In accordance with Section 854 of the Companies Act 2006.

AR01

BLUEPRINT OneWorld

Annual Return

(For returns made up to a date on or after 1 October 2011)

	A fee is payable with this form Please see 'How to pay' on the last page. You can use the WebFiling service to find the Please go to www.companieshouse.gov.uk	
√	What this form is for You may use this form to confirm that the company information is correct as at the date of this return. You must file an Annual Return at least once every year. What this form is N You cannot use this f notice of changes to officers, registered or company type or informed to the company type or	se ik .4H3VHOO* 01/10/2015 #82 PANIES HOUSE
Part 1	Company details	
	The section must be completed by all companies.	→ Filling in this form Please complete in typescript or in bold black capitals.
	·	All fields are mandatory unless specified or indicated by *
A1	Company details	
Company number	8 6 8 0 7 5 5	◆ Company name change If your company has recently
Company name in full	ROYAL MAIL plc	changed its name, please provide the company name as at the date of this return.
A2	Return date	
 Date of this return 2	Please give the annual return made up date. The return date must not be a future date. The annual return must be delivered within 28 days of the date given below. If you would like the company's made up date to be earlier than 1 October 2011, please complete the AR01 appropriate for earlier made up dates. d O d G m O m O y O y O y O y O y O D D O D O O O O O O O O O O O O	O Date of this return Your company's return date is usually the anniversary of incorporation or the anniversary of the last annual return filed at Companies House. You may choose an earlier return date but it must not be a later date.
A3	Principal business activity	
_	Please show the trade classification code number(s) for the principal activity or activities. ©	Principal business activity You must provide a trade classification code (SIC code 2007)
Classification code 1	6 4 2 0 9	or a description of your company's main business in this section.
Classification code 2		A full list of the trade classification
Classification code 3		codes are available on our website: www.companieshouse.gov.uk
Classification code 4		
	If you cannot determine a code, please give a brief description of your business activity below:	
Principal activity description		

	AR Ann (For r	ual F			to a	date	or	n or a	ifter 1	Octo	ober 2	011)				•		
												<u>. </u>						
A4	Con	npan	y ty	pe•)													
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A5	Reg	istei	red	offic	ce a	ddre	255	s 0										
Building name/number	100)							-						_ [O Change of registered office		
Street	VIC	CTOR	IA	EMB	ANKI	ŒNI	Г								_ _	This must agree with the address that is held on the Companies House record at the date of this return.		
Post town	TON	IDON													-	If the registered office address has changed, you should complete form		
County/Region										-					-	AD01 and submit it together with this annual return.		
Postcode	E	С	4	Y	<u> </u>	0	<u> </u>	н	Q Q						İ			
	com	pan	y re	cor	ds (if	app				.1011	(SAIL)	.) OI (.ne 		_ [S SAIL address		
	_	EQUINITI LIMITED				- [This must agree with the address											
Street	ASPECT HOUSE						_	that is held on the Companies House record at the date of this return.										
	SPE	SPENCER ROAD LANCING				_	If the address has changed, you should complete form AD02 and submit it together with this annual											
Post town	LAN					_												
County/Region	WES	ST S	USS	EX												return.		
Postcode	В	N	9	9		6	ī	D	A A									
A7	Loca	tior	ı of	con	npar	y re	cc	ords	0									
		ress in Re Re Point Re Re Point Re Re Point Re Re Ins Re Ins Point Re Point	n Sec gister gister ector gister cords ntrac cume bital l gister port erest gister gister virum Nortl	r of n r of n r of n r of s' se s' ind r of s s of re ts relents r r of d to me s in i r of ii ents nern	A6: nembirectorvice rvice demn ecretariosolut lating elatiri ivate leben ember ts sha teres creati	ers. contricties. to proper to pro	etc urc rec pan hol out sh	c. chase demp ny. Iders. tcom ares rges a	of owr tion or e of inv disclose and reg	n shar purch estiga ed to ister (res. hase of ation by public of of charg	own sh y public compar ges: En	hare ou c comp ny. gland a	t of any into		O Location of company records If the company records are held at the registered office address, do not tick any of the boxes in this section. Certain records must be kept by every company while other records are only kept by certain company types where appropriate. If the records are not kept at the SAIL address, they must be available at the registered office. If any of the company records have moved from the registered office to the address in Section A6 since the last annual return, you must complete form ADO3 and submit it together with this annual return.		
	\sqcup	ins	trum	ents	creat	ng cl	nar	rges a	and reg	ister	of char	ges: Sco	otland.		I			

Annual Return

(For returns made up to a date on or after 1 October 2011)

Part 2 Officers of the company

This section should include details of the company at the date to which this annual return is made up.

- → For a secretary who is an individual, go to Section B1.
- → For a corporate secretary, go to Section C1.
- → For a director who is an individual, go to Section D1.
- → For a corporate director, go to Section E1.

Continuation pages Please use a continuation page if you need to enter more officer details.

