In accordance with Rule 18.6 of the Insolvency (England & Wales) Rules 2016.

# $\underset{\text{Notice of administrator's progress report}}{\text{AM 10}}$



For further information, please refer to our guidance at www.gov.uk/companieshouse

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Company name in full	BAM	BAM Propco (Johnstone) Limited			bold black capitals.			
2	Admin	istra	tor's	naı	ne			
Full forename(s)	Philip	Lev	vis					
Surname	Arms	tron	g					
3	Admin	istra	tor's	ado	dres	S		
Building name/number	2nd F	Floor						
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4	Admin	istra	tor's	naı	ne 🛭	)		
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Surname	Rowl	еу						another administrator.
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# $\begin{array}{l} AM10 \\ \text{Notice of administrator's progress report} \end{array}$

6	Period of progress report	
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To date	$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	
7	Progress report	
	☑ I attach a copy of the progress report	
<b>F</b>		
8	Sign and date	
Administrator's signature	Signature X QQ	×
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#### **AM10**

Notice of administrator's progress report

# Presenter information You do not have to give any contact information, but if you do it will help Companies House if there is a query on the form. The contact information you give will be visible to searchers of the public record. Contact name Callum Keogh Company name FRP Advisory Trading Limited Address 2nd Floor 110 Cannon Street

Post town London

County/Region

Postcode E C 4 N 6 E U

Country

DX cp.london@frpadvisory.com

Telephone 020 3005 4000

# ✓ Checklist

We may return forms completed incorrectly or with information missing.

Please make sure you have remembered the following:

- ☐ The company name and number match the information held on the public Register.
- ☐ You have attached the required documents.
- ☐ You have signed the form.

# Important information

All information on this form will appear on the public record.

## 

You may return this form to any Companies House address, however for expediency we advise you to return it to the address below:

The Registrar of Companies, Companies House, Crown Way, Cardiff, Wales, CF14 3UZ. DX 33050 Cardiff.

#### **7** Further information

For further information please see the guidance notes on the website at www.gov.uk/companieshouse or email enquiries@companieshouse.gov.uk

This form is available in an alternative format. Please visit the forms page on the website at www.gov.uk/companieshouse

Continuation page
Name and address of insolvency practitioner

	What this form is for Use this continuation page to tell us about another insolvency practitioner where more than 2 are already jointly appointed. Attach this to the relevant form.  Use extra copies to tell us of additional insolvency practitioners.  What this form is NOT for You can't use this continuation page to tell us about an appointment, resignation, removal or vacation of office.	→ Filling in this form Please complete in typescript or in bold black capitals. All fields are mandatory unless specified or indicated by *
1	Appointment type	
	Tick to show the nature of the appointment:  ✓ Administrator  ─ Administrative receiver  ─ Receiver  ─ Manager  ─ Nominee  ─ Supervisor  ─ Liquidator  ─ Provisional liquidator	● You can use this continuation page with the following forms:  - VAM1, VAM2, VAM3, VAM4, VAM6, VAM7  - CVA1, CVA3, CVA4  - AM02, AM03, AM04, AM05, AM06, AM07, AM08, AM09, AM10, AM12, AM13, AM14, AM19, AM20, AM21, AM22, AM23, AM24, AM25  - REC1, REC2, REC3  - LIQ2, LIQ3, LIQ05, LIQ13, LIQ14, WU07, WU15  - COM1, COM2, COM3, COM4  - NDISC
2	Insolvency practitioner's name	
Full forename(s)	Chad	
Surname	Griffin	
3	Insolvency practitioner's address	
Building name/number	Apex 3	
Street	95 Haymarket Terrance	
Post town	Edinburgh	
County/Region		
Postcode	E H 1 2 5 H D	
Country		

# **FRP**

BAM Propco (Burnside) Limited
BAM Propco (Johnstone) Limited
BAM Propco (Newark) Limited
BAM Propco (Spiers) Limited
SCCL Operations Limited (Formerly Silverline Care Caledonia Limited)
(together "the Companies") – all in Administration

The Administrators' Final Report for the period 22 September 2023 to 14 March 2024

14 March 2024

#### Contents and abbreviations

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3.	Outcome for creditors
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	Form AM21 – Notice of end of administration

Statement of expenses incurred in the Period

#### Contents and abbreviations

FRP

Tho	following	abbreviations	may ha	ucod in	thic roports

BHL BAM Holdco Limited BH2L BAM Holdco (2) Limited **BPCL BAM Parentco Limited** BPC2L BAM Parentco (2) Limited **BPL BAM Propco Limited** BP2L BAM Propco (2) Limited BAM Propco (Burnside) Limited **BPBL BPJL** BAM Propco (Johnstone) Limited BAM Propco (Moorpark) Limited **BPML BPNL** BAM Propco (Newark) Limited **BPSL** BAM Propco (Spiers) Limited

SCCL SCCL Operations Limited (Formerly Silverline Care

Caledonia Limited)

SCL Operations Limited (Formerly Silverline Care SCL

Limited)

BHL, BH2L, BPCL, BPC2L, BPL, BP2L, BPBL, BPJL, the Group

BPML, BPNL, BPSL, SCCL and SCL

BPBL, BPJL, BPNL, BPSL, SCCL the Companies

the Propco Homes / Burnside, Borrowmuirhills, Laurencekirk, AB30 1HW the Homes

Cochrane, 67 Quarrelton Road, Johnstone, PA5 8NH Newark, Southfield Avenue, Pt. Glasgow, PA14 6PS Ranfurly, 69 Quarrelton Road, Johnstone, PA5 8NH

Spiers, 6 Janesfield Place, Beith, KA15 2BS

the Administrators Philip Lewis Armstrong and Geoffrey Paul Rowley and Chad Griffin of FRP Advisory Trading Limited

the Administrations The Administrations of the Companies CVL Creditors' Voluntary Liquidation FRP FRP Advisory Trading Limited **HMRC** HM Revenue & Customs

the Period The reporting period 22 September 2023 to 14

March 2024

the Proposals The Statement of Administrators' Proposals

published 14 May 2021

the Progress Reports The Administrators' Progress Reports dated 20

October 2021, 5 April 2022, 19 October 2022, 30

Macfarlanes LLP (the Administrators' solicitors)

March 2023 and 19 October 2023.

**QFCH** Qualifying floating charge holder SIP Statement of Insolvency Practice

Investec / the Bank Investec Bank Plc

CIS Care Inspectorate Scotland the Act The Insolvency Act 1986

the Rules The Insolvency (England and Wales) Rules 2016 Colliers Colliers International Property Consultants Limited

Anavo / the Purchaser Anavo Care Limited

**Macfarlanes** 

#### 1. An overview of the administration

# **FRP**

#### The Proposals

The Administrators identified that the objective of the administration, as set out in the Proposals approved on 27 May 2021, was to rescue the Company as a going concern pursuant to paragraph 3 (1), Schedule B1 of the Act.

This objective was to be achieved by way of continuing to trade the Propco Care Homes and implementing a turnaround strategy that would increase the inherent value of the Homes as a going concern business with a view of later marketing the Companies for sale as a collective.

It was anticipated at this time that the Company would exit from administration by way of the Administrators sending notice to the Registrar of Company's ("ROC") in accordance with Paragraph 80, Schedule B1 of the Act, to formally bring the Administrations to an end. The Administrators had also anticipated that any notice filed with the ROC would be accompanied by a going concern review prepared in respect of each of the Companies and approved by the Companies' executive director Simon Harrison and Anavo, the incumbent specialist operator of the Homes.

At the outset of the Administrations, it was anticipated that the proposed turnaround strategy, to be effected by Anavo, would be implemented within a six month period. However, due to sector specific and macro-economic pressures faced by the Companies during this time, the decision to market the same for sale was postponed until the underlying trading performance of the Homes had further improved.

Pursuant to information set out within the Progress Reports, the Administrators subsequently made the decision during February 2023 to market SCCL and the Propco Homes for sale whilst continuing to trade the respective entities in Administration.

A formal sales and marketing process was launched on 7 February 2023 and following extensive discussions with multiple interested parties, an offer to purchase the

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Companies by way of the sale of 100% of each of the entities' underlying share capital was ultimately received by Anavo and accepted by the Administrators. The sale of the Companies to Anavo per the above ("**the sale**") subsequently completed on 14 March 2024.

Gross consideration of £14,000,000 was payable to the Companies' respective shareholders under the terms of the Sale, and was distributed directly to Investec, as the Companies' sole secured creditor, on receipt. A breakdown of this consideration on an entity-by-entity basis has been set out below.

Target Entity	Shareholder	Consideration (£)	
BPBL	BP2L	2,359,736	
BPJL	BP2L	6,192,850	
BPNL	BP2L	1,862,131	
BPSL	BP2L	785,283	
SCCL	BH2L	2,800,000	
Total Con	Total Consideration		

#### **Extension of period of administration**

To avoid the automatic termination of the Administrations on the first anniversary of each, the respective periods of administration were extended by a decision of the relevant creditors for a period of 12 months to 21 March 2022, and were subsequently extended further by the Court for a further period of 36 months to 21 March 2025.

# FRP

#### Work undertaken during the Administrations

I attach at **Appendix C** a schedule of work undertaken during the Period covered by this final report.

Areas of particular focus within regards to work completed throughout the Period, in particular trading activity and asset realisations, have also been set out in further detail below.

#### Trading Activities

During the Period, Anavo have continued to oversee the day-to-day management of the Homes, ensuring that all resident care and regulatory matters, staffing and core back-office functions were managed per the operating agreement entered into with the Administrators on their appointment. The Companies bank accounts remained under the control of the Administrators with all payments processed via the Administrations' designated estate accounts.

The Administrators have continued to closely support Anavo in their management of the Homes and monitor the Companies' operational and trading performance against pre-agreed forecasts. Regular communication between parties is maintained, with monthly board meetings attended by Anavo, the Administrators, the Companies' interim Chairman and the Bank.

The Administrators have continued to regularly review weekly cashflow forecasts produced by Anavo to ensure sufficient control and visibility over the Companies' working capital position.

As set out within the Progress Reports, the Administrators and Investec entered into an "Administration Funding Agreement" on the appointment Administrators ("**the facility**"). To date, net funds of £609,000 have been received by the Companies

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under the Facility including a repayment of £150,000 made to the Bank during a prior reporting period. Post appointment debts owed to Investec under the Facility were confirmed not to repayable to the Bank on completion of the Sale. Accordingly, this balance was written down on completion.

During the Period of the Administrations, intercompany loans of £480,989 were also advanced from SCCL to SCL to support the trading operations of SCL and in doing so, preserving and protecting its underlying value as an operating business. These debts were waived by SCCL prior to completion of the Sale pursuant to its underlying terms.

It should be noted that prior to the above-mentioned intercompany debts being waived, the Administrators had sought specialist tax advice to confirm whether any such action would have any adverse tax implications in respect of the either SCCL or SCL. The advice received subsequently confirmed that there would be no adverse implications as a result of the waiver and accordingly, the Administrators proceeded to effect the same.

Details of the trading income and associated costs incurred by the Companies during the Period and to date are shown in the trading statements incorporated into the cumulative receipts and payments accounts at **Appendix E**.

