

Company registration number 08652156 (England and Wales)

SLICKER RECYCLING LIMITED
ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2022

SLICKER RECYCLING LIMITED

COMPANY INFORMATION

Directors	Mr Andrew Black Mr David Dinwoodie Mr Mark Olpin
Company number	08652156
Registered office	Lombard House Worcester Road Stourport-On-Severn DY13 9BZ
Auditor	Ormerod Rutter Limited The Oakley Kidderminster Road Droitwich Worcestershire WR9 9AY

SLICKER RECYCLING LIMITED

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SLICKER RECYCLING LIMITED

STRATEGIC REPORT

FOR THE YEAR ENDED 31 DECEMBER 2022

Introduction

The Directors present their Strategic Report and the consolidated audited financial statements of Slicker Recycling Limited (Slicker') and its subsidiaries for the year ended 31 December 2022.

Principal activities

The principal activities of the Company are the collection, sale and re-refining of waste lubricating oil, together with other related waste management services.

Underpinning Slicker is the theme of sustainability, being a UK market leader in providing waste oil recycling services of which international export to a modern state of the art re-refinery is at its core.

Business review and financial key performance indicators

The directors are pleased to present an EBITDA result of £9.2m, for the year ended 31 December 2022 (2021: £4.7m). This result reflects a successful year where Slicker has been able to maximise opportunities presented despite the challenging macro environment.

	Year Ended 31 December 2022	Year Ended 31 December 2021
Turnover (£'000)	50,137	33,519
EBITDA (£'000)	9,172	4,725
Profit after tax (£'000)	4,482	1,540
Average number of employees	198	188

Having ridden out the worst of the global COVID-19 pandemic, the year 2022 saw the Russia-Ukraine war bring large scale armed conflict to Europe. As a result, the price of crude oil in the global market increased to the highest level since 2014, challenging all commodity markets and supply chains.

Slicker has proven to be an agile business, understanding its market dynamics, and acting accordingly; therefore despite the macro issues presented, 2022 was a year of further growth and consolidation. This is demonstrated through the supply of 23 percent more volume of waste lubricating oil to the co-owned AVISTA Green re-refinery in Denmark, enabling the facility to operate at full capacity throughout the year. Slicker's sustainable solution for used lubricating oil delivered organic growth in the year, with new marquee customer wins leading to an increase in volume under contract.

Notwithstanding the strong position held in the waste oil markets, as the economy moves towards a lower carbon future Slicker is focused on building its non-lubricating oil-based business divisions such as solid hazardous waste, total waste management, industrial services, interceptors, and parts washers. In 2022, over half of the Slicker Group revenue was generated from business activities outside of the sale of waste lubricating oil, with growth across all divisions. The strategic partnership with Minerals Technology (see below) to provide a lithium ion battery solution for customers at our Wolverhampton site also made good progress. In addition to providing a more balanced services portfolio for the business, this integrated service offering means Slicker can offer a "one stop" waste management solution to all its customers.

The sustainability and circular economy agenda continue to gather momentum and with the Slicker services offering being at the core of this, new customer acquisition has continued into 2023. Despite progress being made on sustainability, it is worth noting that up to 50% of the waste lubricating oil collected in the UK is still being burnt. The Environment Agency is looking to address in it's ongoing review of the Processed Fuel Oil Quality Protocol, which when concluded will provide additional feedstock and market opportunities.

The fuel supply division of Regroup, acquired by Slicker in July 2020, has continued to perform well despite the Russian invasion, which, following the significant increase in oil prices, created pressure on feedstock supplies throughout the UK, presenting a potential supply risk. This risk was mitigated by leveraging internal contracts and customers held within the wider group as well as putting agreements in place with external suppliers to ensure all customers' demands were met.

SLICKER RECYCLING LIMITED

STRATEGIC REPORT (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

Changes in legislation for the use of fuel in certain applications has led to increased opportunities, resulting in an influx of new customers. Moving into 2023, despite the normalisation of oil prices and increased competition within the fuel marketplace, Regroup remain highly competitive. The focus now being research and development into new fuels to complement the existing range already offered, increasing feedstock supplies, and expansion into other Northern European markets.

Operations

During the year, due in the main to the Ukraine situation, Slicker have been faced with supply chain disruption and increasing cost pressures, which impacted the efficiencies of the vehicle fleet, making for difficult transport planning at times. In addition, the sourcing of new vehicles has becoming increasingly challenging and is an area that requires careful management. Whilst these challenges have had a significant impact on our operating costs and efficiency KPIs, flexibility within the business has enabled the business to adapt and meet these challenges head on. This will ensure that when our new vehicles are delivered the new worked efficiencies will lead to increased adaptability which will ultimately feed through to the bottom line.

A commitment to purchase 15 artic vehicles was made during the year, renewing most units in this division which in turn will increase productivity and efficiencies for the bulk movement of waste and product. This will improve the flexibility to feed our dock areas and ultimately enable us to increase the turnaround of our shipping timescales to be able to deliver more export parcels.

Health, Safety and Environmental

Slicker has a zero-waste-to-landfill policy and adheres to the European Waste Hierarchy Model prioritising prevention, recycling, and reuse over disposal. The business has transitioned from using waste lubricating oil resources as a fuel to one of repeat practical reuse by re-refining back to their original purpose as lubricants. Per the IFEU, **compared to the next best solution, Slicker's re-refining process is c.37% more carbon efficient.**

Slicker's roadmap to net zero remains a priority, progress made in 2021/22 has given confidence in the Company's strategic optimism about meeting the scientific based targets by 2050.

Scope 1 emissions in metric tonnes CO2e (2021) 6,016

Scope 2 emissions in metric tonnes CO2e (2021) 347

Due to the nature of Slicker's operations, there are inherent Health, Safety and Environmental risks to our customers, our contractors, our colleagues and the general public. In 2022, Slicker continued to maintain ISO9001:2015 and ISO14001:2015 accreditations and successfully migrated to the ISO45001:2018 standard.

Further to this, Slicker continued to maintain a number of other key accreditations such as SafeContractor, RISQS and Achilles, to name a few. The company maintains regular engagement on all EHS matters, with both senior management and colleagues, through a variety of communication channels, with monthly reporting of performance targets reviewed by the Executive Team.

Strategic Partnerships

The partnership between Slicker and Technology Minerals Plc has continued in good order through 2022. Battery related operations on Slicker's Wolverhampton site slowed down as Recyclus, subsidiary of Technology Minerals Plc awaited sign off of their permit from the Environment Agency, which was granted in Q2 2023.

During this time, both Companies have worked at developing the commercial offerings and ensuring the infrastructure is in place for when the collection and processing operations commence, expected to be Q3 2023.

