Registration number: 08436169

Barchester (MW) Limited (formerly brighterkind (MW) Limited)

Annual Report and Unaudited Financial Statements

for the Year Ended 31 December 2019



A06 21/06/2021 COMPANIES HOUSE

Contents

Company Information	1
Strategic Report	2 to 4
Directors' Report	5
Statement of Directors' Responsibilities	6
Profit and Loss Account	7
Statement of Comprehensive Income	. 8
Balance Sheet	9
Statement of Changes in Equity	. 10
Notes to the Financial Statements	11 to 18

Company Information

Directors

Pete Calveley

Mark Hazlewood

Michael O'Reilly

Company secretary

Michael O'Reilly

Registered office

3rd Floor, The Aspect

12 Finsbury Square

London EC2A 1AS

Strategic Report for the Year Ended 31 December 2019

The Directors present their strategic report for the year ended 31 December 2019.

Principal activity

The principal activity of the Company is that of an intermediary holding company.

Fair review of the business

The results of the Company are included in the consolidated financial statements of the Group headed by Barchester (CB) Limited. These financial statements contain a detailed business review relating to the Group and copies can be obtained from Companies House.

Principal risks and uncertainties

The Board of Barchester (CB) Limited analyses key risks to the business and monitors exposure to these risks through a series of Key Performance Indicators (KPIs). These KPIs are reviewed to ensure that the Group is achieving its principal objectives of providing the highest quality of care for residents, while at the same time ensuring that the infrastructure is as fully and efficiently utilised as possible to provide appropriate returns to shareholders.

Clinical quality risk

We are committed to the need to provide a consistent level of care. We have invested in a number of key areas to monitor care provision, including a specialist dementia team, clinical development nurses and a more rigorous programme of quality inspections. The business operates sophisticated levels of performance monitoring with regular reporting to senior management and the Board of any potential issues. In addition, a comprehensive programme of service audits is undertaken across all homes with reports and resulting action plans being the subject of comprehensive review. Perhaps most importantly, the Board encourages a culture of reporting any minor concerns from staff, residents and relatives, all of which are appropriately investigated. There is increased awareness of regulatory changes at Board level and regular briefing updates are being used to ensure appropriate knowledge transfer to staff throughout the business.

KPIs used:

regulatory compliance (both internal and external); various indicators of clinical well-being; and number of hours for staffing (employed and agency).

Health & Safety

We understand the need to provide a safe environment for our staff, residents, their guests or anyone else on our premises. Everyone in our business has accountability for health and safety, and they are given the necessary tools (including training, safety equipment and resources) to operate safely. Compliance is organised and monitored through a dedicated health and safety team across the business.

KPIs used:

notifiable accident frequency; and accident statistics.

Strategic Report for the Year Ended 31 December 2019 (continued)

Public spending policy

Continued pressure is being exerted to reduce Government and Local Authority spending, which is manifesting itself increasingly in the reduction of fees being paid for the care of funded residents. To mitigate this, we undertake robust fee negotiations with the public sector and also focus more on the provision of space to privately funded individuals.

KPIs used:

average fee rates; and occupancy rates and mix.

Employment of staff

Our business thrives on the skills and expertise of the staff we employ. The shortage of appropriate labour is a potential risk to the business, this is particularly acutely felt with the national shortage of qualified nursing staff. In order to mitigate this risk, the business has a proactive Human Resources and Recruitment team.

Continuity of service and care provided to residents is vitally important to the business. In order to ensure high quality care is provided is it is necessary for the business to employ well trained staff and to encourage strong staff retention. To ensure staff have appropriate skills, the business provides on-going statutory and mandatory training to all resident facing staff. Development opportunities are identified and promoted throughout the business to continue to develop staff and encourage staff retention.

In addition, the business has procedures in place to ensure continued compliance with UKBA regulations.

KPIs used:

staff turnover; staff training statistics; and number of hours for staffing (employed and agency).

Cost base inflation

The principal costs for the successful operation of the business include staff costs, energy and food. All of these areas are subject to on-going cost pressures in advance of inflation. In order to mitigate these areas, we have a well organised procurement process to source energy and food at the best possible rates. We have a well organised operational structure to ensure that labour is employed as effectively as possible.

KPIs used:

EBITDA and EBITDAR per bed; labour hours per resident per day; and costs per resident per day.