#### Sales Process

As set out above and within the Administrators' previous Progress Report, a sales and marketing process was initiated during February 2023 in respect of the Companies property, business and asset portfolios. This process saw the engagement of Colliers as the Administrators' sales agents in respect of the wider Group following approval from the Bank and the Group's interim chairman, Simon Harrison.

Whilst the initial intention as regards a sale of the Group's trading portfolio was to identify a single party to purchase the Group collectively and in its entirety, an

FRP

extensive marketing process revealed that as a result of the varying financial performance of the underlying care homes, in addition to the general negative market sentiment surrounding the care sector at this point in time, a collective sale in this regard would not be possible in the time scales available to the Administrators.

Despite the above, throughout the course of the wider marketing process a number of parties had expressed interest in distinct elements of the Group on an individual basis. One of these elements comprised SCCL together with the Propco Homes through which it carries out its trading activities, together the Companies.

A number of expressions of interest were received in respect of the Companies throughout this process with three of these subsequently progressing into offers to acquire either the Companies underlying asset base (business, property and chattels), or their underlying shares by way of a going concern sale as set out above.

Of the three offers received, one was extended on the basis that vacant possession be provided by the Administrators in respect of the Propoco Homes on completion. Whilst this offer also included the highest level of cash consideration of the offers received (albeit only marginally higher than the second best), the Administrators ultimately elected to discount this offer due to the various practical and financial implications of having to sell the Propco Homes with vacant possession. These implications included but were not limited to the below.

- Costs to close / cease operations of the Homes would be significant and well in excess of the variance between the next best offer.
- Employees of SCCL would need to be made redundant on closure.
- Closure of the Homes would require the rehoming of residents which could potentially pose a threat to life.

The remaining two offers where extended on the basis that the Companies would be acquired in their entirety under a sale of shares from BH2L in respect of SCCL and The Companies (In Administration)

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BP2L in respect of BPBL, BPJL, BPNL and BPSL. A sale under this structure would permit the underlying business to continue to trade as a going concern, preserving the jobs of employees within SCCL, whilst simultaneously ensuring that all preferential, secondary preferential and unsecured debts of the Companies would be undertaken to be settled from future trading profits.

Of the two offers in question, one was immediately discounted by the Administrators due to the cash consideration included under the offer being substantially less than the fair / market value of the assets (and businesses) subject to the sale.

Subsequently, and further to discussions between the Administrators, the Bank and the Group's interim chairman, the decision was made to progress with the third and final offer received from Anavo as set out above.

On acceptance of Anavo's offer, the Administrators proceeded to engage Macfarlanes to draft an initial suite of completion documentation which, following extensive negotiation and markup between the parties and their respective legal advisors, was finalised and executed on 31 January 2024 to effect the Sale.

#### Tax & Compliance Matters

Following the Administrators' most recent progress report, they have continued to attend to various tax and compliance matters arising in respect of the Companies. These include but are not limited to;

- Liaising with HMRC via telephone and post regarding invalid penalty notices received in respect of the Companies and the submission of formal return correspondence to appeal these.
- Drafting and finalisation of detailed file notes to provide context / background on key matters and decisions made throughout the Administrations, particularly regards matters of regulatory / statutory nature.



- Liaising with Investec in their capacity as the Companies' secured creditor in respect of decisions and / or consent required in relation to case specific matters and in accordance with relevant legislation and guidelines.
- Drafting and finalisation of statutory reports and circulars, including the Administrators' final report, to be issued to creditors of the Companies in line accordance with relevant legislation and guidelines.

#### **Transactions with Connected Parties**

As set out above, the going concern sale of the Companies by way of a sale of shares in BPBL, BPJL, BPNL, BPSL and SCCL from BP2L and BH2L completed to Anavo on 31 January 2024.

As set out within the Proposals and previous Progress Reports, Anavo were engaged by the Administrators shortly following their appointment to manage the Homes and assist in effecting the Administrators' wider turnaround strategy for the Companies.

In their role as the Companies' specialist care operators, Anavo had maintained a substantial level of control over the Companies' day-to-day trading operations and as such, may be perceived to have been connected to the Companies in the context of any transactions between them and the Administrators in respect of the same.

In accordance with guidelines set out within SIP13, when seeking to conduct a sale to a connected party out of administration, the Administrators would typically seek to obtain a qualifying valuation of the assets subject to any proposed sale. In the case of the Sale to Anavo, the Administrators were satisfied that following the extensive sales process undertaken as set out above, the offer received from Anavo represented the greatest result for creditors as a whole in addition to allowing a smooth transition of the Companies' trading operations with the purchasers already in-situ in this regard.

It should be noted that whilst a formal qualifying valuation was not obtained in respect of the Companies as above, during the initial stages of the sales process the Administrators had approached three independent sales agents with a view of appointing one to carry the process through to completion. During this exercise, the agents under consideration were asked to provide guideline valuations of the Companies on a trading basis. Three high-level valuations were received in response to this request at an average base price of £12,472,000, significantly below the £14,000,000 received in respect of the Sale.

Of the proposed agents mentioned above, the Administrators' ultimately engaged Colliers to act as their appointed agents throughout the sales process. Colliers provided specialist advice in relation to the offer received by Anavo and ultimately provided their formal recommendation that the offer be accepted.

#### **Investigations**

Part of the Administrators' duties included carrying out proportionate investigations into what assets the Companies had, including any potential claims against directors or other parties, and what recoveries could be made. Shortly following the Administrators' appointment, they had reviewed the Companies' books, records and accounting information, requested further information from the directors, and invited creditors to provide information on any concerns they had concerning the way in which the Company's business had been conducted.

Further details of the conduct of my investigations are set out in the schedule of work attached. The Administrators' are satisfied that no further investigations or actions are required following the completion of all statutory investigations carried out in respect of the Companies and their directors.

# **FRP**

#### **Exiting the administration**

In accordance with the Proposals, the Administrators are of the view that the objectives of the Administrations have been achieved following the respective share sales of the Companies and the purchaser, Anavo, having undertaken to settle any outstanding creditor balances following the Companies' exit from administration.

On this basis, the Administrators are of the view that the Companies will be in a position following completion to continue trading as going concerns for the 12 month period following completion of the Sale as a minimum and accordingly, notices have been issued to the ROC and the Court in accordance with paragraph 80, Schedule B1 of the Act to bring the Administrations to an end and return the Companies to the control of the directors.

It should be noted that on completion of Sale, the Companies' interim chairman, Simon Harrison, resigned from his post as a statutory director of the Companies. It is anticipated that this role will be assumed going forwards by a member/s of Anavo's management team in Simon's place.

#### 3. Outcome for creditors

# **FRP**

#### **Initial estimated outcome for creditors**

Within the Proposals, the Administrators anticipated that there would be sufficient funds to settle, or a purchaser's undertaking obtained to discharge, all preferential, secondary preferential and unsecured creditors of the Companies.

#### **Outcome for secured creditor**

The Proposals noted at the time of their drafting that the outcome to Investec as secured creditor was uncertain. This was on the basis that in order for the Companies to exit from administration solvently, Investec would be required to waive a portion of their £37m secured debt owed under Investec's facility agreement by the Companies.

As a result of the Companies continuing to trade as a going concern following the Sale, with the Purchaser having undertaken to settle any outstanding preferential, secondary preferential and unsecured debts of the Companies, all of the consideration due in respect of the sale was distributed immediately to Investec under a secured creditor distribution. This totalled £14,000,000 of the Bank's £37,615,999.52 total debt, equating to a 38 pence in the £ return on their pre-appointment loan facility.

As set out above within the Trading Activities section of the report, further liabilities of £609,000 had been incurred by the Companies during the course of the Administrations. These liabilities, owed to Investec under the Facility, were formally waived by Investec prior to completion of the Sale. Accordingly, no ongoing liabilities exist in this regard.

#### **Outcome for preferential creditors**

Pursuant to the Proposals and subsequent Progress Reports, due to Companies continuing to trade during the course of the Administrations, the employee base of

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SCCL was retained throughout and therefore all pre-appointment monies owing in this regard were settled in the general course of post-administration trading.

Accordingly, no preferential creditor claims have been received in respect of SCCL during the proceedings, nor are they anticipated.

There are not known to have been any employees historically in the cases of BPBL, BPJL, BPNL and BPSL. No claims have been received in this regard, nor are they anticipated post-completion of the Sale.

#### Outcome for secondary preferential creditors

From 1 December 2020 HMRC ranks as a secondary preferential creditor in respect of the following:

- VAT;
- PAYE (including student loan repayments);
- · Construction Industry Scheme deductions; and
- Employees' NI contributions

Secondary preferential creditor claims of £105k have been received from HMRC in respect of SCCL. As set out above, the Purchaser has undertaken to settle any monies outstanding to creditors of the Companies as a condition of the Sale and therefore, it is understood that monies outstanding to HMRC in respect of pre-appointment secondary preferential debt will be discharged following completion of the Sale in question.

There are not known to be any pre-appointment debts owing to HMRC in respect of secondary preferential liabilities in the cases of BPBL, BPJL, BPNL and BPSL. No claims have been received in this regard, nor are they anticipated post-completion of the Sale.

3. Outcome for creditors

#### **Outcome for unsecured creditors**

Unsecured creditor claims of £326k have been received from unsecured creditors of SCCL. As set out above, the Purchaser has undertaken to settle any monies outstanding to creditors of the Companies as a condition of the Sale and therefore, it is understood that monies outstanding to these creditors in respect of preappointment unsecured debts will be discharged following completion of the Sale in question.

#### **Prescribed part**

The prescribed part is a carve out of funds available to the holder of a floating charge which is set aside for the unsecured creditors in accordance with section 176A of the Insolvency Act 1986. The prescribed part only applies where the floating charge was created after 15 September 2003 and the net property available to the floating charge holder exceeds £10,000.

The prescribed part was not applicable in this matter as all preferential, secondary preferential and unsecured creditors of the Companies were undertaken by the Purchaser to be paid in full following the completion of the Sale.

## 4. Administrators' pre-appointment costs

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Details of pre-appointment costs totalling £7,176 incurred by the Administrators were included in the Proposals. These costs were approved by a resolution of SCCL's relevant creditors however are not anticipated to be settled from assets of the administration of the same. These costs are instead proposed to be met by way of a contribution to costs to be made by Investec following the Companies' exit from administration.

#### 5. Administrators' remuneration, disbursements and expenses

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#### Administrators' remuneration

Following circulation of the Proposals, creditors of the Companies passed a resolution that the Administrators' remuneration should be calculated on a time cost basis. A further resolution was sought from creditors of SCCL on 30 March 2023 in respect of a proposed increase in the Administrators' remuneration permitted to be drawn from the relevant insolvency estate.

Details of remuneration charged during the period of the report are set out in the statements of expenses attached at  $\bf Appendix \ F.$ 

A summary of time costs incurred by the Administrators and their staff during the period of the Administrations has been set out below together with details of the level to which these costs were approved to be drawn by the Administrators in accordance with creditor approvals received.

