

Pear Tree Alliance  
(A Company Limited by Guarantee)  
Annual Report and Financial Statements  
For the year ended  
31 August 2015

Company Registration Number:  
08916147 (England and Wales)

THURSDAY



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**PEAR TREE ALLIANCE**  
**COMPANY LIMITED BY GUARANTEE**

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**PEAR TREE ALLIANCE**  
**COMPANY LIMITED BY GUARANTEE**

**REFERENCE AND ADMINISTRATIVE DETAILS**

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**Members**

Ms M Hennessy Jones  
Mr S Holden  
Mr C Oakes  
Ms M Stone  
Dr J Angus

**Directors**

Mr A E Martin  
Mrs D Hughes\* (resigned 31 October 2014)  
Mr W Green\* (resigned 23 September 2015)  
Mrs L Wrenshaw  
Dr R Jones  
Mrs R Hadfield  
Mr C Oakes  
Mr S Holden\*  
Ms M Stone\*  
Dr J Angus  
Ms M Hennessy Jones\*  
Miss K Shand (appointed 8 December 2014)  
Mrs Z Buggie (appointed 9 October 2014 )  
Mr D Gallagher (appointed 12 June 2015)

\* members of the finance committee

**Senior Management Team:**

Headteacher  
Deputy headteacher  
Teacher  
Teacher

Ms M Hennessy Jones  
Ms R Hadfield  
Mrs L Wrenshaw  
Mrs E Cotterill

**Company Registration Number**

08916147

**Independent Auditor**

UHY Hacker Young  
St John's Chambers  
Love Street  
Chester CH1 1QN

**Bankers**

Lloyds Bank Plc  
13 Victoria Street  
Crewe CW1 2JQ

**Principal and Registered Office**

Pear Tree School  
Pear Tree Field  
Stapeley  
Nantwich  
Cheshire CW5 7GZ

# **PEAR TREE ALLIANCE**

## **COMPANY LIMITED BY GUARANTEE**

### **TRUSTEES' REPORT**

**YEAR ENDED 31 AUGUST 2015**

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The trustees present their annual report together with the financial statements and auditors' report of the academy trust for the period 1<sup>st</sup> September 2014 to 31<sup>st</sup> August 2015.

#### **Structure, Governance and Management**

##### **Constitution**

The academy trust is a company limited by guarantee and an exempt charity. The memorandum and articles of association are the primary governing documents of the academy trust.

The trustees are also the directors of the academy trust for the purposes of company law. Details of the trustees who served throughout the period except as noted are included in the Reference and Administrative Details on page 3.

The academy trust currently consists of one school, namely Pear Tree School.

##### **Members' liability**

Each member of the academy trust undertakes to contribute to the assets of the academy trust in the event of it being wound up whilst they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £1, for the debts and liabilities contracted before they ceased to be a member.

##### **Trustees' indemnities**

The academy trust maintains trustees' and officers' liability insurance which gives appropriate cover for legal action brought against its trustees. The academy trust has also granted indemnities to each of its trustees and other officers to the extent permitted by law. Qualifying third party indemnity provisions (as defined by section 234 of the companies Act 2006) were in force during the period and remain in force, in relation to certain losses and liabilities which the trustees or other officers may incur to third parties in the course of acting as trustees or officers of the academy trust.

##### **Principal activities**

The academy trust's principal object is to manage the school's provision of education to pupils between the ages of 4 and 11.

# **PEAR TREE ALLIANCE COMPANY LIMITED BY GUARANTEE**

## **TRUSTEES' REPORT**

**YEAR ENDED 31 AUGUST 2015**

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### **Method of recruitment and appointment or election of trustees**

Under the terms of its articles, the academy trust shall have the following trustees:

- Up to 3 trustees, appointed under Article 50
- Any staff trustees up to 1/3<sup>rd</sup> of the total, if appointed under Article 50B
- A minimum of 2 parent trustees appointed under Article 53
- The Chief Executive Officer
- Any additional trustees, if appointed under Article 53
- Any co-opted trustees, if appointed under Article 58

The Trustees who were in office at 31 August 2015 and served throughout the year, except where shown, are listed on page 3.

### **Policies and procedures adopted for the induction and training of trustees**

During the period under review the Full Governing Body met 3 times and there were 6 committee meetings. The training and induction provided for new trustees depends on their previous experience. All new trustees are given a tour of the school and the chance to meet with staff and students. All trustees are provided with copies of policies, procedures, minutes, accounts, budgets, plans and other documents that they will need to undertake their role as trustees. New trustees attend an induction course provided by the school and have access to a full programme of courses which they may choose to attend, based on their role and experience.

### **Organisation structure**

The organisational structure consists of three levels; the trustees, the Senior Leadership Team and Middle Management Team. The aim of the management structure is to develop responsibility and encourage involvement in decision making at all levels.

The trustees are responsible for setting general policy contributing to and setting the strategic direction of the school, adopting an annual plan and budget, monitoring the academy by the use of budgets and making major decisions about the direction of the academy, capital expenditure and senior staff appointments.

# **PEAR TREE ALLIANCE COMPANY LIMITED BY GUARANTEE**

## **TRUSTEES' REPORT**

**YEAR ENDED 31 AUGUST 2015**

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The Senior Leadership Team comprises the Headteacher, Deputy Headteacher and two Senior Leaders one of whom is the SENCO. These managers control the Academy at an executive level implementing the policies laid down by the trustees and reporting back to them. As a group the Senior Leadership Team are responsible for the authorisation of spending up to a level delegated to them within agreed budgets and the appointment of staff, although appointment boards for the Headteacher always contain a Trustee. Some spending control is devolved to members of the Middle Management Team, with limits above which a member of the Senior Leadership Team must countersign.

The Middle Management Team includes curriculum Area Leaders. Along with the Senior Management Team these managers are responsible for the day to day operation of the academy, in particular organising the teaching staff, facilities and students.

### **Risk management**

The trustees have assessed the major risks to which the academy trust is exposed, in particular those relating to the specific teaching, provision of facilities and other operational areas of the Academy trust, and its finances. The trustees have implemented a number of systems to assess risks that the school faces, especially in the operational areas (e.g. in relation to teaching, health and safety, bullying and school trips) and in relation to the control of finance. They have introduced systems, including operational procedures (e.g. vetting of new staff and visitors, supervision of school grounds) and internal financial controls (see below) in order to manage risk. Where significant financial risk still remains they have ensured they have adequate insurance cover. The academy trust has an effective system of internal financial controls and this is explained in more detail in the Governance Statement.

### **Connected organisations, including related parties**

Pear Tree Primary School Parent Teacher Association, is a separately registered charity, registration number 40356. It is not part of the academy trust but it organises various fundraising events to provide facilities for the pupils of the School.

# **PEAR TREE ALLIANCE**

## **COMPANY LIMITED BY GUARANTEE**

### **TRUSTEES' REPORT**

**YEAR ENDED 31 AUGUST 2015**

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#### **Objectives and Activities**

In 2014-15 Pear Tree School continued its focus on improving standards of teaching and learning through a range of initiatives, the results of which are evident in the good progress made by most children.

The academy trust's main strategy is encompassed in its mission statement which is:

**"Every Child Matters Every Day"**

We aim to:

- Promote high standards of teaching, learning and life skills
- Ensure that everyone achieves his or her potential irrespective of race, gender or physical capability and
- Provide a happy, supportive and safe environment

Planned in accordance with the national Curriculum we provide a meaningful, broad based curriculum that recognises the importance of knowledge and experience and ensures that all our pupils leave having had the opportunity to develop a positive, balanced and responsible attitude towards themselves and others.

We provide a broad cross-curricular approach to the core and foundation subjects enriched through the Arts, in all year groups.

Underlying principles:

At Pear Tree School we encourage our pupils to be:- confident, independent, ambitious, lifelong learners, good communicators, polite, well mannered, be resilient, open minded, willing to take risks and be valued local and global citizens.