Occupancy

An inability to maintain and grow occupancy levels of both private and local authority funded residents is a potential risk to the business. In order to mitigate this risk, we have a proactive Sales and Marketing team who work alongside the operational team to monitor and review occupancy levels.

KPIs used:

occupancy rates and mix; and enquiry conversion rates.

Strategic Report for the Year Ended 31 December 2019 (continued)

Future Prospects

Barchester (CB) Limited and all of its subsidiaries was sold to Barchester Finco 2019 Limited, a subsidiary of Grove Limited, on 8 January 2020.

Approved by the Board on 18 June 2021 and signed on its behalf by:

Mark Hazlewood

Director

Directors' Report for the Year Ended 31 December 2019

The Directors present their report and the financial statements for the year ended 31 December 2019.

Directors of the Company

The Directors who held office during the year were as follows:

J R Richardson (resigned 8 January 2020)

M C Royston (resigned 8 January 2020)

P G Thomas (resigned 8 January 2020)

R S Macaskill (resigned 8 January 2020)

G L Newman (resigned 8 January 2020)

The following directors were appointed after the year end:

Pete Calveley (appointed 8 January 2020)

Mark Hazlewood (appointed 8 January 2020)

Michael O'Reilly - Company secretary and director (appointed 8 January 2020)

Dividends

The Directors recommend no final dividend payment be made in respect of the financial year ended 31 December 2019 (2018: nil).

Going concern

The Directors have reasonable expectation that the Group and Company have adequate resources to continue in operation for the foreseeable future. The Directors therefore believe that it is appropriate to prepare the financial statements on a going concern basis. Further details are in note 2 to the financial statements.

Approved by the Board on 18 June 2021, and signed on its behalf by:

Mark Hazlewood

Director

Statement of Directors' Responsibilities in respect of the Directors' Report and the Financial Statements

The Directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have elected to prepare the financial statements in accordance with UK Accounting Standards and applicable law (UK Generally Accepted Accounting Practice), including FRS 102 The Financial Reporting Standard applicable in the UK and the Republic of Ireland.

Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing these financial statements, the Directors are required to:

- · select suitable accounting policies and apply them consistently;
- · make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- assess the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and
- use the going concern basis of accounting unless they either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error, and have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Company and to prevent and detect fraud and other irregularities.

Profit and Loss Account for the Year Ended 31 December 2019

·	Note	2019 £ 000	2018 £ 000
Turnover	_	<u> </u>	
Operating profit/(loss)	·	<u> </u>	<u> </u>
Other interest receivable and similar income	3	11,932	11,486
Interest payable and similar expenses	4	(10,727)	(10,071)
•		1,205	1,415
Profit before tax		1,205	1,415
Profit for the financial year		1,205	1,415

The above results were derived from continuing operations.

The Company has no recognised gains or losses for the year other than the results above.

Statement of Comprehensive Income for the Year Ended 31 December 2019

	2019 £ 000	2018 £ 000
Profit for the year Effective portion of change in fair value of cash flow hedges	1,205 69	1,415 420
Total comprehensive income for the year	1,274	1,835

(Registration number: 08436169) Balance Sheet as at 31 December 2019

	Note	2019 £ 000	2018 £ 000
Fixed assets			
Investments	7	58,753	58,753
Current assets	•. •		
Debtors	8	72,575	103,795
Cash at bank and in hand		533	531
		73,108	104,326
Creditors: Amounts falling due within one year	9	(96,629)	(127,121)
Net current liabilities		(23,521)	(22,795)
Net assets	•	35,232	35,958
Capital and reserves			
Called up share capital	10	31,391	31,391
Cash flow hedging reserve		-	' (69)
Profit and loss account		3,841	4,636
Total equity		35,232	35,958

For the financial year ending 31 December 2019 the company was entitled to exemption from audit under section 479A of the Companies Act 2006 relating to subsidiary companies.

