# Company Registration No. 8557464

**Amshold Trading Limited** 

**Annual Report and Financial Statements** 

Year ended 30 September 2017

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# Report and financial statements 2017

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# Officers and professional advisers

#### **Directors**

Lord Alan M Sugar Daniel P Sugar Simon Sugar Michael E Ray Roger G Adams

### Company secretary

Michael E Ray

### Registered Office

Amshold House Goldings Hill Loughton Essex IG10 2RW

#### Bankers

Lloyds Bank plc City Office 11-15 Monument Street London EC3V 9JA

### Auditor

Deloitte LLP 2 Hardman Street Manchester M3 3HF

## Strategic report

The directors present their strategic report of Amshold Trading Limited (the Group and Company) for the year ended 30 September 2017.

This strategic report has been prepared for the Group as a whole and therefore gives greater emphasis to those matters which are significant to Amshold Trading Limited and its subsidiary undertakings when viewed as a whole.

#### Principal activities and research and development

Amshold Trading Limited, a Company registered in England and Wales, is the ultimate parent company of the Amshold Trading group of companies.

The Group is engaged in chartering aircraft, providing digital signage solutions and earning royalties & appearance fees in the media industry. The directors do not anticipate any significant changes to the Group's activities in the foreseeable future.

The Group continues to invest significant time and resource to ensure that its solutions embrace the latest available technologies. Research and development represent a key facet of the Group's activities and in the current year has been focussed on the development of an extension to its range of large format digital outdoor screen solutions. The new DS75 range of products (that now includes a double digital screen option) will be launched in 2018.

#### Review of business and key performance indicators

The year to 30 September 2017 has been one of consolidation following the initial launch of the outdoor screen solutions in the prior year.

Whilst overall sales volumes dropped when compared to the prior year, this was largely attributable the prior year benefitting from launch volumes and an initial push by our key customer, Clear Channel UK, to achieve a nationwide network of screens. As well as expansion of the Clear Channel UK network, this year has also seen the launch of the "Smart City" New World Payphone kiosk. This kiosk is a traditional phone box together with a number of adaptions for 21st century use; including a high-speed Wi-Fi connection, touchscreen and way-finder functions for local amenities and services and a digital advertising screen.

A key aspect of the Group's business model is the ongoing monitoring and maintenance of the deployed network of screens and overall performance in this regard has been very pleasing with all expected service and performance being exceeded.

FRS 102 requires the Group to account for the outdoor screens as finance leases and as such, a finance lease rental receivable balance of £16,468,030 (2016: £13,840,364) is recorded within debtors, which will be recovered over the contract term of the screens that have been delivered to date.

The Group continues to charter its aircraft. The Group gave consideration to the net book value of its aircraft at 30 September 2017 and felt it appropriate to impair the value of the plane down to £8,944,544, an amount the Group considers to be a fair reflection of its value.

The Group continues to receive significant revenue from its Media activities and expects this to continue into the next year.

The results of the Group are set out on page 9. The Group reported a loss after non-controlling interest of £291,915 in the year to September 2017 (2016: a loss of £85,673).

#### Principal risks and uncertainties

The directors have considered the risks faced by the Group and Company. The key principle risks facing the Group are:

• The majority of the Groups business is currently reliant on a single core customer and in turn a significant reliance on the UK outdoor advertising sector. The advertising sector is though best placed to deliver a return on investment from digital screen solutions and is therefore the key driver of growth in the outdoor screen solution market. Similarly, Clear Channel UK Limited have been the market leader for outdoor screen deployments in the last two years and the UK market is more advanced than most other European markets

## Strategic report (continued)

#### Principal risks and uncertainties (continued)

in terms of outdoor digital screens. Part of the Group's strategy is to extend its core customer base both within and beyond the UK and diversify in to new territories. This has been achieved in part during the year following the shipment of over 100 outdoor digital screens to Clear Channel Ireland and the signing of the European wide agreement with Clear Channel International that is set out below.

- The Group's digital signage model means that there is a significant finance lease receivable balance in the
  balance sheet. The recoverability of this debt is key to the future success of the business. The Group
  undertakes rigorous credit checks, contracts and operational processes to mitigate this risk.
- A general downturn in the performance of the UK and wider economy may impact on the main customers of
  the Group. The Group has largely mitigated this by providing its core products on fixed term lease contracts
  which provide surety of income over a number of years and operates lower barriers to adoption than other
  providers.
- The move into procurement and production of the outdoor screen products has increased the Group's use of
  and exposure to foreign currencies. The directors' policy on hedging is to hedge all financial risks where it
  is feasible and cost effective to do so.
- Whilst there are currently few direct competitors in the outdoor digital screen sector there is a risk that new competitors will enter the market bringing improved technology and creating a more competitive environment. The Group makes significant investment in new technology to ensure that its products remain both technologically advanced and competitively priced. The Group also positions itself as an end-to-end solution provider which requires a tailored service approach rather than just being regarded as a supplier of components or commodities.
- Price erosion in the aircraft chartering business. In order to mitigate some of this risk the Group enters into a mixture of fixed and variable pricing within the lease agreement of its aircraft.

#### Future developments and subsequent events

The Group continues to invest significant time in seeking out further opportunities in the aircraft chartering, digital signage market and the media industry and there have been no subsequent events.