Entity	Time Costs Incurred (£)	Approval Limit (£)
BPBL	12,756	-
BPJL	12,818	-
BPNL	12,369	-
BPSL	14,094	-
SCCL	1,394,930	600,988
Total	1,446,967	600,988

Time costs incurred in excess of the approval limits set out above are being settled in the case of each of the Companies via a third-party contribution to costs. This contribution is being provided by Investec Bank Plc from fixed charge realisations.

A breakdown of our time costs incurred during the period of this report and to date is attached at **Appendix D**. The remuneration anticipated to be recovered by the Administrators based on time costs has exceeded the sum provided in the fees estimates (approval limits) above, as circulated to creditors within the Proposals and

The Companies (In Administration)
The Administrators' Final Report

their more recent fee resolution circulated to creditors of the relevant entities on 30 March 2023. These increased costs are primarily a result of the extended trading period of the Administrations, particularly that of SCCL, in addition to the extension of the Administrators' appointment whilst the Administrators had continued to pursue the overriding objective of each administration.

You will see from the breakdown of the Administrators' time costs attached that time costs incurred in respect of the continued trading of SCCL total £830,959.

#### Administrators' disbursements

The Administrators' disbursements are a recharge of actual costs incurred by the Administrators on behalf of the Company. Mileage payments made for expenses relating to the use of private vehicles for business travel, which is directly attributable to the insolvency estate, are paid by FRP at the HMRC approved mileage rate prevailing at the time the mileage was incurred. Details of disbursements incurred during the period of this report are set out in **Appendix D**.

#### The expenses of the administration

An estimate of the Administrators' expenses was set out in the Proposals and further updated and circulated within each Progress Report circulated to creditors. I attach at  $\bf Appendix\ F$  a statement of expenses that have been incurred during the Period.

The total expenses incurred by the Administrators are included in the cumulative figures in the receipts and payments account attached at **Appendix E.** 

Pursuant to comments made within prior Progress Reports, the Administrators' expenses have exceeded the level previously reported to creditors. These increases are predominately attributable to the period of extended trade that the Homes have endured under the operational control of Anavo whilst in administration.

#### 5. Administrators' remuneration, disbursements and expenses

FRP

Core drivers of these increases in costs have been set out in further detail below together with a narrative as to the reasons behind them in each case.

#### Management Costs - Anavo

Pursuant to the Administrators' previous Progress Reports, Anavo's costs have materially exceeded the initial estimate provided as a result to the Homes continuing to trade for a period significantly exceeding that initially envisaged.

Anavo's costs incurred in respect of the continued operation of SCCL total £648,606.60 for the Period and £2,904,196.62 cumulatively.

#### Legal Costs - Macfarlanes & Brodies

Legal costs incurred in respect of the Companies have now also exceeded their initial estimate of £72,000 with cumulative costs now totalling £229,213. Primary causes for the increases in these costs have been set out below in detail.

- As SCCL had continued to trade, it had become necessary to extend the terms
  of the Facility provided by the Bank on a number of occasions. These
  extensions had been effected via the execution of various amendment letters
  which Macfarlanes had assisted in drafting in each case.
- Macfarlanes had also assisted in providing advice to and drafting statutory documentation, witness statements and other supporting documentation, for the Administrators in respect of the extension of the statutory period of the administrations via the Court obtained on 27 February 2023. The purpose the further extension of the administrations has been covered in detail earlier within this report.
- Both Macfarlanes and Brodies had also assisted in the wider Sale of the Companies by way of providing relevant advice, reviewing term sheets / heads of terms issued by interested parties, drafting and advising on sales purchase agreements in the case of each transaction and also liaising with

the relevant parties' legal counsel regarding the proposed transactions in question.

Other incidental and trading costs have been difficult to estimate with accuracy to throughout the course of the Administrations due to their fluid nature and the uncertainty regarding the date of their respective conclusions on appointment. As a result, formal cost estimates had not been provided by way of an Estimated Outcome Statement in the case of the Companies at the time. The Administrators had however continued to review all costs on a periodic basis to ensure that these remained reasonable and appropriate as regards each appointment.

When instructing third parties to provide specialist advice and services, or having the specialist services provided by the firm, the Joint Administrator is obligated to ensure that such advice or work is warranted and that the advice or work contracted reflects the best value and service for the work being undertaken. This is reviewed by the Joint Administrator periodically throughout the duration of the assignment. The specialists chosen may regularly be used by the Joint Administrator and usually have knowledge specific to the insolvency industry and, where relevant, to matters specific to this insolvency appointment.

Creditors have a right to request further information from the Administrators and further have a right to challenge the Administrators' remuneration and other expenses, which are first disclosed in this report, under the Insolvency Rules. (For ease of reference these are the expenses incurred in the reporting period as set out in **Appendix F** only). Further details of these rights can be found in the Creditors' Guide to Fees which you can access using the following link https://www.frpadvisory.com/legal-and-regulatory-notices/information-creditors-insolvency-proceedings/ and select the one for administrations. Alternatively, a hard copy of the relevant guide will be sent to you on request. Please note there is a time limit for requesting information being 21 days following the receipt of this progress report. There is a time limit of eight weeks following the receipt of this report for a Court application that the remuneration or expenses are excessive.

Statutory information regarding the Company and the appointment of the Administrators



#### **COMPANY INFORMATION:**

BAM Propco (Burnside) Limited Company name:

Other trading names: N/A

08861081 Company number:

Registered office: 110 Cannon Street, London, EC4N 6EU

Previous registered office: The Brentano Suite, First Floor Lyttelton House,

2 Lyttelton Road, London, N2 0EF

Business address: The Brentano Suite, First Floor Lyttelton House,

2 Lyttelton Road, London, N2 0EF

#### **ADMINISTRATION DETAILS:**

David Frederick Shambrook, Geoffrey Paul Rowley & Chad Administrators:

Address of FRP Advisory Trading Limited

Administrators: 2nd Floor, 110 Cannon Street, London, EC4N 6EU

Date of appointment 22/03/2021

of Administrators:

Court in which administration proceedings were

brought:

The High Court of Justice, The Business & Property Courts

of England & Wales

Court reference

number:

000532 of 2021

Appointor details: Investec

Previous office holders, if any: N/A

Extensions to the initial period of appointment:

By decision of creditors for 12 months to 21 March 2023 By order of the Court for 24 months to 21 March 2025

Date of approval of Administrators' proposals:

27 May 2021

Statutory information regarding the Company and the appointment of the Administrators

# FRP

#### **COMPANY INFORMATION:**

Company name: BAM Propco (Johnstone) Limited

Other trading names: N/A

08861063 Company number:

Registered office: 110 Cannon Street, London, EC4N 6EU

Previous registered office: The Brentano Suite, First Floor Lyttelton House,

2 Lyttelton Road, London, N2 0EF

Business address: The Brentano Suite, First Floor Lyttelton House,

2 Lyttelton Road, London, N2 0EF

#### **ADMINISTRATION DETAILS:**

David Frederick Shambrook, Geoffrey Paul Rowley & Chad Administrators:

Address of FRP Advisory Trading Limited

Administrators: 2nd Floor, 110 Cannon Street, London, EC4N 6EU

Date of appointment 22/03/2021

of Administrators:

Court in which administration

proceedings were

of England & Wales brought:

Court reference

number:

000534 of 2021

Appointor details: Investec

Previous office holders,

if any:

N/A

Extensions to the initial period of appointment:

By decision of creditors for 12 months to 21 March 2023 By order of the Court for 24 months to 21 March 2025

The High Court of Justice, The Business & Property Courts

Date of approval of Administrators' proposals:

27 May 2021

Statutory information regarding the Company and the appointment of the Administrators



#### **COMPANY INFORMATION:**

Company number:

Company name: BAM Propco (Newark) Limited

Other trading names: N/A

08861074

Registered office: 110 Cannon Street, London, EC4N 6EU

Previous registered office: The Brentano Suite, First Floor Lyttelton House,

2 Lyttelton Road, London, N2 0EF

Business address: The Brentano Suite, First Floor Lyttelton House,

2 Lyttelton Road, London, N2 0EF

#### **ADMINISTRATION DETAILS:**

David Frederick Shambrook, Geoffrey Paul Rowley & Chad Administrators:

Address of FRP Advisory Trading Limited

Administrators: 2nd Floor, 110 Cannon Street, London, EC4N 6EU

Date of appointment 22/03/2021

of Administrators:

Court in which The High Court of Justice, The Business & Property Courts administration

of England & Wales proceedings were

Court reference

number:

brought:

000529 of 2021

Appointor details: Investec

Previous office holders, if any: N/A

Extensions to the initial period of appointment:

By decision of creditors for 12 months to 21 March 2023 By order of the Court for 24 months to 21 March 2025

Date of approval of Administrators' proposals:

27 May 2021

Statutory information regarding the Company and the appointment of the Administrators



#### **COMPANY INFORMATION:**

Company name: BAM Propco (Spiers) Limited

Other trading names: N/A

Company number: 08860957

Registered office: 110 Cannon Street, London, EC4N 6EU

Previous registered office: The Brentano Suite, First Floor Lyttelton House,

2 Lyttelton Road, London, N2 0EF

Business address: The Brentano Suite, First Floor Lyttelton House,

2 Lyttelton Road, London, N2 0EF

#### **ADMINISTRATION DETAILS:**

Administrators: David Frederick Shambrook, Geoffrey Paul Rowley & Chad

Griffir

Address of FRP Advisory Trading Limited

Administrators: 2nd Floor, 110 Cannon Street, London, EC4N 6EU

Date of appointment 22/03/2021

of Administrators:

Court in which administration The High Court of Justice, The Business & Property Courts of England & Wales

proceedings were

Court reference 000531 of 2021

Appointor details: Investec

Previous office N/A holders, if any:

Extensions to the By decision of creditors for 12 months to 21 March 2023 initial period of By order of the Court for 24 months to 21 March 2025

Date of approval of Administrators'

Administrators' proposals:

appointment:

brought:

number:

27 May 2021

Statutory information regarding the Company and the appointment of the Administrators

# FRP

#### **COMPANY INFORMATION:**

Company number:

Company name: SCCL Operations Limited

Silverline Care Other trading names:

08782289 Registered office: 110 Cannon Street, London, EC4N 6EU

Previous registered office: The Brentano Suite, First Floor Lyttelton House,

2 Lyttelton Road, London, N2 0EF

Business address: The Brentano Suite, First Floor Lyttelton House,

2 Lyttelton Road, London, N2 0EF

#### **ADMINISTRATION DETAILS:**

David Frederick Shambrook, Geoffrey Paul Rowley & Chad Administrators:

Address of FRP Advisory Trading Limited

Administrators: 2nd Floor, 110 Cannon Street, London, EC4N 6EU

Date of appointment 22/03/2021

of Administrators:

Court in which The High Court of Justice, The Business & Property Courts administration of England & Wales

proceedings were

000525 of 2021 Court reference

Appointor details: Investec

Previous office N/A holders, if any:

brought:

number:

proposals:

By decision of creditors for 12 months to 21 March 2023 Extensions to the initial period of By order of the Court for 24 months to 21 March 2025 appointment:

Date of approval of 27 May 2021 Administrators'

Form AM21



In accordance with Rule 1,56 of the Insolvency Trightro 8 Water, Tright 2016 8 Party and 8000 of Science In 10 the Insolvency Act 1986,	AM21 Notice of end of administration	Companies House
		For further information, please refer to our guidance at www.gov.uk/companieshouse
Company number Company name in fu	Company details  0 8 8 6 1 0 8 1  BAM Propco (Burnside) Limited	Filling in this form Rece condition to hyperconal to head thack capitals.
2	Court details	1
Court name	The High Court of Justice, The Business & Property	
Court case number	Courts of England & Wales	-
3	Administrator's name	
Full forename(s)	Philip Lewis	
Sumame	Armstrong	-
4	Administrator's address	
Building samenumb		
Street	110 Cannon Street	-
		-
Post toem	London	
County/Region		
Postcode	E C 4 N 6 E U	_
Country		
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5	Administrator's name O	
Full forename(s)	Geoffrey Paul	Other administrator Use this section to tell us about
Sumame	Rowley	another administrator.
6	Administrator's address <sup>©</sup>	
Building name/number	2nd Floor	Other administrator Use this section to tell us about
Street	110 Cannon Street	another administrator.
Post town	London	-
County/Region		
Postcode	E C 4 N 6 E U	_
Country		
7	Statement of appointment	
	I-was/we were appointed as administrator(s) on:	
Date	2 2 8 3 2 0 2 1	
8	Appointor/applicant's name	
	Give the name of the person who made the appointment or the administration application	
Full forename(s)	Investec Bank PLC	-
Surname		-
9	Attachments	
	☑ A copy of the final progress report is attached.	
10	Sign and date	•
	The purpose of administration has been sufficiently achieved and a notice of the end of administration is being filled with the court as well as with the registrar of companies.	
Administrator's signature	X (	<u> </u>
Signature date	1 4 0 3 2 0 2 4	

	Continuation page Name and address of insolvency practitioner	
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2	Insolvency practitioner's name	
tull furerame(s)	Chad	
Surname	Griffin	
3	Insolvency practitioner's address	
Building numenumber	Apex 3	
Street	95 Haymarket Terrace	_
Post town	Edinburgh	-
CountyiRegion		-
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Form AM21



	AM21 Notice of end of administration	Companies House
		For further information, please refer to our gradance of www.gov.uk/companieshouse
1	Company details	
Company number	0 8 8 6 1 0 6 3	Filling in this form Please consists in Appendix or in
Company name in full	BAM Propco (Johnstone) Limited	told that up tals
_	Court details	
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Courtname	The High Court of Justice, The Business & Property	
Court case number	Courts of England & Wales 0 0 0 5 3 4 2 0 2 1	
3	Administrator's name	
Full forename(s)	Philip Lewis	
Sumame	Armstrong	
4	Administrator's address	
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Post town	London	I
Post town County/Region	London	
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5	Administrator's name o	
Full forename(s)	Geoffrey Paul	O Other administrator
Sumame	Rowley	<ul> <li>Use this section to tell us about another administrator,</li> </ul>
6	Administrator's address ®	
Building name/number	2nd Floor	OOther administrator
Street	110 Cannon Street	<ul> <li>Use this section to tell us about another administrator,</li> </ul>
Post town	London	
County/Region		-
Postcode	EC4N6EU	
Country		
7	Statement of appointment	
	I-was/we were appointed as administrator(s) on:	
Date	2 2 8 3 2 0 2 1	
8	Appointor/applicant's name	
_	Give the name of the person who made the appointment or the administration application	
Full forename(s)	Investec Bank PLC	1
Surname		1
9	Attachments	
_	☑ A copy of the final progress report is attached.	-
10	Sign and date	•
_	The purpose of administration has been sufficiently achieved and a notice	
	of the end of administration is being filed with the court as well as with the registrar of companies.	
Administrator's	System	-
signature	X ican	4
Signature date	1 4 0 3 2 0 2 4	
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Form AM21



In accordance with fluid 3,55 of the Insolvency (Toyland Armoly, Sulps 2016 & Rasopuch 5001 of Screedie 91 to the Insolvency 2017 955,	AM21 Notice of end of administration	Companies House
		For turber information, please refer to our guidance at www.gov.ukkompanieshouse
Company number	Company details  0 8 8 6 1 0 7 4  BAM Propco (Newark) Limited	Filling in this form     Fleer consider in typestoir or in     bold that capitals.
2	Court details	
Court name	The High Court of Justice, The Business & Property Courts of England & Wales	_
Court case number	0 0 0 5 2 9 2 0 2 1	
3	Administrator's name	
Full forename(s)	Philip Lewis	_
sumame	Armstrong Administrator's address	
Building name:numbe	/	
Street	110 Cannon Street	_
Post town	London	-
County/Region		-
Postcode	E C 4 N 6 E U	
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5	Administrator's name o	
full forename(s)	Geoffrey Paul	O Other administrator
Sumame	Rowley	Use this section to tell us about another administrator,
6	Administrator's address 0	
Building name/number	2nd Floor	OOther administrator
Street	110 Cannon Street	Use this section to tell us about another administrator.
Post town	London	
County/Region		
Postcode	E C 4 N 6 E U	
Country		
7	Statement of appointment	
	I-was/we were appointed as administrator(s) on:	
Date	2 2 8 3 2 9 2 1	
ull forename(s)	administration application	
9	Attachments	
_	A copy of the final progress report is attached.	
10	Sign and date	
_	The purpose of administration has been sufficiently achieved and a notice of the end of administration is being filed with the court as well as with the registrar of companies.	
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	Continuation page Name and address of insolveno	cy practitioner	
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2	  Insolvency practitioner's na	ne	
Full forename(s)	Chad		
Sumarne	Griffin		
3	Insolvency practitioner's ad-	dress	
Building numenumber	Арех 3		
Street	95 Haymarket Terrace		_
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Form AM21



In accordance with Ball 1.5% of the Hashensy 3 refere & Wider Line 2015 & Paragraph 0.00; of Schedule B1 to the Hashensy 511 1885,	AM21 Notice of end of administration	Companies House
		For further information, please refer to our guidance at wnew,gov,ut/companieshouse
Company number Company name in full	Company details  0 8 8 6 0 9 5 7  BAM Propco (Spiers) Limited	> filling in this form Please conclete in hypercrist at in bold black cap talk
2	Court details	I
Courtname	The High Court of Justice, The Business & Property Courts of England & Wales	-
Court case number	0 0 0 5 3 1 2 0 2 1	
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Sumame	Armstrong	
4	Administrator's address	1
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Street	110 Cannon Street	
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County/Region		1
Postcode	EC4N 6EU	
Country		
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5	Administrator's name o	
Full forename(s)	Geoffrey Paul	OOther administrator
Sumame	Rowley	Use this section to tell us about another administrator,
6	Administrator's address ®	
Building name/number	2nd Floor	OOther administrator
Street	110 Cannon Street	Use this section to tell us about another administrator.
Post town	London	
County/Region		
Postcode	EC4N6EU	
Country		1
7	Statement of appointment	
	I was/we were appointed as administrator(s) on:	
Date	2 2 0 3 2 0 2 1	
8	Appointor/applicant's name	•
_	Give the name of the person who made the appointment or the administration application	
Full forename(s)	Investec Bank PLC	
Sumame		
9	Attachments	
	A copy of the final progress report is attached.	
10	Sign and date	
_	The purpose of administration has been sufficiently achieved and a notice of the end of administration is being filed with the court as well as with the registrar of companies.	
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Signature date	1 4 0 3 2 0 2 4	

	Continuation page Name and address of insolvency practitioner	
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2	Insolvency practitioner's name	
iuli forename(s)	Chad	
Sumame	Griffin	
3	Insolvency practitioner's address	
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Form AM21



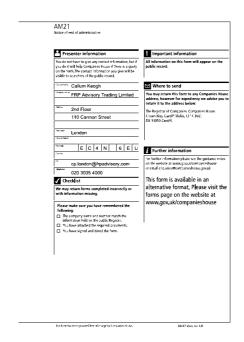
	AM21 Notice of end of administration	Companies House
		For further information, please refer to our guidance at www.gov,uk/companieshouse
1	Company details	
Company number	0 8 7 8 2 2 8 9	> Filling in this form
Company name in full	SCCL Operations Limited (Formerly Silverline Care	Please consilete in typescript or in bold black cap talk.
i	Caledonia Limited)	-
2	Court details	'
Court name	The High Court of Justice, The Business & Property	
	Courts of England & Wales	-
Court case number	0 0 0 5 2 5 2 0 2 1	1
3	Administrator's name	
full forename(s)	Philip Lewis	
Sumame	Armstrong	-
4	Administrator's address	
tuilding namenumber	2nd Floor	
Street	110 Cannon Street	-
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Post town	London	-
Post town County/Region	London	-
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5	Administrator's name O	
Full forename(s)	Geoffrey Paul	OOther administrator
Surname	Rowley	Use this section to tell us about another administrator.
6	Administrator's address ®	
Building name/number	2nd Floor	OOther administrator
Street	110 Cannon Street	Use this section to tell us about another administrator,
Post town	London	
County/Region		
Postcode	EC4N 6EU	
Country		
7	Statement of appointment	
	I-was/we were appointed as administrator(s) on:	
Date	2 2 6 3 2 0 2 1	
Full forename(s)	administration application Invested Bank PLC	
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9	Attachments	
	A copy of the final progress report is attached.	
10	Sign and date	
	The purpose of administration has been sufficiently achieved and a notice of the end of administration is being filed with the court as well as with the registrar of companies.	
Administrator's signature	X X	
Signature date	1 4 0 3 2 0 2 4	

	Continuation page Name and address of insolvency practitioner	
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ull forename(s)	Chad	
iumame	Griffin	
3	Insolvency practitioner's address	
Building numernumber	Apex 3	
itreet	95 Haymarket Terrace	
Asst bown	Edinburgh	-
ountpRegion		-
Postcode	E H 1 2 5 H D	
Country		-
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Form AM21





Appendix C Schedule of work	FRP
The table below sets out a detailed summary of the work undertaken by the office holders to date.  A proportion of the work undertaken by an Insolvency Practitioner is required by statute, including ensuring the appointment is valid, notifications of the apthird parties, regular reporting on the progress, notifying statutory bodies where required in relation to the conduct of the directors, complying with relevant le regulatory matters. This may not have a direct financial benefit to creditors but is substantially there to protect creditors and other stakeholders and ensure to informed of developments.  Work undertaken relates to all of the Companies except where otherwise noted.	egislation and
SCCL Operations Limited (Formerly Silverline Care Caledonia Limited) (In Administration) The Administrators' Final Report	

Schedule of work

# FRP

Note	Category	
1	ADMINISTRATION AND PLANNING	Г
	Work undertaken to date	
	Regulatory Requirements	Г
	Regular review of each appointment in a regulatory context, with specific consideration being given to Anti-Money Laundering, Anti-Bribery and Data Protection	

Regular review of each appointment in a regulatory context, with specific consideration being given to Anti-Money Laundering, Anti-Bribery and Data Protection guidelines.