The School Development Plan objectives, focused specifically on the following in 2014-15

- Improving maths achievement especially for vulnerable children and those at higher levels
- Developing effective social, moral, spiritual and cultural programmes
- Developing effective assessment and tracking procedures to support new curriculum

# **PEAR TREE ALLIANCE**

## **COMPANY LIMITED BY GUARANTEE**

### **TRUSTEES' REPORT**

**YEAR ENDED 31 AUGUST 2015**

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#### **Public Benefit**

Pear Tree School is an academy converter catering for children aged 4-11 and strives to promote and support the advancement of education within the Nantwich area. The school provides an extensive programme of educational and recreational activity – all designed to contribute to the overall education of our students in areas such as academic distinction, music, the arts and sport. For example the school works with:

- Music for Life
- Northwest Drama

Wherever possible the school also aims to contribute to the benefit of the wider public, by making available the premises to third parties for the provision of educational and other opportunities e.g.

- La Maternelle
- Brownies

In setting our objectives and planning our activities the trustees have given careful consideration to the Charity Commission's general guidance on public benefit. The trustees believe that the academy trust's aims, together with the activities outlined above, are demonstrably to the public benefit.

#### **Equal opportunities**

The trustees recognise that equal opportunities should be an integral part of good practice within the workplace. The academy trust aims to establish equal opportunity in all areas of its activities including creating a working environment in which the contribution and needs of all people are fully valued.

#### **Disabled persons**

The policy of the academy trust is to support recruitment and retention of students and employees with disabilities. The academy trust does this by adapting the physical environment and by making support resources available.



**PEAR TREE ALLIANCE  
COMPANY LIMITED BY GUARANTEE**

**TRUSTEES' REPORT**

**YEAR ENDED 31 AUGUST 2015**

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**Achievements and performance**

The trustees were generally pleased with the main academic achievement in the period, which can be summarised as follows:

Normally pupils achieve high standards of attainment at Pear Tree School. Results in the end of key stage tests in English and Mathematics have been above the national averages for the past few years. The unconfirmed results for 2015 show slightly lower achievement in Maths Key Stage 1 and a significant drop in Key Stage 2 in reading and maths. This is cohort specific.

Pupils make very good progress in Reception Year due to quality of provision and by the end their attainment is above average. Pupils mostly make good progress through Key stages 1 and 2.

There are small numbers of pupils in the School with disabilities or special needs who are eligible for the pupil premium. The data indicates that some of these are now making expected or better progress due to well-targeted and effective interventions. Some still show attainment and progress that is lower than other groups. This is being addressed by the Senior Leadership Team.

**Going concern**

After making appropriate enquiries, the Governing Body has a reasonable expectation that the academy trust has adequate resources to continue in operational existence for the foreseeable future. For this reason it continues to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Statement of Accounting Policies.

**Key financial performance indicators**

The trustees consider that the following are key performance indicators for the academy trust;

- Pupils numbers (leading directly to the Education Funding Agency (EFA) funding level)
- General financial stability – aim for income to match expenditure each year
- Percentage of income received from EFA spent on total staff costs

The trustees have been pleased that expectations for all key performance indicators listed have been successfully met during the period.

**PEAR TREE ALLIANCE**  
**COMPANY LIMITED BY GUARANTEE**

**TRUSTEES' REPORT**

**YEAR ENDED 31 AUGUST 2015**

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**Financial Review**

Most of the academy's recurrent income is obtained from the EFA in the form of grants, the use of which is restricted to particular purposes. The grants received from the EFA during the year ended 31 August 2015 and the associated expenditure are shown as restricted funds in the statement of financial activities.

During the year ended 31 August 2015 total expenditure of £1,033,317 was covered by total incoming resources of £1,045,933 leaving net incoming resources of £12,616 before actuarial movements on defined benefit pension schemes. The actuarial loss on the Local Government Pension Scheme of £7,000, part of a total increase in the pension liability of £20,000, resulted in an overall net increase in funds of £5,616.

It should be noted that this net increase in funds also includes depreciation of £30,463 and loss on assets scrapped of £4,101 both non-cash movements on the restricted fixed asset fund to write down capital items, including £16,796 depreciation of the school buildings inherited on conversion. The net increase in funds before these items and pension liability movement is £47,180.

At 31 August 2015 the net book value of fixed assets was £2,163,103 and movements in tangible fixed assets are shown in note 12 to the financial statements. During the year the assets were used exclusively for providing education and the associated support services to the pupils of the academy.

**Principal risks and uncertainties**

The main risks that the academy is exposed to are summarised below. For each of these risks the probability, impact and seriousness have been considered together with appropriate action and management plans.

Operational and reputational – this covers risks to the running of the School (including the capacity of staff and buildings to meet the needs of pupils) and its performance in delivering the curriculum.

Financial – covering risks to the academy trust's financial position, including revenue streams, cost control and cash management

The risks to which the academy trust is exposed arise both internally and externally. External risks include those in respect of future funding levels, competition, changes to rules and regulations and the financial position of the staff pension schemes. External incidents can also disrupt the activities of the School.

# **PEAR TREE ALLIANCE COMPANY LIMITED BY GUARANTEE**

## **TRUSTEES' REPORT**

**YEAR ENDED 31 AUGUST 2015**

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### **Financial and risk management objectives and policies**

The academy trust does not use complex financial instruments. It manages its activities using cash and various items such as trade debtors and trade creditors that arise from its operations.

The main risks arising from the trust's financial activities are liquidity risk and interest rate risk;

Liquidity risk – the trust manages its cash resources, including sufficient working capital, so that all its operating needs are met without the need for short-term borrowing.

Interest rate risk – the trust earns interest on cash deposits. With interest rates currently low, the directors will consider action to increase the income from these deposits, provided it does not jeopardise the liquidity or security of the trust's assets.

Credit risk arises from the possibility that amounts owed to the trust will not be repaid. The trust does not undertake credit activities so it is only exposed to credit risk as it arises from normal business. Credit risk is managed through the use of approved banks and the prompt collection of amounts due.

### **Reserves policy**

The trustees review the reserve levels of the academy trust throughout the year. This review encompasses the nature of income and expenditure streams, the need to match income with commitments and the nature of the reserves.

### **Financial position**

The academy held fund balances at 31 August 2015 of £1,898,536 (2014: £1,892,920).

These funds comprised restricted fixed asset funds of £2,175,380 (2014: £2,169,531), other restricted funds of £81,412 (2014: £71,479) and unrestricted funds of £29,744 (2014: £19,910). There is also a pension reserve deficit of £388,000 (2014: £368,000).

The only fund in deficit at 31 August 2015 is the Local Government Pension Scheme (LGPS) reserve. Employer contributions are reviewed every three years in consultation with the scheme's administrators, and employer contributions due by the Academy rise by 1.5% per annum until the results of the next valuation are applied.

The deficit on the LGPS does not mean that an immediate liability crystallises. The deficit results in a cash flow effect for the academy trust in the form of possible future increases in pension contributions, which, if required, will be met from the budgeted annual income. There is therefore no direct impact on the free reserves of the academy trust because of recognising the deficit.

**PEAR TREE ALLIANCE  
COMPANY LIMITED BY GUARANTEE**

**TRUSTEES' REPORT**

**YEAR ENDED 31 AUGUST 2015**

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**Plans for future periods**

The trustees' main plans for future years are;

- Recruit, retain and develop an outstanding teaching, management and support staff team
- Provide an outstanding education for all our children, with the highest standards of teaching and learning and support to ensure that every child achieves their full potential
- Develop the school's facilities, space, IT infrastructure and resources so it can fulfil ambitious educational aims
- Work with staff, parents and other local schools and organisations, to provide exceptional opportunities for local children
- Ensure effective financial management and governance to keep the School secure and protected as far as possible from risk in difficult economic times.