Approved by the Board and signed on its behalf by:

R. G. Adams

Director

13 April 2018

## Directors' report

The directors present their annual report and the audited financial statements for the year ended 30 September 2017. As permitted by s414c(ii) of the Companies Act 2006, details of research and development, risks and uncertainties and future developments are included in the strategic report.

#### Going concern

The directors have reviewed the current and projected financial position of the Company, making reasonable assumptions about future trading prospects.

On the basis of this review, and after making due enquiries, the directors have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future. Accordingly, they continue to adopt the going concern basis in preparing the report and financial statements. This is in addition to letter of support referenced in note 1.

#### **Dividends**

The directors do not propose the payment of a dividend (2016: nil).

#### **Employees**

Details of the number of employees and related costs can be found in note 4 to the financial statements.

It is the Group's policy to promote equal opportunities in employment for both existing employees and applicants for employment. Every effort is made to ensure that applications for employment from disabled persons are fully and fairly considered having regard to their particular aptitudes and abilities and that disabled employees have equal opportunities in career development. In the event of an existing employee becoming disabled, every effort is made to ensure that their employment by the Group continues and that appropriate adjustments are made to their work environment.

The Group has continued its practice of keeping employees informed of matters affecting them as employees and the financial and economic factors affecting the performance of the Group.

#### Directors

The directors, all of which held office for the Company throughout the financial year and thereafter, are listed on page 1.

#### Directors' indemnities

The directors and officers of the Company are covered by an indemnity insurance policy taken out by Amshold Group Limited a company owned by Lord Sugar.

#### Financial risk management

#### Cash flow risk

The Group's activities expose it primarily to the financial risk of changes in interest rates. The key interest bearing assets and liabilities are held at fixed rates to ensure certainty of cash flows.

#### Credit risk

The Group's principal financial assets are bank balances and cash, trade and other receivables, and investments. The Group's results and receivables are dominated by its activity with Clear Channel UK Limited and these risks are mitigated through credit checks, contracts and operational processes.

#### Liquidity risk

In order to maintain liquidity to ensure that sufficient funds are available for ongoing operations and future developments, the Group uses debt finance provided by Amshold Group Limited a company controlled by Lord Sugar and an external bank.

## Directors' report (continued)

#### Disclosure of information to the auditor

Each of the persons who is a director at the date of approval of this report confirms that:

- so far as the director is aware, there is no relevant audit information of which the Company's auditor is unaware; and
- the director has taken all the steps that he ought to have taken as a director in order to make himself aware of
  any relevant audit information and to establish that the Company's auditor is aware of that information.

This confirmation is given and should be interpreted in accordance with the provisions of S418 of the Companies Act 2006

A resolution to re-appoint Deloitte LLP as the Company's auditor will be proposed at the forthcoming Annual General Meeting.

Approved by the Board and signed on its behalf by:

R. G. Adams

Director

13 April 2018

### Directors' responsibilities statement

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law), including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland". Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Group and Company and of the profit or loss of the Group for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures
  disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# Independent auditor's report to the members of Amshold Trading Limited

#### Report on the audit of the financial statements

#### **Opinion**

In our opinion the financial statements:

- give a true and fair view of the state of the group's and of the parent company's affairs as at 30 September 2017 and of the group's loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland"; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements of Amshold Trading Limited (the 'parent company') and its subsidiaries (the 'group') which comprise:

- the consolidated profit and loss account:
- the consolidated and parent company balance sheets;
- the consolidated and parent company statements of changes in equity;
- the consolidated cash flow statement;
- the related notes 1 to 24.

The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report.

We are independent of the group and the parent company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

We are required by ISAs (UK) to report in respect of the following matters where:

- the directors' use of the going concern basis of accounting in preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may
  cast significant doubt about the group's or the parent company's ability to continue to adopt the going
  concern basis of accounting for a period of at least twelve months from the date when the financial
  statements are authorised for issue.

We have nothing to report in respect to these matters.

# Independent auditor's report to the members of Amshold Trading Limited (continued)

#### Other information

The directors are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact

We have nothing to report in respect of these matters.

#### Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.

#### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: <a href="https://www.frc.org.uk/auditorsresponsibilities">www.frc.org.uk/auditorsresponsibilities</a>. This description forms part of our auditor's report.

#### Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

# Independent auditor's report to the members of Amshold Trading Limited (continued)

Report on other legal and regulatory requirements

#### Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

In the light of the knowledge and understanding of the group and of the parent company and their environment obtained in the course of the audit, we have not identified any material misstatements in the strategic report or the directors' report.

#### Matters on which we are required to report by exception

Under the Companies Act 2006 we are required to report in respect of the following matters if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- · we have not received all the information and explanations we require for our audit.

We have nothing to report in respect of these matters.