Regular review and documentation of strategic decisions made in respect of the administrations and providing updates to the insolvency practitioners' regulatory professional bodies to ensure that all statutory matters have been attended to in accordance with the relevant statute and legislation (in particular SIP1).

Regular review of the Administrators' physical and digital case files maintained in respect of each appointment, ensuring that all information and documentation pertinent to the assignments has been duly and appropriately archived.

Ongoing consideration given to any and all case specific matters arising that may require such consideration in a regulatory context. Such matters include.

- Health & Safety
- Environmental Concerns
- Licenses or Registrations
- Tax position and obligations pertaining to this.

Maintenance and review of electronic case filing system, will all case specific and relevant documentation clearly labelled/filed.

Drafting of detailed file notes as required to provide context/background on various decisions made pertaining to both regulatory and statutory requirements.

Liaison with Anavo and the Companies' interim chairman Simon Harrison to ensure ongoing compliance with all industry-specific regulations and legislation applicable to the trading of SCCL.

Liaison with third parties as appropriate (e.g. solicitors, legal advisors) in respect of regulatory and statutory matters pertaining to the administrations, in particular where additional specialist advice may be required (e.g. in the matter of the security review carried out in respect of the Companies' assets subject to fixed charge securities held by Investec Bank Plc).

Appendix C
Schedule of work

FRP

#### Ethical Requirements

Perpetual monitoring of ethical threats posed to the assignments and documentation of the Administrators' actions taken to ensure that appropriate safeguards are put in place to protect against these as appropriate.

#### Case Management Requirements

Review and documentation of the Administrators' strategy, as outlined in the enforcement plan developed prior to the Administrators' appointment and ensuring that where the Administrators' actions have deviated from this, that the rationale behind these actions has been adequately documented.

Regular update calls with FRP staff, Anavo, the Companies' interim chairman Simon Harrison, the Bank, and other third parties as appropriate, with regards to the progress of the administrations and the ongoing strategy of each.

Ongoing and regular maintenance of all case-specific files to ensure that the Administrators and their staff can continue to administer the administrations in line with relevant guidelines, regulations and statutory requirements.

Retention of back-ups of key data pertaining to the appointments, with access devised/granted as required to address matters arising throughout the course of each case. Particularly with regards to ongoing pre and post appointment tax matters.

Liaison with specialist insurance brokers Marsh, together with Anavo, to ensure that all assets of the administrations, including the trading operations of SCCL and the property interests of the remaining Companies, are adequately insured for the wider benefit of the estates' creditors.

Maintenance of an administration estate bank account held in respect of SCCL, including the review, allocation and apportionment of all transactions (payments and receipts) made to or from the account/s and ensuring that the Insolvency Practitioners' Systems ("**IPS**") is duly updated to reflect this.

Regular review of periodic administration bank account statements (SCCL) for the purpose of cash forecasting, analysis and control, with regular reconciliations carried out against short term cash flow forecasts produced by Anavo.

The production and provision of accurate and timely reports to relevant stakeholders of the administration estates as regards receipt and payments made from the respective estates.

 $Review \ and \ processing \ of \ monthly \ (and \ adhoc) \ trade \ payment \ packs \ received \ from \ Anavo \ in \ respect \ of \ SCCL.$ 

Schedule of work



Ensuring that the Administrators' case management system is kept up to date with relevant information pertaining to the Companies, including creditor and employee information, statutory and regulatory matters to be addressed in respect of each appointment and the timelines within which these need to be discharged and any documentation pertinent to the case that may need to be retained for future reference (creditor claims and supporting documentation etc).

Periodically compiling a forecast of the work that has been or is anticipated to be undertaken throughout the duration of the administration appointments, circulating this to relevant stakeholders (including creditors) together with other such documentation as required under the Administrators' statutory duty to report on the administration/s.

Correspondence with HMRC as appropriate throughout the duration of the assignments to ascertain the pre-appointment VAT, Corporation Tax and PAYE / NI positions of the Companies.

Provision of advice and assistance to Anavo as required with regards to trading matters, particularly with regards to compliance, forecasting and banking matters in the context of the insolvency appointments.

Sundry and ad-hoc administrative work as required throughout the course of the assignment.

#### 2 ASSET REALISATION

#### Work undertaken to date

Support provided to Anavo in the realisation of the Companies' debtor book, with consideration given throughout the course of each assignment as to whether any additional action was required in this regard.

Facilitation, together with the Administrators' appointed sales agent Colliers, of an extensive sales and marketing process undertaken and completed in respect the Companies, including but not limited to the below activities.

- Regular correspondence and updated calls with Colliers, the Administrators' staff, the Bank and the Companies' interim chairman Simon Harrison with regards to the status, progress and anticipated timelines of the respective sales process.
- General oversight of Collier's engagement with interested parties and the review of expressions of interest / offers received with negotiation entered into with expressly interested parties as appropriate.
- The development and maintenance of a bespoke virtual dataroom created in respect of sale of the Companies and ensuring that pertinent operational and financial information in respect of the relevant entities was made available for viewing by interest parties and stakeholders as appropriate.
- Liaison with representatives (legal and otherwise) of expressly interested parties and ensuring that information required under the respective due diligence
  processes was made available to the relevant parties via the virtual dataroom/s as appropriate.
- Liaison with Anavo to obtain information pertinent to the Homes / Companies to be provided to proposed purchasers in satisfaction of due diligence requirements in a timely manner.

SCCL Operations Limited (Formerly Silverline Care Caledonia Limited) (In Administration)

Schedule of work



- Liaison with interested parties regarding access required to the Administrators' virtual dataroom/s.
- Liaison with interested parties regarding the virtual datarooms' non-disclosure agreement ("NDA") and requested amendments to be made thereto.
- Engagement of solicitors to provide advice in respect of wider sales and marketing process and assist the Administrators in aligning all parties (Anavo, purchasers, purchasers' respective legal advisors, the Bank etc) from a legal perspective with regards to the transaction.

#### 3 STATUTORY COMPLIANCE AND REPORTING

#### Work undertaken to date

Preparation of regular reports and updates to stakeholders of the administrations (in particular, creditors) in accordance with relevant legislation / statue and ensuring that such documentation was made available for viewing by all stakeholders as appropriate.

Notification to the Registrar of Companies of the publication of statutory reports and filings made by the Administrators in accordance with the Act and other relevant legislation throughout the course of each assignment.

Placing legal advertisements in the London Gazette as required by statute including notices regarding formal meetings of creditors and notices to submit claims in the matter of each administration.

Making filings with the Courts as appropriate and in accordance with the relevant legal framework/s throughout the course of the administrations, in particular in relation to the publication of the Administrators' statement of proposals and the extension of each of the administrations past the initial 12-month statutory period of administration.

The placement, review and amendment (as appropriate) of bonding in respect of each assignment in order to ensure that the equity of each of the administrations' underlying assets is duly protected in the interest of estate creditors at all times.

Maintenance and review of case management tools such as statutory checklists and diary management systems to ensure continued compliance with relevant legislation and other statutory frameworks.

Regular review and amendments made to the Administrators' forecast of work, detailing works carried out, or anticipated to be carried out through the duration of the administration of the Companies.

Liaison with tax advisors and Anavo to assist in the preparation of post-appointment tax computations and returns in respect of each of the Companies and the submission of the same to HMRC in accordance with timelines dictated by the relevant tax guidelines and other legislation.

Schedule of work



The continued and ongoing review of the case from a compliance and reporting perspective, ensuring that adequate information regarding the current progress of each of the administrations is retained and readily available on the Companies' digital case file/s at all times.

The review and address of statutory requirements to bring each of the administrations to a close and ensuring that any supplementary requirements arising in restoring the Companies to solvency are addressed prior to the Administrators taking their leave from office. Such matters are set out below.

- The preparation of a going concern review to ensure that based on the financial information and reporting available, the Companies would be able to continue to trade solvently for a period of no less the 12-months following the Companies' exit from administration.
- The preparation of a final report to stakeholders in respect of each of the administrations, and ensuring that the same is duly circulated to relevant stakeholders and professional bodies / entities (Creditors, ROC, London Gazette, the Court)

#### 4 TRADING

#### Work undertaken to date

It was anticipated upon the Administrators' appointment that the trading period of the administrations would not exceed five months, however, due to sector specific and macro-economic factors effecting the Administrators' ability to implement Anavo's operational turnaround plan on an expedited basis, the trading period of the Companies, in particular SCCL, became protracted and has spanned the length of the administrations in their entirety.

SCCL facilitates the ongoing trade of five care homes located at the freehold properties of BPBL, BPJL, BPNL and BPSL.

Regular review and monitoring of all operational and financial matters pertaining to the ongoing trade of the Homes, including regular update and strategy calls with Anavo in respect of home performance and care quality metrics, and the review of financial performance and funding forecasts provided.

Providing regular updates to employees, residents, local authorities, the CQC and CIS and other stakeholders as regards the progress of the administrations and responding to queries received as required.

The negotiation and agreement of a post-administration funding facility with Investec, and the drawing down of funds against this agreement throughout the course of the administrations to ensure the continued trade of the Homes with minimal operational disruption throughout.

Regular review and monitoring of the Administrators' post-administration funding facility in place with Investec, ensuring that utilisation under the facility is kept below the relevant limits and that where possible, repayments could be made to Investec in respect of funds previously drawn down.

Appendix C
Schedule of work

FRP

Liaising with Anavo to ensure that adequate health and safety measures are maintained in respect of the operation of the Homes and that in particular, measures implemented in response to COVID-19 are maintained and complied with at all times.

Maintaining appropriate financial and operational systems and controls throughout the course of the trading period to ensure that ongoing trading activities are strictly monitored and reported upon where necessary.

Review and processing of monthly (and adhoc) trade payment packs received from Anavo in respect of SCCL (as above), including regular correspondence with Anavo as regards invoice queries to be discussed and where appropriate, to be raised with suppliers.

Review of payroll and associated schedules provided and the issuance of salary payments to employees, PAYE and NIC payments to HMRC and pension contributions to The People's Pension.

The submission of RTI reports to HMRC in respect of tax deductions made from employee salaries in the general course of trading.

Liaison with The People's Pension as required in respect of employee pension contributions and the allocation of these post deduction.

Review of weekly short term cash flow forecasts received from Anavo and liaison therewith in respect of amendments / additions required.

Reconciliation / variance analysis carried out in respect of the Companies' trading forecasts to ensure that agreed strategy is being correctly and successfully implemented.

Issuing and withdrawing undertakings to trade creditors and suppliers throughout the course of the administrations as necessary, in addition to regular correspondence with Anavo in ensuring that where undertakings have been provided, payments in respect of services rendered are issued to the respective suppliers in a timeline manner.

Liaison with local authorities as required to ensure compliance of the Homes with the terms/conditions under the relevant residency agreements. Additional information provided and contract amendments reviewed / addressed as required.

Review and consideration of financial and non-financial information provided by Anavo in the way of monthly board packs.

Schedule of work



Regular update calls with Anavo and the Companies' interim chairman to ensure the continued monitoring of trading, with the review, application and modification of case strategy as required.