Secretary

B1	Secretary's details •				
	Please use this section to list all the secretaries of the company. For a corporate secretary, complete Section C1-C4.				
Title*	Mrs	_			
Full forename(s)	KULBINDER KAUR				
Surname	DOSANJH				
Former name(s) 2		_			

Secretary appointments You may not use this form to appoint a secretary. To do this, please complete form APO3 and submit it together with this annual return

Corporate details Please use Section C1-C4 to enter corporate secretary details.

Secretary details

All details must agree with those previously notified to Companies House. If you have made changes since the last annual return and have not notified us, please complete form CH03.

② Former name(s)

Please provide any previous names which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.

B2	Secretary's service address ®				
Building name/number	100	Service address If you have previously notified			
Street	VICTORIA EMBANKMENT	Companies House that the service address is at 'The Company's Registered Office', please state 'The			
Post town	LONDON	Company's Registered Office' in the address.			
County/Region		This information will appear on the public record.			
Postcode	E C 4 Y O H Q	, passes 1			
Country	United Kingdom				

Annual Return (For returns made up to a date on or after 1 October 2011)

Corporate secretary

C1	Corporate secretary's details •	
Corporate body/firm name	Please use this section to list all the corporate secretaries of the company.	O Corporate secretary appointments You cannot use this form to appoint a corporate secretary. To do this, please complete form AP04 and submit it together with this annual coturn.
Building name/number		return. Corporate secretary details
Street		All details must agree with those previously notified to Companies House. If you have made changes since the last annual return and have
Post town		not notified us, please complete form CH04.
County/Region		This information will appear on the
Postcode		public record.
Country		
C2	Location of the registry of the corporate body or firm	
	Is the corporate secretary registered within the European Economic Area (EEA)? → Yes Complete Section C3 only → No Complete Section C4 only	
C3	EEA companies ®	
	Please give details of the register where the company file is kept (including the relevant state) and the registration number in that register.	● EEA A full list of countries of the EEA can be found in our guidance: www.companieshouse.gov.uk
Where the company/ firm is registered 9		This is the register mentioned in Article 3 of the First Company Law
Registration number		Directive (68/151/EEC).
C4	Non-EEA companies	
	Please give details of the legal form of the corporate body or firm and the law by which it is governed. If applicable, please also give details of the register in which it is entered (including the state) and its registration number in that register.	• Non-EEA Where you have provided details of the register (including state) where the company or firm is registered, you must also provide its number in
Legal form of the corporate body or firm		that register.
Governing law		
If applicable, where the company/firm is registered •		
If applicable, the registration number		

Annual Return

(For returns made up to a date on or after 1 October 2011)

D1	Director's details •				
	Please use this section to list all the directors of the company. For a corporate director, complete Section E1-E4.	O Director appointments You cannot use this form to appoint a director. To do this, please			
Title*		complete form AP01 and submit it together with this annual return.			
Full forename(s)	MOYA MARGUERITE	Corporate details			
Surname	GREENE	Please use Section E1-E4 to enter corporate director details.			
Former name(s) •		Director details All details must agree with those previously notified to Companies			
Country/State of residence	United Kingdom	House. If you have made changes since the last annual return and have not notified us, please			
Nationality	Canadian	complete form CH01.			
Date of birth	$\begin{bmatrix} d & 1 & d & 0 & 0 & 0 & 0 & 0 & 0 & 0 & 0 & 0$	Please provide any previous names			
Business occupation	Company Director	which have been used for business purposes during the period of			
(if any)		this return. Married women do not need to give former names unless previously used for business purposes.			
D2	Director's service address Output Director's service address				
Building name/number	100	Service address If you have previously notified			
Street	VICTORIA EMBANKMENT	Companies House that the service address is at 'The Company's			
		Registered Office', please state 'The Company's Registered Office' in the			
Post town	LONDON	address.			
County/Region		This information will appear on the public record.			
Postcode	E C 4 Y O H Q	F -2-1-2-2-2-2-2-2-2-2-2-2-2-2-2-2-2-2-2-			
Country	United Kingdom				

Annual Return (For returns made up to a date on or **after 1 October 2011**)

D1	Director's details •			
	Please use this section to list all the directors of the company. For a corporate director, complete Section E1-E4.	O Director appointments You cannot use this form to appoint a director. To do this, please		
Title*		complete form APO1 and submit it together with this annual return.		
Full forename(s)	NICHOLAS WENHAM	Corporate details		
Surname	HORLER	Please use Section E1-E4 to enter corporate director details.		
Former name(s)		Director details All details must agree with those previously notified to Companies		
Country/State of residence	United Kingdom	House. If you have made changes since the last annual return and have not notified us, please		
Nationality	British	complete form CH01.		
Date of birth	d 1 d 2 m 0 m 2 y 1 y 9 y 5 y 9 Company Director	Please provide any previous names		
Business occupation		which have been used for business purposes during the period of		
(if any)		this return. Married women do not need to give former names unless previously used for business purposes.		
D2	Director's service address [⊕]			
Building name/number	100	Service address If you have previously notified		
Street	VICTORIA EMBANKMENT	Companies House that the service address is at 'The Company's		
		Registered Office', please state 'The Company's Registered Office' in the		
Post town	LONDON	address.		
County/Region		This information will appear on the public record.		
Postcode	E C 4 Y O H Q			
Country	United Kingdom			

In accordance with Section 854 of the Companies Act 2006.