Rachel Argyle, (Senior statutory auditor)

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For and on behalf of Deloitte LLP

Statutory Auditor

Manchester, United Kingdom

26 April 2018

# Consolidated profit and loss account For the year ended 30 September 2017

	Notes	2017 £	2016 £
Group turnover	3	14,657,603	21,084,236
Operating costs	5	(16,409,095)	(20,624,315)
Group operating (loss)/profit		(1,751,492)	459,921
Profit/(Loss) on disposal of operations	6	173,468	(1,022,380)
Interest receivable and similar income	7	1,049,501	473,296
Interest payable and similar charges	8	(137,354)	(99,709)
Loss before taxation	9	(665,877)	(188,872)
Tax credit on loss	10	462,539	192,246
(Loss)/Profit after taxation		(203,338)	3,374
Non-controlling interest		(88,577)	(89,047)
Retained loss for the financial year after non-controlling interest		(291,915)	(85,673)

As there are no other sources of comprehensive income other than the (loss)/profit for the financial year in either year, the Group has not included a separate consolidated statement of comprehensive income.

All results derive from continuing operations.

# Consolidated balance sheet As at 30 September 2017

Notes	2017 £	2016 £
11	9,501,634	12,851,138
13	244,868	489,736
	9,746,502	13,340,874
14	1,726,072	2,302,881
15	4,482,944	3,964,605
15	13,742,717	11,573,888
	2,411,176	109,770
	22,362,909	17,951,144
	(4.505.040)	(2.0.10.0.0)
16	(4,695,848)	(3,049,810)
	17,667,061	14,901,334
	27,413,563	28,242,208
16	(21 984 941)	(22 319 482)
18	(21,001,011)	(290,766)
	5,428,622	5,631,960
19	5 991 886	5,991,886
•	(1,222,818)	(930,903)
	4,769,068	5,060,983
	659,554	570,977
	5,428,622	5,631,960
	11 13 14 15 15	Notes  11

The Group financial statements of Amshold Trading Limited, registered number 8557464, were approved by the board of directors and authorised for issue on 13 April 2018. They were signed on its behalf by:

R. G. Adams

Director

# Company balance sheet As at 30 September 2017

	Notes	2017 2016 £ £
Fixed assets		
Investments	12	8,960,769 8,960,769
Current assets		
Debtors due within one year	15	123,507 223,890
Debtors due after one year	15	12,250,000 12,750,000
Cash at bank and in hand		538 1,948
		12,374,045 12,975,838
Current liabilities		
Creditors due within one year	16	(102,359) (672,269)
Net current assets		12,271,686 12,303,569
Total assets less current liabilities		21,232,455 21,264,338
Creditors due after one year	16	(8,148,935) (10,431,860)
		<del></del>
Net assets		13,083,520 10,832,478
Capital and reserves		
Called up share capital	19	5,991,886 5,991,886
Profit and loss account		7,091,634 4,840,592
Shareholder's funds		13,083,520 10,832,478

As permitted by section 408 of the Companies Act 2006, the profit and loss account of the parent company is not presented as part of these accounts. The profit after tax for the year ended 30 September 2017 accounted for in the books of the parent company was £2,251,042 (2016: loss after tax of £1,000,000).

The Company financial statements of Amshold Trading Limited, registered number 8557464, were approved by the board of directors and authorised for issue on 13 April 2018. They were signed on its behalf by:

R. G. Adams

Director

# Consolidated statement of changes in equity At 30 September 2017

	Called up share capital	Profit and loss account	Shareholder's funds	Non- controlling interest	Total capital employed
	£	£	£	£	2
As at 30 September 2015 Loss for the financial year	5,991,886	(845,230)	5,146,656	481,930	5,628,586
and total comprehensive loss	<del>-</del>	(85,673)	(85,673)	89,047	3,374
As at 30 September 2016 Loss for the financial year	5,991,886	(930,903)	5,060,983	570,977	5,631,960
and total comprehensive loss		(291,915)	(291,915)	88,577	(203,338)
As at 30 September 2017	5,991,886	(1,222,818)	4,769,068	659,554	5,428,622

# Company statement of changes in equity At 30 September 2017

	Called up share capital	Profit and loss account	Shareholder's funds
	£	£	£
As at 30 September 2015 Loss for the financial year	5,991,886	5,840,592	11,832,478
and total comprehensive loss		(1,000,000)	(1,000,000)
As at 30 September 2016 Profit for the financial year	5,991,886	4,840,592	10,832,478
and total comprehensive profit	-	2,251,042	2,251,042
As at 30 September 2017	5,991,886	7,091,634	13,083,520

# Consolidated cash flow statement For the year ended 30 September 2017

	Notes	2017 £	2016 £
Net cash inflow/(outflow) from operating activities	21	1,588,998	(373,994)
Cash flows from investing activities Interest received and similar income Payments to acquire tangible fixed assets		1,049,500 (199,738)	473,296 (136,353)
Net cash inflow from investing activities		849,762	336,943
Cash flows from financing activities Interest paid and similar charges  Net cash outflow from financing		(137,064)	(98,136)
Net increase/(decrease) in cash and cash equivalents		2,301,696	(135,187)
Cash and cash equivalents at beginning of year		109,770	246,532
Effect of foreign exchange rate changes		(290)	(1,575)
Cash and cash equivalents at end of year		2,411,176	109,770

## Notes to the financial statements For the year ended 30 September 2017

#### 1. Accounting policies

The financial statements are prepared in accordance with applicable United Kingdom accounting standards. The particular accounting policies adopted by the directors are described below, and have been applied consistently in the current and preceding years.

#### General information and basis of accounting

Amshold Trading Limited is a private company limited by shares registered in England & Wales and incorprated in the United Kingdom under the Companies Act. The address of the registered office is given on page 1. The nature of the Company's operations and its principal activities are set out in the strategic report on page 2.