**Disclosure of information to auditors**

In so far as the trustees are aware:

- There is no relevant audit information of which the trust's auditors are unaware: and
- The trustees have taken all the steps they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

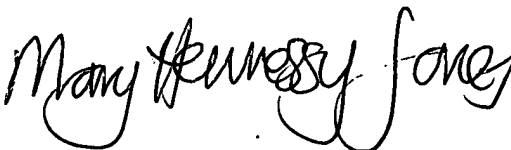
**Auditors**

The auditors, UHY Hacker Young, have indicated their willingness to remain in office, and the audit process will be reviewed in detail and re-appointment of the auditors will be considered in due course.

This report was approved by the trustees on 20<sup>th</sup> November 2015 and signed on its behalf by:



**Mr S Holden**  
Chair of Trustees



**Ms M Hennessy Jones**  
Accounting Officer

# PEAR TREE ALLIANCE

## COMPANY LIMITED BY GUARANTEE

### GOVERNANCE STATEMENT

YEAR ENDED 31 AUGUST 2015

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#### Scope of Responsibility

As trustees, we acknowledge we have overall responsibility for ensuring that Pear Tree Alliance has an effective and appropriate system of control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives and can provide only reasonable and not absolute assurance against material misstatement or loss.

The board of trustees has delegated day-to-day responsibility to the Head Teacher. During the year to 31<sup>st</sup> August 2015 this was Ms Hennessy Jones. Ms Hennessy Jones took the role of Accounting Officer and was responsible for ensuring financial controls confirm with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between Pear Tree Alliance and the Secretary of State for Education. She is also responsible for reporting to the board of trustees any material weaknesses or breakdowns in internal control.

#### Governance

The information on governance included here supplements that described in the Trustees' report and in the Statement of Trustees' responsibilities. The board of trustees has formally met 4 times during the year. Attendance during the period at meetings of the board of trustees was as follows:

Trustee	Meetings attended	Out of a possible
M Hennessy Jones	4	4
M Stone	4	4
S Holden	2	4
J Angus	4	4
C Oakes	4	4

The Strategic Committee is a sub-committee of the main board of trustees. Its purpose is to oversee the strategic framework, and focus on standards and school improvement. This includes reviewing and approving the accounts and it met six times during the year to 31 August 2015.

Attendance at meetings in the year was as follows:

Committee Member	Meetings attended	Out of a possible
M Hennessy Jones	6	6
M Stone	6	6
S Holden	4	6
W Green	5	6
Z Buggie	4	4

# PEAR TREE ALLIANCE COMPANY LIMITED BY GUARANTEE

## GOVERNANCE STATEMENT

**YEAR ENDED 31 AUGUST 2015**

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### **Review of Value for Money**

As accounting officer the head teacher has responsibility for ensuring that the academy trust delivers good value in the use of public resources. The accounting officer understands that value for money refers to the educational and wider societal outcomes achieved in return for the taxpayer resources received.

The accounting officer considers how the trust's use of its resources has provided good value for money during each academic year, and reports to the board of trustees where value for money can be improved, including the use of benchmarking data where available. The accounting officer for the academy trust has delivered improved value for money during the year by ensuring the following:

Members apply the four principles of best value.

**Challenge:** Is the school's performance high enough? Why and how is a service provided? Can it be delivered differently? What do stakeholders require? Do we support the school's vision and principles?

**Compare:** How does the school's pupil performance and financial performance compare with all schools? How does it compare with Cheshire East schools? How does it compare with similar schools?

**Consult:** How does the school seek the views of stakeholders about the services the school provides?

**Compete:** How does the school secure efficient and effective services? Are services of appropriate quality, economic?

### **The Trustees' Approach**

The Trustees and Senior Leadership Team apply the principles of best value when making decisions about:

- The allocation of resources to best promote the vision and principles of the school.
- The targeting of resources to best improve standards and the quality of provision.
- The use of resources to best support the various educational needs of all groups of pupils.

Trustees, and Senior Leadership Team, will:

- Make comparisons with other/similar schools using data provided by Cheshire East and the Government, e.g. benchmarking tools, quality of teaching, pupil achievement measures, levels of expenditure.
- Challenge proposals, examining them for effectiveness, efficiency and cost

**PEAR TREE ALLIANCE**  
**COMPANY LIMITED BY GUARANTEE**

**GOVERNANCE STATEMENT**

**YEAR ENDED 31 AUGUST 2015**

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- Require suppliers to compete on grounds of cost, and quality/suitability of services/products/backup.
- Consult individuals and organisations on quality/suitability of service we provide to stakeholders and services we receive from providers.
- Continue to target income generation.

This will apply particular to:

- Staffing
- Use of resources
- Quality of teaching
- Quality of learning
- Purchasing
- Pupils' welfare
- Health and safety

**Monitoring**

These areas will be monitored for best value by:

1. In-house monitoring by the Principal/Deputy Headteacher and Senior Leadership team by such methods as classroom observations and work scrutiny and learning walks.
2. Termly target setting between the Senior Leaders and teaching staff/support staff.
3. Staff Appraisal
4. Annual Budget Planning
5. Analysis of school pupil performance data against similar Cheshire East schools and analysis of Cheshire East financial data against bench mark data for similar schools.
6. Analysis of DFE pupil performance data

# **PEAR TREE ALLIANCE**

## **COMPANY LIMITED BY GUARANTEE**

### **GOVERNANCE STATEMENT**

**YEAR ENDED 31 AUGUST 2015**

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7. Ofsted Inspection reports
8. Trustees' committee meetings
9. Trustees' meetings.

Our trust employs approved auditors and accounting systems which are overseen by the Members and Trustees who have business, financial and accounting experience and expertise. Under their scrutiny and as a result of regular reports, cash flow, bank balances and spending are managed and considered all within the context of risk management.

#### **The Purpose of the System of Internal control**

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives; it can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of academy trust policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised and to manage them efficiently, effectively and economically. The system of internal control has been in place in Pear Tree Alliance for the year to 31st August 2015 and up to the date of approval of the annual report and financial statements.

#### **Capacity to Handle Risk**

The board of trustees has reviewed the key risks to which the academy trust is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The board of trustees is of the view that there is a formal on-going process for identifying, evaluating and managing the academy trust's significant risks that has been in place for the year to 31<sup>st</sup> August 2015 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the board of trustees.

#### **The Risk and Control Framework**

The academy trust's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes;

- Comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the board of trustees
- Regular reviews by the Finance committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programme
- Setting targets to measure financial and other performance



**PEAR TREE ALLIANCE**  
**COMPANY LIMITED BY GUARANTEE**

**GOVERNANCE STATEMENT**

**YEAR ENDED 31 AUGUST 2015**

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- Clearly defined purchasing (asset purchase or capital investment) guidelines
- Delegation of authority and segregation of duties
- Identification and management risks

The board of trustees has considered the need for a specific internal audit function and has appointed Keeley Shand an internal auditor and has also engaged the services of UHY Hacker Young to help with and oversee the role while Keeley becomes confident in this position.

The internal auditor's role includes giving advice on financial matters and performing a range of checks on the academy trust's financial systems. In particular the checks carried out in the current period include:

- Testing of payroll systems
- Testing of purchases and creditors system
- Testing of control accounts/bank reconciliations
- Testing of capital purchases
- Testing of income received
- Testing of VAT reclaims

On a termly basis, the internal auditor reports to the board of trustees on the operation of the systems of control and on the discharge of the board of trustees' financial responsibilities.

During the year ended 31<sup>st</sup> August 2015 the internal audit, and previously the Responsible Officer function has been fully delivered in line with the requirements of the Education Funding Agency.