AR01 - continuation page Annual Return

(For returns made up to a date on or after 1 October 2011)

D1	Director's details •	
	Please use this section to list all the directors of the company. For a corporate director, complete Section E1-E4.	O Director appointments You cannot use this form to appoint a director. To do this, please
Title*	· ·	complete form APO1 and submit it together with this annual return.
Full forename(s)	CATHERINE JANE	Corporate details
Surname	KEERS	Please use Section E1-E4 to enter corporate director details.
Former name(s) •		Director details All details must agree with those previously notified to Companies
Country/State of residence	United Kingdom	House. If you have made changes since the last annual return and have not notified us, please
Nationality	British	complete form CH01.
Date of birth	$\begin{bmatrix} d & 1 & \end{bmatrix} \begin{bmatrix} d & 0 & \end{bmatrix} \begin{bmatrix} m & 0 & \end{bmatrix} \begin{bmatrix} m & 2 & \end{bmatrix} \begin{bmatrix} y & 1 & y & 9 & \end{bmatrix} \begin{bmatrix} y & 6 & \end{bmatrix} \begin{bmatrix} y & 5 & \end{bmatrix}$	Please provide any previous names
Business occupation (if any)	Company Director	which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.
D2	Director's service address [⊕]	
Building name/number	100	Service address If you have previously notified
Street	VICTORIA EMBANKMENT	Companies House that the service address is at 'The Company's
		Registered Office', please state 'The Company's Registered Office' in the
Post town	LONDON	address.
County/Region		This information will appear on the public record.
Postcode	E C 4 Y O H Q	positivestal
Country	United Kingdom	

In accordance with Section 854 of the Companies Act 2006.

AR01 - continuation page Annual Return

(For returns made up to a date on or **after 1 October 2011**)

D1	Director's details [©]	Director's details •					
	Please use this section to list all the directors of the company. For a corporate director, complete Section E1-E4.	O Director appointments You cannot use this form to appoint a director. To do this, please					
Title*	·	complete form AP01 and submit it together with this annual return.					
Full forename(s)	MATTHEW JOHN	Corporate details					
Surname	LESTER	Please use Section E1-E4 to enter corporate director details.					
Former name(s)		Director details All details must agree with those previously notified to Companies					
Country/State of residence	United Kingdom	House. If you have made changes since the last annual return and have not notified us, please					
Nationality	British	complete form CH01.					
Date of birth	$\begin{bmatrix} d & 2 & & & & & & & & & & & & & & & & &$	Please provide any previous names					
Business occupation (if any)	Company Director	which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.					
D2	Director's service address®						
Building name/number	100	Service address If you have previously notified					
Street	VICTORIA EMBANKMENT	Companies House that the service address is at 'The Company's					
	· · · · · · · · · · · · · · · · · · ·	Registered Office', please state 'The Company's Registered Office' in the					
Post town	LONDON	address.					
County/Region		This information will appear on the public record.					
Postcode	E C 4 Y 0 H Q						
Country	United Kingdom						

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(For returns made up to a date on or after 1 October 2011)

		and the control of th		
D1	Director's details ⁰			
	Please use this section to list all the directors of the company. For a corporate director, complete Section E1-E4.	O Director appointments You cannot use this form to appoint a director. To do this, please		
Title*	Mr	complete form AP01 and submit it together with this annual return.		
Full forename(s)	Peter James	Corporate details		
Surname	Long	Please use Section E1-E4 to enter corporate director details.		
Former name(s) •		Director details All details must agree with those previously notified to Companies		
Country/State of residence	United Kingdom	House. If you have made changes since the last annual return and have not notified us, please		
Nationality	British	complete form CH01.		
Date of birth	$\begin{bmatrix} d & 0 & 0 \end{bmatrix} \begin{bmatrix} d & d & d \end{bmatrix} $	Please provide any previous names		
Business occupation	Company Director	which have been used for business purposes during the period of		
(if any)		this return. Married women do not need to give former names unless previously used for business purposes.		
D2	Director's service address			
Building name/number	100	Service address If you have previously notified		
Street	VICTORIA EMBANKMENT	Companies House that the service address is at 'The Company's		
		Registered Office', please state 'The Company's Registered Office' in the		
Post town	LONDON	address.		
County/Region		This information will appear on the public record.		
Postcode	E C 4 Y 0 H Q			
Country	United Kingdom			

In accordance with Section 854 of the Companies Act 2006.