Undertaking a going concern review of the Companies in advance of their respective share sales to ensure with certainty that the Companies can continue to operate as a going concern for no less than 12 months following completion of the sale, as is required by insolvency law should a company wish to exit administration solvently.

The review and agreement of the apportionment of costs in respect of the administration period following the exit of the Companies from administration and their respective returns to solvency.

#### 5 INVESTIGATIONS

#### Work undertaken to date

Timely review of matters brought to the attention of the Administrators pertaining to the Companies that may require attention from a statutory investigation's perspective.

Pursuant to prior reports published in respect of the administrations, the Administrators conducted a review of the Companies' affairs in accordance with the relevant frameworks set out within the Company Directors Disqualification Act 1986 ("CDDA") and were content that based on the information available at this time, no further investigatory works were required.

Further to the completion of the Administrators CDDA investigation and submission of their findings (per the above) to the Insolvency Service, no further matters have been brought to the Administrators' attention that would warrant further investigation into the Companies', and / or directors', affairs.

#### 6 CREDITORS

#### Work undertaken to date

Other than intra-Group balances, SCCL is the only one of the Companies with known unsecured or preferential creditors.

The preparation, review and issuance of statutory reports and regular updates to relevant creditors of the Companies as appropriate, ensuring that any material update with regards to the Companies' administration is relayed to the relevant creditors as required.

Reviewing proof of debt forms received from creditors of the Companies, filing these appropriately within the Administrators' digital filing system and duly logging these claims within IPS.

SCCL Operations Limited (Formerly Silverline Care Caledonia Limited) (In Administration)

The Administrators' Final Report

Schedule of work



Liaison with HMRC to establish their claim in the administrations and seeking tax advice to minimise liabilities and maximise returns to creditors as a whole in this regard as appropriate.

Responding to creditor queries and correspondence received by telephone, email and post.

As a result of the Companies exiting the administration process solvently, the liability of the respective Companies to discharge debts owing by them to preferential, secondary preferential, and unsecured creditors remains. These debts will therefore be discharged in due course following the exit of the Companies from administration.

Liaising with and reporting to the Companies' secured creditor, Investec, with regards to the general progress of the Administrations, updates regarding the sales and marketing process, the anticipated outcome to the Bank as the Group's sole secured creditor and other matters arising as appropriate.

#### 7 LEGAL & LITIGATION

#### Work undertaken to date

Liaison with the Administrators' legal representatives (Macfarlanes) with regards to the initial drafting of heads of terms and subsequently, a full suite of legal documentation required to effect the share sales of the Companies (including a sales purchase agreement, deeds of release etc).

Liaison with Macfarlanes with regards to general advice surrounding the proposed sale of the Companies, the underlying strategy governing each transaction and considerations to be made by the Administrators in each case.

Oversight of Macfarlanes' correspondence with their legal counterparts on the side of both Investec and the purchasing entity in respect of the proposed sale of the Companies and further discussions held directly by the Administrators in this regard as appropriate.

Liaison with Macfarlanes to ensure that the relevant sales documentation could be duly executed in the timescales required and that the completion of each transaction is carried out in line with the relevant legislation / statue to ensure that each transaction completed is valid.

Details of the Administrators' time costs and disbursements for the Period and cumulative



BAM Propco (Burnside) Limited (In Administration)
Time charged for the period 22 September 2023 to 14 March 2024

	Total Hours	Total	Cost £ Average Hrly	Rate £
Administration and Planning	1.7	5	483.00	276.00
A&P - Admin & Planning	0.2	0	44.00	220.00
A& P - Strategy and Planning	0.2	0	74.00	370.00
A&P - Case Control and Revi	0.4	0	126.00	315.00
A&P - General Administration	0.9	5	239.00	251.58
Statutory Compliance	0.8	5	206.00	242.35
STA -Statutory Compliance -	0.5	5	121.00	220.00
STA - Statutory Reporting/ M	0.3	0	85.00	283.33
Asset Realisation	0.2	0	63.00	315.00
ROA - Stock/ WIP	0.2	0	63.00	315.00
Creditors	0.1	0	22.00	220.00
CRE - Secured Creditors	0.1	0	22.00	220.00
Grand Total	2.9	0	774.00	266.90

Total Hours	:	Total Cost £ /	Average Hrly Rate £
Administration and Planning	12.70	4,670.75	367.78
A&P - Admin & Planning	2.60	882.50	339.4
A& P - Strategy and Planning	2.60	958.00	368.40
A&P - Case Accounting	1.50	507.50	338.3
A&P - Case Control and Review	3.80	1,558.00	410.00
A&P - Fee and WIP	0.75	253.25	337.67
A&P - General Administration	1.45	511.50	352.76
Statutory Compliance	16.70	6,873.25	411.57
STA - Appointment Formalities	1.25	519.25	415.40
STA - Bonding/ Statutory Advertising	0.55	239.75	435.91
STA - Statement of Affairs	0.20	79.00	395.00
STA -Statutory Compliance - General	8.00	3,127.50	390.94
STA - Tax/VAT - Post appointment	0.35	187.00	534.29
STA - Statutory Reporting/ Meetings	6.35	2,720.75	428.46
Asset Realisation	0.20	63.00	315.00
ROA - Stock/ WIP	0.20	63.00	315.00
Investigation	1.90	630.50	331.84
INV - CDDA Enquiries	1.90	630.50	331.84
Creditors	1.15	518.50	450.87
CRE - Secured Creditors	0.40	140.50	351.29
CRE - Unsecured Creditors	0.10	32.50	325.00
CRE - TAX/VAT - Pre-appointment	0.65	345.50	531.54
Grand Total	32.65	12,756.00	390.69

Disbursements for the period 22 September 2023 to 14 March 2024

Value £ **Grand Total** 

Mileage is charged at the HMRC rate prevailing at the time the cost was incurred

FRP Charge out rates	From		
Grade	1st November 2020	1st May 2022	1st May 2023
Appointment taker / Partner	595-695	640-740	675-775
Managers / Directors	445-595	480-580	505-610
Other Professional	275-395	300-420	315-440
Junior Professional & Support	175-245	190-260	200-275

Details of the Administrators' time costs and disbursements for the Period and cumulative



BAM Propoo (Johnstone) Limited (In Administration) Time charged for the period 22 September 2023 to 14 March 2024

	Total Hours	Total Cost £	Average Hrly Rate £
Administration and Planning	2.00	568.00	284.00
A&P - Admin & Planning	0.20	44.00	220.00
A& P - Strategy and Planning	0.30	111.00	370.00
A&P - Case Control and Revi	0.40	126.00	315.00
A&P - General Administration	1.10	287.00	260.91
Statutory Compliance	0.85	206.00	242.35
STA -Statutory Compliance -	0.55	121.00	220.00
STA - Statutory Reporting/ M-	0.30	85.00	283.33
Asset Realisation	0.20	63.00	315.00
ROA - Stock/ WIP	0.20	63.00	315.00
Creditors	0.10	22.00	220.00
CRE - Secured Creditors	0.10	22.00	220.00
Grand Total	3.15	859.00	272.70

Time charged from the start of the case to 14 March 2024

	<b>Total Hours</b>		Total Cost £	Average Hrly Rate £
Administration and Planning		12.15	4,442.25	365.62
A&P - Admin & Planning		2.30	771.50	335.43
A& P - Strategy and Planning		2.90	1,089.00	368.62
A&P - Case Accounting		1.50	507.50	338.33
A&P - Case Control and Review		3.10	1,281.50	413.39
A&P - Fee and WIP		0.75	253.25	337.67
A&P - General Administration		1.60	559.50	349.69
Statutory Compliance		17.40	7,044.75	404.87
STA - Appointment Formalities		1.95	690.75	354.23
STA - Bonding/ Statutory Advertising		0.55	239.75	435.91
STA - Statement of Affairs		0.20	79.00	395.00
STA -Statutory Compliance - General		8.25	3,263.75	395.61
STA - Tax/VAT - Post appointment		0.35	187.00	534.29
STA - Statutory Reporting/ Meetings		6.10	2,584.50	423.69
Asset Realisation		0.20	63.00	315.00
ROA - Stock/ WIP		0.20	63.00	315.00
Investigation		1.90	630.50	331.84
INV - CDDA Enquiries		1.90	630.50	331.84
Creditors		1.45	637.00	439.31
CRE - Secured Creditors		0.40	140.50	351.25
CRE - Unsecured Creditors		0.40	151.00	377.50
CRE - TAX/VAT - Pre-appointment		0.65	345.50	531.54
Grand Total		33.10	12,817.50	387.24

Disbursements for the period 22 September 2023 to 14 March 2024

Value £ **Grand Total** 

Mileage is charged at the HMRC rate prevailing at the time the cost was incurred

FRP Charge out rates	From 1st November 2020	1st May 2022	1st May 2023
Appointment taker / Partner	595-695	640-740	675-775
Managers / Directors	445-595	480-580	505-610
Other Professional	275-395	300-420	315-440
Junior Professional & Support	175-245	190-260	200-275

Details of the Administrators' time costs and disbursements for the Period and cumulative



# BAM Propco (Newark) Limited (In Administration) Time charged for the period 22 September 2023 to 14 March 2024

	Total Hours	Total Cost £	Average Hrly Rate £
Administration and Planning	1.6	5 461.00	279.39
A&P - Admin & Planning	0.1	0 22.00	220.00
A& P - Strategy and Planning	0.2	0 74.00	370.00
A&P - Case Control and Revi	0.4	0 126.00	315.00
A&P - General Administration	0.9	5 239.00	251.58
Statutory Compliance	0.8	5 206.00	242.35
STA -Statutory Compliance -	0.5	5 121.00	220.00
STA - Statutory Reporting/ M	0.3	0 85.00	283.33
Asset Realisation	0.2	0 63.00	315.00
ROA - Stock/ WIP	0.2	0 63.00	315.00
Creditors	0.1	0 22.00	220.00
CRE - Secured Creditors	0.1	0 22.00	220.00
Grand Total	2.8	0 752.00	268.57

Time charged from the start of the case to 14 March 2024			
Total Hours		Total Cost £ Avera	ge Hrly Rate £
Administration and Planning	12.50	4,611.75	368.94
A&P - Admin & Planning	2.40	823.50	343.13
A& P - Strategy and Planning	2.60	958.00	368.46
A&P - Case Accounting	1.50	507.50	338.33
A&P - Case Control and Review	3.80	1,558.00	410.00
A&P - Fee and WIP	0.75	253.25	337.67
A&P - General Administration	1.45	511.50	352.76
Statutory Compliance	15.85	6,435.25	406.01
STA - Appointment Formalities	1.95	690.75	354.23
STA - Bonding/ Statutory Advertising	0.55	239.75	435.91
STA - Statement of Affairs	0.20	79.00	395.00
STA -Statutory Compliance - General	6.65	2,583.00	388.42
STA - Tax/VAT - Post appointment	0.35	187.00	534.29
STA - Statutory Reporting/ Meetings	6.15	2,655.75	431.83
Asset Realisation	0.20	63.00	315.00
ROA - Stock/ WIP	0.20	63.00	315.00
Investigation	2.30	740.50	321.96
INV - CDDA Enquiries	2.30	740.50	321.96
Creditors	1.15	518.50	450.87
CRE - Secured Creditors	0.40	140.50	351.25
CRE - Unsecured Creditors	0.10	32.50	325.00
CRE - TAX/VAT - Pre-appointment	0.65	345.50	531.54
Grand Total	32.00	12,369.00	386.53