The financial statements have been prepared under the historical cost convention, and in accordance with Financial Reporting Standard 102 (FRS 102) issued by the Financial Reporting Council.

The functional currency of Amshold Trading Limited is considered to be pounds sterling because that is the currency of the primary economic environment in which the Group operates. The consolidated financial statements are therefore presented in pounds sterling.

Amshold Trading Limited meets the definition of a qualifying entity under FRS 102 and has therefore taken advantage of the disclosure exemptions available to it in respect of its separate financial statements. Amshold Trading Limited is consolidated in the financial statements of the Group. Exemptions have been taken in these separate Company financial statements in relation to financial instruments, key management personnel and cash flow statement.

#### Going concern

The Group's business activities, together with the factors likely to affect its future development, performance and financial position are set out in the strategic report and director's report. This describes the financial position of the Group; its cash flows, liquidity position and borrowing facilities; and its exposure to credit risk and liquidity risk.

The Group's forecasts and projections, taking account of reasonably possible changes in trading performance, show that the Group should be able to operate within the level of its current facility and with additional funding from Amshold Group Limited, who has provided a letter of support to the Company, should it be necessary.

After making enquiries, the directors have a reasonable expectation that the Company and the Group have adequate resources to continue in operational existence for the foresceable future. Accordingly, they continue to adopt the going concern basis in preparing the annual report and financial statements.

#### Consolidation

The Group financial statements consolidate those of the parent company and all its subsidiary undertakings drawn up to 30 September each year.

The Group financial statements consolidate those of the Company and all subsidiaries. On the acquisition of a business, including an interest in an associated undertaking, fair values are attributed to the Group's share of net separable assets. Where the cost of acquisition exceeds the fair values attributable to such net assets, the difference is treated as purchased goodwill and capitalised in the balance sheet in the year of acquisition and amortised over its estimated useful economic life. Provision is made for any impairment.

#### Goodwill

Purchased goodwill arising on acquisition is capitalised and amortised through the profit and loss account. In respect of all existing goodwill, up to the transition date of 1 October 2013, this was being amortised over 20 years. As a result of adopting FRS 102, the directors have re-assessed the remaining useful life and consider it appropriate to amortise the remaining balance over 5 years from the transition date. Provision is made for any impairment.

# Notes to the financial statements (continued) For the year ended 30 September 2017

#### 1. Accounting policies (continued)

#### Turnover

Turnover is stated net of VAT and trade discounts. Turnover from the sale of goods is recognised when the goods are despatched to the customer and chartering income receivable is recognised when the associated services are delivered. Turnover from the supply of services represents the value of services provided under contracts to the extent that there is a right to consideration and is recorded at the value of the consideration due.

Where a contract has only been partially completed at the balance sheet date turnover represents the value of the service provided to date based on a proportion of the total contract value. Where payments are received from customers in advance of services provided, the amounts are recorded as Deferred Income and included as part of Creditors due within one year.

Profit is recognised on long-term contracts, if the final outcome can be assessed with reasonable certainty, by including in the profit and loss account turnover and related costs as contract activity progresses. Turnover is calculated by reference to the value of work performed to date as a proportion of the total contract value.

#### Financial instruments

Financial assets and financial liabilities are recognised when the Group becomes a party to the contractual provisions of the instrument.

Financial assets are derecognised when and only when a) the contractual rights to the cash flows from the financial asset expire or are settled, b) the Group transfers to another party substantially all of the risks and rewards of ownership of the financial asset, or c) the Group, despite having retained some, but not all, significant risks and rewards of ownership, has transferred control of the asset to another party.

Financial liabilities are derecognised only when the obligation specified in the contract is discharged, cancelled or expires.

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the Group after deducting all of its liabilities.

In the Company balance sheet, investments in subsidiaries and associates are measured at cost less impairment.

#### Investments

Investments are shown at cost less provision for impairment.

#### Tangible fixed assets

Tangible fixed assets are stated at cost net of depreciation and any provision for impairment. Depreciation is calculated to write down the cost less estimated residual value of all tangible fixed assets other than freehold land by equal annual instalments over their expected useful lives. The rates generally applicable are:

Leasehold improvements - over the shorter of the life of the lease and the useful life

Motor vehicles - 25% on cost

Aircraft engines - Straight line basis over 10 years
Aircraft frames - Straight line basis over 20 years

Fixtures and fittings - 10% - 33% on cost

Computer equipment and screens - 33% on a straight-line basis Plant and machinery - 33% on a straight-line basis

#### Stocks

Stock is stated at the lower of cost and net realisable value. Cost is the most recent purchase price of materials and direct labour. Net realisable value is based in estimated selling price, less further costs expected to be incurred to completion and disposal. Provision is made for obsolete, slow-moving or defective items where appropriate.

# Notes to the financial statements (continued) For the year ended 30 September 2017

#### 1. Accounting policies (continued)

#### Impairment of assets

Assets, other than those measured at fair value, are assessed for indicators of impairment at each balance sheet date. If there is objective evidence of impairment, an impairment loss is recognised in profit or loss as described below.