AR01 - continuation page Annual Return

(For returns made up to a date on or after 1 October 2011)

D1	Director's details ⁰			
	Please use this section to list all the directors of the company. For a corporate director, complete Section E1-E4.	O Director appointments You cannot use this form to appoint a director. To do this, please		
Title*		complete form APO1 and submit it together with this annual return.		
Full forename(s)	PAUL COLBECK	Corporate details		
Surname	MURRAY	Please use Section E1-E4 to enter corporate director details.		
Former name(s) ②		Director details All details must agree with those previously notified to Companies		
Country/State of residence	United Kingdom	House. If you have made changes since the last annual return and have not notified us, please		
Nationality _	British	complete form CH01.		
Date of birth	$\begin{bmatrix} d & 3 & \end{bmatrix} \begin{bmatrix} d & 1 & \end{bmatrix} \begin{bmatrix} m & 1 & \end{bmatrix} \begin{bmatrix} m & 0 & \end{bmatrix} \begin{bmatrix} y & 1 & y & 9 \end{bmatrix} \begin{bmatrix} y & 6 & y & 1 \end{bmatrix}$	Please provide any previous names		
Business occupation (if any)	Company Director	which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.		
D2	Director's service address Output Director's service address			
Building name/number	100	Service address If you have previously notified		
Street	VICTORIA EMBANKMENT	Companies House that the service address is at 'The Company's Registered Office', please state 'The		
Post town	LONDON	Company's Registered Office' in the address.		
County/Region		This information will appear on the		
Postcode	E C 4 Y O H Q	public record.		
Country	United Kingdom			

In accordance with Section 854 of the Companies Act 2006.

AR01 - continuation page

(For returns made up to a date on or **after 1 October 2011**)

D1	Director's details [©]	
	Please use this section to list all the directors of the company. For a corporate director, complete Section E1-E4.	O Director appointments You cannot use this form to appoint a director. To do this, please
Title*		complete form AP01 and submit it together with this annual return.
Full forename(s)	ORNA GABRIELLE	Corporate details
Surname	NI-CHIONNA	Please use Section E1-E4 to enter corporate director details.
Former name(s) •		Director details All details must agree with those
		previously notified to Companies
Country/State of residence	United Kingdom	House. If you have made changes since the last annual return and have not notified us, please
Nationality	Irish	complete form CH01.
Date of birth	$\begin{bmatrix} d & 2 & \end{bmatrix} \begin{bmatrix} d & 1 & \end{bmatrix} \begin{bmatrix} m & 0 & \end{bmatrix} \begin{bmatrix} m & 2 & \end{bmatrix} \begin{bmatrix} y & 1 & y & 9 & y & 5 \end{bmatrix} \begin{bmatrix} y & 6 & 1 \end{bmatrix}$	Please provide any previous names
Business occupation	Company Director	which have been used for business purposes during the period of
(if any)		this return. Married women do not need to give former names unless previously used for business purposes.
D2	Director's service address [©]	
Building name/number	100	Service address If you have previously notified
Street	VICTORIA EMBANKMENT	Companies House that the service address is at 'The Company's
		Registered Office', please state 'The Company's Registered Office' in the
Post town	LONDON	address.
County/Region		This information will appear on the public record.
Postcode	E C 4 Y 0 H Q	
Country	United Kingdom	

In accordance with
Section 854 of the
Companies Act 2006

AR01 - continuation page Annual Return (For returns made up to a date on or after 1 October 2011)

D1	Director's details •				
	Please use this section to list all the directors of the company. For a corporate director, complete Section E1-E4.	O Director appointments You cannot use this form to appoint a director. To do this, please			
Title*		complete form APO1 and submit it together with this annual return.			
Full forename(s)	ARTHUR LESLIE	Corporate details			
Surname	OWEN	Please use Section E1-E4 to enter corporate director details.			
Former name(s) •		Director details All details must agree with those previously notified to Companies			
Country/State of residence	United Kingdom	House. If you have made changes since the last annual return and have not notified us, please			
Nationality	British	complete form CH01.			
Date of birth	0 d 6 0 2 9 y 1 y 9 y 4 y 9	Please provide any previous names			
Business occupation	Company Director	which have been used for business purposes during the period of			
(if any)		this return. Married women do not need to give former names unless previously used for business purposes.			
D2	Director's service address Output Director's service address				
Building name/number	100	Service address If you have previously notified			
Street	VICTORIA EMBANKMENT	Companies House that the service address is at 'The Company's			
		Registered Office', please state 'The			
Post town	LONDON	Company's Registered Office' in the address.			
County/Region		This information will appear on the public record.			
Postcode	E C 4 Y 0 H Q	posite recordi			
Country	United Kingdom				

Annual Return (For returns made up to a date on or **after 1 October 2011**)