#### Disbursements for the period 22 September 2023 to 14 March 2024

	Value £
Grand Total	

Mileage is charged at the HMRC rate prevailing at the time the cost was incurred

FRP Charge out rates Grade	From 1st November 2020	1st May 2022	1st May 2023
Appointment taker / Partner	595-695	640-740	675-775
Managers / Directors	445-595	480-580	505-610
Other Professional	275-395	300-420	315-440
Junior Professional & Support	175-245	190-260	200-275



# BAM Propco (Spiers) Limited (In Administration) Time charged for the period 22 September 2023 to 14 March 2024

To	tal Hours	Total Cost £	Average Hrly Rate £
Administration and Planning	3.20	877.00	274.06
A&P - Admin & Planning	1.60	427.00	266.88
A& P - Strategy and Planning	0.20	74.00	370.00
A&P - Case Control and Revi	0.40	126.00	315.00
A&P - General Administration	1.00	250.00	250.00
Statutory Compliance	0.85	206.00	242.35
STA -Statutory Compliance -	0.55	121.00	220.00
STA - Statutory Reporting/ M	0.30	85.00	283.33
Asset Realisation	0.20	63.00	315.00
ROA - Stock/ WIP	0.20	63.00	315.00
Creditors	0.10	22.00	220.00
CRE - Secured Creditors	0.10	22.00	220.00
Grand Total	4.35	1,168.00	268.51

Disbursements for the period 22 September 2023 to 14 March 2024

	Value £
Grand Total	

	Total Hours	Total Cost £	Average Hrly Rate £
Administration and Planning	14.45	5,259.50	363.98
A&P - Admin & Planning	3.60	1,115.00	309.72
A& P - Strategy and Planning	2.60	958.00	368.4
A&P - Case Accounting	1.50	507.50	338.33
A&P - Case Control and Review	3.95	1,613.50	408.48
A&P - Fee and WIP	0.80	270.50	338.13
A&P - General Administration	2.00	795.00	397.50
Statutory Compliance	18.90	7,602.25	402.24
STA - Appointment Formalities	1.95	690.75	354.2
STA - Bonding/ Statutory Advertising	0.55	239.75	435.9
STA - Statement of Affairs	0.20	79.00	395.0
STA -Statutory Compliance - General	10.40	4,141.50	398.22
STA - Tax/VAT - Post appointment	0.35	187.00	534.2
STA - Statutory Reporting/ Meetings	5.45	2,264.25	415.46
Asset Realisation	0.50	181.50	363.0
ROA - Sale of Business	0.30	118.50	395.00
ROA - Stock/ WIP	0.20	63.00	315.0
Investigation	2.50	795.50	318.20
INV - CDDA Enquiries	2.50	795.50	318.2
Creditors	0.60	255.00	425.00
CRE - Secured Creditors	0.10	22.00	220.00
CRE - Unsecured Creditors	0.10	32.50	325.00
CRE - TAX/VAT - Pre-appointment	0.40	200.50	501.25
rand Total	36.95	14,093.75	381.43

Grade	From 1st November 2020	1st May 2022	1st May 2023
Appointment taker / Partner	595-695	640-740	675-775
Managers / Directors	445-595	480-580	505-610
Other Professional	275-395	300-420	315-440
Junior Professional & Support	175-245	190-260	200-275

Details of the Administrators' time costs and disbursements for the Period and cumulative



Silverline Care	Caledonia Limited	- Post (In	Administration)

Total I	Hours	Total Cost E Avera	ge Hrly Rate
Administration and Planning	104.35	41,703,75	399.€
A&P - Admin & Planning	4.50	1,742.00	387.1
A& P - Strategy and Plannir	3.55	1,412.50	397.8
A&P - Case Accounting - G	8.05	2,031.00	252.3
A&P - Case Accounting	53.95	19,626.25	363.7
A&P - Case Control and Re	19.60	12,474.00	636.4
A&P - Fee and WIP	1.60	794.50	496.5
A&P - General Administratis	13.10	3,623.50	276.6
Statutory Compliance	27.75	13,213.00	476.1
STA - Appointment Formali	1.10	407.00	370.0
STA -Statutory Compliance	18.15	7,931.50	437.0
STA - Tax/VAT - Post appo	6.20	3,864.50	623.3
STA - Statutory Reporting/	2.30	1,010.00	439.1
Asset Realisation	190.05	106,558.75	560.6
ROA - Asset Realisation	22.00	17,050.00	775.0
ROA - Asset Realisation Fix	1.50	1,162.50	775.0
ROA - Freehold/Leasehold	0.90	563.50	626.1
ROA - Sale of Business	88.50	48,405.00	546.9
ROA - Stock/ WIP	0.20	63.00	315.0
Valuation - Advisory	61.95	32,714.75	528.0
Contingency Planning	15.00	6,600.00	440.0
Trading	256.95	102,606.00	399.3
TRA - Case Accounting - Tr	134.20	38,040.00	283.4
TRA - Trading - General	88.75	47,981.50	540.€
TRA - Trading forecasting/	16.15	9,265.00	573.6
TRA - Trade-sales/ Purchas	17.40	7,121.50	409.2
TRA - Legal-trading	0.45	198.00	440.0
Creditors	5.60	3,279.50	585.6
CRE - Secured Creditors	5.40	3,191.50	591.0
CRE - Unsecured Creditors	0.20	88.00	440.0
rand Total	584.70	267,361.00	457.2

"ime charged from the start of the case to 14 March			
			Average Hrly Rate £
Administration and Planning	914.71	301,968.60	330.12
A&P - Admin & Planning	30.90	10,204.00	330.23
A& P - Strategy and Planning	39.25	18,513.75	471.69
A&P - Case Accounting - General	114.35	33,730.25	294.97
A&P - Case Accounting	509.77	152,618.70	299.39
A&P - Case Control and Review	64.80	35,017.25	540.39
A&P - Fee and WIP	15.47	6,283.95	406.20
A&P - General Administration	112.67	34,041.70	302.14
A&P - Travel	0.50	182.50	365.00
A&P - Insurance	14.40	6,509.50	452.05
A&P - Media	2.40	1,308.00	545.00
A&P - IT - Admin / planning and acquisition	10.20	3,559.00	348.92
Pre-Appointment	1.60	592.00	370.00
PRE APP - Pre Appointment	1.60	592.00	370.00
Statutory Compliance	135.20	61,513.75	454.98
STA - Appointment Formalities	3.05	967.75	317.30
STA - Bonding/ Statutory Advertising	1.05	412.25	392.62
STA - Statement of Affairs	1.00	405.00	405.00
STA - Pensions- Other	3.30	1,153.50	349.55
STA -Statutory Compliance - General	65.35	28,764.25	440.16
STA - Tax/VAT - Post appointment	21.95	11,252.25	512.63
STA - Statutory Reporting/ Meetings	39.50	18,558.75	469.84
Asset Realisation	265.65	147,841.00	556.53
ROA - Asset Realisation	31.55	22,596.00	716.20
ROA - Debt Collection	16.45	7,055.25	428.89
ROA - Asset Realisation Fixed	3.00	2,160.00	720.00
ROA - Freehold/Leasehold Property	15.70	8,620.00	549.04
ROA - Sale of Business	120.85	67,410.00	557.80
ROA - Legal-asset Realisation	0.50	347.50	695.00
ROA - Stock/ WIP	0.20	63.00	315.00
ROA - Landon Contentious Insolvency - A/R	0.45	274.50	610.00
Valuation - Advisory	61.95	32,714.75	528.08
Contingency Planning	15.00	6,600.00	440.00
Trading	1,771.20	830,958.75	469.15
TRA - Case Accounting - Trading	385.55	133,761.75	346.94
TRA - Trading - General	634.05	306,808.00	483.89
TRA - Trading forecasting/ Monitoring	551.20	306,553.50	556.16
TRA - Trade-sales/ Purchase	197.60	82,438.50	417.20
TRA - Legal-trading	0.90	372.00	413.33
TRA - IT - Trading / Sale support	1.90	1,025.00	539.47
Investigation	17.10	5,782.00	338.13
INV - CDDA Enquiries	6.70	2,726.50	406.94
London Contentious Team - Funds Tracing	0.50	222.50	445.00
INV - Investigatory Work	0.70	306.50	437.86
INV - IT - Investigations	9.20	2,526.50	274.62
Creditors	117.71	46,273,85	393,12
CRE - Employees	20.65	10,665.25	516.48
CRE - Secured Creditors	12.45	6.805.25	546.61
CRE - Pensions - Creditors	2.45	895.50	365.51
CRE - Unsecured Creditors	71.31	23.139.10	324.49
CRE - TAXIVAT - Pre-appointment	5.25	2.395.00	456.19
CRE - CUSTOMERS	0.95	396.75	417.63
CRE - HP/ Leasing	1.60	802.00	501.25
CRE - ROT	0.20	69.00	345.00
CRE - Legal-Creditors	2.85	1,106.00	388.07
rand Total	3,223.17	1,394,929.95	432.78

Disbursements for the period	
22 September 2023 to 14 March 2024	
•	Value £
∹Category 1	
Storage	34.42
Grand Total	34.42

Mileage is charged at the HMRC rate prevailing at the time the cost was incurred

FRP Charge out rates Grade	From 1st November 2020	1st May 2022	1st May 2023
Appointment taker / Partner	595-695	640-740	675-775
Managers / Directors	445-595	480-580	505-610
Other Professional	275-395	300-420	315-440
Junior Professional & Support	175-245	190-260	200-275

# Appendix E

Receipts and payments account for the Period and cumulative



BAM Propco (Burnside) Limited (In Administration) Joint Administrators' Summary of Receipts & Payments

Statement of Affairs £		From 22/09/2023 To 14/03/2024 £	From 22/03/2021 To 14/03/2024 £
	SECURED ASSETS		
4.063.964.31	Freehold Land & Property	NIL	NIL
	, ,	NIL	NIL
	SECURED CREDITORS		
(37,462,106.52)	Investec Bank Plc	NIL	NIL
		NIL	NIL
	ASSET REALISATIONS		
Uncertain	Book Debts	NIL	NIL
		NIL	NIL
	PREFERENTIAL CREDITORS		
(1.00)	Preferential Creditors	NIL	NIL
		NIL	NIL
	UNSECURED CREDITORS		
(4,156,623.63)	Group Creditors	NIL	NIL
		NIL	NIL
	DISTRIBUTIONS		
(1.00)	Ordinary Shareholders	NIL	NIL
		NIL	NIL
37,554,767.84)	REPRESENTED BY	NIL	NIL
	KERKESENTED DI		
			NIL