Where indicators exist for a decrease in impairment loss, the prior impairment loss is tested to determine reversal. An impairment loss is reversed on an individual impaired asset to the extent that the revised recoverable value does not lead to a revised carrying amount higher than the carrying value had no impairment been recognised.

#### Financial assets

For financial assets carried at amortised cost, the amount of impairment is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the financial asset's original effective interest rate.

For financial assets carried at cost less impairment, the impairment loss is the difference between the asset's carrying amount and the best estimate of the amount that would be received for the asset if it were to be sold at the reporting date.

Where indicators exist for a decrease in impairment loss, and the decrease can be related objectively to an event occurring after the impairment was recognised, the prior impairment loss is tested to determine reversal. An impairment loss is reversed on an individual impaired financial asset to the extent that the revised recoverable value does not lead to a revised carrying amount higher than the carrying value had no impairment been recognised.

### Leases

#### The Group as lessee

Rentals under operating leases are charged on a straight-line basis over the lease term, even if the payments are not made on such a basis. Benefits received and receivable as an incentive to sign an operating lease are similarly spread on a straight-line basis over the lease term.

#### The Group as lessor

Rental income from operating leases is recognised on a straight-line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised on a straight-line basis over the lease term.

Assets sold under finance leases and other similar arrangements, which confer rights and obligations similar to those attached to assets sold, are disposed at the fair value of the leased asset (or, if lower, the present value of the minimum lease payments as determined at the inception of the lease). The capital elements of future lease rentals are recognised as receivables, while the interest elements are charged to the profit and loss account over the period of the leases to produce a constant periodic rate of interest on the remaining balance of the receivable. The net investment in a lease is the gross investment in the lease discounted at the interest rate implicit in the lease. The gross investment in the lease is equal to the minimum lease payments receivable.

#### Research and development

Expenditure on research and development is charged against profits in the year in which it is incurred.

#### Foreign currencies

Transactions in foreign currencies are translated at the exchange rates ruling at the date of the transaction. Monetary assets and liabilities are translated at the rates of exchange ruling at the balance sheet date. All exchange differences are dealt with through the profit and loss account.

# Notes to the financial statements (continued) For the year ended 30 September 2017

#### 1. Accounting policies (continued)

#### Current taxation

Current tax, including UK corporation tax and foreign tax, is provided at amounts expected to be paid (or recovered) using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

#### **Deferred taxation**

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events that result in an obligation to pay more tax in the future or a right to pay less tax in the future have occurred at the balance sheet date. Timing differences are differences between the Group's taxable profits and its results as stated in the financial statements that arise from the inclusion of gains and losses in tax assessments in periods different from those in which they are recognised in the financial statements.

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that, on the basis of all available evidence, it can be regarded as more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted.

Deferred tax is measured using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date that are expected to apply to the reversal of the timing difference. The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

Current tax assets and liabilities are offset only when there is a legally enforceable right to set off the amounts and the Group intends either to settle on a net basis or to realise the asset and settle the liability simultaneously.

Deferred tax assets and liabilities are offset only if: a) the Group has a legally enforceable right to set off current tax assets against current tax liabilities; and b) the deferred tax assets and deferred tax liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities which intend either to settle current tax liabilities and assets on a net basis, or to realise the assets and settle the liabilities simultaneously, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered.

#### Retirement benefits

The Group operates a defined contribution scheme. The amount charged to the profit and loss account in respect of pension costs and other post-retirement benefits is the contribution payable in the year. Differences between contributions payable in the year and contributions actually paid are shown as either accruals or prepayments in the balance sheet.

#### Borrowings

Debt is initially stated at the amount of the net proceeds after deduction of issue costs. The carrying amount is increased by the finance cost in respect of the accounting period and reduced by payments made in the period.

#### 2. Critical accounting judgements and key sources of estimation

In the application of the Group's accounting policies, which are described in note 1, the directors are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

# Notes to the financial statements (continued) For the year ended 30 September 2017

#### 2. Critical accounting judgements and key sources of estimation (continued)

Critical judgements in applying the Group's accounting policies

The directors do not consider there to be any critical judgements, apart from those involving estimations (which are dealt with separately below), that the directors have made in the process of applying the Group's accounting policies and that have the most significant effect on the amounts recognised in the financial statements.

#### Key sources of estimation uncertainty

Revenue recognition in respect of warranty income

The Group provides an extended warranty on the majority of their outdoor digital screens within their overall prices for their products and services. The adopted accounting policy is to match the warranty income to the warranty costs that are expected to be incurred over the contract term. It is likely that the majority of the warranty costs will be incurred later in the contract term which has therefore resulted in deferred warranty income included within the accruals and deferred income balance.

#### Recoverability of lease rental debtor

The finance lease recoverable balance included in debtors relates to agreed and contracted future lease rentals that are due to the Group. Regular contact, creditworthiness checks and reviews of ongoing payment performance are used by the Group to assist in the recoverability of future lease rentals. Furthermore, the Group's contracts give the Group full ownership and control of the assets until all contracted lease rentals are paid in full.

#### Impairment of aircraft

The Group gave consideration to the net book value of its aircraft at 30 September 2017 and felt it appropriate to impair the value of the plane down to £8,944,544 (2016: £12,000,000). This valuation was based on the second hand plane market and taking into account the flight hours and condition of the plane.

