



FILE COPY

**CERTIFICATE OF INCORPORATION
ON RE-REGISTRATION OF A PRIVATE COMPANY
AS A PUBLIC COMPANY**

Company No. 8680755

The Registrar of Companies for England/Wales hereby certifies that

ROYAL MAIL LIMITED

formerly registered as a private company has this day been re-registered
under the Companies Act 2006 as a public company under the name of

ROYAL MAIL PLC

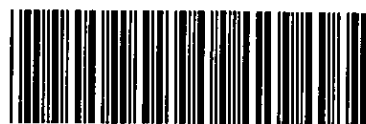
and that the company is limited by shares.

Its registered office is situated in England/Wales.

Given at Companies House on 19th September 2013



Companies House



LD1 *L2H82QY6* #326
19/09/2013
COMPANIES HOUSE



THE OFFICIAL SEAL OF THE
REGISTRAR OF COMPANIES