SLICKER RECYCLING LIMITED

STRATEGIC REPORT (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

Development and future outlook

The executive board continues to follow its strategy of innovation and growth by strengthening its infrastructure and people to lead the way in achieving environmentally sustainable waste management practices. Doing so by re-refining waste lubricant oil and the recycling of other wastes collected to avoid landfill, being committed to developing innovative ways to improve services, whilst achieving positive impacts in the attitudes, satisfaction and happiness of both colleagues and customers. Sustainability through Environmental, Social and Governance (ESG) practices and the Circular Economy will be the key consideration for ongoing development projects.

Since the year end, Slicker have acquired the trade and assets of Oil Monster, the waste lubricating oil collection arm of Cleansing Service Group Limited. Oil Monster operated across the UK, with 13 employees, and a fleet of 10 collection vehicles, all of which have been welcomed into Slicker's day to day operations. The acquisition provides additional customers and used lubricating oil to supply the re-refinery as part of the extended value chain. The plan is to upsell the wider services offered by Slicker to the Oil Monster customer base, as well as to capitalise on the operational and collection synergies available post-acquisition.

Internal investment remains a high priority, the Company has committed to the upgrade of our existing sites and infrastructure, which will present additional opportunities by introducing new waste processing options. Capital expenditure ranges from welfare funds for minor facelifts, to capital for new and additional services, to works to raise environmental standards. In addition, during the first half of 2023, Slicker have continued the fleet replacement cycle by committing to the purchase of 11 waste oil collection vehicles and 11 garage service box vans. In turn, these new vehicles will improve on current capacity, enhance productivity via the reduction of downtime and allow for efficiencies within the fleet as well as helping us to further improve our green footprint.

Due to COVID-19 and volatile market conditions, an Enterprise Resource Planning (ERP) software project was delayed pending market stabilisation. During 2022, this project has been brought back on to the Managements agenda, redefined and the journey has recommenced in 2023.

Principal risks and uncertainties

The Directors of the Company and the execution of the company strategy are subject to the following risks:

Credit and liquidity risk:

The company's sources of funding currently comprise operating cash flow, bank borrowings and intercompany loans with the parent company, Greenbottle Limited. There is a guarantee and right of set off between the company and certain other group undertakings in respect of bank borrowings.

Pricing risk:

The selling price of used lubricating oil is exposed to movement in the Platts and base oil indices. This exposure has been mitigated by aligning feedstock acquisition pricing with the same indices.

Foreign exchange risk:

The Platts index is denominated in US Dollars, all export sales are denominated in GBP and the Company uses natural hedging to minimise exposure.

Competitor risk:

Slicker has 3 fundamental pillars: People, Planet and Profit, and remaining competitive is key to this. The Company strives to combat the risks associated with new entrants to the industry along with the risk that current competitors become more focused on the green agenda and a wider service offering catering for all waste needs. In 2023 there was a new entrant to the waste lubricating oil collection landscape, however the Slicker executive board feel that through a focus on sustainability, high standards, and customer service, they are well placed to stay ahead of any such competition.

Going concern

The directors have considered the potential wider economic effect of the ongoing COVID-19 impacts and have a reasonable expectation that the company has resources to continue in operational existence for the foreseeable future. Thus they continue to adopt the going concern basis of accounting in preparing the annual financial statements.

SLICKER RECYCLING LIMITED

STRATEGIC REPORT (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

S172 Statement

Section 172 of the Companies Act 2006 requires Directors to take into consideration the interests of stakeholders in their decision making. Our statement below sets out how the Directors have discharged their section 172 duty.

The Company is committed to a clear and understandable strategy centred around sustainable growth and supporting the green agenda by continuing to develop the circular economy approach.

Slicker recognises that good governance and leadership underpins its reputation and success. Stakeholders from customers to suppliers to colleagues to regulators have to be able to see and feel ethical behaviour delivered via an open culture. Slicker publicly communicates its core value of driving sustainability supported by the legally correct waste management procedures. These principles are actioned through colleague responsibility and accountability procedures and relevant professional external auditing.

The Executive Management team meets monthly to address strategy implementation and performance. This includes independent advice to ensure we remain abreast of wider industry issues and topics. The revised Executive Board structure, which achieves a 50:50 gender split, operates effectively, with team leaders from all sections individually reporting on performance and issues of relevance and concern.

The interests of the Company's colleagues

The Directors recognise that the success of Slicker relies on attracting, retaining and developing our colleagues. Therefore, the Company takes steps to ensure that colleagues feel engaged and informed around the business decisions that affect them by regularly communicating via colleague briefings and quarterly newsletters.

Annual colleague surveys are carried out, giving the opportunity to anonymously share views on various aspects of life at Slicker and how likely they are to recommend Slicker as an employer. The last colleague survey recorded a Net Promoter Score of 63, which is considered to be excellent.

Financial support has been given to colleagues during 2022 to recognise the economic difficulties facing individuals, in the form of companywide salary increases, bonus payments and mental health/occupational support. We believe that motivated colleagues fuel business performance, therefore in addition to financial support, a number of internal promotions have been awarded.

Colleague welfare and morale is taken seriously at Slicker and during the year seasonal welfare packs were issued to all operatives and drivers. This was an initiative to show appreciation and recognise their working conditions, outside of offices, can be challenging.

Social events are encouraged across the Company, to foster relationships and demonstrate that the Company cares about colleague health and wellbeing.

The need to foster the Company's business relationships with customers and suppliers

The Directors recognise that the Company's diverse customer base is at the centre of the business and therefore adding value and providing a top level service to these stakeholders is essential.

Operational customer focus is measured by the high levels of customer satisfaction and business retention. The average score in 2022 for customer service was 93.39% (2021: 90.64%).

Slicker recognise that as we focus on strengthening our commitment and transition to a net zero carbon company, we also need to bring our customers along on this journey and educate to deliver their own green credentials. Many companies are choosing Slicker as their provider based on both our green values and circular economy approach and our leading customer service.

The first phase of the customer portal has been launched providing customers access to paperwork and reporting facilities. Further development continues with the aim of enhancing their experience and giving them confidence and freedom to access the additional tools such as job requests, MI reports and invoicing.

Slicker work with a large range of suppliers and contractors and are committed to being transparent in our dealings with all. The Company has relevant due diligence procedures in place for new suppliers including ensuring that operations are in line with our modern slavery commitments.

SLICKER RECYCLING LIMITED

STRATEGIC REPORT (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

Community and Environmental considerations

The Directors approach to social responsibility, diversity and community is of high importance.

Slicker continues to Partner with a local scheme to provide action-centred leadership for young people in education, providing information about the skills that employers seek. Our colleagues take part in work experience initiatives, career shows, give interview training, and deliver talks to schools across the local area.

The company is committed to promoting diversity and ensuring equality of opportunities within the work place, regardless of disability, age, gender, race or sexual orientation. Slicker create jobs in many UK regions and to encourage young people into the working environment, Slicker has continued the Apprentice programme, taking on several apprentices across the business during the year, building their skills for the future.

On behalf of the board

Mr Mark Olpin
Director

29 September 2023

SLICKER RECYCLING LIMITED

DIRECTORS' REPORT

FOR THE YEAR ENDED 31 DECEMBER 2022

The directors present their annual report and financial statements for the year ended 31 December 2022.