Corporate director

E1	Corporate director's details ●	
	Please use this section to list all the corporate director's of the company.	• Corporate director appointments You cannot use this form to appoint a corporate director. To do this,
Corporate body/firm name		please complete form AP02 and submit it together with this annual return.
Building name/number		Corporate director details All details must agree with those
Street		previously notified to Companies House. If you have made changes since the last annual return and have not notified us, please complete form CH02.
Post town		This information will appear on the
County/Region		public record.
Postcode		
Country		
E2	Location of the registry of the corporate body or firm	
	Is the corporate director registered within the European Economic Area (EEA)? → Yes Complete Section E3 only → No Complete Section E4 only	
E3	EEA companies [®]	
NAT Al-	Please give details of the register where the company file is kept (including the relevant state) and the registration number in that register.	● EEA A full list of countries of the EEA can be found in our guidance: www.companieshouse.gov.uk
Where the company/ firm is registered ❸		This is the register mentioned in Article 3 of the First Company Law
Registration number		Directive (68/151/EEC).
E4	Non-EEA companies	
	Please give details of the legal form of the corporate body or firm and the law by which it is governed. If applicable, please also give details of the register in which it is entered (including the state) and its registration number in that register.	Where you have provided details of the register (including state) where the company or firm is registered, you must also provide its number in
Legal form of the corporate body or firm		that register
Governing law		
If applicable, where the company/firm is registered •		
If applicable, the registration number		

Annual Return

(For returns made up to a date on or after 1 October 2011)

Part 3	Statement of capital o					
	Does your company have share capital? → Yes Complete the sections below and the following Part 4. → No Go to Part 5 (Signature). This should reflect the capital status at the m this annual return.					tatus at the made up date of
F1	Share capital in	pound sterling (£)				
		ach class of shares held in complete Section F1 and				
Class of shares (E.g. Ordinary/Preference etc	:.)	Amount paid up on each share ②			es 🕄	Aggregate nominal value 4
Ordinary		0.01	0.00	1,000,0	00,000	f 10,000,000.00
						£
						£
						£
		·	Totals	1,000,0	00,000	f 10,000,000.00
F2	Share capital in	other currencies				
Please complete the ta Please complete a sep		ny class of shares held in currency.	other currencies.			
Currency						
Class of shares (E.g. Ordinary/Preference etc	:.)	Amount paid up on each share	Amount (if any) unpaid on each share	Number of share	es 🚯	Aggregate nominal value 4
			<u> </u>	<u> </u>		
			Totals			
				<u> </u>		<u> </u>
C		<u> </u>				
Currency Class of shares		Amount naid up on	Amount (if any) unpaid	Number of share		Aggregate nominal value
(E.g. Ordinary/Preference etc)	Amount paid up on each share ②	on each share	Number of Share	25 🐱	Aggregate nominal value —
			Totals			
F3	Totals					
	Please give the total issued share capital.	I number of shares and to	otal aggregate nominal v	<i>r</i> alue of	Please lis	gregate nominal value st total aggregate values in
Total number of shares						currencies separately. For : £100 + €100 + \$10 etc.
Total aggregate nominal value 😉		.				
Including both the noming share premium.Total number of issued states		• Number of shares issued m nominal value of each shar	re. Plea	itinuation Page use use a Statemo e if necessary.		al continuation

Annual Return (For returns made up to a date on or after 1 October 2011)

F4	Statement of capital (Voting rights)					
	Please give the prescribed particulars of rights attached to shares for each class of share shown in the statement of capital share tables in Sections F1 and F2 .					
Class of share	£0.01 Ordinary					
Voting rights	The shares have attached to them full voting, dividend and capital distribution (including on winding up) rights; they do not confer any rights of redemption.					
Class of share						
Voting rights						
·						
Class of share						
Voting rights						
Class of share						
Voting rights						

	ARO1 Annual Return (For returns made up to a date on or after 1 October 2011)	
Part 4	Shareholders	
	Does your company have share capital? → Yes go to Section G1 'Companies with share capital'. → No Go to Part 5 (Signature).	
G1	Companies with share capital	
Question 1	Were any of the company's shares admitted to trading on a market at any time during this return period? Please tick the appropriate box below: ■ No go to Section G2 'Past and present shareholders'. ■ Yes go to Question 2.	◆ A market is one established under the rules of a UK recognised investment exchange or any other regulated markets in or outside of the UK, or any other market outside
Question 2	Please only refer to Question 2 below if you have answered 'Yes' to Question 1. If you answered 'No', please go to Section G2 'Past and present shareholders'.	of the UK. The current UK recognized investment exchanges and regulated markets can be found at: www.fsa.gov.uk/register/exchanges.do
	Did the company, throughout the return period, have any shares admitted to trading on a relevant market and was it, throughout the return period, an issuer to which DTR5 applies?(3) Please tick the appropriate box below: •	◆ DTR5 refers to the Vote Holder and Issuer Notification Rules contained in Chapter 5 of the Disclosure and Transparency Rules source book issued by the Financial Services
	 No go to Section G4 'Shareholders who hold at least 5% of any class of shares of the company as at the made up date of the return'. ✓ Yes go to Part 5 'Signature' 	Authority. Notification is required when the percentage acquisition of a shareholder in the company has reached a certain threshold (starting at 3%).
G2	List of past and present shareholders ®	
	The company is required to provide a full list of past and present shareholders if one was not included with either of the last two returns. Please tick the appropriate box below: There were no shareholder changes in this period. Go to Part 5 (Signature). A full list of shareholders is enclosed. A list of shareholder changes is enclosed.	This section only applies to companies answering 'No' in Section G1.
	How is the list of shareholders enclosed. Please tick the appropriate box below: The list of shareholders is enclosed on paper. Go to Section G3. 'List of	
	past and present shareholders' The list of shareholders is enclosed in another format. Go to Part 5 (Signature).	
		,

Annual Return

(For returns made up to a date on or after 1 October 2011)

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List of past and present shareholders o

Changes during this period to shareholders' particulars or details of the amount of stock or shares transferred must be completed each year.