**Review of Effectiveness**

As Accounting Officer the head teacher has responsibility for reviewing the effectiveness of the system of internal control. During the period in question the review has been informed by:

The work of the Responsible officer (and internal auditor since appointment)

The work of the external auditors

The financial management and governance self-assessment process

The work of the executive managers within the academy trust who have responsibility for the development and maintenance of the internal control framework

**PEAR TREE ALLIANCE**  
**COMPANY LIMITED BY GUARANTEE**

**GOVERNANCE STATEMENT**

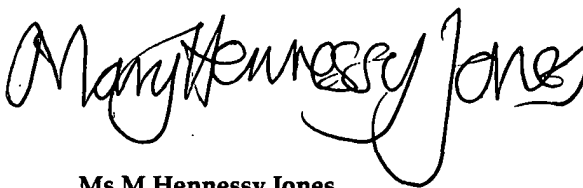
**YEAR ENDED 31 AUGUST 2015**

The Accounting Officer has been advised of the implications of the result of their review of the system of internal control by the Finance Committee and a plan to address weaknesses and ensure continuous improvement of the system is in place.

Approved by order of the members of the board of trustees on 20<sup>th</sup> November 2015 and signed on their behalf by:



**Mr S Holden**  
**Chair of Trustees**



**Ms M Hennessy Jones**  
**Accounting Officer**

**PEAR TREE ALLIANCE**  
**COMPANY LIMITED BY GUARANTEE**

**STATEMENT ON REGULARITY, PROPRIETY AND COMPLIANCE**

**YEAR ENDED 31 AUGUST 2015**

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As accounting officer of Pear Tree Alliance I have considered my responsibility to notify the academy trust board of trustees and the Education Funding Agency of material irregularity, impropriety and non-compliance with EFA terms and conditions of funding, under the funding agreement in place between the academy trust and the Secretary of State for Education. As part of my consideration I have had due regard to the requirements of the Academies Financial Handbook.

I confirm that I and the academy trust board of trustees are able to identify any material irregular or improper use of funds by the academy trust, or material non-compliance with the terms and conditions of funding under the academy trust's funding agreement and the Academies Financial Handbook.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the board of trustees and EFA.



**Ms M Hennessy Jones**  
**Accounting Officer**

20<sup>th</sup> November 2015

**PEAR TREE ALLIANCE**  
**COMPANY LIMITED BY GUARANTEE**

**STATEMENT OF TRUSTEES' RESPONSIBILITIES**

**YEAR ENDED 31 AUGUST 2015**

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The trustees (who act as governors of Pear Tree Alliance and are also the directors of the charitable company for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with the Annual Accounts Direction published by the Education Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the trustees to prepare financial statements for each financial year. Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2005;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring grants received from EFA/DfE have been applied for the purposes intended.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by order of the members of the board of trustees on 20<sup>th</sup> November 2015 and signed on its behalf by:



**Mr S Holden**  
**Trustee**

**PEAR TREE ALLIANCE**  
**COMPANY LIMITED BY GUARANTEE**

**INDEPENDENT AUDITOR'S REPORT ON THE FINANCIAL  
STATEMENTS TO THE BOARD OF TRUSTEES OF PEAR TREE ALLIANCE**

**YEAR ENDED 31 AUGUST 2015**

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We have audited the financial statements of Pear Tree Alliance for the year ended 31 August 2015 which comprise the Statement of financial activities, the Balance sheet, the Cash flow statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and the Academies Accounts Direction 2014 to 2015 issued by the Education Funding Agency.

This report is made solely to the Academy's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Academy's members those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Academy and its members, as a body, for our audit work, for this report, or for the opinion we have formed.

**Respective responsibilities of Governors and Auditors**

As explained more fully in the Governors' responsibilities statement, the Governors (who are also the directors of the Academy for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

**Scope of the audit of the Financial Statements**

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the Academy's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the Governors, and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Governors' report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

**PEAR TREE ALLIANCE**  
**COMPANY LIMITED BY GUARANTEE**

**INDEPENDENT AUDITOR'S REPORT ON THE FINANCIAL  
STATEMENTS TO THE BOARD OF TRUSTEES OF PEAR TREE ALLIANCE**

**YEAR ENDED 31 AUGUST 2015**

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**Opinion on Financial Statements**

In our opinion the financial statements:

- give a true and fair view of the state of the Academy's affairs as at 31 August 2015 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006 and the Academies Accounts Direction 2014 to 2015 issued by the Education Funding Agency.

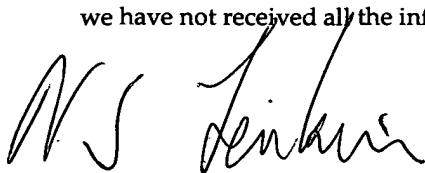
**Opinion on other matter prescribed by The Companies Act 2006**

In our opinion the information given in the Governors' report for the financial year for which the financial statements are prepared is consistent with the financial statements.

**Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Governors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.



**Nicolaus Stuart Jenkins (Senior Statutory Auditor)**

For and on behalf of  
UHY Hacker Young Chester  
Chartered Accountants and Statutory Auditor

St Johns Chambers  
Love Street  
Chester  
CH1 1QN

1<sup>st</sup> December 2015

# **PEAR TREE ALLIANCE**

## **COMPANY LIMITED BY GUARANTEE**

### **INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO PEAR TREE ALLIANCE AND THE EDUCATION FUNDING AGENCY**

**YEAR ENDED 31 AUGUST 2015**

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In accordance with the terms of our engagement letter dated 25 March 2014 and further to the requirements of the Education Funding Agency (EFA) as included in the Academies Accounts Direction 2014 to 2015, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by Pear Tree Alliance during the period 1 September 2014 to 31 August 2015 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to Pear Tree Alliance and EFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to the Pear Tree Alliance and EFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Pear Tree Alliance and EFA, for our work, for this report, or for the conclusion we have formed.

#### **Respective responsibilities of Pear Tree Alliance's accounting officer and the reporting accountant**

The accounting officer is responsible, under the requirements of Pear Tree Alliance's funding agreement with the Secretary of State for Education dated 27 March 2014 and the Academies Financial Handbook, extant from 1 September 2014, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2014 to 2015. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the period 1 September 2014 to 31 August 2015 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

#### **Approach**

We conducted our engagement in accordance with the Academies Accounts Direction 2014 to 2015 issued by EFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the academy trust's income and expenditure.

**PEAR TREE ALLIANCE**  
**COMPANY LIMITED BY GUARANTEE**

**INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY  
TO PEAR TREE ALLIANCE AND THE EDUCATION FUNDING AGENCY**

**YEAR ENDED 31 AUGUST 2015**

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We conducted our work in accordance with Technical Release TECH 08/12 AAF issued by the Institute of Chartered Accountants in England and Wales. In accordance with that Technical Release we have carried out the procedures we consider necessary to be able to report on whether anything has come to our attention which suggests that in all material respects expenditure disbursed and income received have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them. Other than those procedures undertaken for the purposes of our audit of the financial statements of Pear Tree Alliance for the year ended 31 August 2015 which provide evidence on regularity, our work was limited to only those additional procedures necessary to provide limited assurance.

**Conclusion**

In the course of our work, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the period 1 September 2014 to 31 August 2015 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.