Principal activities

The principal activities of the Company are the collection, sale and re-refining of waste lubricating oil, together with other related waste management services.

Underpinning Slicker is the theme of sustainability, being a UK market leader in providing waste oil recycling services of which international export to a modern state of the art re-refinery is at its core.

Results and dividends

The results for the year are set out on page 11.

No ordinary dividends were paid. The directors do not recommend payment of a further dividend.

Directors

The directors who held office during the year and up to the date of signature of the financial statements were as follows:

Mr Andrew Black
Mr David Dinwoodie
Mr Mark Olpin

Auditor

The auditor, Ormerod Rutter Limited, is deemed to be reappointed under section 487(2) of the Companies Act 2006.

Statement of directors' responsibilities

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and company, and of the profit or loss of the group for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the ;
- prepare the on the going concern basis unless it is inappropriate to presume that the group and company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the group's and company's transactions and disclose with reasonable accuracy at any time the financial position of the group and company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the group and company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

SLICKER RECYCLING LIMITED

DIRECTORS' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

Statement of disclosure to auditor

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information of which the auditor of the company is unaware. Additionally, the directors individually have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the auditor of the company is aware of that information.

On behalf of the board

Mr Mark Olpin
Director

29 September 2023

SLICKER RECYCLING LIMITED

INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF SLICKER RECYCLING LIMITED

Opinion

We have audited the financial statements of Slicker Recycling Limited (the 'parent company') and its subsidiaries (the 'group') for the year ended 31 December 2022 which comprise the group statement of comprehensive income, the group balance sheet, the company balance sheet, the group statement of changes in equity, the company statement of changes in equity, the group statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent company's affairs as at 31 December 2022 and of the group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the group and parent company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's and parent company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

SLICKER RECYCLING LIMITED

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE MEMBERS OF SLICKER RECYCLING LIMITED

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the parent company and their environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the directors are responsible for assessing the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the parent company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Based on our understanding of the company and the group, we identified the principal risks of non-compliance with laws and regulations including those that have a direct impact on the preparation of the financial statements such as the Companies Act 2006, and the extent to which non-compliance might have a material effect on the financial statements.

Audit procedures performed included discussions with management, review of board meeting minutes, testing of journals, designing and performing audit procedures and challenging assumptions and judgements made by management in relation to accounting estimates.

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in the financial statements. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

SLICKER RECYCLING LIMITED

INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF SLICKER RECYCLING LIMITED

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Joanne Baldwin ACA FCCA (Senior Statutory Auditor)
For and on behalf of Ormerod Rutter Limited

29 September 2023

Chartered Accountants
Statutory Auditor

The Oakley
Kidderminster Road
Droitwich
Worcestershire
WR9 9AY

SLICKER RECYCLING LIMITED

GROUP STATEMENT OF COMPREHENSIVE INCOME

FOR THE YEAR ENDED 31 DECEMBER 2022

	Notes	2022 £000	2021 £000
Turnover	3	50,137	33,519
Cost of sales		(36,716)	(24,909)
Gross profit		13,421	8,610
Administrative expenses		(6,888)	(6,737)
Other operating income		198	372
Operating profit	4	6,731	2,245
Interest payable and similar expenses	8	(474)	(322)
Profit before taxation		6,257	1,923
Tax on profit	9	(1,775)	(383)
Profit for the financial year	25	4,482	1,540

Profit for the financial year is all attributable to the owners of the parent company.

Total comprehensive income for the year is all attributable to the owners of the parent company.

SLICKER RECYCLING LIMITED

GROUP BALANCE SHEET

AS AT 31 DECEMBER 2022

		2022		2021	
	Notes	£000	£000	£000	£000
Fixed assets					
Goodwill	10		8,537		9,687
Negative goodwill	10		(2,557)		(2,694)
Net goodwill			5,980		6,993
Other intangible assets	10		27		20
Total intangible assets			6,007		7,013
Tangible assets	11		15,222		14,392
			21,229		21,405
Current assets					
Stocks	14	1,594		1,232	
Debtors	15	13,206		8,185	
Cash at bank and in hand		2,892		1,666	
		17,692		11,083	
Creditors: amounts falling due within one year	16	(12,553)		(10,541)	
Net current assets			5,139		542
Total assets less current liabilities			26,368		21,947
Creditors: amounts falling due after more than one year	17		(13,590)		(14,163)
Provisions for liabilities					
Provisions	20	725		400	
Deferred tax liability	21	674		487	
			(1,399)		(887)
Net assets			11,379		6,897

SLICKER RECYCLING LIMITED

GROUP BALANCE SHEET (CONTINUED)

AS AT 31 DECEMBER 2022

	Notes	2022 £000	2021 £000
Capital and reserves			
Called up share capital	24	-	-
Share premium account	25	10	10
Capital redemption reserve	25	11,899	11,899
Profit and loss reserves	25	(530)	(5,012)
Total equity		<u>11,379</u>	<u>6,897</u>

The financial statements were approved by the board of directors and authorised for issue on 29 September 2023 and are signed on its behalf by:

Mr Mark Olpin
Director

SLICKER RECYCLING LIMITED

COMPANY BALANCE SHEET

AS AT 31 DECEMBER 2022

		2022		2021	
	Notes	£000	£000	£000	£000
Fixed assets					
Goodwill	10		466		543
Other intangible assets	10		27		20
Total intangible assets			493		563
Tangible assets	11		10,414		9,104
Investments	12		17,794		17,794
			28,701		27,461
Current assets					
Stocks	14	412		288	
Debtors	15	10,729		6,573	
Cash at bank and in hand		1,186		337	
			12,327		7,198
Creditors: amounts falling due within one year	16	(9,577)		(8,874)	
Net current assets/(liabilities)			2,750		(1,676)
Total assets less current liabilities			31,451		25,785
Creditors: amounts falling due after more than one year	17		(21,422)		(18,928)
Provisions for liabilities					
Provisions	20	400		400	
Deferred tax liability	21	257		-	
			(657)		(400)
Net assets			9,372		6,457
Capital and reserves					
Called up share capital	24		-		-
Share premium account	25		10		10
Capital redemption reserve	25		11,899		11,899
Profit and loss reserves	25		(2,537)		(5,452)
Total equity			9,372		6,457

As permitted by s408 Companies Act 2006, the company has not presented its own profit and loss account and related notes. The company's profit for the year was £2,915,166 (2021 - £803,072 profit).

These abbreviated accounts have been prepared in accordance with the special provisions in section 445(3) of the Companies Act 2006 relating to medium-sized companies.