You must provide a 'full list' of all company shareholders on:

- The company's first annual return following incorporation;
- Every third annual return after a full list has been provided.

Please list the company shareholders in alphabetical order.

Joint shareholders should be listed consecutively.

Further shareholders

Please use a 'List of past and present shareholders' continuation page if necessary.

This section only applies to companies answering 'No' to Question 1 in Section G1.

ı		Shares or stock currently held	Shares or stock transferr	ransferred (if appropriate)	
Shareholder's Name (Address not required)	Class of share	Number of shares or amount of stock	Number of shares or amount of stock	Date of registration of transfer	
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Annual Return

(For returns made up to a date on or after 1 October 2011)

G4

Shareholders who hold at least 5% of any class of share(s) of the company as at the made up date of this return

This section should show only the shareholders that hold at least 5% of any class of share(s) of the company at the date of this return.

It should only be completed by companies that have answered 'Yes' to Question 1 in Section G1, and 'No' to Question 2 in Section G1.

If there were no shareholders holding at least 5% of any class of share(s) at the date of this return, this section may be left blank.

→ Go to Part 5 (Signature)

This section only applies to companies answering 'No' to Question 2 in Section G1.

Please list the company shareholders in alphabetical order.

Joint shareholders should be listed consecutively.

Further shareholders

Please use a 'Shareholders who hold at least 5% of any class of share(s) of the company as at the made up date of this return' continuation page if necessary.

Shares or stock currently held Shareholder's name Shareholder's address Class of share Number of shares or amount of stock

Annual Return

(For returns made up to a date on or after 1 October 2011)

Part 5	Signature				
	This must be completed by all companies.	Societas Europaea If the form is being filed on behalf			
	I am signing this form on behalf of the company.	of a Societas Europaea (SE) please delete 'director' and insert details			
Signature	Signature X	of which organ of the SE the person signing has membership. Person authorised Under either section 270 or 274 of the Companies Act 2006.			
	This form may be signed by: Director •, Secretary, Rerson authorised •, Charity-commission receiver and manager, CIC manager, Judicial factor.				

Annual Return

(For returns made up to a date on or after 1 October 2011)

Presenter information

You do not have to give any contact information, but if you do it will help Companies House if there is a query on the form. The contact information you give will be visible to searchers of the public record.

Contact name	Chris Barnfield
Company name	100 VICTORIA EMBANKMENT
Address	
Post town	LONDON
County/Region	
Postcode	E C 4 Y 0 H Q
Country	United Kingdom
DX	
Telephone	0207 449 8165

✓ Checklist

We may return forms completed incorrectly or with information missing.

Please make sure you have remembered the following:

- ☐ That if the made up date of the return is any earlier than 1 October 2011, you must complete the appropriate form AR01.
- ☐ The company name and number match the information held on the public Register.
- You have completed your principal business activity.
 You have not used this form to make changes to the registered office address.
- You have not used this form to make changes to secretary and director details.
- You have fully completed the Statement of capital (if applicable).
- You have signed the form.
- ☐ You have enclosed the correct fee.

Important information

Please note that all information on this form will appear on the public record.

f How to pay

A fee of £40 is payable to Companies House in respect of an Annual Return.

Make cheques or postal orders payable to 'Companies House.'

Where to send

You may return this form to any Companies House address, however for expediency we advise you to return it to the appropriate address below:

For companies registered in England and Wales: The Registrar of Companies, Companies House, Crown Way, Cardiff, Wales, CF14 3UZ. DX 33050 Cardiff.

For companies registered in Scotland:

The Registrar of Companies, Companies House, Fourth floor, Edinburgh Quay 2, 139 Fountainbridge, Edinburgh, Scotland, EH3 9FF. DX ED235 Edinburgh 1 or LP - 4 Edinburgh 2 (Legal Post).

For companies registered in Northern Ireland:

The Registrar of Companies, Companies House, Second Floor, The Linenhall, 32-38 Linenhall Street, Belfast, Northern Ireland, BT2 8BG. DX 481 N.R. Belfast 1.

f Further information

For further information, please see the guidance notes on the website at www.companieshouse.gov.uk or email enquiries@companieshouse.gov.uk

This form is available in an alternative format. Please visit the forms page on the website at www.companieshouse.gov.uk

ROYAL MAIL plc The Large and Medium-sized Companies and Groups (Accounts and Reports) Regulations 2008 (Schedule 4. Part 3)