**Reporting Accountant**  
**Nicolaus Stuart Jenkins (Senior Statutory Auditor)**  
For and on behalf of

UHY Hacker Young  
Chartered Accountants and Statutory Auditor

St John's Chambers  
Love Street  
Chester  
CH1 1QN

1st December 2015



**PEAR TREE ALLIANCE**  
**COMPANY LIMITED BY GUARANTEE**

**STATEMENT OF FINANCIAL ACTIVITIES**

**Including Income and Expenditure Account and Statement of Total Recognised Gains and Losses**

**YEAR ENDED 31 AUGUST 2015**

			Restricted			
		Unrestricted	Restricted	Fixed	Total	Total
	Note	Funds	General	Asset	2015	2014
		£	£	£	£	£
<b>Incoming resources</b>						
Incoming resources from generated funds:						
. Voluntary income	2	41,157	27,089	-	68,246	5,258
. Transferred on conversion		-	-	-	-	1,916,243
. Activities for generating funds	3	4,108	26,107	-	30,215	14,711
. Investment income	4	194	-	-	194	48
Incoming resources from charitable activities:						
Funding for the academy trust's educational operations	5	-	911,203	36,075	947,278	400,763
<b>Total incoming resources</b>		<b>45,459</b>	<b>964,399</b>	<b>36,075</b>	<b>1,045,933</b>	<b>2,337,023</b>
<b>Resources expended</b>						
Cost of generating funds:						
Costs of generating voluntary income		35,625			35,625	11,673
Fundraising trading		-	-	-	-	-
Charitable activities:						
Academy trust educational operations	7	-	932,485	34,564	967,049	372,267
Governance costs	8	-	30,643	-	30,643	17,163
<b>Total resources expended</b>	<b>6</b>	<b>35,625</b>	<b>963,128</b>	<b>34,564</b>	<b>1,033,317</b>	<b>401,103</b>
<b>Net incoming / (outgoing) resources before transfers</b>		<b>9,834</b>	<b>1,271</b>	<b>1,511</b>	<b>12,616</b>	<b>1,935,920</b>
Gross transfers between funds	15	-	(4,338)	4,338	-	-

**PEAR TREE ALLIANCE**  
**COMPANY LIMITED BY GUARANTEE**

**STATEMENT OF FINANCIAL ACTIVITIES**

**Including Income and Expenditure Account and Statement of Total Recognised Gains and Losses**

**YEAR ENDED 31 AUGUST 2015**

	Note	Unrestricted Funds £	Restricted General Funds £	Restricted Fixed Asset Funds £	Total 2015 £	Total 2014 £
<b>Net income/(expenditure) for the year</b>		9,834	(3,067)	5,849	12,616	1,935,920
<b>Other recognised gains and losses</b>						
Actuarial (losses) gains on defined benefit pension schemes	15,23	-	7,000	-	(7,000)	(43,000)
<b>Net movement in funds</b>		9,834	(10,067)	5,849	5,616	1,892,920
<b>Total funds brought forward at 1-Sept-14</b>	15	19,910	(296,521)	2,169,531	1,892,920	-
<b>Total funds carried forward at 31-Aug-15</b>		29,744	(306,588)	2,175,380	1,898,536	1,892,920

All of the academy's activities derive from to continuing operations during the above two financial periods.

The note on pages 29 to 48 form part of these financial statements.

**PEAR TREE ALLIANCE  
COMPANY LIMITED BY GUARANTEE**

**BALANCE SHEET**

**AS AT 31 AUGUST 2015**

		2015		2014	
	Notes	£	£	£	£
<b>Fixed assets</b>					
Tangible assets	12		2,163,103		2,150,342
<b>Current assets</b>					
Debtors	13	27,211		21,701	
Cash at bank and in hand		<u>145,687</u>		<u>120,642</u>	
		172,898		142,343	
<b>Liabilities</b>					
Creditors: Amounts falling due within one year	14	<u>49,465</u>		<u>31,765</u>	
<b>Net current assets</b>			<u>123,433</u>		<u>110,578</u>
<b>Total assets less current liabilities</b>			2,286,536		2,260,920
Pension scheme liability	23		<u>(388,000)</u>		<u>(368,000)</u>
<b>Net assets including pension liability</b>			<u>1,898,536</u>		<u>1,892,920</u>
<b>Funds of the academy trust:</b>					
<b>Restricted funds</b>					
. Fixed asset fund	15	2,175,380		2,169,531	
. General fund	15	81,412		71,479	
. Pension reserve	15	<u>(388,000)</u>		<u>(368,000)</u>	
<b>Total restricted funds</b>			1,868,792		1,873,010
<b>Unrestricted income funds</b>					
. General fund	15	<u>29,744</u>		<u>19,910</u>	
<b>Total unrestricted funds</b>			<u>29,744</u>		<u>19,910</u>
<b>Total funds</b>			<u>1,898,536</u>		<u>1,892,920</u>

The financial statements on pages 25 to 48 were approved by the trustees, and authorised for issue on 20 November 2015 and are signed on their behalf by:



**Mr S Holden**

**Trustee**

Company Number 08916147

The note on pages 29 to 48 form part of these financial statements.

**PEAR TREE ALLIANCE**  
**COMPANY LIMITED BY GUARANTEE**

**CASH FLOW STATEMENT**

**YEAR ENDED 31 AUGUST 2015**

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	Notes	2015 £	2014 £
Net cash inflow from operating activities	18	36,101	102,320
Returns on investments and servicing of finance	19	194	48
Capital expenditure	20	(11,250)	18,274
(Decrease)/Increase in cash in the year	21	<u>25,045</u>	<u>120,642</u>
Reconciliation of net cash flow to movement in net funds			
Net funds at 1 September 2014		120,642	-
Net funds at 31 August 2015		<u>145,687</u>	<u>120,642</u>

The note on pages 29 to 48 form part of these financial statements.

**PEAR TREE ALLIANCE**  
**COMPANY LIMITED BY GUARANTEE**

**NOTES TO THE FINANCIAL STATEMENTS**  
**Statement of Accounting Policies**

**YEAR ENDED 31 AUGUST 2015**

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**1. Statement of Accounting Policies**

**Basis of Preparation**

The financial statements have been prepared under the historical cost convention in accordance with applicable United Kingdom Accounting Standards, the Charity Commission 'Statement of Recommended Practice: Accounting and Reporting by Charities' ('SORP 2005'), the Academies Accounts Direction 2014 to 2015 issued by EFA and the Companies Act 2006. A summary of the principal accounting policies, which have been applied consistently, except where noted, is set out below.

**Going Concern**

The trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the company to continue as a going concern. The trustees make this assessment in respect of a period of one year from the date of approval of the financial statements.

**Incoming Resources**

All incoming resources are recognised when the academy trust has entitlement to the funds, certainty of receipt and the amount can be measured with sufficient reliability.

- **Grants receivable**

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of entitlement of receipt its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the year for which it is receivable and any unspent amount is reflected as a balance in the restricted general fund.

Capital grants are recognised when receivable and are not deferred over the life of the asset on which they are expended. Unspent amounts of capital grant are reflected in the balance in the restricted fixed asset fund.

- **Donations**

Donations are recognised on a receivable basis where there is certainty of receipt and the amount can be reliably measured.

- **Other income**

Other income, including the hire of facilities, is recognised in the period it is receivable and to the extent the goods have been provided or on completion of the service.

- **Donated goods, facilities and services**

The value of donated services and gifts in kind provided to the academy trust are recognised at their open market value in the period in which they are receivable as incoming resources, where the benefit to the academy trust can be reliably measured. An equivalent amount is included as expenditure under the relevant heading in the Statement of Financial Activities, except where the gift in kind was a fixed asset in which case the amount is included in the appropriate fixed asset category and depreciated over the useful economic life in accordance with academy trust's accounting policies.

**PEAR TREE ALLIANCE**  
**COMPANY LIMITED BY GUARANTEE**

**NOTES TO THE FINANCIAL STATEMENTS**  
**Statement of Accounting Policies**

**YEAR ENDED 31 AUGUST 2015**

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**Resources Expended**

Expenditure is recognised in the period in which a liability is incurred and has been classified under headings that aggregate all costs related to that category. Where costs cannot be directly attributed to particular headings they have been allocated on a basis consistent with the use of resources, with central staff costs allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use. Other support costs are allocated based on the spread of staff costs.

- **Costs of Generating Funds**

These are costs incurred in attracting voluntary income, and those incurred in trading activities that raise funds.

- **Charitable Activities**

These are costs incurred on the academy trust's educational operations.

- **Governance Costs**

These include the costs attributable to the academy trust's compliance with constitutional and statutory requirements, including audit, strategic management and trustees' meetings and reimbursed expenses.