SLICKER RECYCLING LIMITED

COMPANY BALANCE SHEET (CONTINUED)

AS AT 31 DECEMBER 2022

The financial statements were approved by the board of directors and authorised for issue on 29 September 2023 and are signed on its behalf by:

Mr Mark Olpin
Director

Company registration number 08652156 (England and Wales)

SLICKER RECYCLING LIMITED

GROUP STATEMENT OF CHANGES IN EQUITY

FOR THE YEAR ENDED 31 DECEMBER 2022

	Share capital	Share premium account	Capital redemption reserve	Profit and loss reserves	Total
	£000	£000	£000	£000	£000
Balance at 1 January 2021	-	10	11,899	(6,552)	5,357
Year ended 31 December 2021:					
Profit and total comprehensive income	-	-	-	1,540	1,540
Balance at 31 December 2021	-	10	11,899	(5,012)	6,897
Year ended 31 December 2022:					
Profit and total comprehensive income	-	-	-	4,482	4,482
Balance at 31 December 2022	-	10	11,899	(530)	11,379

SLICKER RECYCLING LIMITED

COMPANY STATEMENT OF CHANGES IN EQUITY

FOR THE YEAR ENDED 31 DECEMBER 2022

	Share capital	Share premium account	Capital redemption reserve	Profit and loss reserves	Total
	£000	£000	£000	£000	£000
Balance at 1 January 2021	-	10	11,899	(6,255)	5,654
Year ended 31 December 2021:					
Profit and total comprehensive income for the year	-	-	-	803	803
Balance at 31 December 2021	-	10	11,899	(5,452)	6,457
Year ended 31 December 2022:					
Profit and total comprehensive income	-	-	-	2,915	2,915
Balance at 31 December 2022	-	10	11,899	(2,537)	9,372

SLICKER RECYCLING LIMITED

GROUP STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 DECEMBER 2022

		2022		2021	
	Notes	£000	£000	£000	£000
Cash flows from operating activities					
Cash generated from operations	29		2,457		2,928
Interest paid			(474)		(322)
Income taxes paid			(478)		(320)
Net cash inflow from operating activities			1,505		2,286
Investing activities					
Purchase of business		-		(1,501)	
Purchase of intangible assets		(12)		(4)	
Purchase of tangible fixed assets		(2,278)		(140)	
Proceeds from disposal of tangible fixed assets		50		136	
Net cash used in investing activities			(2,240)		(1,509)
Financing activities					
Repayment of borrowings		(937)		-	
Proceeds from new bank loans		-		1,500	
Repayment of bank loans		3,325		(878)	
Payment of finance leases obligations		(427)		(497)	
Net cash generated from financing activities			1,961		125
Net increase in cash and cash equivalents			1,226		902
Cash and cash equivalents at beginning of year			1,666		764
Cash and cash equivalents at end of year			2,892		1,666

SLICKER RECYCLING LIMITED

NOTES TO THE GROUP FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2022

1 Accounting policies

Company information

Slicker Recycling Limited ("the company") is a private limited company domiciled and incorporated in England and Wales. The registered office is Lombard House, Worcester Road, Stourport-On-Severn, DY13 9BZ.

The group consists of Slicker Recycling Limited and all of its subsidiaries.

1.1 Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £000.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

1.2 Business combinations

In the parent company financial statements, the cost of a business combination is the fair value at the acquisition date of the assets given, equity instruments issued and liabilities incurred or assumed, plus costs directly attributable to the business combination. The excess of the cost of a business combination over the fair value of the identifiable assets, liabilities and contingent liabilities acquired is recognised as goodwill. The cost of the combination includes the estimated amount of contingent consideration that is probable and can be measured reliably, and is adjusted for changes in contingent consideration after the acquisition date. Provisional fair values recognised for business combinations in previous periods are adjusted retrospectively for final fair values determined in the 12 months following the acquisition date. Investments in subsidiaries, joint ventures and associates are accounted for at cost less impairment.

Deferred tax is recognised on differences between the value of assets (other than goodwill) and liabilities recognised in a business combination accounted for using the purchase method and the amounts that can be deducted or assessed for tax, considering the manner in which the carrying amount of the asset or liability is expected to be recovered or settled. The deferred tax recognised is adjusted against goodwill or negative goodwill.

1.3 Basis of consolidation

The consolidated group financial statements consist of the financial statements of the parent company Slicker Recycling Limited together with all entities controlled by the parent company (its subsidiaries) and the group's share of its interests in joint ventures and associates.

All financial statements are made up to 31 December 2022. Where necessary, adjustments are made to the financial statements of subsidiaries to bring the accounting policies used into line with those used by other members of the group.

All intra-group transactions, balances and unrealised gains on transactions between group companies are eliminated on consolidation. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred.

Subsidiaries are consolidated in the group's financial statements from the date that control commences until the date that control ceases.

1.4 Going concern

At the time of approving the financial statements, the directors have a reasonable expectation that the group has adequate resources to continue in operational existence for the foreseeable future. Thus the directors continue to adopt the going concern basis of accounting in preparing the financial statements.

SLICKER RECYCLING LIMITED

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

1 Accounting policies

(Continued)

1.5 Turnover

Turnover is recognised at the fair value of the consideration received or receivable for goods and services provided in the normal course of business, and is shown net of VAT and other sales related taxes. The fair value of consideration takes into account trade discounts, settlement discounts and volume rebates.

When cash inflows are deferred and represent a financing arrangement, the fair value of the consideration is the present value of the future receipts. The difference between the fair value of the consideration and the nominal amount received is recognised as interest income.

Revenue from the sale of goods is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer (usually on dispatch of the goods), the amount of revenue can be measured reliably, it is probable that the economic benefits associated with the transaction will flow to the entity and the costs incurred or to be incurred in respect of the transaction can be measured reliably.

1.6 Research and development expenditure

Research expenditure is written off against profits in the year in which it is incurred. Identifiable development expenditure is capitalised to the extent that the technical, commercial and financial feasibility can be demonstrated.

1.7 Intangible fixed assets - goodwill

Goodwill represents the excess of the cost of acquisition of a business over the fair value of net assets acquired. It is initially recognised as an asset at cost and is subsequently measured at cost less accumulated amortisation and accumulated impairment losses. Goodwill is considered to have a finite useful life and is amortised on a systematic basis over its expected life, which is ten years.

Negative goodwill arises when the fair value of the net assets acquired in a business combination exceeds the cost of the acquisition. Negative goodwill is recognised on the balance sheet as a liability and is subsequently amortised over the expected useful life of the assets acquired. Negative goodwill is amortised on a straight-line basis over the expected useful life of the plant and machinery acquired with an average useful life of 9 years.

For the purposes of impairment testing, goodwill is allocated to the cash-generating units expected to benefit from the acquisition. Cash-generating units to which goodwill has been allocated are tested for impairment at least annually, or more frequently when there is an indication that the unit may be impaired. If the recoverable amount of the cash-generating unit is less than the carrying amount of the unit, the impairment loss is allocated first to reduce the carrying amount of any goodwill allocated to the unit and then to the other assets of the unit pro-rata on the basis of the carrying amount of each asset in the unit.