Directors' responsibilities:

- The members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476; and
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

Approved and authorised by the Board on 18 June 2021 and signed on its behalf by:

Mark Hazlewood

Director

Statement of Changes in Equity for the Year Ended 31 December 2019

	Share capital £ 000	Cash flow hedging reserve £ 000	Profit and loss account £ 000	Total £ 000
At 1 January 2019	31,391	(69)	4,636	35,958
Profit for the year	-	-	1,205	1,205
Other comprehensive income		69	<u>-</u>	69
Total comprehensive income	-	69	1,205	1,274
Dividends	-	<u> </u>	(2,000)	(2,000)
At 31 December 2019	31,391		3,841	35,232
	Share capital £ 000	Cash flow hedging reserve £ 000	Profit and loss account £ 000	Total £ 000
At 1 January 2018	31,391	(489)	3,221	34,123
Profit for the year	-	-	1,415	1,415
Other comprehensive income	-	420		420
Total comprehensive income		420	1,415	1,835
At 31 December 2018	31,391	(69)	4,636	35,958

Notes to the Financial Statements for the Year Ended 31 December 2019

1 General information

The company is a private company limited by share capital, incorporated in England and Wales.

2 Accounting policies

Summary of significant accounting policies and key accounting estimates

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Statement of compliance

These financial statements were prepared in accordance with Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. The functional and presentation currency of these financial statements is sterling. All amounts in the financial statements have been rounded to the nearest £'000.

Basis of preparation

These financial statements have been prepared using the historical cost convention except that as disclosed in the accounting policies certain items are shown at fair value.

Summary of disclosure exemptions

As the Company is a wholly owned subsidiary of Barchester (CB) Limited the Company has taken advantage of the disclosure exemptions contained in FRS 102 Section 1.12. By virtue of FRS 102 Section 33.1A the Company has not disclosed transactions or balances with wholly owned entities which form part of the Group.

Name of parent of group

These financial statements are consolidated in the financial statements of Barchester (CB) Limited.

The financial statements of Barchester (CB) Limited may be obtained from Companies House.

Group accounts not prepared

The Company is exempt by virtue of s400 of the Companies Act 2006 from the requirement to prepare group financial statements. These financial statements present information about the Company as an individual undertaking and not about its group..

Notes to the Financial Statements for the Year Ended 31 December 2019 (continued)

2 Accounting policies (continued)

Going concern

Notwithstanding net current liabilities of £23,521,000 the financial statements have been prepared on a going concern basis which the Directors consider to be appropriate for the following reasons.

This basis is dependent on the Company's parent and fellow subsidiary companies, not seeking repayment of the amounts currently due to the Group, which at 31 December 2019 amounted to £69,408,000.

Grove Limited (the Company's ultimate parent undertaking) has indicated that it does not intend to seek repayment of these amounts during the next 12 months. As with any company placing reliance on other group entities for financial support, the Directors acknowledge that there can be no certainty that this support will continue although, at the date of approval of these financial statements, they have no reason to believe that it will not do so.

The Directors of Grove Limited have prepared cash flow forecasts for the Grove Group for the remainder of 2021 and the year ending 31 December 2022 which take into account the impact of COVID-19 to date and revised expectations in relation to occupancy, labour hours and infection control costs for the remainder of the forecast period. These forecasts demonstrate that the Grove Group will continue to have sufficient available cash resources for the forecast period, including when plausible downsize sensitivity analysis is taken into account. In addition to the forecast cash resources available, the Grove Group also has access to a £20m banking facility which is not expected to be drawn down during the period to 31 December 2022 under either the base case or sensitised forecasts, and has a number of options available to management, such as a reduction in discretionary capital expenditure, should they be needed.

Key sources of estimation uncertainty

At each reporting date fixed assets are reviewed to determine whether there is any indication that those assets have suffered an impairment loss. If there is an indication of possible impairment, the recoverable amount of any affected asset is estimated and compared with its carrying amount. The estimated recoverable amount of each asset is assumed to be its fair value less costs to sell, and is based on a third party valuation.

The Company makes an estimate of the recoverable value of amounts owed by debtors. When assessing impairment of debtors, management considers factors including the ageing profile of debtors and historical experience.

Investments

Investments in equity shares which are publicly traded or where the fair value can be measured reliably are initially measured at fair value, with changes in fair value recognised in profit or loss. Investments in equity shares which are not publicly traded and where fair value cannot be measured reliably are measured at cost less impairment.

Interest income on debt securities, where applicable, is recognised in income using the effective interest method. Dividends on equity securities are recognised in income when receivable.