**Tangible Fixed Assets**

Assets costing £100 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the Balance Sheet at cost and depreciated over their expected useful economic life. The related grants are credited to a restricted fixed asset fund in the Statement of Financial Activities and carried forward in the Balance Sheet. Depreciation on such assets is charged to the restricted fixed asset fund in the Statement of Financial Activities so as to reduce the fund over the useful economic life of the related asset on a basis consistent with the academy trust's depreciation policy. Where tangible fixed assets have been acquired with unrestricted funds, depreciation on such assets is charged to the unrestricted fund.

Depreciation is provided on all tangible fixed assets other than freehold land, at rates calculated to write off the cost of each asset on a straight line/reducing balance basis over its expected useful life, as follows:

- Long leasehold buildings – over the period of the lease (125 years) - straight line
- Furniture and equipment – 15% reducing balance
- Improvements to leasehold premises – 10% straight line

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and

**PEAR TREE ALLIANCE**  
**COMPANY LIMITED BY GUARANTEE**

**NOTES TO THE FINANCIAL STATEMENTS**  
**Statement of Accounting Policies**

**YEAR ENDED 31 AUGUST 2015**

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their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of Financial Activities.

**Leased Assets**

Rentals under operating leases are charged on a straight line basis over the lease term.

**Taxation**

The academy trust is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the academy trust is potentially exempt from taxation in respect of income or capital gains received within categories covered by part 11 chapter 3 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

**Pensions Benefits**

Retirement benefits to employees of the academy trust are provided by the Teachers' Pension Scheme ('TPS') and the Local Government Pension Scheme ('LGPS'). These are defined benefit schemes and the assets are held separately from those of the academy trust.

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the academy trust in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quinquennial valuations using a prospective benefit method. As stated in note 23, the TPS is a multi-employer scheme and the academy trust is unable to identify its share of the underlying assets and liabilities of the scheme on a consistent and reasonable basis. The TPS is therefore treated as a defined contribution scheme and the contributions recognised as they are paid each year.

The LGPS is a funded scheme and the assets are held separately from those of the academy trust in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to operating surplus are the current service costs and gains and losses on settlements and curtailments. They are included as part of staff costs. Past service costs are recognised immediately in the Statement of Financial Activities if the benefits have vested. If the benefits have not vested immediately, the costs are recognised over the period until vesting occurs. The expected return on assets and the interest cost are shown as a net finance amount of other finance costs or credits adjacent to interest. Actuarial gains and losses are recognised immediately in other gains and losses.

**PEAR TREE ALLIANCE**  
**COMPANY LIMITED BY GUARANTEE**

**NOTES TO THE FINANCIAL STATEMENTS**  
**Statement of Accounting Policies**

**YEAR ENDED 31 AUGUST 2015**

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**Fund Accounting**

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the academy trust at the discretion of the trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder/donor and include grants from the Education Funding Agency.



**PEAR TREE ALLIANCE**  
**COMPANY LIMITED BY GUARANTEE**

**NOTES TO THE FINANCIAL STATEMENTS**  
**Other Notes to the Financial Statements**

**YEAR ENDED 31 AUGUST 2015**

**2. Voluntary Income**

	Unrestricted Funds	Restricted Funds	Total 2015	Total 2014
	£	£	£	£
Donations	3,049	572	3,621	5,258
Other voluntary income	38,108	26,517	64,625	-
	41,157	27,089	68,246	5,258

**3. Activities for Generating Funds**

	Unrestricted Funds	Restricted Funds	Total 2015	Total 2014
	£	£	£	£
Hire of facilities	4,108	-	4,108	1,214
Wages recharged	-	26,107	26,107	13,497
	4,108	26,107	30,215	14,711

**4. Investment Income**

	Unrestricted Funds	Restricted Funds	Total 2015	Total 2014
	£	£	£	£
Short Term Deposits	194	-	194	48
	194	-	194	48

**5. Funding for the Academy Trust's Educational Operations**

	Unrestricted Funds	Restricted Funds	Total 2015	Total 2014
	£	£	£	£
DfE / EFA revenue grants				
. General Annual Grant (GAG)	-	828,571	828,571	351,832
. Start Up Grants	-	-	-	25,000
. Capital Grants	-	36,075	36,075	6,430
. Other DfE/EFA Grants	-	42,371	42,371	-
	-	907,017	907,017	383,262
Other Government grants				
. Local Authority Grants	-	40,261	40,261	13,122
. Special Educational Projects	-	-	-	4,379
	-	40,261	40,261	17,501
	-	947,278	947,278	400,763

**PEAR TREE ALLIANCE**  
**COMPANY LIMITED BY GUARANTEE**

**NOTES TO THE FINANCIAL STATEMENTS**  
**Other Notes to the Financial Statements**

**YEAR ENDED 31 AUGUST 2015**

**6. Resources Expended**

	Staff Costs	Non Pay Premises	Expenditure Other	Total 2015	Total 2014
	£	£	£	£	£
Costs of generating voluntary income	-	-	35,625	35,625	11,673
Costs of activities for generating funds	-	-	-	-	-
Academy's educational operations:					
. Direct costs	667,226	-	42,469	709,695	295,676
. Allocated support costs	109,005	50,529	97,820	257,354	76,591
	<u>776,231</u>	<u>50,529</u>	<u>175,914</u>	<u>1,002,674</u>	<u>383,940</u>
Governance costs including allocated support costs	-	-	30,643	30,643	17,163
	<u>776,231</u>	<u>50,529</u>	<u>206,557</u>	<u>1,033,317</u>	<u>401,103</u>

Incoming/outgoing resources for the year include

	2015	2014
	£	£
Operating leases:		
. Plant and machinery	2,100	700
. Other leases	-	-
	<u>2,100</u>	<u>700</u>

**PEAR TREE ALLIANCE**  
**COMPANY LIMITED BY GUARANTEE**

**NOTES TO THE FINANCIAL STATEMENTS**  
**Other Notes to the Financial Statements**

**YEAR ENDED 31 AUGUST 2015**

**7. Charitable Activities**

	<b>Total 2015 £</b>	<b>Total 2014 £</b>
<b>Direct costs - educational operations</b>		
Teaching and educational support staff costs	667,226	282,505
Depreciation	-	-
Technology costs	6,546	457
Educational supplies	14,636	4,049
Staff development	6,898	4,833
Educational consultancy	14,077	3,728
Other direct costs	312	104
	<b>709,695</b>	<b>295,676</b>
<b>Support costs - educational operations</b>		
Support staff costs	109,005	41,594
Depreciation	30,463	10,789
Technology costs	-	-
Operating leases - equipment	2,100	700
Maintenance of premises and equipment	8,901	3,074
Cleaning	2,533	479
Rent & rates	11,180	5,563
Energy costs	11,119	3,972
Insurance	13,460	5,998
Telephone, postage, stationery and printing	8,603	3,482
Catering	50,905	38
Bank interest and charges	94	224
Other support costs	8,991	678
	<b>257,354</b>	<b>76,591</b>
<b>Total direct and support costs</b>	<b>967,049</b>	<b>372,267</b>
<b>8. Governance costs</b>		
Legal and professional fees	24,598	11,868
Auditor's remuneration		
· Audit of financial statements	3,500	3,500
· Other audit costs	2,545	1,795
Trustees' reimbursed expenses	-	-
	<b>30,643</b>	<b>17,163</b>

**PEAR TREE ALLIANCE**  
**COMPANY LIMITED BY GUARANTEE**

**NOTES TO THE FINANCIAL STATEMENTS**  
**Other Notes to the Financial Statements**

**YEAR ENDED 31 AUGUST 2015**

**9. Staff**

**a. Staff costs**

Staff costs during the period were:

	<b>Total 2015 £</b>	<b>Total 2014 £</b>
Wages and salaries	606,324	246,995
Social security costs	37,510	16,081
Pension costs	110,559	48,307
	<u>754,393</u>	<u>311,383</u>
Supply staff costs	14,338	12,716
Staff restructuring costs	7,500	-
	<u>776,231</u>	<u>324,099</u>

**b. Non statutory/non contractual staff severance payments**

Included in staff restructuring costs are non-statutory/non-contractual severance payments totalling £7,500 (2014 - £nil). This was one individual payment.