1.8 Intangible fixed assets other than goodwill

Intangible assets acquired separately from a business are recognised at cost and are subsequently measured at cost less accumulated amortisation and accumulated impairment losses.

Intangible assets acquired on business combinations are recognised separately from goodwill at the acquisition date where it is probable that the expected future economic benefits that are attributable to the asset will flow to the entity and the fair value of the asset can be measured reliably; the intangible asset arises from contractual or other legal rights; and the intangible asset is separable from the entity.

Amortisation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Software	3 to 5 years
Patents	3 years
Trademarks	3 years

SLICKER RECYCLING LIMITED

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

1 Accounting policies

(Continued)

1.9 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Leasehold land and buildings	(with 50 years or more to run) are depreciated at 2% pa
Plant and equipment	3 to 15 years on a straight line basis
Fixtures and fittings	2 to 10 years on a straight line basis
Motor vehicles	3 to 15 years on a straight line basis

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the profit and loss account.

1.10 Fixed asset investments

Equity investments are measured at fair value through profit or loss, except for those equity investments that are not publicly traded and whose fair value cannot otherwise be measured reliably, which are recognised at cost less impairment until a reliable measure of fair value becomes available.

In the parent company financial statements, investments in subsidiaries, associates and jointly controlled entities are initially measured at cost and subsequently measured at cost less any accumulated impairment losses.

A subsidiary is an entity controlled by the group. Control is the power to govern the financial and operating policies of the entity so as to obtain benefits from its activities.

An associate is an entity, being neither a subsidiary nor a joint venture, in which the company holds a long-term interest and where the company has significant influence. The group considers that it has significant influence where it has the power to participate in the financial and operating decisions of the associate.

Investments in associates are initially recognised at the transaction price (including transaction costs) and are subsequently adjusted to reflect the group's share of the profit or loss, other comprehensive income and equity of the associate using the equity method. Any difference between the cost of acquisition and the share of the fair value of the net identifiable assets of the associate on acquisition is recognised as goodwill. Any unamortised balance of goodwill is included in the carrying value of the investment in associates.

Losses in excess of the carrying amount of an investment in an associate are recorded as a provision only when the company has incurred legal or constructive obligations or has made payments on behalf of the associate.

In the parent company financial statements, investments in associates are accounted for at cost less impairment.

Entities in which the group has a long term interest and shares control under a contractual arrangement are classified as jointly controlled entities.

SLICKER RECYCLING LIMITED

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

1 Accounting policies

(Continued)

1.11 Impairment of fixed assets

At each reporting period end date, the group reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

The carrying amount of the investments accounted for using the equity method is tested for impairment as a single asset. Any goodwill included in the carrying amount of the investment is not tested separately for impairment.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

1.12 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the stocks to their present location and condition.

Stocks held for distribution at no or nominal consideration are measured at the lower of cost and replacement cost, adjusted where applicable for any loss of service potential.

At each reporting date, an assessment is made for impairment. Any excess of the carrying amount of stocks over its estimated selling price less costs to complete and sell is recognised as an impairment loss in profit or loss. Reversals of impairment losses are also recognised in profit or loss.

1.13 Cash and cash equivalents

Cash and cash equivalents are basic financial assets and include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

SLICKER RECYCLING LIMITED

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

1 Accounting policies

(Continued)

1.14 Financial instruments

The group has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the group's balance sheet when the group becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset and the net amounts presented in the financial statements when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Other financial assets

Other financial assets, including investments in equity instruments which are not subsidiaries, associates or joint ventures, are initially measured at fair value, which is normally the transaction price. Such assets are subsequently carried at fair value and the changes in fair value are recognised in profit or loss, except that investments in equity instruments that are not publicly traded and whose fair values cannot be measured reliably are measured at cost less impairment.

Impairment of financial assets

Financial assets, other than those held at fair value through profit and loss, are assessed for indicators of impairment at each reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected. If an asset is impaired, the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised, the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been, had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

Derecognition of financial assets

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire or are settled, or when the group transfers the financial asset and substantially all the risks and rewards of ownership to another entity, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party.

Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the group after deducting all of its liabilities.

SLICKER RECYCLING LIMITED

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

1 Accounting policies

(Continued)

Basic financial liabilities

Basic financial liabilities, including creditors, bank loans, loans from fellow group companies and preference shares that are classified as debt, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Other financial liabilities

Derivatives, including interest rate swaps and forward foreign exchange contracts, are not basic financial instruments. Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured at their fair value. Changes in the fair value of derivatives are recognised in profit or loss in finance costs or finance income as appropriate, unless hedge accounting is applied and the hedge is a cash flow hedge.

Debt instruments that do not meet the conditions in FRS 102 paragraph 11.9 are subsequently measured at fair value through profit or loss. Debt instruments may be designated as being measured at fair value through profit or loss to eliminate or reduce an accounting mismatch or if the instruments are measured and their performance evaluated on a fair value basis in accordance with a documented risk management or investment strategy.

Derecognition of financial liabilities

Financial liabilities are derecognised when the group's contractual obligations expire or are discharged or cancelled.

1.15 Equity instruments

Equity instruments issued by the group are recorded at the proceeds received, net of transaction costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the group.

1.16 Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the profit and loss account because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

SLICKER RECYCLING LIMITED

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

1 Accounting policies

(Continued)

Deferred tax

Deferred tax liabilities are generally recognised for all timing differences and deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Such assets and liabilities are not recognised if the timing difference arises from goodwill or from the initial recognition of other assets and liabilities in a transaction that affects neither the tax profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each reporting end date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered. Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the profit and loss account, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity. Deferred tax assets and liabilities are offset if, and only if, there is a legally enforceable right to offset current tax assets and liabilities and the deferred tax assets and liabilities relate to taxes levied by the same tax authority.

1.17 Provisions

Provisions are recognised when the group has a legal or constructive present obligation as a result of a past event, it is probable that the group will be required to settle that obligation and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the reporting end date, taking into account the risks and uncertainties surrounding the obligation. Where the effect of the time value of money is material, the amount expected to be required to settle the obligation is recognised at present value. When a provision is measured at present value, the unwinding of the discount is recognised as a finance cost in profit or loss in the period in which it arises.

1.18 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.19 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

1.20 Leases

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessees. All other leases are classified as operating leases.

Assets held under finance leases are recognised as assets at the lower of the assets fair value at the date of inception and the present value of the minimum lease payments. The related liability is included in the balance sheet as a finance lease obligation. Lease payments are treated as consisting of capital and interest elements. The interest is charged to profit or loss so as to produce a constant periodic rate of interest on the remaining balance of the liability.

Rentals payable under operating leases, including any lease incentives received, are charged to profit or loss on a straight line basis over the term of the relevant lease except where another more systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed.

SLICKER RECYCLING LIMITED

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

1 Accounting policies

(Continued)

Rental income from operating leases is recognised on a straight line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised on a straight line basis over the lease term.