Subsidiary Undertakings % held by Parent Name of Undertaking Country of Share class % held by Group Incorporation Company of the companies, if different Group AGONE S.r.L €10,000.00 Ordinary shares Italy 0.000 100.000 ANGARD STAFFING SOLUTIONS LIMITED United Kingdom £1.00 Ordinary shares 0.000 100.000 COMMUNITY COURIERS LTD United Kingdom £1.00 Ordinary shares 0.000 100.000 CONSIGNIA (CUSTOMER MANAGEMENT) LIMITED United Kingdom £1.00 ORDINARY shares 0.000 100.000 £1.00 Ordinary shares **CONSIGNIA LIMITED** United Kingdom 0.000 100.000 DER KURIER BETEILIGUNGSGESELLSCHAFT GmbH Germany €25,000.00 Ordinary shares 0.000 100.000 DER KURIER GmbH & Co. KG €2,561,572.32 Cash Contribution 0.000 Germany 100.000 shares DGMH CLAYTON LIMITED United Kingdom £1.00 ORDINARY shares 0.000 100.000 EBP CONSULTANCY (BEIJING) CO. LTD* China N/A - Company limited by equity. 100.000 ENVISION LICENSING LIMITED United Kingdom 0.000 £1.00 Ordinary-A shares 100.000 £1.00 Ordinary-B shares 0.000 100.000 £1.00 Ordinary-C shares 0.000 100.000 GENERAL LOGISTICS SYSTEMS AUSTRIA GmbH €1,090,092.51 Ordinary shares Austria 0.000 100.000 GENERAL LOGISTICS SYSTEMS B.V. €100.00 Ordinary shares Netherlands 0.000 100 000 GENERAL LOGISTICS SYSTEMS BELGIUM N.V €100.00 Ordinary shares Belgium 0.000 100.000 GENERAL LOGISTICS SYSTEMS CROATIA d.o.o Croatia HRK760,000.00 Ordinary shares 0.000 100.000 GENERAL LOGISTICS SYSTEMS CZECH REPUBLIC Czech Republic CZK2,970,000.00 Ordinary shares 0.000 100.000 100.000 CZK30,000.00 Ordinary shares 0.000 GENERAL LOGISTICS SYSTEMS d.o.o. Slovenia €751,127.00 Ordinary shares 0.000 100.000 GENERAL LOGISTICS SYSTEMS DENMARK A/S Denmark DKK100.00 Ordinary shares 0.000 100.000 GENERAL LOGISTICS SYSTEMS ENTERPRISE S.r.I Italy €1,011,000.00 Ordinary shares 0.000 100.000 GENERAL LOGISTICS SYSTEMS EXPRESS A/S Denmark DKK1,000.00 Ordinary shares 0.000 100.000 GENERAL LOGISTICS SYSTEMS FINLAND OV Finland €50.00 Ordinary shares 0.000 100.000 GENERAL LOGISTICS SYSTEMS FRANCE S.A.S France €50.00 Ordinary shares 0.000 100.000 **GENERAL LOGISTICS SYSTEMS GERMANY GmbH &** Germany €178,249,643.37 Cash Contribution 0.000 100.000 Co. OHG shares GENERAL LOGISTICS SYSTEMS IRELAND LIMITED Ireland €1.2697 Ordinary shares 0.000 100.000 GENERAL LOGISTICS SYSTEMS ITALY S.p.A. €0.52 Ordinary shares 0.000 100.000 Italy GENERAL LOGISTICS SYSTEMS NETHERLANDS B.V. Netherlands €50.00 Ordinary shares 0.000 100.000

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ROYAL MAIL plc The Large and Medium-sized Companies and Groups (Accounts and Reports) Regulations 2008 (Schedule 4. Part 3)

