefits that are attributable to the asset will flow to the entity and the fair value of the asset can be measured reliably; the intangible asset arises from contractual or other legal rights; and the intangible asset is separable from the entity.

Amortisation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Software 33% straight line Capitalised development costs 25% straight line

Capitalised development costs relate to expenditure capitalised in relation to the development of a new product line. The expenditure has been capitalised as this development represents a significant step forward in the functionality of the products offered by one of the trading divisions.

1.7 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Leasehold improvements33% straight linePlant and equipment15-33% straight lineFixtures and fittings33% straight lineComputers33% straight lineMotor vehicles33% straight line

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is credited or charged to profit or loss.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MAY 2021

1 Accounting policies

(Continued)

1.8 Impairment of fixed assets

At each reporting period end date, the company reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

1.9 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the stocks to their present location and condition.

At each reporting date, an assessment is made for impairment. Any excess of the carrying amount of stocks over its estimated selling price less costs to complete and sell is recognised as an impairment loss in profit or loss. Reversals of impairment losses are also recognised in profit or loss.

1.10 Cash and cash equivalents

Cash and cash equivalents are basic financial assets and include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.11 Financial instruments

The company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the company's balance sheet when the company becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MAY 2021

1 Accounting policies

(Continued)

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

Basic financial liabilities

Basic financial liabilities, including creditors, bank loans, loans from fellow group companies and preference shares that are classified as debt, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

1.12 Equity instruments

Equity instruments issued by the company are recorded at the proceeds received, net of transaction costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the company.

1.13 Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the profit and loss account because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The company's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MAY 2021

1 Accounting policies

(Continued)

Deferred tax

Deferred tax liabilities are generally recognised for all timing differences and deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Such assets and liabilities are not recognised if the timing difference arises from goodwill or from the initial recognition of other assets and liabilities in a transaction that affects neither the tax profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each reporting end date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered. Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the profit and loss account, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity. Deferred tax assets and liabilities are offset when the company has a legally enforceable right to offset current tax assets and liabilities and the deferred tax assets and liabilities relate to taxes levied by the same tax authority.

1.14 Provisions

Provisions are recognised when the company has a legal or constructive present obligation as a result of a past event, it is probable that the company will be required to settle that obligation and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the reporting end date, taking into account the risks and uncertainties surrounding the obligation. Where the effect of the time value of money is material, the amount expected to be required to settle the obligation is recognised at present value. When a provision is measured at present value, the unwinding of the discount is recognised as a finance cost in profit or loss in the period in which it arises.

1.15 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.16 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

1.17 Leases

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessees. All other leases are classified as operating leases.

Assets held under finance leases are recognised as assets at the lower of the assets fair value at the date of inception and the present value of the minimum lease payments. The related liability is included in the balance sheet as a finance lease obligation. Lease payments are treated as consisting of capital and interest elements. The interest is charged to profit or loss so as to produce a constant periodic rate of interest on the remaining balance of the liability.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MAY 2021

1 Accounting policies

(Continued)

Rentals payable under operating leases, including any lease incentives received, are charged to profit or loss on a straight line basis over the term of the relevant lease except where another more systematic basis is more representative of the time pattern in which economic benefits from the leases asset are consumed.

1.18 Government grants

Grant income relates to furlough income under Coronavirus Job Retention Scheme. Cash payments were made to compensate for part of the wages, associated national insurance and employer contributions of employees who have been placed on furlough.

This grant income has been recognised under the performance model whereby entitlement to the grant only passes to the company when relevant employees are placed on furlough. Grant income is recognised on a straight line basis over the furlough period for each employee.

Grants received before the recognition criteria are satisfied is recognised as a liability.

1.19 Foreign exchange

Transactions in currencies other than pounds sterling are recorded at the rates of exchange prevailing at the dates of the transactions. At each reporting end date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at the rates prevailing on the reporting end date. Gains and losses arising on translation in the period are included in profit or loss.

2 Judgements and key sources of estimation uncertainty

In the application of the company's accounting policies, the director is required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

3 Employees

The average monthly number of persons employed by the company during the year was:

	2021 Number	2020 Number
Total	27	67

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MAY 2021

4	Intangible fixed assets				
		Goodwill	Other	Capitalised development	Total
		£	£	costs £	£
	Cost				
	At 1 June 2020	857,128	24,029	142,856	1,024,013
	Additions			109,920	109,920
	At 31 May 2021	857,128 ———	24,029	252,776	1,133,933
	Amortisation and impairment				
	At 1 June 2020	857,128	11,518	<u>-</u>	868,646
	Amortisation charged for the year			98,264	98,264
	At 31 May 2021	857,128 ———	11,518	98,264	966,910
	Carrying amount		40 = 44	454540	
	At 31 May 2021	-	12,511	154,512 =======	167,023
	At 31 May 2020		12,511	142,856	155,367 ———
5	Tangible fixed exects				
-	Tangible fixed assets				
Ţ	rangible lixed assets		Land and buildingsm	Plant and achinery etc	Total
•					Total £
•	Cost		building s m £	achinery etc £	£
•	Cost At 1 June 2020		buildings £ 313,078	£ 270,463	£ 583,541
•	Cost At 1 June 2020 Additions		£ 313,078	270,463 19,600	£ 583,541 19,600
•	Cost At 1 June 2020		buildings £ 313,078	270,463 19,600	£ 583,541
•	Cost At 1 June 2020 Additions		£ 313,078	270,463 19,600	£ 583,541 19,600
	Cost At 1 June 2020 Additions Disposals At 31 May 2021 Depreciation and impairment		\$ 313,078 - (9,335) - 303,743	270,463 19,600 (130,901) ————————————————————————————————————	£ 583,541 19,600 (140,236)
	Cost At 1 June 2020 Additions Disposals At 31 May 2021 Depreciation and impairment At 1 June 2020		\$ 313,078 - (9,335) - 303,743 - 259,576	270,463 19,600 (130,901) ————————————————————————————————————	583,541 19,600 (140,236) 462,905
	Cost At 1 June 2020 Additions Disposals At 31 May 2021 Depreciation and impairment At 1 June 2020 Depreciation charged in the year		\$ 313,078 - (9,335) - 303,743	270,463 19,600 (130,901) ————————————————————————————————————	583,541 19,600 (140,236) 462,905
	Cost At 1 June 2020 Additions Disposals At 31 May 2021 Depreciation and impairment At 1 June 2020		\$ 313,078 - (9,335) - 303,743 - 259,576	270,463 19,600 (130,901) ————————————————————————————————————	583,541 19,600 (140,236) 462,905
	Cost At 1 June 2020 Additions Disposals At 31 May 2021 Depreciation and impairment At 1 June 2020 Depreciation charged in the year		\$13,078 - (9,335) - 303,743 - 259,576 46,435	270,463 19,600 (130,901) ————————————————————————————————————	\$83,541 19,600 (140,236) 462,905 412,501 87,844
	Cost At 1 June 2020 Additions Disposals At 31 May 2021 Depreciation and impairment At 1 June 2020 Depreciation charged in the year Eliminated in respect of disposals At 31 May 2021 Carrying amount		\$ 313,078	270,463 19,600 (130,901) 159,162 152,925 41,409 (75,676) 118,658	\$83,541 19,600 (140,236) 462,905 412,501 87,844 (80,084) 420,261
	Cost At 1 June 2020 Additions Disposals At 31 May 2021 Depreciation and impairment At 1 June 2020 Depreciation charged in the year Eliminated in respect of disposals At 31 May 2021		\$313,078 - (9,335) 303,743 259,576 46,435 (4,408)	270,463 19,600 (130,901) 159,162 152,925 41,409 (75,676)	\$83,541 19,600 (140,236) 462,905 412,501 87,844 (80,084)
	Cost At 1 June 2020 Additions Disposals At 31 May 2021 Depreciation and impairment At 1 June 2020 Depreciation charged in the year Eliminated in respect of disposals At 31 May 2021 Carrying amount		\$ 313,078	270,463 19,600 (130,901) 159,162 152,925 41,409 (75,676) 118,658	\$83,541 19,600 (140,236) 462,905 412,501 87,844 (80,084) 420,261

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MAY 2021

6	Debtors	0004	
	Amounts falling due within one year:	2021 £	2020 £
	, and and a decimal one year	~	~
	Trade debtors	498,487	490,466
	Amounts owed by group undertakings	693,619	329,385
	Other debtors	333,283	379,408
		1,525,389	1,199,259
7	Creditors: amounts falling due within one year		
		2021	2020
		£	£
	Bank loans and overdrafts	-	214,624
	Trade creditors	854,369	1,429,782
	Amounts owed to group undertakings	379,158	6,135,762
	Taxation and social security	46,719	28,087
	Other creditors	668,578	780,415
		1,948,824	8,588,670
8	Creditors: amounts falling due after more than one year		
		2021	2020
		£	£
	Other creditors	-	12,597

9 Sale of operations within entity

In February 2022, Hilclare Limited disposed of its energy management solutions business to Pilot Group Net Zero Solutions Limited. The disposal included the transfer of all assets related to the energy management operations along with relevant employees.

In March 2022, Hilclare Limited was sold by previous parent company Pilot Group Limited as a going concern to a private investor.

10 Called up share capital

	2021	2020	2021	2020
Ordinary share capital	Number	Number	£	£
Issued and fully paid				
Ordinary of £1 each	10	10	10	10
Ordinary of £1 each	10	10	10	10

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MAY 2021

11 Audit report information

As the income statement has been omitted from the filing copy of the financial statements, the following information in relation to the audit report on the statutory financial statements is provided in accordance with s444(5B) of the Companies Act 2006:

The auditor's report was unqualified.

The senior statutory auditor was Jonathan Brodie ACA and the auditor was Lopian Gross Barnett & Co.

12 Operating lease commitments

Lessee

At the reporting end date the company had outstanding commitments for future minimum lease payments under non-cancellable operating leases, as follows:

2020	2021
1	£
15,739	17,811

13 Ultimate controlling party

The ultimate controlling party is Stephen Lawlor.

This document was delivered using electronic communications and authenticated in accordance with the registrar's rules relating to electronic form, authentication and manner of delivery under section 1072 of the Companies Act 2006.