#### BAM Propco (Johnstone) Limited (In Administration) Joint Administrators' Summary of Receipts & Payments

Statement of Affairs £		From 22/09/2023 To 14/03/2024 £	From 22/03/2021 To 14/03/2024 £
	SECURED ASSETS		
7,759,720.79	Freehold Land & Property	NIL	NIL
Uncertain	Fixtures & Fittings	NIL	NIL
onecream.	Tintares at Tittings	NIL	NIL
	SECURED CREDITORS	1412	****
37,462,106.52)	Investec Bank Plc	NIL	NIL
37, 102,100.32)	Invested bank inc	NIL	NIL
	ASSET REALISATIONS	IVIL	INIT
Uncertain	Book Debts	NIL	NIL
Oncertain	book Debts	NIL	NIL
	PREFERENTIAL CREDITORS	NIL	INIL
(4.00)		A171	***
(1.00)	Preferential Creditors	NIL	NIL
	LINESCURED CREDITORS	NIL	NIL
	UNSECURED CREDITORS		
(8,233,156.82)	Group Creditors	NIL	NIL
(180.00)	Unsecured Creditors	NIL	NIL
		NIL	NIL
	DISTRIBUTIONS		
(1.00)	Ordinary Shareholders	NIL	NIL
		NIL	NIL
7,935,724.55)		NIL	NIL
.,,. 24.55)	REPRESENTED BY	Mac	"12
			NIL

#### Appendix E

Receipts and payments account for the Period and cumulative



#### BAM Propco (Newark) Limited (In Administration) Joint Administrators' Summary of Receipts & Payments

#### From 22/09/2023 To 14/03/2024 £ From 22/03/2021 To 14/03/2024 £ Statement of Affairs £ SECURED ASSETS Freehold Land & Property 3,549,236.66 NIL NIL SECURED CREDITORS Investec Bank Plc NIL NIL NIL NIL (37,462,106.52) ASSET REALISATIONS Book Debts NIL NIL Uncertain PREFERENTIAL CREDITORS Preferential Creditors NIL NIL NIL NIL (1.00) UNSECURED CREDITORS Group Creditors NIL NIL NIL NIL (3,803,811.14) DISTRIBUTIONS (1.00) Ordinary Shareholders NIL NIL NIL NIL NIL (37,716,683.00) NIL REPRESENTED BY NIL

#### BAM Propco (Spiers) Limited (In Administration) Joint Administrators' Summary of Receipts & Payments

Statement of Affairs £		From 22/09/2023 To 14/03/2024 £	From 22/03/202 To 14/03/202
	SECURED ASSETS		
1,874,222.41	Freehold Land & Property	NIL NIL	NII
	SECURED CREDITORS	****	
(37,462,106.52)	Investec Bank Plc	NIL NIL	NII NI
	ASSET REALISATIONS		
Uncertain	Book Debts	NIL NIL	NII
	PREFERENTIAL CREDITORS	1412	
(1.00)	Preferential Creditors	NIL	NI
		NIL	NI
	UNSECURED CREDITORS		
(2,358,842.58)	Group Creditors	NIL	NI
	DISTRIBUTIONS	NIL	NI
(1.00)	Ordinary Shareholders	NIL	NI
(1.00)	Statilary Statemore:	NIL	NI
37,946,728.69)		NIL	NI
	REPRESENTED BY		
			NI

# Appendix E

Receipts and payments account for the Period and cumulative

# **FRP**

#### SCCL Operations Limited (Formerly Silverline Care Caledonia Limited) (In Administration) Joint Administrators' Summary of Receipts & Payments

From 22/03/202 To 14/03/2024 f	From 22/09/2023 To 14/03/2024 f		Statement of Affairs f	From 22/03/2021 To 14/03/2024 £	From 22/09/2023 To 14/03/2024 £	
		COST OF REALISATIONS				POST APPOINTMENT SALES
6,058.26	NIL	Administrators' Disbursements		38,205,293.93	6,665,422.67	Resident Fee Income
361,388.00	NII	Administrators' Remuneration		609,000,00	0,003,422.07 NIL	Administration Funding
64,900.00	NII	Agents/Valuers Fees (1)		7,941.93	NIL	lob Retention Scheme Funds
80.000.00	NII	Arrangement Fee (Funding Agreement		38,822,235.86	6.665.422.67	JOD Retellition Schellie Fullus
42,776.15	NII	Employee Settlement		30,822,233.00	0,003,422.67	OTHER DIRECT COSTS
42,776.13 NIL	(480,989.20)	Intercompany Funding		2.632.95	887.52	Employee Benefits
73,491.00	(460,969.20) NII	Legal Fees (1)		112,683.62	5.624.28	Staff Recharges
34,567.00	NIL NIL	Preparation of S. of A.		4.322.258.75	635.146.46	PAYE/NIC
				18,998,662.38		
68,257.30	13,589.80	Professional Fees			3,216,2/7.8/	Direct Wages
1,028.36	NIL	Stationery & Postage		48,795.23	5,964.91	Direct Expenses
96,211.66	7,626.50	VAT Irrecoverable		1,073,081.10	180,/95.59	Pension & Union Contributions
(828,677.73)	459,772.90			(24,558,114.03)	(4,044,696.63)	
		SECURED ASSETS				TRADING EXPENDITURE
NIL	NIL	Property, Plant and Equipment	373,684.62	14,439.17	(20.70)	Workwear and Uniform
NIL	NIL			14,972.91	1,609.01	Taxi
		COSTS OF REALISATION		81,090.00	NIL	Rates
3,106.00	2,706.00	Marketing / Sales Costs		1,214,199.69	427,233.68	Utilities
(3,106.00)	(2,706.00)			21,027.77	NIL	IT and Rebrand
		SECURED CREDITORS		215,229.69	40,962.31	Utilities - Waste Disposal
625,989.20	480,989.20	Investec Bank Pic	(37,462,106.52)	94,368.41	16,808.05	Office Stationary and Other Supplies
(625,989.20)	(480,989.20)			545,469.82	95,205.68	Insurance
, , ,	, , ,	ASSET REALISATIONS		2,904,196.62	648,606.60	Anavo Capital Limited Agents Fee
50,113.54	22,4/3.28	Bank Interest Gross		1,193.51	408.00	Bank Charges - Trading
NIL	NIL	Book Debts	436.011.00	72,290.56	6,450.00	Staff Training and Compliance
71,220.00	NIL	Cash at Bank	71,220.00	93,400.85	1,209.75	Lease/HP Payments
(180.00)	NIL	Furniture & Equipment	71,220.00	293,421,31	36,395,12	Refund of Resident Fees
NIL	NIL	Group Debtors	Uncertain	805,140.22	153,754.92	Repairs & Maintenance
17.132.90	3.027.60	Insurance Refund	Oricertain	11.892.88	NII	Sundry Expenses
(500.00)	3,027.00 NIL	Motor Vehicles		96,912.00	18,284.00	Petty Cash
2,407,417,49	238,254.38	Trading Surplus/(Deficit)		44.975.74	NII	Group Charges - Simon Harrison
2,545,203.93	238,234.38 763,755.76	Trading Surprus/(Deskit)		6,321.41	88.91	Ransom Payments
2,343,203.93	203,733.20	PREFERENTIAL CREDITORS		306.314.90	41,943.06	Subscriptions and Licences
NIL	NII		(72,786,18)	728,726,30	167,692,58	Medical Supplies
		HM Revenue & Customs		1,292,946.42	247.169.49	Food
NIL	NII	Preferential Creditors	(1.00)	36.625.60	8,850.00	Security
NII	NII			65,386.43	14,548.31	Resident Services
		UNSECURED CREDITORS		1.464.928.06	185,394,39	Agency Staff
NII	NII	Deferred Income	(276,000.00)			Group Charges - Bolt Asset Managem
NII	NII	Expense Accruals	(296,177.10)	24,632.51	NIL NIL	Procurement
NII	NII	Group Creditors	(949,052.38)	1,415.90		
NII	NII	HM Revenue & Customs	(40,933.06)	2,585.10	NIL	Group Charges - Insurance
NIL	NII	Trade & Expense Creditors	(255,019.23)	105,869.99	20,875.59	Telephone and Internet
NII	NII			1,163,154.40	232,614.51	VAT - Irrecoverable
		DISTRIBUTIONS		102,577.17	16,388.40	Professional Fees
NIL	NIL	Ordinary Shareholders	(1.00)	30,999.00	NIL	Visa and Sponsorship
NIL	NIL	-	,,	(11,856,704.34)	(2,382,4/1.66)	
1,087,431.00	239,832.96		(38,471,160.85)	2,407,417.49	238,254.38	TRADING SURPLUS/(DEFICIT)

# Appendix F

Statement of expenses incurred in the Period



BAM Propco (Burnside) Limited (In Administration) Statement of expenses for the period ended 14 March 2024				
	Period to 14 March 2024	Cumulative period to 14 March 2024		
Expenses	£	£		
Office Holders' remuneration (Time costs)	774	12,756		
Office Holders' disbursements	•	103		
Professional Fees		1,003		
Legal Fees	6,789	15,572		
Irrecoverable VAT	1,513	5,887		
	9.076	25 220		

BAM Propco (Johnstone) Limited (In Administration) Statement of expenses for the period ended 14 March 2024		
Expenses	Period to 14 March 2024	Cumulative period to 14 March 2024
Office Holders' remuneration (Time costs)	859	12,818
Office Holders' disbursements	-	103
Professional Fees	-	1,003
Legal Fees	6,789	15,572
Irrecoverable VAT	1,530	5,899
	9,178	35,394

	BAM Propco (Newark) Limited (In Administration) Statement of expenses for the period ended 14 March 2024		
to	Expenses	Period to 14 March 2024	Cumulative period to 14 March 2024
818	Office Holders' remuneration (Time costs)	752	12,369
103	Office Holders' disbursements	-	103
003	Professional Fees		1,003
572	Legal Fees	6,789	15,572
899	Irrecoverable VAT	1,508	5,809
194		9,050	34,856

BAM Propco (Spiers) Limited (In Administration) Statement of expenses for the period ended 14 March 2024			
Expenses	Period to 14 March 2024 £	Cumulative period to 14 March 2024 £	
Office Holders' remuneration (Time costs)	1,168	14,09	
Office Holders' remuneration (Fixed Fee)	-	-	
Office Holders' remuneration (Percentage)			
Office Holders' disbursements	-	10	
Professional Fees	-	1,00	
Legal Fees	6,789	15,57	
Irrecoverable VAT	1,591	6,15	
	9,549	36,926	

SCCL Operations Limited (In Administration) Statement of expenses for the period ended 14 March 2024				
Expenses	Period to 14 March 2024 £	Cumulative period to 14 March 2024 £		
Office Holders' remuneration (Time costs)	267,362	1,394,930		
Office Holders' disbursements	34	6,123		
Agents/Valuers Fees	-	64,900		
Legal Fees	40,736	166,924		
Professional Fees	2,847	55,893		
Employee Settlement	-	42,776		
Preperation of SofA	-	34,567		
Stationery & Postage	-	1,028		
VAT Irrecoverable	- 50,958	201,609		
Administration Funding Facility Arrangement Fee**	-	80,000		
	260,021	2,048,750		