1.21 Government grants

Government grants are recognised at the fair value of the asset received or receivable when there is reasonable assurance that the grant conditions will be met and the grants will be received.

A grant that specifies performance conditions is recognised in income when the performance conditions are met. Where a grant does not specify performance conditions it is recognised in income when the proceeds are received or receivable. A grant received before the recognition criteria are satisfied is recognised as a liability.

1.22 Foreign exchange

Transactions in currencies other than pounds sterling are recorded at the rates of exchange prevailing at the dates of the transactions. At each reporting end date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at the rates prevailing on the reporting end date. Gains and losses arising on translation in the period are included in profit or loss.

2 Judgements and key sources of estimation uncertainty

In the application of the group's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

Key sources of estimation uncertainty

The estimates and assumptions which have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities are as follows.

Property, plant and equipment

Property, plant and equipment are depreciated over their useful life taking into account, where appropriate, residual values. Assessment of useful lives and residual values are performed annually, taking into account factors such as technological innovation, maintenance programmes, market information and management considerations. In assessing the residual values, the remaining life of the asset, its projected disposal value and future market conditions are taken into account. Details on property, plant and equipment can be found in note 11.

Environmental provision

Provision is made to cover anticipated costs in relation to the restoration of a number of sites following sale or completion of activities. Detail on environmental provision can be found in note 20.

3 Turnover and other revenue

The whole of turnover is attributable to the principal activities of the Group, which are the provision of collection of waste oil and sale of processed fuel oil. Turnover arises from the United Kingdom as well as from exports of oil.

SLICKER RECYCLING LIMITED

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

3 Turnover and other revenue		(Continued)	
	2022	2021	
	£000	£000	
Turnover analysed by geographical market			
United Kingdom	30,921	22,797	
Europe	19,216	10,722	
	<u>50,137</u>	<u>33,519</u>	
	2022	2021	
	£000	£000	
Other revenue			
Grants received	-	347	
	<u>-</u>	<u>347</u>	
4 Operating profit		2022	2021
		£000	£000
Operating profit for the year is stated after charging/(crediting):			
Exchange (gains)/losses	-	1	
Research and development costs	-	2	
Government grants	-	(347)	
Depreciation of owned tangible fixed assets	1,179	1,272	
Depreciation of tangible fixed assets held under finance leases	244	252	
Profit on disposal of tangible fixed assets	(25)	(10)	
Amortisation of intangible assets	1,018	956	
Operating lease charges	1,673	1,152	
	<u>1,673</u>	<u>1,152</u>	
5 Auditor's remuneration		2022	2021
		£000	£000
Fees payable to the company's auditor and associates:			
For audit services			
Audit of the financial statements of the group and company	20	18	
Audit of the financial statements of the company's subsidiaries	16	14	
	<u>36</u>	<u>32</u>	
For other services			
Taxation compliance services	5	4	
All other non-audit services	9	6	
	<u>14</u>	<u>10</u>	

SLICKER RECYCLING LIMITED

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

6 Employees

The average monthly number of persons (including directors) employed by the group and company during the year was:

	Group 2022 Number	2021 Number	Company 2022 Number	2021 Number
Direct labour	141	125	141	117
Administration	57	63	57	59
Total	198	188	198	176

Their aggregate remuneration comprised:

	Group 2022 £000	2021 £000	Company 2022 £000	2021 £000
Wages and salaries	7,509	7,136	7,509	6,702
Social security costs	770	705	770	670
Pension costs	177	236	177	173
	8,456	8,077	8,456	7,545

7 Directors' remuneration

	2022 £000	2021 £000
Remuneration for qualifying services	149	152
Company pension contributions to defined contribution schemes	13	21
	162	173

The number of directors for whom retirement benefits are accruing under defined contribution schemes amounted to 1 (2021 - 1).

8 Interest payable and similar expenses

	2022 £000	2021 £000
Interest on bank overdrafts and loans	443	277
Interest on finance leases and hire purchase contracts	31	45
Total finance costs	474	322

SLICKER RECYCLING LIMITED

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

9 Taxation

	2022 £000	2021 £000
Current tax		
UK corporation tax on profits for the current period	648	258
	<u> </u>	<u> </u>
Deferred tax		
Origination and reversal of timing differences	1,127	126
Adjustment in respect of prior periods	-	(1)
	<u> </u>	<u> </u>
Total deferred tax	1,127	125
	<u> </u>	<u> </u>
Total tax charge	1,775	383
	<u> </u>	<u> </u>

The actual charge for the year can be reconciled to the expected charge for the year based on the profit or loss and the standard rate of tax as follows:

	2022 £000	2021 £000
Profit before taxation	6,257	1,923
	<u> </u>	<u> </u>
Expected tax charge based on the standard rate of corporation tax in the UK of 19.00% (2021: 19.00%)	1,189	365
Tax effect of expenses that are not deductible in determining taxable profit	80	(14)
Tax effect of utilisation of tax losses not previously recognised	(3)	(155)
Adjustments in respect of prior years	-	(17)
Group relief	-	(154)
Other permanent differences	(15)	15
Deferred tax adjustments in respect of prior years	-	201
Depreciation in excess of capital allowances	530	144
Other temporary timing differences	(6)	(2)
	<u> </u>	<u> </u>
Taxation charge	1,775	383
	<u> </u>	<u> </u>

SLICKER RECYCLING LIMITED

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

10 Intangible fixed assets

Group	Goodwill	Negative goodwill	Software	Patents	Trademarks	Total
	£000	£000	£000	£000	£000	£000
Cost						
At 1 January 2022	11,397	(3,196)	358	1,949	2,154	12,662
Additions	-	-	12	-	-	12
	<u>11,397</u>	<u>(3,196)</u>	<u>370</u>	<u>1,949</u>	<u>2,154</u>	<u>12,674</u>
At 31 December 2022	11,397	(3,196)	370	1,949	2,154	12,674
Amortisation and impairment						
At 1 January 2022	1,710	(502)	338	1,949	2,154	5,649
Amortisation charged for the year	1,150	(137)	5	-	-	1,018
	<u>2,860</u>	<u>(639)</u>	<u>343</u>	<u>1,949</u>	<u>2,154</u>	<u>6,667</u>
At 31 December 2022	2,860	(639)	343	1,949	2,154	6,667
Carrying amount						
At 31 December 2022	<u>8,537</u>	<u>(2,557)</u>	<u>27</u>	<u>-</u>	<u>-</u>	<u>6,007</u>
At 31 December 2021	<u>9,687</u>	<u>(2,694)</u>	<u>20</u>	<u>-</u>	<u>-</u>	<u>7,013</u>
Company						
	Goodwill		Software	Patents	Trademarks	Total
	£000		£000	£000	£000	£000
Cost						
At 1 January 2022	774		323	1,949	2,154	5,200
Additions	-		12	-	-	12
	<u>774</u>		<u>335</u>	<u>1,949</u>	<u>2,154</u>	<u>5,212</u>
At 31 December 2022	774		335	1,949	2,154	5,212
Amortisation and impairment						
At 1 January 2022	231		303	1,949	2,154	4,637
Amortisation charged for the year	77		5	-	-	82
	<u>308</u>		<u>308</u>	<u>1,949</u>	<u>2,154</u>	<u>4,719</u>
At 31 December 2022	308		308	1,949	2,154	4,719
Carrying amount						
At 31 December 2022	<u>466</u>		<u>27</u>	<u>-</u>	<u>-</u>	<u>493</u>
At 31 December 2021	<u>543</u>		<u>20</u>	<u>-</u>	<u>-</u>	<u>563</u>