#### 3. Turnover and segmental analysis

The turnover and (loss)/profit before taxation attributable to the different classes of the Group's business are:

Turnover		2017 £	2016 £
Aircraft chartering	United Kingdom	1,638,738	1,491,205
Digital signage	United Kingdom	11,178,187	17,433,053
Digital signage	Rest of the World	412,683	782,281
Media activities	United Kingdom	1,427,995	1,377,697
		14,657,603	21,084,236
		2017	2016
(Loss)/Profit before taxatio	n	£	£
Aircraft chartering		(2,625,129)	(2,189,147)
Digital signage		1,024,974	515,804
Media activities		1,010,608	934,419
Other trading (losses)/profits		(76,330)	550,052
		(665,877)	(188,872)

# Notes to the financial statements (continued) For the year ended 30 September 2017

### 4. Information regarding directors and employees of the Group

#### Directors' emoluments

	2017 £	2016 £
Directors' remuneration	254,601	243,784
	254,601	243,784

The emoluments of the highest paid director were £254,601 (2016: £243,784). No directors were members of a pension scheme to which the Group contributed in the current year (2016: no directors). There are no share option schemes in the Group.

	2017 £	2016 £
Staff costs during the year (including directors)		
Wages and salaries	2,497,071	2,650,021
Social security costs	277,129	277,239
Pension costs	75,103	63,627
	2,849,303	2,990,887
The average monthly number of employees (including directors):	<del></del>	
Office, support and sales	24	24
Engineering	17	14
Production	17	30
	58	68
Operating costs		
	2017	2016
	£	£
Raw materials and consumables	6,203,412	11,127,382
Other external charges	1,109,764	948,167
Staff costs	2,849,303	2,990,887
Depreciation	1,283,260	1,388,811
Impairment of tangible fixed assets	2,265,982	1,815,789
Amortisation of goodwill	244,868	244,868
Other operating charges	2,452,506	2,108.411
Total operating costs	16,409,095	20,624,315

### 6. Profit/(Loss) on disposal of operations

5.

The profit on disposal of operations of £173,468 refers to the final dividend that was received from the administration.

The loss on disposal of operations of £1,022,380 in 2016 related to unpaid deferred consideration for the sale of the media division following the company to which the media division was sold entering administration.

# Notes to the financial statements (continued) For the year ended 30 September 2017

#### 7. Interest receivable and similar income

Interest receivable and similar income can be split as follows:

	•	2017 £	2016 £
	Interest receivable on finance leases Bank and other interest	1,048,844	472,935 361
		1,049,501	473,296
8.	Interest payable and similar charges		
	Interest payable and similar charges can be split as follows:		
		2017 £	2016 £
	Related party loans and overdrafts Exchange losses on foreign currency balances	137,064 290	98,136 1,573
		137,354	99,709
9.	Loss before taxation is stated after charging/(crediting):		
		2017 £	2016 £
	Audit of the Company's accounts	14,000	14,000
	Audit of the Company's subsidiaries	21,000	24,000
	Depreciation	1,283,260	1,388,811
	Impairment of tangible fixed assets	2,265,982	1,815,789
	(Profit)/Loss on sale of operations	(173,468)	1,022,380
	Hire of plant and machinery	43,600	33,935
	Operating lease payments		
	Land and buildings	182,232	237,115
	Other	38,440	31,210
	Amortisation of goodwill	244,868	244,868
	Research and development Foreign exchange losses	522,066 290	216,355 1,573
	Cost of stock recognised as an expense	6,203,412	11,127,382

Other than audit fee, there were no other services paid to the Company's auditor (2016: nil).

The impairment of tangible fixed assets arose as a result of the Group appraising its aircraft at the balance sheet date. A valuation of £8,944,544 is considered appropriate.

# Notes to the financial statements (continued) For the year ended 30 September 2017

### 10. Tax credit/(charge) on loss

(i) Analysis of tax credit/(charge) on loss

	2017 £	2016 £
Current year	~	•
United Kingdom corporation tax at 19.5%		
(2016: 20%) based on the loss for the year	(195,084)	(95,212)
Total current tax charge	(195,084)	(95,212)
Prior year		
Research and development tax credit received in the year	346,776	
Total prior tax credit	346,776	-
Effects of decrease in tax rates on opening liability	310,847	51,312
Origination and reversal of timing differences		236,146
Total deferred tax credit	310,847	287,458
Total tax credit on loss	462,539	192,246
Total tax cicuit on 1055	402,339	192,240

### (ii) Factors affecting tax charge for the current year

The standard rate of tax for the year, based on the UK standard rate of corporation tax is 19.5% (2016: 20%). The actual tax charge for the current and the previous year differs from the standard rate for the reasons set out in the following reconciliation:

	2017 £	2016 £
Loss before taxation	(665,877)	(188,872)
Tax credit at 19.5% (2016: 20%):	129,836	37,774
Factors affecting credit:		
Expenses not deductible for tax purposes	(46,407)	(339)
R&D tax credits	108,818	244,872
Unprovided deferred tax movements	(30,797)	(134,373)
Effects of decrease in tax rates on opening liability	(45,687)	51,312
Total tax credit for current year	115,763	192,246
Prior year R&D	346,776	-
Total tax credit	462,539	192,246

The Finance Act 2016, which was substantively enacted in September 2016, included provisions to reduce the rate of corporation tax to 17% from 1 April 2020. As the Act was enacted by the balance sheet date, deferred tax balances have been revalued to this lower rate in these accounts.