(Schedule 4. Part 3)						
Name of Undertaking	Country of Incorporation	Share class	% held by Parent Company of the Group	% held by Group companies, if different		
GENERAL LOGISTICS SYSTEMS POLAND Spolka z.o.o.	Poland	PLN1.721 Ordinary shares	0.000	100.000		
GENERAL LOGISTICS SYSTEMS PORTUGAL LDA	Portugal	€199,900.00 Ordinary shares	0.000	100.000		
		€100.00 Ordinary shares	0.000	100.000		
GENERAL LOGISTICS SYSTEMS SPAIN S.L.	Spain	€20.00 Ordinary shares	0.000	100.000		
GLS BELGIUM DISTRIBUTION S.A/N.V.	Belgium	€4.27 Ordinary shares	0.000	100.000		
GLS BETEILIGUNGS GmbH	Germany	€7,720,507.41 Ordinary shares	0.000	100.000		
GLS GENERAL LOGISTICS SYSTEMS HUNGARY Kft.	Hungary	HUF30,000,000.00 Ordinary shares	0.000	100.000		
GLS GENERAL LOGISTICS SYSTEMS ROMANIA SRL	Romania	RON4,000.00 Ordinary shares	0.000	100.000		
GLS GENERAL LOGISTICS SYSTEMS SLOVAKIA s.r.o.	Slovakia	€98,604.00 Ordinary shares	0.000	100.000		
		€996.00 Ordinary shares	0.000	100.000		
GLS INVEST FRANCE S.A.S.	France	€21.00 Ordinary shares	0.000	100.000		
GLS IT SERVICES GmbH	Germany	€127,822.97 Ordinary shares	0.000	100.000		
GLS NETHERLANDS HOLDING B.V.	Netherlands	€0.50 Ordinary shares	0.000	100.000		
GLS NETHERLANDS SERVICES B.V.	Netherlands	€50.00 Ordinary shares	0.000	100.000		
GLS VERWALTUNGS-UND SERVICE GmbH	Germany	€153,387.56 Ordinary shares	0.000	100.000		
GRUPPO EXECUTIVE SOCIETA CONSORTILE s.r.l	Italy	€255.00 Ordinary shares	0.000	81.667		
IRED PARTNERSHIP LIMITED	United Kingdom	£1.00 Ordinary shares	0.000	100.000		
NDC 2000 LIMITED	United Kingdom	£1.00 Ordinary-A shares	0.000	100.000		
NDC 2001 Limited	United Kingdom	£1.00 Ordinary shares	0.000	100.000		
OVERNIGHT SERVICES GmbH Vermittlung ueberregionaler Kurierdienste	Germany	€25,564.59 Ordinary shares	0.000	100.000		
PARCELFORCE LIMITED	United Kingdom	£1.00 Ordinary shares	0.000	100.000		
POSG LIMITED	United Kingdom	£1.00 ORDINARY shares	0.000	100.000		
POSTCAP (GUERNSEY) LIMITED	Guernsey	£1.00 ORDINARY shares	0.000	100.000		
QUADRANT CATERING LIMITED	United Kingdom	£1.00 Ordinary-A shares	0.000	100.000		
RM (International) Limited	United Kingdom	£1.00 ORDINARY shares	0.000	100.000		
RM Financing Operations Limited	Ireland	€1.00 Ordinary shares	0.000	100.000		
		€1.00 Redeemable Preference shares	0.000	100.000		
ROMEC ENTERPRISES LIMITED	United Kingdom	£1.00 Ordinary shares	0.000	100.000		
ROMEC LIMITED	United Kingdom	£1.00 B Shares	0.000	100.000		
		£1.00 C Shares	0.000	100.000		
		£1.00 Ordinary shares	0.000	51.000		

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ROYAL MAIL plc The Large and Medium-sized Companies and Groups (Accounts and Reports) Regulations 2008 (Schedule 4. Part 3)

Name of Undertaking	Country of	Share class	% held by Parent	% held by Group
	Incorporation		Company of the	companies, if
			Group	different
ROYAL MAIL COURIER SERVICES LTD	United Kingdom	£1.00 Ordinary shares	0.000	100.000
ROYAL MAIL ENTERPRISES LIMITED	United Kingdom	£1.00 ORDINARY shares	0.000	100.000
ROYAL MAIL ESTATES LIMITED	United Kingdom	£1.00 Ordinary shares	0.000	100.000
ROYAL MAIL FINANCE (No2) LIMITED	United Kingdom	£1.00 ORDINARY shares	0.000	100.000
ROYAL MAIL FINANCE LIMITED	United Kingdom	£1.00 ORDINARY shares	0.000	100.000
ROYAL MAIL GROUP LIMITED	United Kingdom	£1.00 Ordinary shares	100.000	
ROYAL MAIL INNOVATIONS LIMITED	United Kingdom	£1.00 Ordinary shares	0.000	100.000
ROYAL MAIL INVESTMENTS LIMITED	United Kingdom	£1.00 ORDINARY shares	0.000	100.000
ROYAL MAIL PENSIONS TRUSTEES LIMITED	United Kingdom	£1.00 ORDINARY shares	0.000	100.000
SENDITNOW LIMITED	United Kingdom	£1.00 Ordinary shares	0.000	100.000
Storefeeder Ltd	United Kingdom	£1.00 Ordinary shares	0.000	100.000
VIACODE LIMITED	United Kingdom	£1.00 ORDINARY shares	0.000	100.000
WILLIAMES CARGO SYSTEMS LTD.	Ireland	€1.2697 Ordinary shares	0.000	100.000

^{*} No share class information available.

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ROYAL MAIL plc

The Large and Medium-sized Companies and Groups (Accounts and Reports) Regulations 2008 (Schedule 4. Part 3)

Joint Ventures			
Name of Undertaking	Principle place of business address	Capital % Notes	
		owned by Group	

Date 10/09/2015

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The Large and Medium-sized Companies and Groups (Accounts and Reports) Regulations 2008 (Schedule 4. Part 3)

Associated Undertakings						
Name of Undertaking	Country of	Share class	% held by Parent	% held by Group		
	Incorporation		Company of the	companies, if		
			Group	different		
Ambassador Uni Ltd	United Kingdom	£0.01 Ordinary shares	0.000	25.005		
Market Engine Global Pty Limited	Australia	AU\$1.00 Preference shares	-	34.470		

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ROYAL MAIL plc

The Large and Medium-sized Companies and Groups (Accounts and Reports) Regulations 2008 (Schedule 4. Part 3)

Significant other holdings		· ·		
Name of Undertaking	Country of	Share class	% held by Parent	% held by Group
	Incorporation		Company of the	company, if different
			Group	

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