SLICKER RECYCLING LIMITED

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

11 Tangible fixed assets

Group	Leasehold land and buildings	Assets under construction	Plant and equipment	Fixtures and fittings	Motor vehicles	Total
	£000	£000	£000	£000	£000	£000
Cost						
At 1 January 2022	5,909	-	15,065	549	6,066	27,589
Additions	4	-	432	26	148	610
Disposals	-	-	-	-	(223)	(223)
Transfers	-	1,669	-	-	-	1,669
At 31 December 2022	5,913	1,669	15,497	575	5,991	29,645
Depreciation and impairment						
At 1 January 2022	652	-	8,048	439	4,058	13,197
Depreciation charged in the year	147	-	809	38	429	1,423
Eliminated in respect of disposals	-	-	-	-	(197)	(197)
At 31 December 2022	799	-	8,857	477	4,290	14,423
Carrying amount						
At 31 December 2022	5,114	1,669	6,640	98	1,701	15,222
At 31 December 2021	5,257	-	7,017	110	2,008	14,392

SLICKER RECYCLING LIMITED

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

11 Tangible fixed assets

(Continued)

Company	Leasehold land and buildings	Assets under construction	Plant and equipment	Fixtures and fittings	Motor vehicles	Total
	£000	£000	£000	£000	£000	£000
Cost						
At 1 January 2022	5,817	-	6,251	456	4,696	17,220
Additions	-	-	385	26	148	559
Disposals	-	-	-	-	(223)	(223)
Transfers	-	1,669	-	-	-	1,669
At 31 December 2022	5,817	1,669	6,636	482	4,621	19,225
Depreciation and impairment						
At 1 January 2022	345	-	4,636	356	2,779	8,116
Depreciation charged in the year	125	-	300	38	429	892
Eliminated in respect of disposals	-	-	-	-	(197)	(197)
At 31 December 2022	470	-	4,936	394	3,011	8,811
Carrying amount						
At 31 December 2022	5,347	1,669	1,700	88	1,610	10,414
At 31 December 2021	5,472	-	1,615	100	1,917	9,104

The net carrying value of tangible fixed assets includes the following in respect of assets held under finance leases or hire purchase contracts.

	Group 2022 £000	2021 £000	Company 2022 £000	2021 £000
Plant and equipment	-	3	-	3
Motor vehicles	1,163	1,431	1,163	1,431
	1,163	1,434	1,163	1,434

SLICKER RECYCLING LIMITED

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

12 Fixed asset investments

		Group 2022 £000	2021 £000	Company 2022 £000	2021 £000
	Notes				
Investments in subsidiaries	13	-	-	17,794	17,794

The addition in the year represents an additional payment in relation to the acquisition of Regroup (UK) Limited which was triggered by rising prices.

Movements in fixed asset investments

Company	Shares in subsidiaries £000
Cost or valuation	
At 1 January 2022 and 31 December 2022	17,794
Carrying amount	
At 31 December 2022	17,794
At 31 December 2021	17,794

13 Subsidiaries

Details of the company's subsidiaries at 31 December 2022 are as follows:

Name of undertaking	Registered office	Class of shares held	% Held	
			Direct	Indirect
J VANT Ltd	Lombard House, Worcester Road, Stourport-On-Severn, England, DY13 9BZ	Ordinary	100.00	-
Avista Oil Services (UK) Ltd	Lombard House, Worcester Road, Stourport-On-Severn, Worcestershire, United Kingdom, DY13 9BZ	Ordinary	100.00	-
Regroup (UK) Limited	Clipper House, Air Street, Hull, East Yorkshire, HU5 1RR	Ordinary	100.00	-
Regroup (Reclaim) Limited	Clipper House, Air Street, Hull, East Yorkshire, HU5 1RR	Ordinary	-	100.00
Regroup (Refuel) Limited	Clipper House, Air Street, Hull, East Yorkshire, HU5 1RR	Ordinary	-	100.00
Waste Recycling Services Limited	Clipper House, Air Street, Hull, East Yorkshire, HU5 1RR	Ordinary	-	100.00
Waste Oil Services Limited	Clipper House, Air Street, Hull, East Yorkshire, HU5 1RR	Ordinary	-	100.00
Regroup (Renewable) Limited	Clipper House, Air Street, Hull, East Yorkshire, HU5 1RR	Ordinary	-	100.00

SLICKER RECYCLING LIMITED

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

14 Stocks

	Group 2022 £000	2021 £000	Company 2022 £000	2021 £000
Raw materials and consumables	1,590	1,228	408	284
Finished goods and goods for resale	4	4	4	4
	<u>1,594</u>	<u>1,232</u>	<u>412</u>	<u>288</u>

15 Debtors

	Group 2022 £000	2021 £000	Company 2022 £000	2021 £000
Amounts falling due within one year:				
Trade debtors	4,076	3,613	1,954	2,248
Amounts owed by group undertakings	4,091	794	3,842	794
Other debtors	3,033	1,177	3,033	1,094
Prepayments and accrued income	1,130	785	1,024	621
	<u>12,330</u>	<u>6,369</u>	<u>9,853</u>	<u>4,757</u>
Deferred tax asset (note 21)	876	1,816	876	1,816
	<u>13,206</u>	<u>8,185</u>	<u>10,729</u>	<u>6,573</u>

16 Creditors: amounts falling due within one year

	Notes	Group 2022 £000	2021 £000	Company 2022 £000	2021 £000
Bank loans	18	2,680	2,170	2,680	2,170
Obligations under finance leases	19	369	428	369	420
Trade creditors		4,323	2,990	1,449	1,387
Amounts owed to group undertakings		-	-	857	935
Corporation tax payable		428	258	-	-
Other taxation and social security		306	666	163	468
Deferred income	22	38	39	13	14
Other creditors		179	263	200	221
Accruals and deferred income		4,230	3,727	3,846	3,259
		<u>12,553</u>	<u>10,541</u>	<u>9,577</u>	<u>8,874</u>

SLICKER RECYCLING LIMITED

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

17 Creditors: amounts falling due after more than one year

		Group		Company	
	Notes	2022	2021	2022	2021
		£000	£000	£000	£000
Bank loans and overdrafts	18	4,883	2,068	4,883	2,068
Obligations under finance leases	19	198	566	198	566
Other borrowings	18	2,986	3,923	2,986	3,923
Amounts owed to group undertakings		5,315	6,373	13,355	11,371
Deferred income	22	208	233	-	-
Other creditors		-	1,000	-	1,000
		<u>13,590</u>	<u>14,163</u>	<u>21,422</u>	<u>18,928</u>

18 Loans and overdrafts

	Group		Company	
	2022	2021	2022	2021
	£000	£000	£000	£000
Bank loans	7,563	4,238	7,563	4,238
Other loans	2,986	3,923	2,986	3,923
	<u>10,549</u>	<u>8,161</u>	<u>10,549</u>	<u>8,161</u>
Payable within one year	2,680	2,170	2,680	2,170
Payable after one year	7,869	5,991	7,869	5,991

The long-term loans are secured by fixed and floating charges over the assets of the company and the group.