# Notes to the financial statements (continued) For the year ended 30 September 2017

### 11. Tangible fixed assets

Group						
	Fixtures, fittings and equipment £	Plant and machinery £.	Aircraft £	Leasehold improvem- ents £	Computer equipment and screens	Total £
Cost						
At 1 October 2016	91,355	277,585	15,789,474	92,299	2,070,035	18,320,748
Additions	724	65,817			133,197	199,738
At 30 September 2017	92,079	343,402	15,789,474	92,299	2,203,232	18,520,486
Accumulated depreciation						
At 1 October 2016	72,279	102,557	3,789,474	21,537	1,483,763	5,469,610
Charge for the year	4,832	97,035	789,474	18,460	373,459	1,283,260
Impairment (note 9)	-		2,265,982	-		2,265,982
At 30 September 2017	77,111	199,592	6,844,930	39,997	1,857,222	9,018,852
Net book value						
At 30 September 2017	14,968	143,810	8,944,544	52,302	346,010	9,501,634
At 30 September 2016	19,076	175,028	12,000,000	70,762	586,272	12,851,138

The Group has entered into non-cancellable contractual commitments in respect of property, plant and equipment of £799,340 (2016: £360,179).

The Group has granted a mortgage in favour of Amshold Group Limited over the aircraft owned by the Group. The loan bears interest of 0.4% and is repayable on 30 June 2019.

# Notes to the financial statements (continued) For the year ended 30 September 2017

#### 12. Fixed assets investments

### Company

	At 30 Sep 2017 £	At 30 Sep 2016 £
Investment in Amscreen PLC Investment in Amstar Media Limited	8,960,768 1	8,960,768 1
Investment in subsidiaries	8,960,769	8,960,769

Amsair Aircraft Limited and Amstar Media Limited, incorporated in the United Kingdom, are exempt from the requirements of the Companies Act relating to the audit of individual financial statements by virtue of s479A of the Companies Act 2006. The parent company holds investments in the following subsidiaries:

	Country of incorporation	Activity	UK company registration number	Portion of ordinary shares held and voting rights %
Registered address: Amscreen House, I	aragon Business Pk,	Chorley New Road	, Horwich, Bolt	on, BL6 6HG
Amscreen PLC	United Kingdom	Digital signage	01873323	82.74%
Amscreen Group Limited (indirectly)	United Kingdom	Digital signage	02477288	100%
Registered address: Amshold House, G	oldings Hill, Loughte	on, Essex, IG10 2RV	<i>i</i>	
Amsair Aircraft Limited	United Kingdom	Chartering aircraft	02801817	100%
Amstar Media Limited	United Kingdom	Media industry	04293793	100%

#### 13. Goodwill

On 25 July 2008 the Company acquired a 60% interest in Amscreen PLC. As a result of the acquisition, goodwill of £3,296,976 was generated. This was being amortised over twenty years from 25 July 2008 up to the transition date of 1 October 2013. As a result of adopting FRS102, the remaining goodwill is being amortised over 5 years from the transition date.

ı	£	£
,648,488	(1,158,752)	489,736
<del>-</del>	(244,868)	(244,868)
,648,488	(1,403,620)	244.868
	,648,488	,648,488 (1,158,752) (244,868)

# Notes to the financial statements (continued) For the year ended 30 September 2017

### 14. Stocks

	Gre	Group	
	2017	2016	
	£	£	
Raw materials	1,479,164	1,826,081	
Finished goods and goods for resale	246,908	476,800	
	1,726,072	2,302,881	
	The state of the s		

There is no material difference between the balance sheet value of stocks and their replacement cost.

#### 15. Debtors

	Gro	oup Comp		ipany	
	2017	2016	2017	2016	
	£	£	£	£	
Trade debtors	1,118,362	951,831	-	_	
Other debtors	52	53	-	-	
Finance lease rental receivable	16,468,030	13,840,364	-	-	
Amounts owed by group companies	_	-	12,250,000	12,750,000	
Other taxation	2,599	272,070	-	-	
Deferred taxation	20,081	-	-	_	
Corporation tax	_	18,020	-	-	
Prepayments and accrued income	616,537	456,155	123,507	223,890	
	18,225,661	15,538,493	12,373,507	12,973,890	

#### Group

All amounts fall due within one year, except for the finance lease rental receivable which falls due as follows:

	2017	2016		
	Present value of minimum lease payments £	Gross investment in leases £	Present value of minimum lease payments £	Gross investment in leases
Within one year Between one and five years After five years	4,147,218 12,320,812	5,137,261 13,674,632	2,266,476 10,859,252 714,636	3,256,380 12,854,832 734,151
	16,468,030	18,811,893	13,840,364	16,845,363

The difference between the gross investment and present value of minimum lease payments relates to the interest income due to accrue on the balance. There was no unearned finance income or unguaranteed residual values accruing to the benefit of the Company at 30 September 2017 (2016: same).

#### Company

Amounts owed by group companies includes £12.250,000 (2016; £12,750,000) representing a loan to Amscreen Group Limited a subsidiary undertaking repayable in more than one year. The loan bears interest of 4% per annum and is repayable on 30 September 2019.