**c. Staff numbers**

The average number of persons employed by the academy during the year expressed as full time equivalents was as follows:

	<b>2015 No.</b>	<b>2014 No.</b>
Charitable activities		
Teachers	16	17
Administration and support	5	4
	<u>21</u>	<u>21</u>

**d. Higher Paid Staff**

The number of employees whose emoluments, on a full year pro rata basis, exceeded £60,000 was:

	<b>No.</b>	<b>No.</b>
£60,001 - £70,000	<u>1</u>	<u>1</u>

The above employee participated in the Teachers' Pension Scheme.

**PEAR TREE ALLIANCE**  
**COMPANY LIMITED BY GUARANTEE**

**NOTES TO THE FINANCIAL STATEMENTS**

**Other Notes to the Financial Statements**

**YEAR ENDED 31 AUGUST 2015**

**10. Related party transactions – Trustees' & directors remuneration and expenses**

One or more trustees has been paid remuneration or has received other benefits from an employment with the academy trust. The principal and other staff trustees only receive remuneration in respect of services they provide undertaking the roles of principal and staff members under their contracts of employment, and not in respect of their role as trustees. Other trustees did not receive any payments, other than expenses, from the academy trust in respect of their role as trustees. The value of trustees' remuneration and other benefits was as follows:

	Year to 31 August 2015	5 Months to 31 August 2014
Ms M Hennessy Jones (principal and trustee)		
Remuneration	£60,001 - £70,000	£25,000 - £30,000
Employers pension contributions	£5,000- £10,000	£3,500 - £4,000
Mrs L Wrenshall (staff director)		
Remuneration	£35,000 - £40,000	£15,000 - £20,000
Employers pension contributions	£5,000- £10,000	£2,000 - £2,500
Mrs R Hadfield (staff director)		
Remuneration	£40,000 - £45,000	£15,000 - £20,000
Employers pension contributions	£5,000- £10,000	£2,500 - £3,000

**11. Trustees' and Officers' Insurance**

In accordance with normal commercial practice the academy has purchased insurance to protect trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on academy business. The insurance provides cover for up to £5,000,000 on any one claim. The insurance is provided by the Department for Education's risk protection arrangement and is included as part of the overall insurance policy, therefore the individual cost of the Trustees' and Officers' insurance is not available.

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**12. Tangible Fixed Assets**

	Leasehold Land and Buildings £	Furniture and Equipment £	Improvements to Leasehold Property £	Total £
<b>Cost</b>				
At 1 September 2014	2,099,575	61,556	-	2,161,131
Additions	-	17,702	29,623	47,325
Disposals	-	(4,825)	-	(4,825)
At 31 August 2015	2,099,575	74,433	29,623	2,203,631
<b>Depreciation</b>				
At 1 September 2014	6,999	3,790	-	10,789
Charged in year	16,796	10,705	2,962	30,463
Disposals	-	(724)	-	(724)
At 31 August 2015	23,795	13,771	2,962	40,528
<b>Net book values</b>				
At 31 August 2015	2,075,780	60,662	26,661	2,163,103
At 31 August 2014	2,092,576	57,766	-	2,150,342

**13. Debtors**

	2015 £	2014 £
VAT recoverable	7,612	2,643
Prepayments and accrued income	19,599	19,058
	27,211	21,701

**14. Creditors: Amounts falling due within one year**

Accruals and deferred income	49,465	31,765
	49,465	31,765
<b>Deferred income</b>		
Deferred Income at 1 September 2014	23,572	-
Resources deferred in the year	24,087	23,572
Amounts released from previous years	(23,572)	-
Deferred Income at 31 August 2015	24,087	23,572

At the balance sheet date the academy trust was holding funds received in advance for free school meals, rates relief and an educational visit.

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**15. Funds**

	Balance at 31 August 2014 £	Incoming Resources £	Resources Expended £	Gains, Losses and Transfers £	Balance at 31 August 2015 £
<b>Restricted general funds</b>					
General Annual Grant (GAG) (i)	71,479	828,571	(814,300)	(4,338)	<b>81,412</b>
Other income	-	53,196	(53,196)	-	-
Other DfE/EFA grants (ii)	-	82,632	(82,632)	-	-
Transfer from local authority on conversion	-	-	-	-	-
Pension reserve (iii)	(368,000)	-	(13,000)	(7,000)	<b>(388,000)</b>
	<b>(296,521)</b>	<b>964,399</b>	<b>(963,128)</b>	<b>(11,338)</b>	<b>(306,588)</b>
<b>Restricted fixed asset funds</b>					
DfE/EFA capital grants	6,430	36,075	(4,967)	-	<b>37,538</b>
Capital expenditure from GAG	915	-	(788)	4,338	<b>4,465</b>
Transfer from local authority on conversion	2,162,186	-	(28,809)	-	<b>2,133,377</b>
	<b>2,169,531</b>	<b>36,075</b>	<b>(34,564)</b>	<b>4,338</b>	<b>2,175,380</b>
<b>Total restricted funds</b>	<b>1,873,010</b>	<b>1,000,474</b>	<b>(997,692)</b>	<b>(7,000)</b>	<b>1,868,792</b>
<b>Unrestricted funds</b>					
Unrestricted funds	19,910	45,459	(35,625)	-	<b>29,744</b>
<b>Total unrestricted funds</b>	<b>19,910</b>	<b>45,459</b>	<b>(35,625)</b>	<b>-</b>	<b>29,744</b>
<b>Total funds</b>	<b>1,892,920</b>	<b>1,045,933</b>	<b>(1,033,317)</b>	<b>(7,000)</b>	<b>1,898,536</b>

The specific purposes for which the funds are to be applied are as follows:

- i) General Annual Grant must be used for the normal running costs of the academy.
- ii) The other Government Grant Fund is used to track grants provided by local and central government departments.
- iii) The pension reserve is a restricted fund to account for the liability arising under the local government pension scheme

Under the funding agreement with the Secretary of State, the academy trust was not subject to a limit on the amount of GAG that it could carry forward at 31 August 2015.

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**16. Analysis of Net Assets between Funds**

	Unrestricted Funds £	Restricted General Funds £	Restricted Fixed Asset Funds £	Total Funds £
Tangible fixed assets	-	-	2,163,103	2,163,103
Current assets	29,744	130,877	12,277	172,898
Current liabilities	-	(49,465)	-	(49,465)
Pension scheme liability	-	(388,000)	-	(388,000)
<b>Total net assets</b>	<b>29,744</b>	<b>(306,588)</b>	<b>2,175,380</b>	<b>1,898,536</b>

**17. Financial Commitments**

**Operating Leases**

At 31 August 2015 the academy trust had annual commitments under non-cancellable operating leases as follows:

	2015 £	2014 £
Land and buildings		
Expiring within one year	-	-
Expiring within two and five years inclusive	-	-
Expiring in over five years	-	-
	<hr/>	<hr/>
	-	-
Other		
Expiring within one year	2,100	-
Expiring within two and five years inclusive	-	2,100
Expiring in over five years	-	-
	<hr/>	<hr/>
	2,100	2,100



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**18. Reconciliation of Net Income to Net Cash Inflow from Operating Activities**