Notes to the Financial Statements for the Year Ended 31 December 2019 (continued)

2 Accounting policies (continued)

Borrowings

Interest-bearing borrowings are initially recorded at fair value, net of transaction costs. Interest-bearing borrowings are subsequently carried at amortised cost, with the difference between the proceeds, net of transaction costs, and the amount due on redemption being recognised as a charge to the Profit and Loss Account over the period of the relevant borrowing.

Interest expense is recognised on the basis of the effective interest method and is included in interest payable and similar charges.

Borrowings are classified as current liabilities unless the Company has an unconditional right to defer settlement of the liability for at least twelve months after the reporting date.

Share capital

Ordinary shares are classified as equity. Equity instruments are measured at the fair value of the cash or other resources received or receivable, net of the direct costs of issuing the equity instruments. If payment is deferred and the time value of money is material, the initial measurement is on a present value basis.

Dividends

Dividend distribution to the company's shareholders is recognised as a liability in the financial statements in the reporting period in which the dividends are declared.

Derivative financial instruments and hedging

Derivatives

Derivative financial instruments are recognised at fair value. The gain or loss on remeasurement to fair value is recognised immediately in profit or loss. However, where derivatives qualify for hedge accounting, recognition of any resultant gain or loss depends on the nature of the item being hedged (see below).

Hedging

Where a derivative financial instrument is designated as a hedge of the variability in cash flows of a recognised asset or liability, or a highly probable forecast transaction, the effective part of any gain or loss on the derivative financial instrument is recognised directly in other comprehensive income. Any ineffective portion of the hedge is recognised immediately in profit or loss.

3 Other interest receivable and similar income

·	2019 £ 000	2018 £ 000
Interest income on investments	5,898	5,363
Interest income on bank deposits	-	2
Other finance income	6,034	6,121
	11,932	11,486

Notes to the Financial Statements for the Year Ended 31 December 2019 (continued)

4 Interest payable and similar expenses

	2019 £ 000	2018 £ 000
Interest on bank overdrafts and borrowings	1.785	2,306
Other finance costs	452	379
Interest payable on loans from Group undertakings	8,490	7,386
	10,727	10,071

5 Directors' remuneration

The Company had no employees other than Directors (2018: Nil). The Directors received remuneration for services to Barchester (CB) Limited of which Barchester (MW) Limited (formerly brighterkind (MW) Limited) is a subsidiary undertaking, however the proportion attributable to their services to Barchester (MW) Limited (formerly brighterkind (MW) Limited) is not separately identifiable.

Notes to the Financial Statements for the Year Ended 31 December 2019 (continued)

6 Taxation

The tax on profit before tax for the year is lower than the standard rate of corporation tax in the UK (2018 - lower than the standard rate of corporation tax in the UK) of 19% (2018 - 19%).

The differences are reconciled below:

	2019 £ 000	2018 £ 000
Profit before tax	1,205	1,415
Corporation tax at standard rate	229	269
Effect of revenues exempt from taxation	(1,121).	(1,019)
Tax increase arising from group relief	892	750
Total tax charge/(credit)		-
7 Investments in subsidiaries, joint ventures and associates		
	2019	2018
-	£ 000	£ 000
Investments in subsidiaries	58,753	58,753

Details of undertakings

Details of the investments in which the Company holds any class of share capital are as follows:

Undertaking	Country of incorporation	Holding	Proportion of and shares h	of voting rights teld 2018
Subsidiary undertakings				
Alphacare Holdings Limited	England and Wales	Ordinary	100%	100%'
Bamfield Lodge Limited	England and Wales	Ordinary	100%	100%
Barchester (Botley) Limited	England and Wales	Ordinary	100%	100%
Barchester Limited	England and Wales	Ordinary	100%	100%
Beacon Place Limited	England and Wales	Ordinary	100%	100%
Boroughbridge Manor Limited	England and Wales	Ordinary	100%	100%
Brampton View Limited	England and Wales	Ordinary	100%	100%
Broadway Halls Care Services Limited	England and Wales	Ordinary	100%	100%
Cedars Healthcare Limited	England and Wales	Ordinary	100%	100%
Cepen Lodge Limited	England and Wales	Ordinary	100%	100%

Notes to the Financial Statements for the Year Ended 31 December 2019 (continued)