# Notes to the financial statements (continued) For the year ended 30 September 2017

#### 16. Creditors

Amounts falling due within one year	Group		Com	pany
•	2017	2016	2017	2016
	£	£	£	£
Trade creditors	1,291,783	1,606,947	-	-
Amounts owed to other group companies	_	-	87,359	657,269
Other creditors	-	13,814	-	-
Bank loan and overdraft	1,293,356	107,166	-	-
Other taxes and social security costs	110,978	84,754	_	-
Accruals	1,910,688	212,382	15,000	15,000
Deferred income	43,959	1,024,747	-	
Corporation tax	45,084			-
	4,695,848	3,049,810	8,251,294	11,104,129
Amounts falling due after one year	Gro		Comp	. •
	2017	2016	2017	2016
	£	£	£	£
Other creditors	19,586,950	22,319,482	8,148,935	10,431,860
Bank loan	2,397,991	-	+	-

#### Group

At 30 September 2017 the Group owed £19,586,950 (2016: £22,319,482) to Amshold Group Limited, a company controlled by Lord Sugar, repayable in more than one year and included in other creditors. As security for the majority of this loan, the Group has granted a mortgage in favour of Amshold Group Limited over the aircraft owned by the Group. The loan bears interest of 0.4% and is repayable on 30 June 2019.

21,984,941

22,319,482

8,148,935

10,431,860

#### Company

At 30 September 2017 the Company owed £8,148,935 (2016: £10,431,860) to Amshold Group Limited, a company controlled by Lord Sugar, repayable in more than one year. The loan bears interest of 0.4% and is repayable on 30 June 2019.

#### 17. Deferred tax asset

The unrecognised deferred tax asset is made up as follows:

Group		Company	
2017	2016	2017	2016
£	£	£	£
225,949	212,393	-	-
829,321	827,860	-	-
19,680	54,303		-
1,074,950	1,094,556		-
	2017 £ 225,949 829,321 19,680	2017 2016 £ £ 225,949 212,393 829,321 827,860 19,680 54,303	2017     2016     2017       £     £     £       225,949     212,393     -       829,321     827,860     -       19,680     54,303     -       1,074,950     1,094,556     -

# Notes to the financial statements (continued) For the year ended 30 September 2017

### 18. Provisions for liabilities

		Grou	•
		Deferre	d tax
		2017	2016
		£	£
	At 1 October	290,766	578,224
	Charged to the profit and loss in the year	(290,766)	(287,458)
	At 30 September		290,766
	Analysis of deferred tax provision:	2017	2016
		£	£
	Fixed asset timing differences	_	290,766
19.	Called up share capital		
	At 30 September 2016 and 30 September 2017	Ordinary of £1 e Number	
	Called up, allotted and fully paid	5,991,886	5,991,886

### 20. Financial instruments

The carrying values of the Group financial assets and liabilities are summarised by category below:

Group	
2017	2016
£	£
1 110 243	051 004
1,110,302	951,884
16,468,030	13,840,364
17,586,392	14,792,248
1,291,783	1,620,761
19,586,950	22,319,482
3,691,347	107,166
24,570,080	24,047,409
	1,118,362 16,468,030 17,586,392 1,291,783 19,586,950 3,691,347

# Notes to the financial statements (continued) For the year ended 30 September 2017

#### 21. Notes to the consolidated cash flow statement

#### Reconciliation of operating (loss)/profit to net cash inflow/(outflow) from operating activities

	2017 £	2016 £
Group operating (loss)/profit	(1,578,024)	459,921
Amortisation of goodwill	244,868	244,868
Depreciation charge	1,283,260	1,388,811
Impairment of tangible fixed assets	2,265,982	1,815,789
Operating cash flow before movement in working capital	2,216,086	3,909,389
Decrease/(Increase) in stocks	576,809	(46,551)
Increase in debtors	(1,979,418)	(13,787,885)
Increase in creditors	954,422	9,611,053
Corporation tax paid	(178,901)	(60,000)
Net cash inflow/(outflow) from operating activities	1,588,998	(373,994)

#### 22. Leasing commitments

At 30 September 2017 the Group has total future minimum lease payments under non-cancellable operating leases as follows:

	2017		2016	
	Land and buildings £	Other £	Land and buildings £	Other £
Within one year	182.232	39,277	182,232	38,440
In the second to fifth years	540,663	37,169	66,440	73,068
Over five years	17,821	-	-	· -
	740,716	76,446	248,672	111,508

#### 23. Related party transactions

At 30 September 2017 the Group owed £19,586,950 (2016: £22,319,482) at commercial rates of interest to Amshold Group Limited, a company ultimately controlled by Lord Sugar and paid £42,715 (2016: £35,727) of interest in the year.

During the year the Group charged Amshold Group Limited £564,832 (2016: £482,467) for travel services and incurred management charges from Amshold Group Limited of £460,000 (2016: £460,000).

During the year the Company charged Amscreen Group Limited £858,671 (2016: £598,576) for loan interest.

The directors consider there are no other key management personnel other than themselves. Details of directors' emoluments are disclosed in note 4.

#### 24. Controlling party

The Company is wholly owned by I ord Sugar.