	2015	2014
	£	£
Net income	12,616	1,935,920
Depreciation (note 12)	30,463	10,789
Loss on assets scrapped	4,101	-
Capital grants from DfE and other capital income	(36,075)	(19,189)
Interest receivable (note 4)	(194)	(48)
Fixed assets inherited on conversion	-	(2,160,216)
Pension deficit on conversion	-	317,000
FRS 17 adjustments	13,000	8,000
(Increase)/decrease in debtors	(5,510)	(21,701)
Increase/(decrease) in creditors	17,700	31,765
Net Cash Inflow from Operating Activities	36,101	102,320

**19. Returns on Investments and Servicing of Finance**

	2015	2014
	£	£
Interest received	194	48
Net cash inflow from returns on investment and servicing of finance	194	48

**20. Capital Expenditure and Financial Investment**

	2015	2014
	£	£
Purchase of tangible fixed assets	(47,325)	(915)
Capital grants from DfE/EFA	36,075	6,430
Capital funding received from sponsors and others	-	-
Capital grants on conversion	-	12,759
Net cash outflow from capital expenditure and financial investment	(11,250)	18,274

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**21. Analysis of Changes in Net Funds**

	At 1 September 2014 £	Cash flows £	At 31 August 2015 £
Cash in hand and at bank	120,642	25,045	145,687
	<u>120,642</u>	<u>25,045</u>	<u>145,687</u>

**22. Members' Liability**

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £1 for the debts and liabilities contracted before he/she ceases to be a member.

# **PEAR TREE ALLIANCE**

## **COMPANY LIMITED BY GUARANTEE**

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#### **23. Pension and Similar Obligations**

The academy trust's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by Cheshire West and Chester Council on behalf of Cheshire East Council. Both are multi-employer defined-benefit schemes.

The pension costs are assessed in accordance with the advice of independent qualified actuaries. The latest actuarial valuation of the TPS related to the period ended 31 March 2012 and of the LGPS 31 March 2013.

There were no outstanding or prepaid contributions at either the beginning or the end of the financial year.

#### **Teachers' Pension Scheme**

##### **Introduction**

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pensions Regulations (2010) and, from 1 April 2014, by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for full-time teachers in academies and, from 1 January 2007, automatic for teachers in part-time employment following appointment or a change of contract, although they are able to opt out.

The TPS is an unfunded scheme and members contribute on a 'pay as you go' basis - these contributions along with those made by employers are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

##### **Valuation of the Teachers' Pension Scheme**

Not less than every four years the Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2012 and in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014. The valuation report was published by the Department for Education on 9 June 2014. The key elements of the valuation and subsequent consultation are:

- employer contribution rates set at 16.48% of pensionable pay (including a 0.08% employer administration charge (currently 14.1%))
- total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £191,500 million, and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £176,600 million giving a notional past service deficit of £14,900 million
- an employer cost cap of 10.9% of pensionable pay will be applied to future valuations
- the assumed real rate of return is 3.0% in excess of prices and 2% in excess of earnings. The rate

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of real earnings growth is assumed to be 2.75%. The assumed nominal rate of return is 5.06%

During the year the employer contribution rate was 14.1%. The TPS valuation for 2012 determined an employer rate of 16.4% from September 2015, which will be payable during the implementation period until the next valuation as at March 2016, whereupon the employer contribution rate is expected to be reassessed and will be payable from 1 April 2019.

The pension costs paid to TPS in the period amounted to £57,850 (2014: £22,877 – 5 months).

A copy of the valuation report and supporting documentation is on the [Teachers' Pensions website](#).

Under the definitions set out in Financial Reporting Standard (FRS 17) Retirement Benefits, the TPS is a multi-employer pension scheme. The trust has accounted for its contributions to the scheme as if it were a defined contribution scheme. The trust has set out above the information available on the scheme.

**Local Government Pension Scheme**

The LGPS is a funded defined-benefit scheme, with the assets held in separate trustee-administered funds. The total contribution made for the year ending 31 August 2015 was £48,714, of which employer's contributions totalled £39,705 and employees' contributions totalled £9,009. The agreed employer contribution rates for future years are 25.3% for 2015/16 increasing by 1.5% p.a. for 2016/17.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013.

Principal Actuarial Assumptions	At 31 August 2015	At 31 August 2014
Rate of increase in salaries	3.5%	3.4%
Rate of increase for pensions in payment/inflation	2.6%	2.6%
Discount rate for scheme liabilities	3.7%	3.7%
Expected return on assets	3.7%	5.6%

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**Pension and Similar Obligations (continued)**

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	At 31 August 2015	At 31 August 2014
Retiring today		
Males	22.3	22.3
Females	24.4	24.4
Retiring in 20 years		
Males	24.1	24.1
Females	26.7	26.7

The academy's share of the assets and liabilities in the scheme and the expected rates of return were:

	Expected Return at 31 August 2015	Fair Value at 31 August 2015 £	Expected Return at 1 September 2014	Fair Value at 1 September 2014 £
Equities	3.70%	186,000	6.30%	150,000
Bonds	3.70%	48,000	2.90%	29,000
Property	3.70%	24,000	4.50%	14,000
Cash	3.70%	8,000	3.30%	12,000
<b>Total Market Value of Assets</b>		<b>266,000</b>		<b>205,000</b>
<b>Present Value of Scheme Liabilities</b>				
- Funded		(654,000)		(573,000)
<b>Surplus / (deficit) in the scheme</b>		<b>(388,000)</b>		<b>(368,000)</b>

The actual return on scheme assets was £12,000 (2014: £11,000).

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**Pension and Similar Obligations (continued)**

**Amounts recognised in the statement of financial activities**

	2015	2014
	£	£
Current service cost (net of employee contributions)	(44,000)	(18,000)
Past service cost	-	-
Total operating charge	<u>(44,000)</u>	<u>(18,000)</u>
Analysis of pension finance income/(costs)		
Expected return on pension scheme assets	13,000	5,000
Interest on pension liabilities	<u>(22,000)</u>	<u>(9,000)</u>
Pension finance income/(costs)	<u>(9,000)</u>	<u>(4,000)</u>

The actuarial gains and losses for the current year are recognised in the statement of financial activities. The cumulative amount of actuarial gains and losses recognised in the statement of financial activities since the adoption of FRS 17 is a £50,000 loss (2014: £43,000 loss).

**Movements in the present value of defined benefit obligations were as follows:**

	2015	2014
	£	£
At 1 September/April	573,000	495,000
Current service cost	44,000	18,000
Interest cost	22,000	9,000
Employee contributions	9,000	3,000
Actuarial (gain)/loss	6,000	48,000
Benefits paid	-	-
Past Service cost	-	-
Curtailments and settlements	-	-
At 31 August	<u>654,000</u>	<u>573,000</u>

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**Pension and Similar obligations (continued)**

**Movements in the fair value of academy's share of scheme assets:**

	2015	2014
	£	£
At 1 September/April	205,000	178,000
Expected return on assets	13,000	5,000
Actuarial gain/(loss)	(1,000)	5,000
Employer contributions	40,000	14,000
Employee contributions	9,000	3,000
Benefits paid	-	-
<b>At 31 August</b>	<b>266,000</b>	<b>205,000</b>

The estimated value of employer contributions for the year ended 31 August 2016 is £42,000.

The history of experience adjustments is as follows:

	2015	2014
	£	£
Present value of defined benefit obligations	(654,000)	(573,000)
Fair value of share of scheme assets	266,000	205,000
Deficit in the scheme	<b>(388,000)</b>	<b>(368,000)</b>
Experience adjustments on share of scheme assets		
Amount £	<u>(1,000)</u>	<u>5,000</u>
Experience adjustments on scheme liabilities:		
Amount £	<u>-</u>	<u>-</u>

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**24. Related Party Transactions**

Owing to the nature of the academy trust's operations and the composition of the board of trustees being drawn from local public and private sector organisations, transactions may take place with organisations in which the trust has an interest. All transactions involving such organisations are conducted at arm's length and in accordance with the trust's financial regulations and normal procurement procedures. Except as disclosed in note 10, no related party transactions took place in the period of account.