7 Investments in subsidiaries, joint ventures and associates (continued)

Cookridge Court Limited	England and Wales	Ordinary	100%	100%
Crabwall Claremont Limited	England and Wales	Ordinary	100%	100%
Elm Bank Healthcare Limited	England and Wales	Ordinary	100%	100%
Hall Park Healthcare Limited	England and Wales	Ordinary	100%	100%
Hampton Grove Healthcare Limited	England and Wales	Ordinary	100%	100%
Highfields Care Home Limited	England and Wales	Ordinary	100%	100%
Lawton Group Limited	England and Wales	Ordinary	100%	100%
Lawton Manor Care Home Limited	England and Wales	Ordinary	100%	100%
Lawton Rise Care Home Limited	England and Wales	Ordinary	100%	100%
Leeming Bar Limited	England and Wales	Ordinary	100%	100%
Optimum Debtco Limited	England and Wales	Ordinary	100%	100%
Optimum FS Homes Skipton Limited	England and Wales	Ordinary	100%	100%
Optimum FS Care Services Limited	England and Wales	Ordinary	100%	100%
Optimum FS Care Developments Limited	England and Wales	Ordinary	100%	100%
Optimum Leaseco Limited	England and Wales	Ordinary	100%	100%
Lawton Group Holdings Limited	England and Wales	Ordinary	100%	100%
Lawton Rise Holdings Limited	England and Wales	Ordinary	100%	100%
Lawton Manor Holdings Limited	England and Wales	Ordinary	100%	100%
Scarborough Hall Limited	England and Wales	Ordinary	100%	100%
Spen Court Healthcare Limited	England and Wales	Ordinary	100%	100%
Tewkesbury Care Home Limited	England and Wales	Ordinary	100%	100%
Tewkesbury Fields Holdings Limited	England and Wales	Ordinary	100%	100%

The registered office address of the above companies is 3rd Floor, The Aspect, 12 Finsbury Square, London, EC2A 1AS.

8 Debtors

		2019	2018
	Note	£ 000	£ 000
Amounts owed by related parties	_	72,575	103,795

Amounts due from related parties stated above are legally due on demand and are thus recoverable within one year. It is not expected that a demand for these amounts will be made within the next year.

Notes to the Financial Statements for the Year Ended 31 December 2019 (continued)

9 Creditors

	Note	2019 £ 000	2018 £ 000
Due within one year			
Loans and borrowings	11	27,000	58,744
Amounts due to related parties		69,408	67,734
Accruals		221	574
Other current financial liabilities			69
		96,629	127,121

Amounts due to related parties stated above are legally due on demand and are thus due within one year. It is not expected that a demand for these amounts will be made within the next year.

10 Share capital

Allotted, called up and fully paid shares

ranotted, camed up and runy para si	2019		2018	
	No.	£	No.	£
Ordinary shares of £1 each	31,391,085	31,391,085	31,391,085	31,391,085
11 Loans and borrowings				
·	•		2019	2018
			£ 000	£ 000
Current loans and borrowings				
Bank borrowings			27,000	58,744

At 31 December 2019 the Group had the following credit facilities:

"Facility B1": £18,000,000 repayable in April 2020. Interest is charged at LIBOR plus 2.5%-3.85% depending on the Group's leverage. This facility was repaid and replaced by a new intercompany loan subsequent to the year end.

"Facility B2": £9,000,000 repayable in April 2020. Interest is charged at LIBOR plus 2.5%-3.85% depending on the Group's leverage. This facility was repaid and replaced by a new intercompany loan subsequent to the year end.

The borrowings are secured by means of a composite guarantee and debenture generating a fixed and floating charge on the Group's properties and assets.

Notes to the Financial Statements for the Year Ended 31 December 2019 (continued)

12 Parent and ultimate parent undertaking

The Company's immediate parent is Barchester (CB) Limited, incorporated in England and Wales.

Until 8 January 2020 the Company's ultimate parent and controlling party was Terra Firma Holdings Limited, a company incorporated in Guernsey.

From 8 January 2020 the Company's ultimate parent and controlling party is Grove Limited, a company incorporated in Jersey.

Relationship between entity and parents

The parent of both the smallest and the largest group in which these financial statements are consolidated is Barchester (CB) Limited, incorporated in the United Kingdom.

The address of Barchester (CB) Limited is: 3rd Floor The Aspect 12 Finsbury Square London EC2A 1AS