19 Finance lease obligations

	Group		Company	
	2022	2021	2022	2021
	£000	£000	£000	£000
Future minimum lease payments due under finance leases:				
Within one year	369	428	369	420
In two to five years	198	566	198	566
	<u>567</u>	<u>994</u>	<u>567</u>	<u>986</u>

Finance lease payments represent rentals payable by the company or group for certain items of plant and machinery. Leases include purchase options at the end of the lease period, and no restrictions are placed on the use of the assets. The average lease term is 2 years. All leases are on a fixed repayment basis and no arrangements have been entered into for contingent rental payments.

SLICKER RECYCLING LIMITED

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

20 Provisions for liabilities

	Group 2022 £000	2021 £000	Company 2022 £000	2021 £000
Remediation of contaminated land	725	400	400	400

Movements on provisions:

	Remediation of contaminated land £000
Group	
At 1 January 2022	400
Additional provisions in the year	325
At 31 December 2022	725

	Remediation of contaminated land £000
Company	
At 1 January 2022 and 31 December 2022	400

21 Deferred taxation

The following are the major deferred tax liabilities and assets recognised by the group and company, and movements thereon:

	Liabilities 2022 £000	Liabilities 2021 £000	Assets 2022 £000	Assets 2021 £000
Group				
Accelerated capital allowances	674	487	-	212
Tax losses	-	-	852	1,581
Short term timing differences	-	-	24	23
	674	487	876	1,816

SLICKER RECYCLING LIMITED

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

21 Deferred taxation

(Continued)

	Liabilities	Liabilities	Assets	Assets
	2022	2021	2022	2021
Company	£000	£000	£000	£000
Accelerated capital allowances	257	-	-	212
Tax losses	-	-	852	1,581
Short term timing differences	-	-	24	23
	<u>257</u>	<u>-</u>	<u>876</u>	<u>1,816</u>
			Group	Company
			2022	2022
			£000	£000
Movements in the year:				
Asset at 1 January 2022			(1,329)	(1,816)
Charge to profit or loss			1,127	1,197
			<u>(202)</u>	<u>(619)</u>
Asset at 31 December 2022				

SLICKER RECYCLING LIMITED

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

22 Deferred income

	Group 2022 £000	2021 £000	Company 2022 £000	2021 £000
Arising from government grants	233	258	-	-
Other deferred income	13	14	13	14
	<u>246</u>	<u>272</u>	<u>13</u>	<u>14</u>

Deferred income is included in the financial statements as follows:

Current liabilities	38	39	13	14
Non-current liabilities	208	233	-	-
	<u>246</u>	<u>272</u>	<u>13</u>	<u>14</u>

23 Retirement benefit schemes

	2022 £000	2021 £000
Defined contribution schemes		
Charge to profit or loss in respect of defined contribution schemes	177	236

A defined contribution pension scheme is operated for all qualifying employees. The assets of the scheme are held separately from those of the group in an independently administered fund.

24 Share capital

	2022 Number	2021 Number	2022 £000	2021 £000
Ordinary shares of 0.1p each	2,220	2,220	-	-

SLICKER RECYCLING LIMITED

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

25 Reserves

Share premium

The share premium represents the premium arising on the issue of shares net of costs.

Profit and loss reserves

The profit and loss reserves comprise of the cumulative profits of the Company or Group.

Capital Contribution reserve

On 4 March 2016 Mr Andrew Black acquired the Company from Hydrodec Group Plc. As a part of the sale agreement Hydrodec Group Plc forgave all debt due to it and its subsidiaries by the Company effective from 31 December 2015. The debt forgiven has been treated as a capital contribution as at 31 December 2017.

26 Operating lease commitments

Lessee

At the reporting end date the group had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	Group		Company	
	2022	2021	2022	2021
	£000	£000	£000	£000
Within one year	328	346	210	189
Between two and five years	988	1,008	516	535
In over five years	826	1,051	590	696
	<u>2,142</u>	<u>2,405</u>	<u>1,316</u>	<u>1,420</u>

27 Capital commitments

Amounts contracted for but not provided in the financial statements:

	Group		Company	
	2022	2021	2022	2021
	£000	£000	£000	£000
Acquisition of tangible fixed assets	1,251	-	1,251	-
	<u>1,251</u>	<u>-</u>	<u>1,251</u>	<u>-</u>

As at 31 December 2022, Slicker Recycling Limited had committed to purchasing Motor Vehicles amounting to £1,250,620.

SLICKER RECYCLING LIMITED

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

28 Events after the reporting date

On 15 May 2023 the company acquired the trade and assets of Oil Monster, the waste lubricating oil collection arm of Cleansing Service Group Limited.

This acquisition is aligned with the company's growth strategy, increasing the companies UK market share of used lubricating oil collections providing additional feedstock for the joint venture Danish re-refinery. There is also the opportunity to realise synergies from combining the collection fleets, plus the cross selling of additional services undertaken by Slicker Recycling into the Oil Monster customer base, all of which are earnings enhancing. Outside of the financial benefits the acquisition will give Oil Monster customers access to their own carbon cutting and sustainability agenda from the circular economy approach of re-refining the collected waste lubricating oil back into base oil.

29 Cash generated from group operations

	2022 £000	2021 £000
Profit for the year after tax	4,482	1,540
Adjustments for:		
Taxation charged	1,775	383
Finance costs	474	322
Loss/(gain) on disposal of tangible fixed assets	(25)	(10)
Amortisation and impairment of intangible assets	1,018	956
Depreciation and impairment of tangible fixed assets	1,423	1,524
Increase in provisions	325	-
Movements in working capital:		
Increase in stocks	(362)	(391)
(Increase)/decrease in debtors	(5,961)	714
Decrease in creditors	(666)	(2,086)
Decrease in deferred income	(26)	(24)
Cash generated from operations	2,457	2,928

30 Analysis of changes in net debt - group

	1 January 2022 £000	Cash flows £000	31 December 2022 £000
Cash at bank and in hand	1,666	1,226	2,892
Borrowings excluding overdrafts	(8,161)	(2,388)	(10,549)
Obligations under finance leases	(994)	427	(567)
	(7,489)	(735)	(8,224)

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